2020
COUNCIL WORK PLAN

CITY OF GRESHAM GOING BEYOND

GRESHAM CITY COUNCIL/GRESHAM REDEVELOPMENT COMMISSION

TABLE OF CONTENTS

A SAFE COMMUNITY

Mobile Integrated Healthcare (MIH) 3
Fire Station Scoping and Analysis 3
Police Mental Health Team 3
Emergency Dispatch Communication Review 4
Emergency Management Program Review 4

OPPORTUNITY AND LIVABILITY

Parks Assets and Opportunities 5
Children and Families 5
Economic Development Strategy 5
Homelessness 6
Future Growth Strategies 6
Housing Opportunities 6
Rockwood Rising 6
Municipal Court Feasibility Study 6

SUSTAINABLE SERVICES

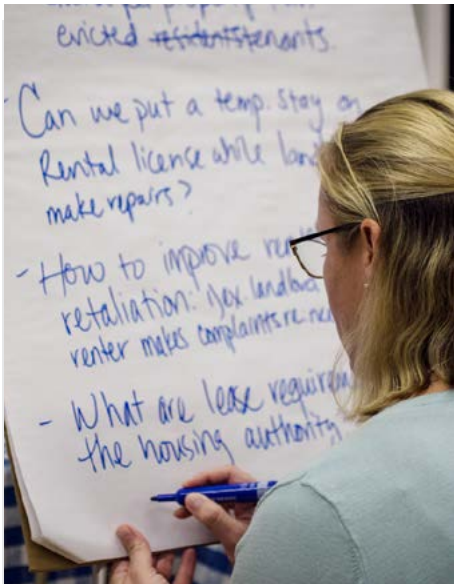
Transportation Trends and Priorities 7
Finance Models and Opportunities 7
Legislative Advocacy 7
Climate Action 8
2020 Census Outreach 8
Water Supply Study 8
Environmental Overlay 9
Development Code Process Updates 9
Equity and Inclusion Initiative 9

CITY SERVICES 10

HITTING THE STREETS 11-12

SIGNIFICANT CAPITAL IMPROVEMENT PROJECTS 13–14

COMMUNITY EVENTS 15–16



COUNCIL WORK PLAN PROCESS

LISTENING: Throughout the year, Gresham City Council members hear feedback from residents, task forces, Council Citizen Advisory Committees (CCACs), and neighborhood associations about what they'd like to see in their community.

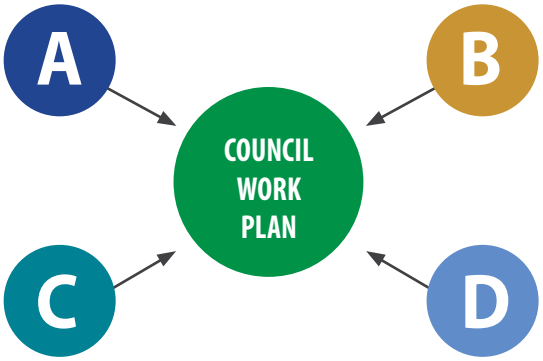
RESPONDING: Council convenes to prioritize projects that focus on a safe community, opportunity and livability, and sustainable services.

EVALUATING: Council aligns priorities with available budget and resources.

PLANNING: With Council direction and input, City staff tackle the various community focus areas through Work Plan projects that may span multiple years.

IMPLEMENTING: Complete projects may become part of the day-to-day operations of the City.

THE 2020 WORK PLAN INCLUDES PROJECTS THAT ARISE FROM:



A. The Gresham City Council and the Gresham Redevelopment Commission

B. CCACs, Neighborhood Associations, task forces and residents

C. City staff

D. Regulatory agreements and partnerships with federal, regional, state and local agencies

HOW TO GET INVOLVED

If you are interested in serving on a Council Citizen Advisory Committee, please visit ***GreshamOregon.gov/CCAC*** for more information.

If you are interested in learning more about a specific 2020 Work Plan project, please email the project owner at (FirstName).(LastName)@GreshamOregon.gov

A VIBRANT COMMUNITY FOR CHILDREN AND FAMILIES

A SAFE COMMUNITY

Gresham residents feel safe and connected.

- *Mobile Integrated Healthcare (MIH)*
- *Fire Station Scoping and Analysis*
- *Police Mental Health Team*
- *Emergency Dispatch Communication Review*
- *Emergency Management Program Review*

OPPORTUNITY AND LIVABILITY

People want to live and work in this dynamic community.

- *Parks Assets and Opportunities*
- *Children and Families*
- *Economic Development Strategy*
- *Homelessness*
- *Future Growth Strategies*
- *Housing Opportunities*
- *Rockwood Rising*
- *Municipal Court Feasibility Study*

SUSTAINABLE SERVICES

The City seeks inventive and responsible solutions.

- *Transportation Trends and Priorities*
- *Finance Models and Opportunities*
- *Legislative Advocacy*
- *Climate Action*
- *2020 Census Outreach*
- *Water Supply Study*
- *Environmental Overlay*
- *Development Code Process Updates*
- *Equity and Inclusion Initiative*

A SAFE COMMUNITY

MOBILE INTEGRATED HEALTHCARE (MIH)

Project Owner: *Mitch Snyder, Fire and Emergency Services*

Medical service requests of the emergency response system do not always require an expensive ambulance ride to an emergency department, or a response by a large fire engine. Members of the community deserve to receive the right care, at the right time, in the right place, for the right cost.

The Mobile Integrated Healthcare (MIH) project is the development of a data driven plan that enhances responder efficiencies to 911 calls while ensuring community members are appropriately connected to the whole community of medical care and social services. The plan considers the current state of services, associated costs and the ability to be both nimble and practical while moving towards a newer, high value service delivery model.

FIRE STATION SCOPING AND ANALYSIS

Project Owner: *Mitch Snyder, Fire and Emergency Services*

This project begins a multiyear process to study the condition and location of the City's fire stations, commencing with a complete analysis and documentation of the current state.

POLICE MENTAL HEALTH TEAM

Project Owner: *Robin Sells, Police*

Gresham Police continue to respond to an increasing number of mental health calls for service. The Police Mental Health Team is a collaboration between the Gresham Police Department and Cascadia Behavioral Healthcare's Project Respond. The Police Department continues to partner with clinicians from Project Respond to assist persons experiencing mental health crises in the Gresham community.

EMERGENCY DISPATCH COMMUNICATION REVIEW

Project Owner: *Erik Kvarsten, City Manager*

This project will examine public safety dispatch services in light of changing service provision models. It will review contractual arrangements with providers and explore options to stabilize revenue.

EMERGENCY MANAGEMENT PROGRAM REVIEW

Project Owner: *Mitch Snyder, Fire and Emergency Services*

Gresham's Emergency Management Program promotes readiness, coordinates response and builds resilience for the City, enabling the City to respond to and recover from significant disasters or emergencies. This project will examine the current structure of the City's Emergency Management Program and recommend strategies to enhance the City's ability to advance mitigation, preparedness, response and recovery capabilities.

OPPORTUNITY AND LIVABILITY

PARKS ASSETS AND OPPORTUNITIES

Project Owners: *David Berniker, Urban Design and Planning; Steve Fancher, Environmental Services*

The City will explore ways in which it may expand and improve its park system. Some of the projects and efforts that will be included as a part of this Council Work Plan item include:

- Public outreach related to parks funding and concept planning.
- Creation of high-level conceptual master plans for Gresham's undeveloped neighborhood and community parks.
- Development of the plan for Phase II of the Gradin Community Sports Park.
- Strategic utilization of Gresham's share of the Metro Parks and Nature Bond, passed in 2019.

CHILDREN AND FAMILIES

Project Owner: *Joe Walsh, Office of Governance and Management*

The City will continue efforts to strengthen the Gresham community for families and children, including public-private partnerships to expand recreational opportunities and other family-oriented support systems. Project components include an ongoing scan of funding and partnership opportunities, with special consideration for strategies that align with the recommendations of the Gresham Commission on Children and Families.

ECONOMIC DEVELOPMENT STRATEGY

Project Owner: *Shannon Stadey, Economic Development*

This project considers traded sector industrial development trends, inventories Gresham's industrial property within City limits, and researches best practices, strategies and new development tools to encourage development and redevelopment of existing industrial real estate. This work will inform and support implementation of Gresham's Traded Sector Jobs Strategy, as well as recommend options to Council for addressing development issues, including dwindling industrial land supply, changing real estate needs and creatively tackling redevelopment.

HOMELESSNESS

Project Owner: *Joe Walsh, Office of Governance and Management*

This project will continue to explore new strategies, funding and partnerships to address chronic homelessness and mitigate its impact on public safety and livability in Gresham. A cross-departmental team including staff from homeless services, parks, police, and environmental services will coordinate internal efforts. Preferred strategies will align with the 2016 report authored by the Gresham Task Force on Homelessness.

FUTURE GROWTH STRATEGIES

Project Owners: *David Berniker, Urban Design and Planning; Brian Monberg, Office of Governance and Management*

The Future Growth Strategies project consists of three key elements. First, the project will explore the planning processes and intergovernmental partnerships that are needed to reconsider zoning in the Springwater Plan Area. Second, the project will clarify Gresham's boundaries with unincorporated Clackamas County (Damascus and Happy Valley) regarding future growth. Project components may include studying the impacts and benefits of growth, transportation, and utility infrastructure planning. Third, the project will refine jurisdictional boundaries within the unannexed portions of Pleasant Valley that are either mapped inconsistently between Gresham and Portland or are not assigned to either jurisdiction.

HOUSING OPPORTUNITIES

Project Owners: *Brian Monberg and Eric Chambers, Office of Governance and Management*

Housing supply, type and affordability are key livability issues in Gresham and across the region. This project continues to explore projects, funding and partnership opportunities to increase the development of housing and citywide housing services based on the Gresham Task Force on Housing Report, completed in 2019. Work will be coordinated with state requirements on housing and regional efforts to secure funding for new housing construction.

ROCKWOOD RISING

Project Owner: *Emily Bower, Urban Renewal*

The multiyear Rockwood Rising project will continue to redevelop the Catalyst Site. The project began construction in 2019 and will see continued outreach to local businesses and community stakeholders as programming for the site begins. The project will build on previous Gresham Redevelopment Commission infrastructure investments in the Rockwood Town Center, create economic opportunities for families in the community, and support the goals of the Rockwood-West Gresham Renewal Plan.

MUNICIPAL COURT FEASIBILITY STUDY

Project Owner: *Erik Kvarsten, City Manager*

This study will assess the effectiveness of how City-initiated court cases are resolved. It will consider the feasibility of creating a municipal court in Gresham and evaluate options.

SUSTAINABLE SERVICES

TRANSPORTATION TRENDS AND PRIORITIES

Project Owners: *David Berniker, Urban Design and Planning; Steve Fancher, Environmental Services; Brian Monberg, Office of Governance and Management*

This project considers short and long-term goals for Gresham's transportation system focused on livability, economic development, safety and environmental quality. It carries out the City Council's priorities for the City's Capital Improvement Program and grant applications and monitors the progress of a potential 2020 transportation investment measure spearheaded by Metro. Furthermore, this project explores transportation technology trends related to vehicles and infrastructure, shared mobility systems (ex. e-scooters) and data management. This project will address potential impacts of emerging transportation technologies and explore how they might integrate with City assets and new development.

FINANCE MODELS AND OPPORTUNITIES

Project Owners: *Erik Kvarsten, City Manager; Sharron Monohon, Budget and Financial Planning*

This project will endeavor to provide long-term stability to the General Fund while continuing efforts to support City operations and community and capital investment. To better position the City to meet future financial demands, consideration will be given to revenue options in conjunction with continued investments in business processes and service delivery. The principles of participatory budgeting will be incorporated as the public is engaged around budget creation and evaluation of revenue options.

LEGISLATIVE ADVOCACY

Project Owners *Eric Chambers, Office of Governance and Management*

State and federal government decisions have a significant impact on the City. Advocating on key issues can help bring financial resources to Gresham, positively impact state and federal policy, and help ensure that the residents of Gresham retain important local-control of their community. In order to empower the organization to work on Gresham's priorities, the City Council adopts State and Federal priorities on a biennial basis, to mirror the State Legislative and U.S. Congressional schedules. Council will update and adopt State and Federal priorities in 2020, ahead of the new State Legislative Biennium and the 117th Congress.

CLIMATE ACTION

Project Owners: *Steve Fancher, Environmental Services; David Berniker, Urban Design and Planning*

To help combat climate change and promote public health, the City must take measurable action to reduce greenhouse gas emissions. This project will revisit the City's 2011 Sustainability Plan, assess progress, and update the report. Past and ongoing successes – such as the City's net zero Wastewater Treatment Plant and Green Business Program – will be inventoried and future opportunities for emissions reduction will be considered.

2020 CENSUS OUTREACH

Project Owner: *Elizabeth Coffey, Communications*

In 2020, the federal Census Bureau will update the count of every U.S. resident and household for this upcoming decade. The count provides the basis for representation in Congress, critical federal funding for education, transportation, employment and social services, and data the City will use to make decisions regarding public safety, emergency preparedness, roads and more. In partnership with Multnomah County, the City will promote the importance of completing the count, with a focus on "hard to count" communities.

WATER SUPPLY STUDY

Project Owner: *Steve Fancher, Environmental Services*

The City will explore options and costs to further develop Gresham's groundwater supply to eliminate or reduce reliance on the City of Portland's Bull Run water supply, which is anticipated to become more expensive as Portland's water filtration plant is constructed and becomes operational in 2027.

ENVIRONMENTAL OVERLAY

Project Owners: *Steve Fancher, Environmental Services; David Berniker, Urban Design and Planning*

This project ensures the City's environmental (streamside, wetland, floodplain and hillside) overlays represented in the Development Code are based on the most accurate GIS data available, and that the associated Code provisions are clear, consistent and user-friendly. The resulting Code will be easier to understand and implement, and the maps will be more accurate and useful in the field.

DEVELOPMENT CODE PROCESS UPDATES

Project Owners: *Erik Kvarsten, City Manager; Mary Phillips, Urban Design and Planning*

This multiyear project identifies and implements code and process changes to make the Development Code easier to understand, more efficient to navigate, and more responsive to the evolving development climate. Ultimately, improvements will support high quality projects and clear, predictable reviews through a focus on restructured design district standards and guidelines, targeted code updates, and development review process improvements.

EQUITY AND INCLUSION INITIATIVE

Project Owner: *Erik Kvarsten, City Manager*

Gresham benefits from being one of the most diverse communities in Oregon. Through the Equity and Inclusion Initiative, the City strives to create a diverse and welcoming workplace, deliver services to all residents in an equitable and accessible fashion, and engage with the community in an inclusive and authentic manner.

CITY SERVICES

In addition to the City Council's annual Work Plan projects, the City will continue to focus on the daily work to provide services to the residents of Oregon's fourth largest city. Highlighted here is a snapshot of just a few of those services.

73,764
Calls responded to by Police annually.

17,565
Calls responded to by Fire annually.

35,000+
Attendees at free community events put on by the City.

9,000+
Children directly supported through free Summer Kids in the Park program, free weekend recreation programs and City's partnership with Family of Friends.

72,000+*
People are provided with clean, safe and reliable water.

1,103 Acres of park land, natural areas and trails maintained.

13 million
Gallons of wastewater processed per day in Gresham's award-winning energy net-zero wastewater treatment plant.

910+ Lane miles of streets, including sidewalks, bike lanes, streetlights, traffic signals, road signs and bike and pedestrian paths—all designed, operated and maintained by the City.

5,010
Code compliance cases resolved.

133 people housed through our homelessness services program.

For a complete list of City services, visit GreshamOregon.gov/Services.

** Additional residents are served by Rockwood Water People's Utility District.*

CAPITAL IMPROVEMENT PROJECT UPDATE

HITTING THE STREETS

REBUILDING GRESHAM'S LOCAL STREETS 2018-2022

The City is reconstructing all failed streets in Gresham, the largest street reconstruction project in our community's history.

Before

After

2019

1,559 addresses with new streets

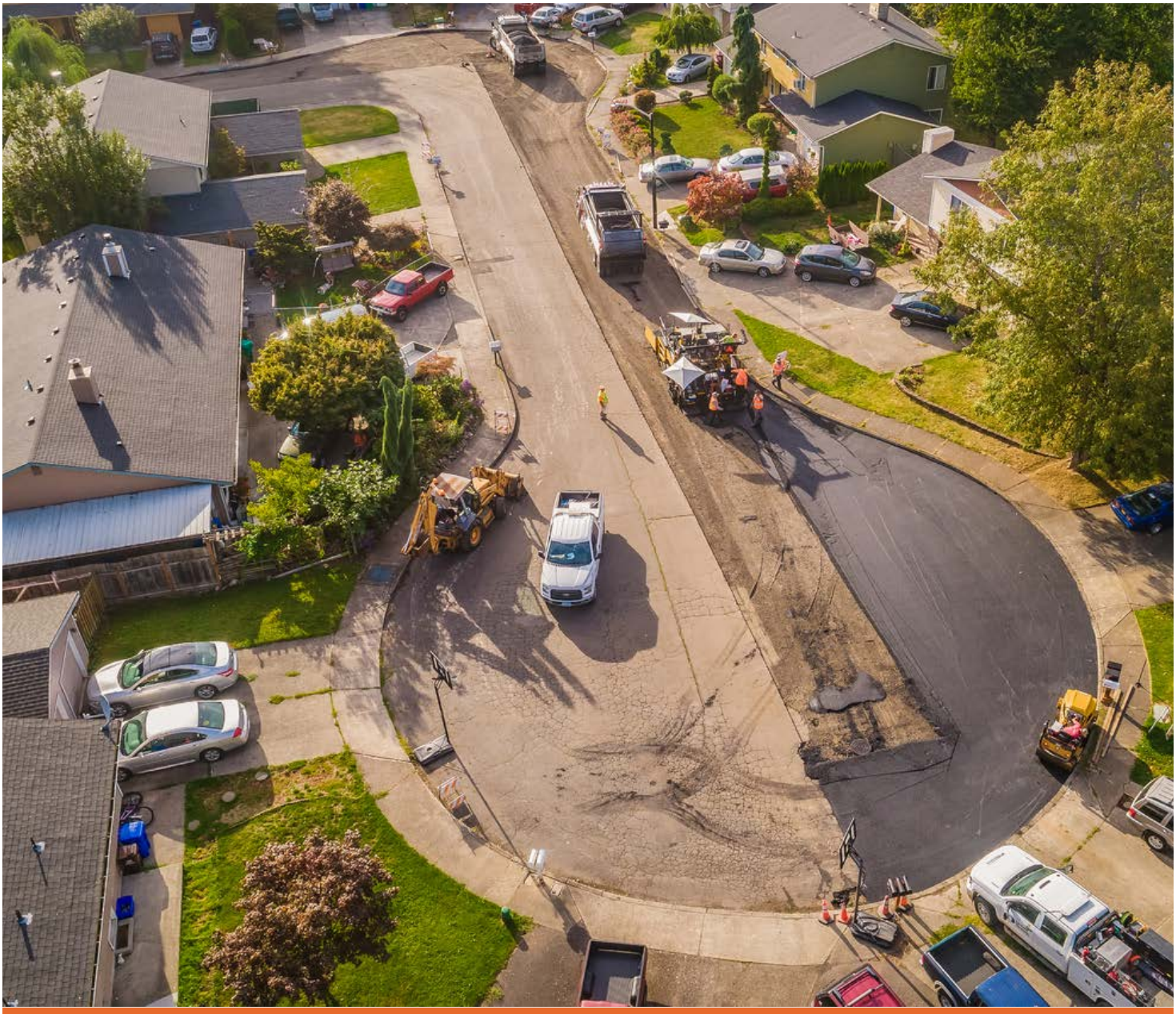
170 ADA accessible ramps added

"The City has done a tremendous job managing the work and keeping residents informed. The work crew has done outstanding work and have been very pleasant when we've interacted."

–Gresham resident

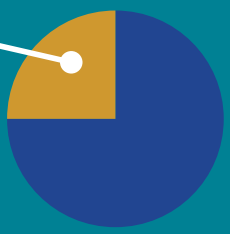
5 Years

$32 Million Investment



More information: GreshamOregon.gov/Streets

25% of Gresham's local streets reconstructed



7,689 addresses with new streets

2020 SIGNIFICANT CAPITAL IMPROVEMENT PROJECTS

CITYWIDE PROJECTS

- Stormwater "Low Impact Development Practices" retrofit projects for stream health
- Stormwater pipe system rehab and repair
- Stormwater infrastructure master plan upgrade
- Transportation "Hitting the Streets" local street reconstruction projects/ADA ramp upgrades
- Transportation summertime pavement preservation
- Transportation pedestrian enhancements/Safer Routes to Schools (rectangular rapid flashing beacon crosswalks)
- Wastewater collection system and WWTP asset refurbishments and replacements
- Wastewater 1950s failing pipe rehabilitation and maintenance
- Wastewater infrastructure master plan update
- Water infrastructure master plan update
- Water pipeline repair, replacement and upsizing projects
- Future water supply alternatives study

WATERSHED (STORMWATER)

A. Palmquist Road culvert upsize

TRANSPORTATION

B. Division Street improvements – Birdsdale to Wallula

C. Palmquist Road improvements

D. Hogan Road improvements – Powell to Burnside

E. NE Cleveland Street improvements – Burnside to Stark

F. NW 223rd and Stark intersection improvements

G. 181st/Glisan signal upgrade and turn lane

WASTEWATER

H. Lower Kelly Creek trunk upgrade

WATER

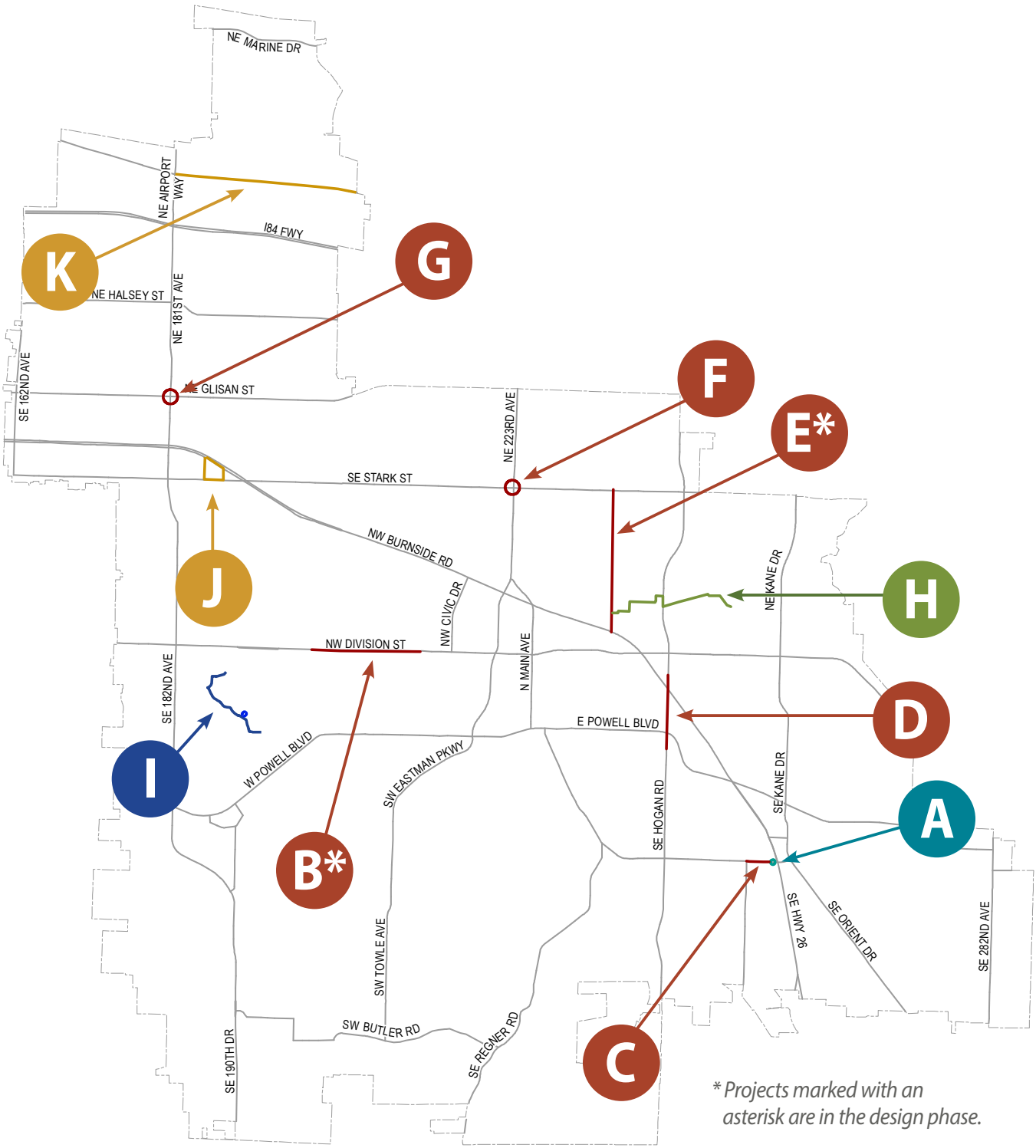
I. Grant Butte reservoirs and piping seismic retrofits

URBAN RENEWAL

J. Rockwood Rising

K. Sandy Boulevard improvements

2020 SIGNIFICANT CAPITAL IMPROVEMENT PROJECTS MAP



** Projects marked with an asterisk are in the design phase.*

2020 CITY AND COMMUNITY EVENTS

FIRST QUARTER
JANUARY – MARCH

- **Employee Recognition Celebration**
- **City of Gresham Birthday:** 2/11/1905
- **Winter Repair Cafe**

SECOND QUARTER
APRIL – JUNE

- **Gresham Lilac Run**
- **Earth Day Recycling Event**
- **Spring Repair Cafe**
- **Volunteer Recognition Picnic**
- **May Bike Month:** Events to educate public on alternative travel options and teach bicycle safety skills.
- **Bike to Work Week**
- **Gresham Green and Clean Annual Day of Service:** Event to clean up trails, roadsides and parks.
- **Arbor Month Events**
- **Farmers Markets open**
- **Third Thursdays:** Downtown
- **Play Ball**
- **International Children's Festival**
- **Juneteenth**

THIRD QUARTER
JULY – SEPTEMBER

- **SKOSH Annual Celebration**
- **Gresham Arts Festival**
- **CityFest**
- **Music Mondays:** On the Center for the Arts Plaza, hosted by the Center for the Arts Foundation.

- **Gresham Pride Event**
- **National Youth Summit**
- **Rock the Block:** POIC + RAHS Event
- **National Night Out:** Annual event to raise awareness of neighborhood safety and strengthen neighborhoods.
- **Teddy Bear Parade**

FOURTH QUARTER
OCTOBER – DECEMBER

- **Safe Routes to Schools:** International Walk and Bike to School Day.
- **Fall Repair Cafe**
- **Shred Event**
- **Safe Trick-or-Treat:** Annual downtown Trick-or-Treat event.
- **Spirit of Christmas**

POLICE
NOLA
"Nuggitz"

FIRST
PLACE

LILAC

CITY OF
GRESHAM
OREGON

1333 NW EASTMAN PARKWAY | GRESHAM, OR 97030