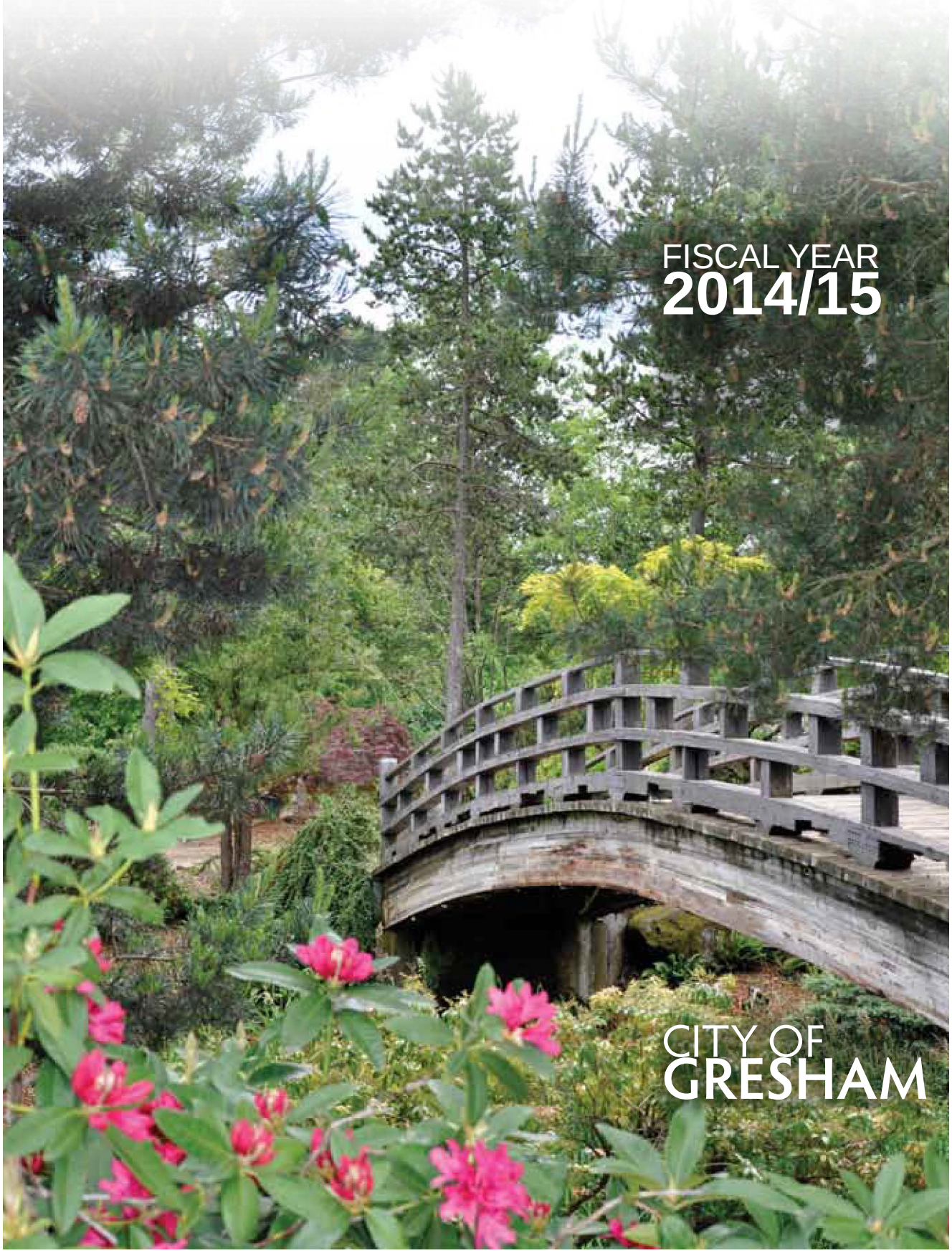
ADOPTED BUDGET



FISCAL YEAR
2014/15

CITY OF
GRESHAM

CITY OF GRESHAM

OREGON

Adopted Budget for Fiscal Year 2014/15

BUDGET COMMITTEE

Shane Bemis
Christy Brewster
Karylinn Echols
Kirk French
Jerry Hinton
Curt Hugo
Chris Lyons
Michael McCormick
Sue O'Halloran
Mario Palmero
Aaron Sanstrum
Lori Stegmann
Paul Warr-King

INVESTMENT IN

COMMUNITY SAFETY

& QUALITY OF LIFE

INVESTMENT IN

INFRASTRUCTURE

& COMMUNITY

APPEARANCE

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BUDGET MESSAGE

Fiscal Year 2014/15 Budget

Over the last several years of my tenure as Gresham's City Manager, I have sought to convey a very clear and consistent message to this community about fiscal efficiency, sustainability and responsibility. Efficiency, because I am proud of the great strides we have made, and continue to make, in making the most of the resources with which we have been entrusted. Sustainability, because this is how we deliver long term on the level of service delivery expected by this community. And responsibility, because it is through a shared sense of responsibility that we make sure sufficient resources are available to operate our core programs with integrity and dependability.

Today, these values are as important to this organization as they've ever been. And by adhering to them, year after year, we continue to move this community forward on a path toward greater fiscal stability and enhanced livability.

This proposed 2014/15 budget is balanced and maintains current service levels, subject to City Council consideration of a new unspecified source of revenue. On May 20, in an extremely close election, Gresham voters were indicating that a levy was not their preferred method for maintaining police, fire and parks services after the City's temporary Police, Fire and Parks Fee expires on June 30. The alternative – assuming no change in the outcome of pending final election results – is to find another way to reach $5.4 million, since not acting immediately to replace the fee revenue in some fashion will result in serious budgetary cutbacks and risks to community safety and livability.

The unspecified revenue, as reflected in this budget proposal, would raise $5.4 million, with 95 percent dedicated entirely toward public safety and 5 going to parks – the same split proposed under the levy. All of the proceeds would be placed in a protected fund – subject to oversight by the City's Finance Committee – that you'll see described in detail elsewhere in this document. Specific priorities for this unspecified revenue are the same as they would have been under the levy:

- Enforcement and prevention of gang activity
- Maintaining police and fire response times
- Keeping fire stations open
- Addressing crimes that impact home values and neighborhood livability
- Keeping parks clean, safe and accessible

This plan, subject to further Council deliberation, protects our essential core, and holds staffing very close to where it is today – a very important stance at a time when we are experiencing greater urban pressures and demands on our services. Under it, we would keep the services previously supported by the expiring fee. That means keeping more than 20 police officers, avoiding closure of two fires stations; and retaining our small but effective parks maintenance staff.

At the same time, by focusing our existing level of resources where they are most needed, the City has also taken important steps to ramp up our gang enforcement and prevention efforts with a gang prevention policy advisor and a gang outreach worker, and to create new positive activity in our parks through enhanced police patrols and partnerships.

Starting with the new budget on July 1, the City will also begin maintaining arterial roads in Gresham rather than contracting with Multnomah County for that service, an arrangement eliminating redundant oversight of work by the County and enhancing the flexibility and responsiveness of services provided to Gresham's transportation system. In the budget, this transfer shows up as additional road maintenance positions taken over by the City from the County – workers who used to provide service to us under contract but who will become City of Gresham employees. While our financial outlay remains about the same, we gain significantly in terms of the potential for greater overall efficiency.

The net change in the City's operating budget – after adjusting for all of the duplications or triplications that result from the overlap of fund accounting requirements and state budget law – is less than 2.5 percent citywide. That modest increase allows innovation and investments that aid future service delivery. A key component is funding earmarked for important information technology infrastructure investments that, as an organization, we must make to keep pace globally, boost efficiency of our business systems, and keep Gresham competitive and responsive to its residents.

Of course, none of our progress would be possible without the tremendous leadership of the Gresham City Council, the innovativeness of our City staff, or the community itself. They represent the true depth of our riches, providing inspiration and motivation for even higher levels of stewardship and public service.

Respectfully submitted,

Erik Kvarsten

Gresham City Manager

Operating Budget – Adjusted Comparison – FY 2014/15 vs FY 2013/14

The City's budget includes 25 different operating funds. These funds are primarily used to separately track and account for revenues that are dedicated to a specific service, function or program. The highlights described below are based on the total of all operating funds combined in order to provide a summary level view, however, it is important to remember that most revenues cannot be used for other purposes or comingled with other programs.

The net change in the City's combined operating budget for fiscal year 2014/15 – after adjusting for all of the duplications that result from the overlap of fund accounting requirements and state budget law – is an increase of 2.4% citywide, or just less than $2.5 million. The largest component of this increase is a combination of investments related to information technology. Anticipated cost increases to maintain adequate reserves and coverage for workers compensation and liability protection are also reflected. An additional component of the operating budget increase reflects the use of grant proceeds and other specialized, dedicated resources.

Key changes by expenditure category are described below:

Personnel Services

- Salary related expenses citywide increased by 2.6%, or just under $1.15 million for fiscal year 2014/15. This increase reflects the addition of seven full time positions – four in Transportation, two in Stormwater and one in Urban Renewal. The Transportation and Stormwater positions will provide maintenance on the arterial streets and storm systems, following the transfer of these functions that the County performed under contract. Urban Renewal proceeds provide the funding for the restored Executive Director position. The staffing additions have no impact on General Fund resources.

- Fiscal year 2014/15 also includes a full year of appropriation for the six firefighter positions funded through the SAFER grant. These positions were established part way through fiscal year 2013/14. The additional schedule coverage provided by the SAFER grant is a key reason that the City's overtime budget for fiscal year 2014/15 shows a reduction of approximately $238,000.

Employee Benefits

- Benefit related expenses are expected to increase by 1.2%, or approximately $257,000. Approximately half of the change is due to FICA and Trimet taxes. PERS rates are unchanged for fiscal year 2014/15, so the minor change in these line items are due to the arterial streets transfer.

- Health and dental expenses are budgeted to remain mostly flat, a trend that is the result of the City's ongoing cost containment efforts. As the first year of the City's self funded health insurance plan nears conclusion, year-to-date experience indicates that the City is likely to end the year well on track toward establishing the state required reserves, and positioned to see continued cost containment in the future.

- The fiscal year 2014/15 budget includes the establishment of a self funded dental insurance plan, which will be implemented at the start of the next plan year, beginning August 1, 2014.

Professional and Technical Services

- This category of the fiscal year 2014/15 budget shows a decrease of 5% or approximately $775,000 on a citywide basis. The primary change is a reduction of $1.1 million in Outsourced Services for the Transportation Fund, following the transition from the arterial street maintenance contract with Multnomah County.

- Charges for public safety dispatch services from Portland's Bureau of Emergency Communications are expected to increase by $316,000. This expense is shared by Police and Fire. Other changes for Police include an increase of $62,000 to fund contracted services with Portland Opportunities Industrialization Center (POIC) for street-level gang outreach services and approximately $30,000 associated with the move to the City of Portland's new Records Management System (RegJIN).

- The Information Technology Fund shows an increase in Outsourced Services primarily to implement the first round of priority actions identified through the Strategic Technology Initiative that is currently underway.

- Community Development Block Grants included in this category are $171,000 higher in fiscal year 2014/15, based on the award received from the federal government and the allocation approved by Council in May, 2014. Urban Renewal grant awards are expected to be approximately $52,000 lower in the upcoming fiscal year.

- An increased appropriation of $161,000 from Enterprise Zone revenues for Economic Development and a one-time appropriation of $50,000 for Urban Design and Planning to respond to potential development needs at the Gresham Vista Business Park are also included.

Property Services

- The Property Services category shows no net change for fiscal year 2014/15. Transportation shows an increase of $200,000 in the Transportation Repair and Maintenance line since arterial street maintenance activities are no longer being contracted to Multnomah County.

- Property rental expenses are budgeted to decrease by $112,000 primarily due to the opening of the Rockwood Public Safety Facility which eliminated the need to lease space for evidence storage.

- Streetlight Fund utility services are expected to decrease by $244,000 due to the partial completion of the streetlight replacement project and the resulting savings from installing LED light fixtures.

- Vehicle repair and maintenance expenses are budgeted to reduce by $27,000 primarily due to the recent acquisition of new fire engines, which will allow the City to avoid some of the higher maintenance costs associated with older equipment.

Other Services

- This category is expected to increase by just under $320,000 for fiscal year 2014/15. The primary component of this change is an expected increase in premiums for liability insurance.

- Expenses associated with Water's implementation of the wellfield protection program are budgeted $76,000 higher in fiscal year 2014/15. This program assists businesses to comply with regulatory measures intended to protect the City's groundwater system for all residents.

- Training and associated costs are budgeted to increase approximately $90,000 on a citywide basis. Police and Information Technology account for about half of the change, with the remainder distributed throughout the city program areas. Utilizing technology, providing for succession of skills following staffing transitions and retirements, and identifying innovative means of service delivery are key goals for these training related expenses.

- Stormwater's coordinated efforts with the Johnson Creek Watershed Council and Solid Waste and Recycling's GREAT Business program outreach efforts account for approximately $17,000 of the increase in this category.

Supplies

- The net increase in this category is approximately $1.0 million for fiscal year 2014/15. Computer replacements, software licensing agreements, and other computer related expenses account for a $1.3 million increase to this category. This includes a one-time appropriation of funds of $750,000 previously reserved in the Equipment Replacement Fund to update the city's desktop computers. All work will be guided by the Strategic Technology Initiative which is currently underway.

- The Water Fund continues to benefit from utilizing the groundwater system to manage peak water demands, resulting in the budget for the wholesale water purchase from the City of Portland showing a $191,000 decrease for fiscal year 2014/15. Water is also showing a $24,500 reduction in supplies needed for the wellfield protection program.

- Police showed higher expenditures in this category in fiscal year 2013/14 due to grant funding and to the one-time outfitting of the Rockwood Public Safety Facility. As a result, their fiscal year 2014/15 budget shows a decrease of approximately $182,000.

Other Operating

- Workers compensation and liability claims are included in this category. Based on actuarial analysis, the amount budgeted increased by $223,000 for workers compensation and $38,000 for liability.

Capital Outlay (Non-CIP)

- The budget for capital outlay varies greatly from year to year depending on vehicle and equipment replacements planned, as well as the availability of grant funding that may be used for new vehicle or equipment purchases.

- This category shows a decrease overall of approximately $353,000, primarily due to the purchase of three new fire engines in fiscal year 2013/14. The budget for fiscal year 2014/15 includes purchases for Transportation related to arterial streets maintenance, for Water related to telemetry and monitoring equipment, and for all three utilities for trench shoring equipment. Police and Fire also show potential grant funding in the Designated Purpose Fund.

Operating Budget – Non-Adjusted Comparison – FY 2014/15 vs. FY 2013/14

Because of the interactions between fund accounting requirements and state budget laws, certain expenditures are reflected twice in the City's operating budget. On one hand this duplication of budgeted expenditures adds transparency from an auditing and internal control standpoint – money cannot move between funds without being budgeted, tracked and clearly tied to its intended purpose. On the other hand, it serves to make the City's budget appear larger than it really is, and may be misleading when looking from an outside perspective.

Two key areas are double counted in the City's Operating Budget.

- Internal service charges are used to allocate the costs of shared support functions such as human resources, accounting, fleet maintenance, payroll, and information technology services. These costs are reflected twice – once in the fund providing the service such as the Information Technology Fund, and again when costs are allocated to the receiving fund such as the Water or Building Fund.
- The new health and dental insurance funds are also reflected twice. First when each fund pays their share of the premiums to the City's health or dental fund, and again when the health and dental funds pay claims and associated expenses to the outside providers.

There are two changes of note that impact fiscal year 2014/15 when compared to fiscal year 2013/14, because the items described below are reflected only in fiscal year 2014/15, which creates the appearance of an increase.

- Change in collection method – certain internal service costs were being collected through an Interfund Transfer mechanism, and as a result previously were shown in the Non-Operating part of the City's budget rather than in the Operating budget. Beginning in fiscal year 2014/15, these transfers were eliminated and the costs have been incorporated into the internal service charge process. This provides more transparency and clarity for the future, but results in what appears to be an increase of approximately $1.1 million for fiscal year 2014/15 if looking only at the operating portion of the budget. Further details can be found in the *Additional Information section - Interfund Transfers* pages and in the *Internal Service Charge Manual.*
- Establishment of the Dental Insurance Fund – the addition of this fund in fiscal year 2014/15 results in a duplication that was not present in fiscal year 2013/14, making it look as if there were an increase of approximately $1 million.

Non-Operating Budget Comparison – FY 2014/15 vs. FY 2013/14

The non-operating portion of the budget can show wide variations from year to year, depending on the timing of one-time actions such as capital improvement projects, use of grant funding, debt issuance and/or repayment, and interactions between the City and the Gresham Redevelopment Commission.

Key items of note for fiscal year 2014/15 are described below:

Capital Improvement Projects

- In the Transportation Construction Fund, the Streetlight Replacement project shows an increased budget for fiscal year 2014/15, consistent with the level of activity planned. The project is underway with a significant number of the City's more than 8,000 streetlight fixtures replaced to date. Initial energy savings are reflected in the Streetlight Fund budget.

- The General Development Fund includes an appropriation of approximately $13 million, up from $5 million in fiscal year 13/14. This fund allows for the issuance of System Development Charge credits when private developers construct qualifying public infrastructure improvements in the Pleasant Valley or Springwater areas. The budget for this fund is established to allow likely or potential development activity to move forward in a timely manner. No City funds are expended, and no credits can be issued without completion of qualifying improvements.

- The Urban Renewal Capital budget is approximately $4.4 million lower in fiscal year 2014/15 following the completion of the Rockwood Public Safety Facility and the acquisition of the former Drakes Seven Dees property in fiscal year 2013/14.

- More information on capital project budgets can be found in the *Capital Funds* section of this document, or in the City's *5-Year Capital Improvement Program* document.

Interfund Transfers

- This category varies widely from year to year depending on the amount of grant activity, capital construction, system development charge expenditures, debt issuance or repayment, and other actions that require sending money from one fund to another. Interfund transfers for fiscal year 2013/14 were higher than normal due to the debt issuance that was budgeted for that year. Fiscal year 2014/15 is also higher than normal due to the potential issuance of system development charge credits described in the Capital section above and the potential conversion of the city's line of credit to a longer term debt instrument as described in the Debt Service section below.

Contingency

- A separate contingency is appropriated within an individual fund based on that fund's operating budget. For infrastructure related funds this is typically set at 15% of the operating budget. For other funds the contingency is typically set at or near 5% of the operating budget. The General Fund is set at 1.5% due to the size of the operating budget.

Debt Service

- Three special actions are budgeted in the debt service category for fiscal year 2014/15 in addition to the City's routine debt service payments. These include a renewal of the City's existing $10 million line of credit that expires July 2014, a potential conversion of that same renewed line of credit to a longer term debt instrument prior to the end of fiscal year 2014/15, and a potential early payoff of an outstanding water revenue bond that is now eligible for payoff. All combined, these three actions represent over $23 million in this category for fiscal year 2014/15.

Unappropriated

- Funds shown as unappropriated represent an ending fund balance or future reserve, and cannot be accessed or utilized during the fiscal year. The amount includes funds identified for future uses such as equipment or infrastructure replacement. For fiscal year 2014/15, it also includes bond proceeds for the streetlight replacement project that have not yet been spent.

Other Requirements

- This category reflects funds being loaned to the Gresham Redevelopment Commission. The amount for fiscal year 2014/15 is increased to allow for the possible conversion of the existing line of credit to a longer term debt instrument in order to take advantage of lower interest rates.

Resources and Requirements All Funds

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Taxes	28,112,649	29,284,736	29,239,000	30,521,200	30,521,200	30,521,200
Licenses and Permits	2,254,925	1,952,587	1,816,400	2,029,800	2,029,800	2,029,800
Intergovernmental Revenue	29,528,281	29,499,115	46,299,568	52,045,925	52,045,925	52,045,925
Charges for Services	36,373,829	39,373,387	42,237,100	45,191,900	43,441,900	43,441,900
Utility License Fees	8,936,935	9,061,648	9,210,100	9,170,400	9,170,400	9,170,400
Interest Income	1,357,485	1,151,451	2,050,573	1,576,570	1,576,570	1,576,570
Miscellaneous Income	1,720,388	1,598,470	2,061,101	1,879,703	1,879,703	1,879,703
Contributions and Donatio	0	0	0	0	0	0
Interfund Transfers	27,217,904	40,814,552	62,652,035	60,637,297	62,387,297	62,387,297
Internal Service Charges	23,165,541	22,207,104	29,572,902	33,897,220	33,897,220	33,897,220
Other Resources	3,796,158	5,082,926	36,842,050	64,183,583	64,183,583	64,183,583
Beginning Balance	138,846,948	134,411,731	132,443,687	144,561,361	144,561,361	144,561,361
Total Resources	301,311,043	314,437,707	394,424,516	445,694,959	445,694,959	445,694,959
Requirements						
Office Governance & Mgmt	1,196,120	1,397,753	1,697,429	1,822,265	1,822,265	1,822,265
City Attorney Office	3,032,067	2,668,943	3,684,765	4,124,198	4,124,198	4,124,198
Office of City Auditor	122,481	0	0	0	0	0
Finance and Mgmt Svcs	8,100,728	7,700,134	10,825,727	11,137,233	11,137,233	11,137,233
Information Tech	2,459,942	2,578,940	2,772,199	3,519,093	3,519,093	3,519,093
City-wide Services	2,785,899	2,880,694	10,292,539	11,646,029	11,646,029	11,646,029
Police	24,260,766	25,185,390	28,561,227	29,782,707	29,782,707	29,782,707
Fire and Emergency Svcs	16,568,833	17,098,878	19,613,542	20,325,124	20,325,124	20,325,124
Urban Renewal	1,358,294	914,689	1,480,978	1,475,340	1,475,340	1,475,340
Urban Design & Planning	3,579,594	3,457,088	2,360,947	2,466,554	2,466,554	2,466,554
Community Development	3,892,554	3,593,767	6,355,534	6,544,940	6,544,940	6,544,940
Economic Development Srvc	735,526	573,291	1,342,346	1,475,988	1,475,988	1,475,988
Parks	0	0	0	2,470,838	2,470,838	2,470,838
Environmental Services	36,959,619	37,346,375	41,976,882	40,756,606	40,756,606	40,756,606
Total Operations	105,052,423	105,395,942	130,964,115	137,546,915	137,546,915	137,546,915
Capital Improvement Proje	18,141,936	16,523,314	66,571,990	71,988,600	71,988,600	71,988,600
Interfund Transfers	27,217,904	40,814,551	62,652,035	60,637,297	62,387,297	62,387,297
Contingency	0	0	7,799,400	8,691,500	8,691,500	8,691,500
Debt Service	11,934,438	15,379,935	22,172,162	45,577,075	45,577,075	45,577,075
Unappropriated	136,564,342	133,637,093	97,603,104	104,648,772	102,898,772	102,898,772
Other Requirements	2,400,000	2,686,872	6,661,710	16,604,800	16,604,800	16,604,800
Total Non-operating	196,258,620	209,041,765	263,460,401	308,148,044	308,148,044	308,148,044
Total Requirements	301,311,043	314,437,707	394,424,516	445,694,959	445,694,959	445,694,959

The "All Funds" display shows a combined view of all budget revenues and expenses. It should be noted however, that most proceeds are dedicated to a specific service, function or project and cannot be used for other purposes. In addition, because of fund accounting requirements, certain revenues and expenses such as interfund transfers are duplicated or triplicated in this summary. The magnitude of that double counting combined with other one-time events limits the usefulness of year-to-year comparisons. Please refer to pages 3-7 of this document for further explanation of this report.

GENERAL FUND AND POLICE, FIRE & PARKS FUND

General Fund

The budget is consistent with a multi-year plan established in fiscal year 2011/12 that has a three-pronged approach of service reductions, cost containment and new revenues. Following service reductions in fiscal year 2011/12 and new fee resources available for fiscal year 2013/14, fiscal year 2014/15 is focused on maintaining services and at improving efficiency through targeted investments.

Property tax revenues are expected to increase moderately, primarily due to increases in assessed values as real market values start to recover from recent declines. Business income taxes are predicted to increase, which is a strong signal from the business community of economic upturn.

Utility license fee revenues continue to remain relatively flat, while Intergovernmental Revenue will increase slightly. Other Resources in fiscal year 2013/14 included debt proceeds to purchase three fire engines and refinance the General Fund's portion of the remaining City Hall debt; there are no anticipated debt proceeds in fiscal year 2014/15.

As proposed, this budget meets all financial policies related to beginning balance and contingency. As adopted, this budget shows balances slightly below the unappropriated policies. Restoration of the rainy day reserve is not yet practicable. Any forecasted fund balance that exceeds minimum requirements at the end of fiscal year 2014/15 is required to help fund services into fiscal year 2015/16. Forward-looking discussions need to continue to occur regarding the fundamental General Fund services to be provided in the future.

Police, Fire and Parks Fund

This fund has been collecting revenue since February 2013 for the Police, Fire and Parks fee that expires June 30, 2014. These funds were needed to help maintain critical public safety and parks services in fiscal year 2013/14. Financial forecasts, based on actual billings to date, show that the revenue is expected to meet or slightly exceed the original estimates. In order to maintain public safety and parks services in fiscal year 2014/15, Council adopted a Police, Fire and Parks Fee on June 5, 2014. It is expected that this will generate approximately $3.7 million in FY 2014/15. In order to balance the fund, additional money is budgeted to be drawn from the general fund and transferred to this fund.

BUSINESS FUNDS

Rental Inspection

Revenues are projected to increase in the budget as Gresham is experiencing a growing rental market. Revenues are off set due to a mid-year decrease in fiscal year 2012/13.

Current service levels for the Rental Program are sustainable for the planning horizon. Tapping of reserves in later years is anticipated as is the assumption of routine indexing increases being enacted.

Urban Design & Planning

Service revenues are projected to grow moderately reflecting improving economic conditions in the development community. Development related resources are not predicted to return to pre-recession averages within the next three to five year horizon. Fee revenues have declined approximately 70% since fiscal year 2007/08 and, while slowly recovering, are projected to remain at historically low levels for some time to come.

The budget for fiscal year 2014/15 allows for planning related activity to continue at current service levels, following reductions that took place during fiscal year 2011/12. Services at this level are sustainable over a three to five year horizon with the assumption of stable, ongoing General Fund support.

The forecast assumes fee indexing occurs. Partially due to the downturn in construction and development activities throughout the City, and the continuing low level of fee and development related revenues, the fiscal year 2014/15 budget for the Urban Design and Planning Fund expects to receive approximately 75% of its operating resources from the General Fund.

Building

This program is designed to be self-supporting with development related fees and charges. However, fee revenues have decreased approximately 60% from pre-recession times. Revenues are projected to start recovering in fiscal year 2014/15. Activity is expected to grow at a moderate pace over the next few years; however, a rebound to pre-recession revenues is not expected within a three to five year horizon. The fiscal year 2014/15 budget includes intergovernmental revenues reflecting payments for building staff to provide support to some neighboring jurisdictions.

The programs within the Building Fund will require close monitoring and may require mid-year adjustments to ensure expense levels remain within resources on an ongoing sustainable level.

The forecast assumes fee indexing occurs and a modest level of development activity is underway. The budget includes funding for temporary services to address any specialized or peak demands that may occur.

Urban Renewal

Resources for programs and projects administered by the City on behalf of the Urban Renewal Commission have been restrained the past few years due to the recession. The decline in real market value in conjunction with lackluster development activity has resulted in several years of limited growth in assessed value. Tax increment revenues are heavily influenced by the value of new construction and increases to the assessed value of existing property. The first signs of recovery are beginning to show, as fiscal year 2014/15 resources are expected to show growth from the increase in assessed value of existing properties. Significant resources from new construction are not yet expected. Limited resources will require close management of capital plans as the final year of the Urban Renewal Area draws closer.

Resources to sustain the service level for operations and grant programs reflected in the fiscal year 2014/15 budget are currently not expected to be available through the remainder of the life of the Urban Renewal Area. While this operational level can likely be maintained for the next few years, it is

probable there will be limited funding into the future for development support, grants, and capital programs. Careful consideration of projects and programs will be needed.

INFRASTRUCTURE FUNDS

Transportation

Revenues for the Transportation Fund are primarily from vehicle related gas taxes, registration fees, and charges. In fiscal year 2014/15 resources are expected to be similar to fiscal year 2013/14, reflecting a return to the normal trend for Transportation revenues. Gas taxes tend to be fairly flat or declining over time as increases due to population and economic growth are counterbalanced by a general reduction in multiple vehicle ownership, changing driving habits, and gains in fuel efficiency. However, over the long-run, these revenues do trend upward due to occasional legislative actions.

As a result, resources in fiscal year 2014/15 and 2015/16 are expected to approximately match the existing service level expenses. Beyond that time inflationary pressures are likely to cause projected resources to be unable to support current service level expenses. Therefore, a substantial or sustained increase in services should not be expected.

The 2014/15 budget displays operating expenses at a similar level as the current year budget. Overall services at this level are expected to be sustainable for at least a three to five year horizon by utilizing operating reserves in later years. The capital budget for the upcoming fiscal year returns pavement preservation work to a more customary funding level in comparison to previous fiscal years.

Transportation grant funds are not expected to be as readily accessible in the future due to financial pressure at the State and Federal levels and local competition for funding will likely limit resources. Funds used to match or leverage grants, especially system development charges, are also expected to be constrained over the next three to five year horizon.

The continued use of short-term debt for the growth component of capital projects is proposed in order to bring greater predictability to project timing and to have funds available for grant matches. The debt incurred is expected to roll into long term financing within the next year or two. This approach is expected to ease cash flow volatility without negatively impacting other transportation work.

Streetlight

Utility license fee revenue, which consists of electric and natural gas license fees, is expected to decline slightly from fiscal year 2013/14 budgeted resources, continuing a trend of a relatively flat level of funding. Revenues are expected to be sufficient to fund operating expenses in fiscal year 2014/15.

Remaining loan proceeds and an associated interfund transfer to the Transportation Construction Fund in fiscal year 2014/15 reflects the continued funding for the capital replacement of streetlight fixtures and poles to take advantage of LED technology.

The LED project will result in significant savings in electricity costs associated with operation of the streetlight system. The project is expected to stabilize the Streetlight program finances which were under pressure due to rising costs.

Infrastructure Development

The Infrastructure Development program supplies engineering and inspection services to private and City construction projects. It is partially self-supporting with development related fees and charges.

Development related activity and the related service revenues for fiscal year 2014/15 are expected to show signs of escalation after a long period of stagnation. These resources will be a fraction of historic trends, with activity levels not predicted to return to pre-recession levels in the three to five year horizon. Revenues from construction inspections are declining as federal stimulus and grant funded projects wind down and funding constraints in the City Utilities delay the start of new construction projects.

Positions eliminated over the past few years are not expected to return in the near future. The present level of development activity will be closely monitored to ensure inspection services can be sustainable over a three to five year horizon.

The forecast assumes fee indexing occurs and a modest level of development activity returns in the next few years.

Water

Budgeting for the resources and expenses of drinking water services is contained in three funds; an operating, a construction, and a debt fund. Funding decisions are guided by long-term rate and financial plans, and an annually adopted five-year capital plan.

Current service levels for the Water utility are sustainable for the planning horizon, assuming routine rate increases are enacted. Naturally occurring consumer conservation and the continuing sluggish economy are expected to dampen system revenue growth in fiscal year 2014/15. The revenue growth percentage should be expected to be lower than any given proposed rate increase due to declining per-capita water use.

Interest and system development charge revenues continue to be significantly less than pre-recession trends. Interest earnings fund an important portion of asset replacement capital. System development charges are used to pay debt and to build new infrastructure.

Operating expenditures show a moderate increase in fiscal year 2014/15, largely related to changes in support cost allocations that were previously addressed as transfers. Use of cost containment features of the water purchase contract with the City of Portland and the use of well water in the summer, have resulted in a much lower than average expense growth rate in wholesale water costs over the last few years. Additional cost containment options through the wholesale contract are now limited. Based on wholesale rate forecasts provided by the City of Portland water purchase costs will trend up again.

Capital debt expenses are switching from an intense use of intergovernmental notes (such as loans from the State of Oregon) to more traditional debt instruments. The use of short term debt, which will be rolled into installment financing in the next year or two, will be funding a number of growth and maintenance capital projects.

Growth related construction activity and system development charge revenue for debt payments will be constrained for some time to come due to low construction activity and associated development related

resources. In particular, the ability to increase support of growth related activities without affecting rates will be quite limited due to the down turn in system development charge revenues.

Routine annual rate increases are anticipated in the financial plans of this utility to ensure that high quality services can be provided efficiently and reliably while avoiding unexpected sharp increases in rates in the future.

Stormwater

Budgeting for resources and expenses of stormwater services is contained in three funds; an operating, a construction, and a debt fund. Funding decisions are guided by long-term rate and financial plans, and an annually adopted five-year capital plan.

Revenues are expected to be stable and within normal parameters for fiscal year 2014/15. Little growth above what would be expected from rate increases is expected due to ongoing slow development activities.

Current service levels are maintained for stormwater operations in fiscal year 2014/15, assuming routine rate increases are enacted. Increasing regulatory requirements, particularly in natural resources protection is placing pressure on operating expense containment.

Interest and system development charge revenues continue to be significantly less than pre-recession trends. Interest earnings fund an important portion of asset replacement capital.

A major focus of the capital program in fiscal year 2014/15 will be the completion of an underground injection control project, a requirement of the Oregon Department of Environmental Quality. This work is funded by a no-interest loan from the State.

Growth related construction activity and system development charge revenue for debt payment will be constrained for some time, due to a lack of private development related resources. In particular, the ability to increase support of growth related construction activity without affecting rates will be limited due to the down turn in system development charge revenues.

Annual moderate rate increases are anticipated in the financial plans of this utility to ensure that high quality services can be provided efficiently and reliably while avoiding unexpected sharp rate increases in the future.

Wastewater

Budgeting for resources and expenses of wastewater services is contained in three funds; an operating, a construction, and a debt fund. Funding decisions are guided by long-term rate and financial plans, and an annually adopted five-year capital plan.

System resources are expected to be stable and within normal parameters for fiscal year 2014/15. The continuing sluggish economy is expected to continue to constrain resource growth in fiscal year 2014/15.

Current service levels for the wastewater utility are sustainable for the planning horizon, assuming rate increases are enacted. Little growth above what would be expected from rate increases is expected due primarily to stable, but sluggish, commercial activities.

Contractually required cash flows for bond payments are expected to be at minimal levels due primarily to the prolonged economic conditions. Interest and system development revenues are significantly reduced due to the economy. Interest earnings fund an important portion of asset replacement capital.

Capital expenses related to maintenance and replacement of aging infrastructure are the primary construction projects for fiscal year 2014/15, and are expected to continue for some years to come. Resources to fund growth related construction activity and system development charge revenue for debt payment is expected to be extremely constrained for some time to come. Reserves originally set aside for construction are now targeted for installment debt. The ability to maintain payment of existing debt without effecting customer rates has been significantly affected by declining interest earnings and system development charge revenue.

System development charge revenues, which are wholly directed to repay growth related debt, are running significantly under pre-recession trends and are not expected to return in the foreseeable future.

Annual rate increases are anticipated in the financial plans of this utility to ensure that high quality services can be provided efficiently and reliably, and debt covenants meet, while avoiding unexpected sharp increases in rates in the future.

SUPPORT FUNDS

The budget for fiscal year 2014/15 reflects the continuing trend of focused strategies for broad based cost containment. The majority of support related activity is expected to continue at current service levels. The budget reflects an increase in Information Technology to allow for the implementation of the Strategic Technology Initiative, the addition of a limited-term position in Budget & Financial Planning to provide support of the Council Work Plan and operational needs, and a limited-term position in the Utility Financial Services Fund to assist with business process improvements following the implementation of the new utility billing system. The Health Insurance Benefits Fund was created during fiscal year 2013/14 for the management of the City's self-insured health plan. Similarly, in fiscal year 2014/15 the Dental Insurance Benefits Fund is being created for the management of the City's self-insured dental plan.

SPECIAL REVENUE & NON-OPERATING FUNDS

The prolonged slump in development activities continues to suppress System Development Charge revenues, keeping them significantly under historical patterns. Current forecasts indicate that these revenues have stabilized for the present but are not expected to return to pre-recession levels within the next three to five year horizon. In fiscal year 2014/15 there is budgetary authority included in the System Development Charge Fund to allow for potential SDC credits associated with developer built infrastructure in Pleasant Valley and Springwater.

Grant resources are anticipated for fiscal year 2014/15. For the long term, grants are expected to generally become increasingly limited based on expected funding constraints at the State and Federal

levels. In particular, CDBG and HOME programs will require close monitoring as these resources can be somewhat volatile. They may require adjustments, increases or decreases, to align program services with resources.

The budget reflects the continued use of short-term debt through a renewal of the line of credit. This short term debt financing is primarily used for Urban Renewal projects, but is also assumed for Transportation, Water, and Stormwater capital projects in the budget.

The City's debt service funds also reflect the potential conversion of the short-term line of credit to a long-term mechanism if needed to take advantage of low interest rates. The issuance of debt is for a variety of purposes and is described in more detail in other sections of this document.

CAPITAL FUNDS

The fiscal year 2014/15 budget for capital funds reflects the continuation of projects that were started but not completed in fiscal year 2013/14, as well as a number of proposed new projects.

In the near term, many projects to help ensure reliable and efficient services can be provided now and into the future by focusing on repair and maintenance of existing facilities and compliance with regulatory requirements.

An appropriation is budgeted for the General Development Fund for fiscal year 2014/15. This allows system development charge credits to be issued if private developers construct qualifying public infrastructure needed to serve the Pleasant Valley areas and Springwater.

In the long term, the continued stagnation in System Development Charge revenues has impacted the funding in several of the capital funds. As a result many growth related projects continue to be deferred either due to a decline in the need to expand infrastructure to accommodate development, or the limited funding available for growth related projects.

The usage of short-term debt, through a line of credit, is assumed within the budget in certain capital funds. This allows needed projects to continue without being delayed by the uncertain cash flow from growth related revenues.

BUDGET PRINCIPLES & STRATEGIES

Protect and preserve essential services that impact daily lives and property values

- Provide the best possible service delivery.
- Preserve community investment for future generations.
- Protect and sustain community livability.
- Capitalize community capacity – engage and involve citizens.

Enhance fiscal sustainability through multi-year financial planning and decision-making

- Evaluate the impact of current revenue and expenditure actions within a long-term context.
- Continue to pursue and implement cost containment measures including limiting contract and health care cost increases.
- Invest in and leverage opportunities to reduce future capital needs and ongoing operating costs.
- Pursue revenues necessary to maintain essential services while longer-term revenue enhancements are considered through continuation of the Long-Term Revenue Roadmap Council Work Plan project.

Support aggressive pursuit of investment and employment for community prosperity and fiscal health

- Economic Development – business retention and outreach.
- State and Federal legislative efforts.
- Small Business Assistance and Incentive Programs.
- Support of Rockwood-West Gresham Urban Renewal Area plan.

Position the organization for the future

- Continue to adapt the organization to expand leadership opportunities and leverage resources.
- Support advocacy for fiscal reform and access to resources, including state legislative tax reform.
- Pursuit of federal, state and metro grant funds and low interest loans.

Support adopted Council Work Plan and governance process

- 2014 Work Plan – The most recent Work Plan adopted in January 2014, outlines 24 projects in two categories.

COUNCIL WORK PLAN

The Gresham City Council adopts an annual Work Plan to guide and showcase the City's portfolio of public improvement efforts. The purpose of the Work Plan is to align the daily work of the organization with the visions and aspirations of the Gresham City Council and Gresham Redevelopment Commission. In addition to providing clear direction to City staff, the Plan provides transparency and accountability to the City's residents and provides an invaluable tool to ensure resources are targeted where they are most needed and desired. These projects evolve from input received directly from our residents, including the dedicated volunteers who serve on a variety of Council Advisory Committees.

Projects on the 2014 Work Plan reflects the City's core services and values. It is organized into two categories.

Investment in Community Safety and Quality of Life features thirteen Council projects and one Commission project. The projects include:

- Public Safety Response to Gang Activity
- Friends of the Children
- Legislative Priorities
- Food Access Project
- Gresham Butte Scenic View
- Marketing RAD: Rise, Advance, Dream Gresham
- Gresham Parks and Trail System Safety and Awareness
- Gang Prevention/Abatement Research
- Boys and Girls Club
- Long-Term Revenue Roadmap – Phase III
- Community Prosperity Initiative
- Regional/Multnomah County Issues
- Community Horizons and Technology (CHAT)
- Hogan Butte Nature Park Phasing and Funding Strategy

Investment in Infrastructure and Community Appearance features nine Council projects and one Commission project. The projects include:

- Small Business Assistance/New Development Incentives
- Sidewalk Maintenance and Repair Opportunities Analysis
- 150 W. Powell Boulevard Usage Analysis
- Powell-Division Transit and Development
- System Development Charge Updates and Options
- Sign Code Update
- Healthy Watersheds
- Development Code Improvement Project – 6: Tree Code Update
- Development Code Improvement Project – 7: Lighting
- Catalyst Site Redevelopment

The complete 2014 Council Work Plan along with project updates and related information can be found on the Mayor and Council page of the City's website.

Budget Process

Key steps related to the budget development process are described below.

Process Design – July/August

- Review & evaluate prior year's process.
- Establish outline of process for the upcoming year.

Fund Evaluation & Financial Forecasting – September/October/November

- Review year-end close information.
- Evaluate financial status of each fund.
- Develop preliminary revenue forecasts for all funds.

Develop Budget Proposals –December/January/February

- Departments complete their estimates of next year's operating costs.
- Department proposals are adjusted based on finalized revenue forecasts and other funding constraints.
- Capital projects are developed.

Balance Funds and Finalize Proposed Budget – March/April

- Capital Improvement Program is reviewed by Planning Commission.
- Proposed budget is prepared.
- First year of 5-year CIP is incorporated into annual budget.

Proposed Budget – May/June

- Budget Committee reviews and deliberates Proposed Budget in public meetings.
- Budget Committee reviews the first year of the 5-year Capital Improvement Program.
- Budget Committee makes revisions and approves budget and property tax rate.

Budget and Five-Year Capital Improvement Program Adoption – May/June

- Public hearing for citizen comments prior to adopting budget.
- Public hearing and an enactment reading for final adoption of the 5-year Capital Improvement Program.
- Council adopts budget.

Budget Implementation - July

- All local governments in Oregon begin their fiscal year on July 1.
- Budget is implemented as adopted.
- If needed, amendments may be authorized by action of the City Council.

BUDGET STRUCTURE

Fund Structure

The City's budget for fiscal year 2014/15 is organized into a total of 45 separate funds. A fund is a means to separately track and account for financial information and to demonstrate that revenues and expenditures are balanced. Each fund records the receipt of specific revenues and tracks related expenditures. The use of separate funds allows for greater management, tracking and oversight of specific funding sources related to programs, projects, and activities. This in turn allows for timely access to information needed for decision-making, and helps ensure accountability and appropriate use of specific revenues.

The 45 funds are grouped into six primary categories, based on their purpose, function and particular characteristics. Each category is displayed as a separate section within this document. The categories included are:

- General Fund and Police, Fire and Parks Fund
- Business Funds
- Infrastructure Funds
- Central Support Funds
- Special Revenue and Non-Operating Funds
- Capital Funds

Department Structure

City operations are organized into separate departments. A department is an organizational unit that is responsible for a major operational function. There are thirteen departments reflected in the City's budget. The Office of Governance and Management is displayed as two separate departmental units to provide clarity in functions, and parks is now shown as a separate department.

The departments included in the budget are:

- Office of Governance & Management
  - Governance
  - City-wide Services
- City Attorney's Office
- Finance & Management Services
- Information Technology
- Police
- Fire & Emergency Services
- Urban Renewal Administration

- Urban Design & Planning Services
- Community Development Services
- Economic Development Services
- Parks
- Environmental Services

Further details regarding each of the City's departments may be found in the *Expenditure Information* section of this document.

Fund/Department Crosswalk

The Budget document displays information both by fund and by department. The following list shows the funds by category and displays which departments operate in each fund:

General Fund and Police, Fire and Parks Fund

Fund	Department
General	• Police • Fire and Emergency Services • Community Development Services • Economic Development Services • Parks • Environmental Services (Parks) – inactive
Police, Fire and Parks	• Police • Fire and Emergency Services • Parks • Environmental Services (Parks) - inactive

Business Funds

Fund	Department
Rental Inspection	• Community Development Services

Urban Design & Planning	• Urban Design & Planning Services
Building	• Community Development Services
Urban Renewal Support	• Urban Renewal

Infrastructure Funds

Fund	**Department**
Transportation	• Environmental Services
Streetlight	• Environmental Services
Infrastructure Development	• Environmental Services
Water	• Environmental Services
Stormwater	• Environmental Services
Wastewater	• Environmental Services

Central Support Funds

Fund	**Department**
Facilities & Fleet Management	• Finance & Management Services • Fire & Emergency Services
Workers' Compensation	• City Attorney's Office
Health Insurance Benefits	• City-wide Services
Information Technology	• Information Technology
Dental Insurance Benefits	• City-wide Services
Liability Management	• City Attorney's Office
Equipment Replacement	• Finance & Management Services
Legal Services	• City Attorney's Office
Utility Financial Services	• Finance & Management Services

Administrative Services	• Office of Governance & Management
	  o Governance
	  o City-wide Services
	• Finance & Management Services
	• Office of City Auditor - inactive

Special Revenue & Non-Operating Funds

Fund	**Department**
System Development Charge	• Non-Operating
Grants	• Non-Operating
Dedicated Stimulus	• Police • Urban Design & Planning Services - inactive • Environmental Services - inactive
Dedicated Revenue	• Community Development • Environmental Services • Urban Design and Planning - inactive
Designated Purpose	• Office of Governance & Management • City-wide Services • Police • Fire and Emergency Services • Urban Design & Planning Services • Community Development Services • Economic Development Services • Parks • Environmental Services
General Government Debt	• Non-Departmental - Debt
City Backed Urban Renewal Debt	• Non-Departmental - Debt
Pension Bond Debt Service	• Non-Departmental - Debt
Water Debt Service	• Non-Departmental - Debt

Stormwater Debt Service	• Non-Departmental - Debt
Wastewater Debt Service	• Non-Departmental - Debt
City Hall Debt	• Non-Departmental - Debt
General Obligation Bond Debt (Closed)	• Non-Departmental - Debt (included for historical purposes)
Springwater Debt (Closed)	• Non-Departmental - Debt (included for historical purposes)
Local Improvement Debt (Closed)	• Non-Departmental - Debt (included for historical purposes)
Downtown Economic Improvement (Closed)	• Finance & Management Services (included for historical purposes)

Capital Funds

Fund	**Department**
Footpaths and Bike Routes	• Non-Departmental - Capital
Park	• Non-Departmental - Capital
Public Facility Improvement	• Non-Departmental - Capital
General Development Capital Improvement	• Non-Departmental - Capital
Transportation Construction	• Non-Departmental - Capital
City UR Capital Improvement	• Non-Departmental - Capital
Water Construction	• Non-Departmental - Capital
Stormwater Construction	• Non-Departmental - Capital
Wastewater Construction	• Non-Departmental - Capital
City Facility Capital Improvement	• Non-Departmental - Capital
IT System Replacement	• Non-Departmental - Capital
Local Improvement District (Closed)	• Non-Departmental - Capital (included for historical purposes)

Summary Fund Information

Each fund must be balanced. That is, total requirements must match total resources. Information is displayed in a consistent manner for each fund. All information is shown for four years – audited data from the two most recently completed years (labeled Actual), the revised budget for the current year, the proposed budget for the upcoming year. The approved budget and the City Council adopted budget will be completed as action is taken.

The top section of the Resources and Requirements by Fund reports shows "Resources." These are grouped into categories based on the type and/or source of revenue. Next the report shows "Requirements." These are grouped into two main categories. The first section shows requirements or expenditures allocated to individual departments, these are often collectively referred to as Operating Expenses. The second section shows non-departmental items including: capital projects, transfers between funds, debt service, contingencies, and unappropriated amounts.

Standardized Budget Reports

Oregon Budget Law determines the information that is required to be presented in a budget, and prescribes the format for data presentation. The example below explains the information presented in the standardized budget reports.

Budget Report Format

NOTE: All tables in the budget present the same four year columns in format prescribed by Oregon Budget Law.

Resources	Actual	Actual	Revised Budget	City Manager Proposed	Budget Committee Approved	City Council Adopted
110 General Fund						
Taxes			28,046,100			0
Licenses and Permits			331,000			0
Intergovernmental Revenue	7,983,910	7,982,089	7,877,700			0
Charges for Services	297,697	243,115	207,800	203,100	0	0
Utility License Fees	6,973,968	6,808,352	8,868,000	8,962,000	0	0
Interest Income	81,742	103,831	50,000	75,000	0	0
Miscellaneous Income	142,406	152,206	72,300	74,600	0	0
Interfund Transfers	533,486	696,299	547,100	561,050	0	0
Internal Service Charges	411,083	612,854	665,142	676,723	0	0
Other Resources/ Loan Pro	5,332,095	0	0	0	0	0
Beginning Balance	6,349,255	8,681,276	6,233,000	6,129,000	0	0
Total General Fund		342	52,898,142	53,551,773	0	0
Requirements						
Police	21,481,952	22,473,936	24,069,093	25,001,360	0	0
Fire and Emergency Svcs	14,777,824	15,961,719	16,555,432	16,935,869	0	0
Community Development	836,365	965,430	964,415	965,028	0	0
Economic Development Srvc	480,878	642,641	849,642	808,296	0	0
Environmental Services	2,019,285	1,977,522	2,335,471	2,355,504	0	0
Total	39,596,304	42,021,248	44,774,053	46,066,057	0	0
Interfund Transfers	2,196,735	3,509,381	2,969,833	3,024,425	0	0
Contingency	0	0	673,000	691,000	0	0
Debt Service			0		0	0
Unappropriated				01	0	0
Total	15,549,222	11,040,094	8,124,089	7,485,716	0	0
	55,145,526	53,061,342	52,898,142	53,551,773	0	0

Actual: Audited data from prior fiscal year

Revised Budget: Includes budget adjustments through supplemental budgets or council resolution

Requirements: Includes salaries, supplies and support charges

Contingency: Budgeted amount to cover unforeseen events; must be authorized by Council

Unappropriated: The fund balance: resources minus requirements

Interfund Transfers: Transfers from one fund to another; purposes described in separate report "Description of Interfund Transfers"

Actual Resources and Requirements

Budgeted Estimates

Program Structure

Several reorganizations have occurred during the last several years. The resulting changes are reflected in the fiscal year 2014/15 budget. These changes limit the ability to readily make comparisons between specific areas within the four years of data displayed in this document. Resulting organizational changes that occurred will first appear in the budget document in the following fiscal year (i.e. changes that occurred in 2013/14 will first appear in the 2014/15 Proposed Budget column). In order to help clarify the net results of the changes, some details are described below.

2013/14 Organizational Changes:

Parks

The management of the Parks function was restructured and relocated from the Environmental Services Department to the Finance and Management Services Department. This change has an impact on two departments within the same funds. To facilitate transparency, Parks has been set up as its own department for budgeting purposes.

Changes by Department

Personnel and related materials and services expenditures have been moved from the Environmental Services Department to the Parks Department.

Changes by Fund

All changes occurred within the same fund. These changes occurred in the General Fund or the Designated Purpose Fund.

Emergency Management

Emergency Management transitioned from the management of the Office of Neighborhoods and Community Engagement to Fire & Emergency Services. For budgeting purposes, this function will remain in the City-wide Services Department in the Administrative Services Fund. The only change is that Emergency Management was moved from the Neighborhoods and Community Engagement Division.

Changes by Department

All changes occurred within the same department.

Changes by Fund

All changes occurred within the same fund.

2012/13 Organizational Changes:

Community Revitalization

The Community Revitalization function was reconfigured and relocated from Urban Design and Planning Services to Community Development Services. This change has an impact on two departments within the same fund.

Changes by Department

Personnel and related materials and services expenditures, as well as CDBG and HOME grants, have been moved from Urban Design and Planning Services to Community Development Services.

Changes by Fund

All changes occurred within the Dedicated Revenue Fund.

Risk Management

Risk Management personnel expenditures have been relocated to the Workers' Compensation and Liability Management functions to better reflect the cost of these programs and more accurately distribute those costs to operating departments.

Changes by Department

All changes occurred within the City Attorney's Office.

Changes by Fund

Personnel expenditures have been moved from Legal Services to Workers' Compensation and Liability Management Funds.

2011/12 Organizational Changes:

City Auditor

The City Audit function was reconfigured and relocated to a new division, Compliance Office. This change has an impact on two departments within the same fund.

Changes by Department

Personnel and related materials & services expenditures have been moved from City Auditor to Office of Governance & Management.

Changes by Fund

All changes occurred within the Administrative Services Fund.

REVENUE INFORMATION

GRESHAM ECONOMIC TRENDS

The City of Gresham uses ongoing financial forecasting and monitoring to estimate revenues for all operating funds. Forecasts for the General, Business and Infrastructure funds are made for a multi-year time horizon. Service oriented funds are modeled for a minimum of five years, while infrastructure focused funds use a minimum 20 year future forecast period. These financial forecasts help form the basis on which the City builds its annual budget.

Economic expansion shows promising signs of acceleration in Oregon, particularly in the metro area, as the State enters its sixth year since the recession. Trade and industrial activity in the City of Gresham has experienced a prolonged economic recovery period. The City experienced a significant loss of resources in the aftermath of the recession. For the most part these resources have not reappeared due to the lingering effects of the recession. While showing some promise, current year resources are largely repeating the trend of revenue stagnation seen in the previous few years. This slow recovery appears to be caused in part by a localized lack of retooling, inventory rebuilding, commercial remodeling, and new housing starts the City has generally experienced after a recession. So, despite the improved economic outlook for the State, Gresham's expectations for revenue growth in fiscal year 2014/15 remains tempered. The most likely outlook calls for growth rates to improve modestly during the next two to three years. Although Oregon's, and Gresham's in particular, economic expansion has not followed the trends seen during past periods of recovery, it is probable that growth will increase relative to the crawling pace of recent years.

The City's General Fund relies on a number of relatively stable revenue streams; approximately half is made up of property taxes. Due to property tax growth limitations and a construction industry that is just beginning to show renewed activity, the City's resources have not matched the growth of inflation and population. To compound the challenge, the City is experiencing an increased demand for services, particularly in Public Safety. Overall, General Fund resources have languished over the past few years. Fiscal year 2014/15 revenues are expected to increase very modestly over fiscal year 2012/13 actuals. Revenues from sources influenced by the regional economy, such as business income taxes which are collected region wide, have shown an encouraging recovery. The forecast for fiscal year 2014/15 is projecting restrained growth in property tax and other governmental resources. Utility license fee resources, in both the General and Streetlight funds are expected to be similar to fiscal year 2013/14, and a number of minor revenue sources in the General Fund are expected to decline. Business income taxes are expected to continue to recover with greater gains expected in fiscal year 2014/15.

The recession had an immediate negative effect on Transportation revenues with State shared revenues bottoming out in fiscal year 2008/09 and significantly reduced resources. The 2009 Jobs and Transportation legislative Act (JTA), which phased in increases to the state transportation taxes and vehicle registration fees, has shown a positive effect on City transportation resources and has resulted in a stable service level and a modest increase in pavement maintenance the last few years. JTA revenue increases are totally phased in now. Rising revenues brought about by increased

economic activity are expected to be offset by reduced gas consumption brought about by gas conservation efforts and changing driving habits. Operating resources in fiscal year 2014/15 are expected to be similar to fiscal year 2013/14.

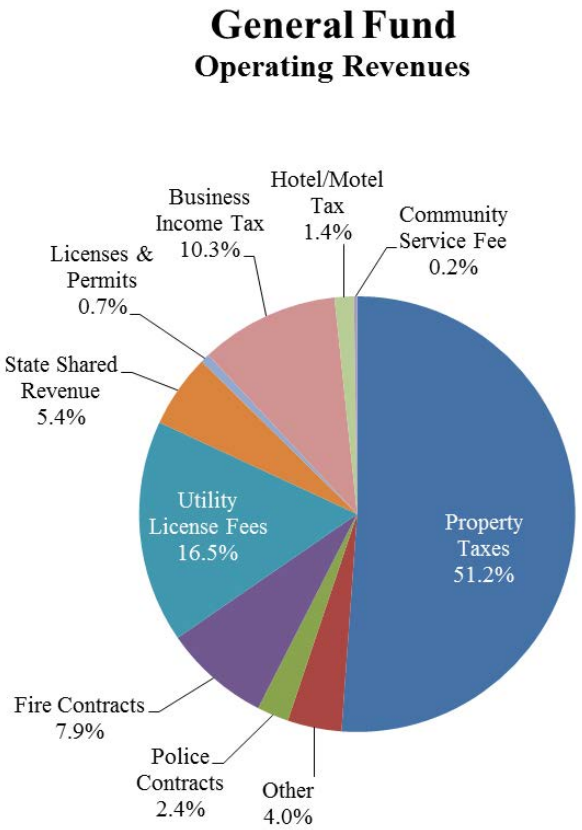
Construction declines have had a severe impact on the City's development related fees such as system development charges, building permits, plan review, and inspection fees. With little development occurring, the City saw a decline in revenues from permit and inspection services of 65 to 70% from pre-recession highs. While there is a less than robust recovery in the construction and commercial markets, resources in the Building, Urban Design & Planning, and Infrastructure Development Funds are expected to show improvement in fiscal year 2014/15 continuing a reversal of the stagnation that began in 2010. The level of new construction activity is not expected to begin an approach to historical norms for a few years.

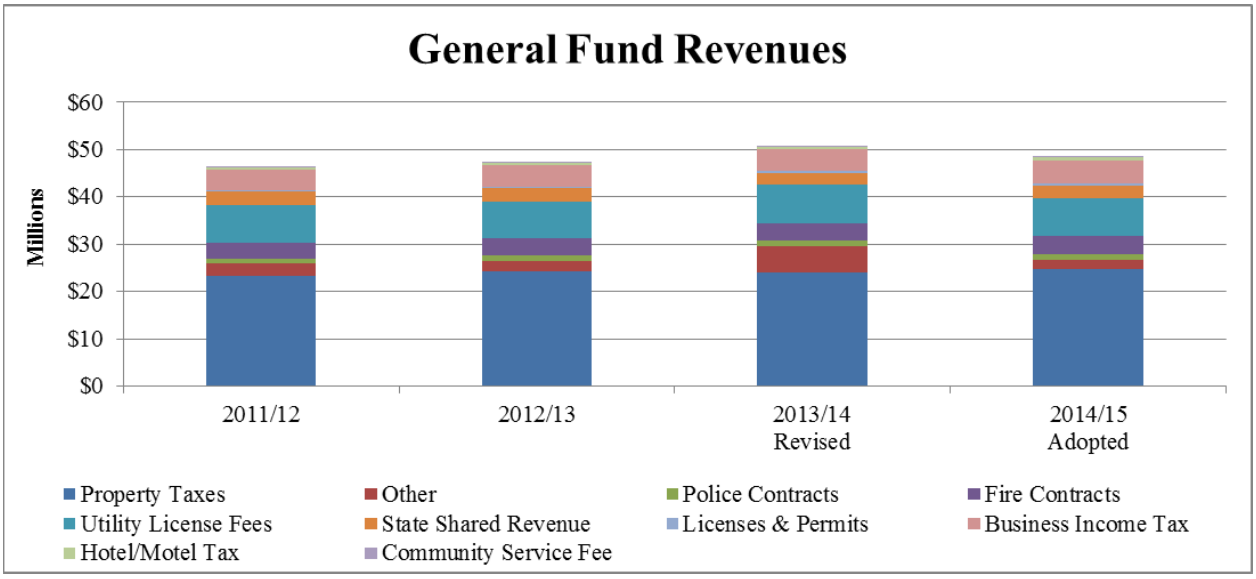
While Oregon's economy continues to recover as housing rebounds and state and local governmental resources improve, Gresham's recovery, has proven to be a challenge. The City's service resources have yet to significantly experience the economic recovery of other entities in the metro area. While there are some signs that economic growth may be beginning to reassert itself, setbacks have been encountered and there continues to be little evidence that the construction or commercial markets are on the edge of a robust broad based recovery.

Overall recovery to pre-recession revenue levels is not expected in the foreseeable horizon. However, City resources are expected to trend upwards over the next few years. While the course of the recovery remains uncertain, it is expected to be at a slow and steady pace for Gresham. Attention now centers on the path of economic recovery. Eventually license revenues should show increases as the economy returns to more normal activity levels. We should expect to see the pace of development activities increase in Gresham. Development Planning and Engineering review fee revenues are showing signs of modest growth. These development plans will turn into construction projects that increase system development charge revenues in the Utility, Transportation, and Park Funds. Eventually, in a few years, more significant growth in property tax receipts will occur as market values continue to recover and assessed value for this new construction is added to the tax rolls.

GENERAL FUND REVENUES

- General Fund revenues total $48,540,581 for fiscal year 2014/15.
- Revenues for the current fiscal year are projected to be approximately 0.3% higher than budgeted, due to an overall uptick in revenues.
- The revenue for fiscal year 2014/15 is a 4.5% decrease over the projected revenues for fiscal year 2013/14. This decrease is due to loan proceeds from the debt issuance used to finance three fire engines and to replace funds used to pay off the City Hall debt in fiscal year 2013/14. Net of the loan proceeds, revenue is projected to increase by 2.9%.





PROPERTY TAXES

Property Tax Limitation

Prior to fiscal year 1997/98, property taxes were based on an annual amount to be collected (a tax base). The tax rate was determined by dividing the tax base by the market value of real property in Gresham. Starting in fiscal year 1997/98, the tax base was replaced with a permanent property tax rate. Gresham's permanent property tax rate is $3.6129 per thousand dollars of assessed valuation. Assessed valuation is not determined by market value. A residential property's assessed valuation is limited to an increase of no more than 3% per year on existing structures. Assessors give new construction the same relative assessed value to market value discount as existing properties currently receive by calculating a Changed Property Ratio. This discount is based on existing property tax discounts by property classification on a countywide basis.

Assumptions

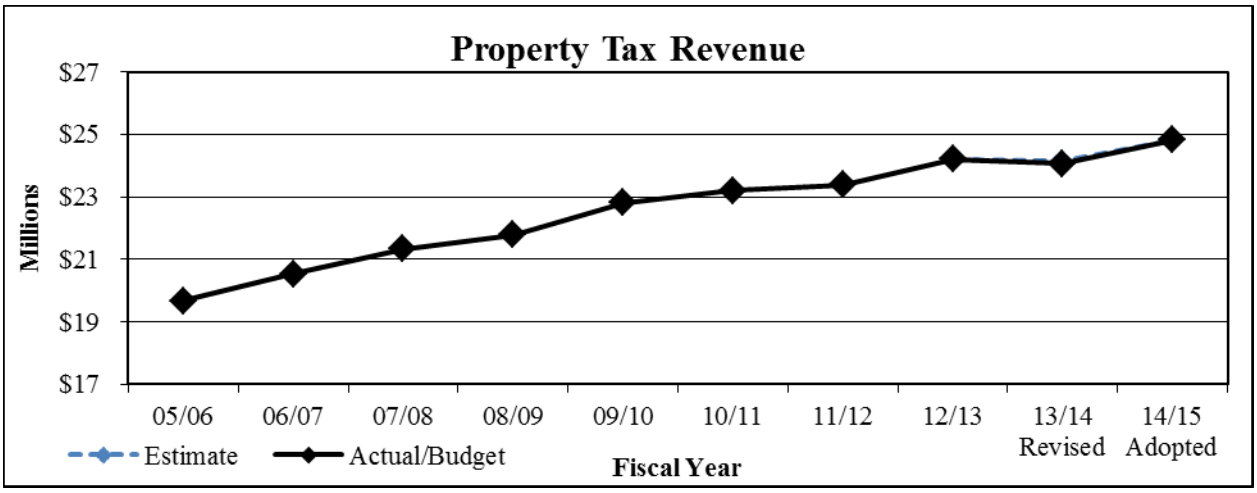
- The property taxes levied are not fully collected due to discounts and delinquencies. The property tax revenues are based on an uncollected amount of 5.6 %, based on current trends.
- Based on legislative limits and current property trends, the property tax revenues assume a 2.5% increase in existing taxable assessed value (TAV). It is anticipated that many residential real market values (RMV) will stabilize or begin to increase again, therefore allowing the taxable assessed value of those properties to rise. This rate also accounts for the fact that Urban Renewal in Gresham has frozen the growth of TAV on approximately one tenth of the tax base in the City.
- For fiscal year 2014/15, the property tax revenue is budgeted at $24,826,200 including amounts received from delinquent accounts. This is a 3.15% increase from the budgeted amount for fiscal year 2013/14.

Economic Factors

- Market values in the housing sector are beginning to stabilize and housing starts for the region are beginning to increase. Practical implications are that the development of residential and commercial properties may not add as much to the taxable assessed value as has been experienced historically, but is likely to add more value than in the last several years.

Major Influences

- Development, economic climate and assessed value.



Note: Please refer to the *Additional Information* section of this document for more information related to property taxes.

HOTEL/MOTEL TAX

Gresham receives a lodging tax of 6% of room rates, calculated on the first thirty days of any stay.

Assumptions

- Over the last year there has been increase in travel as the economy recovers.
- It is anticipated that the increasing trend in travel will continue in fiscal year 2014/15.

Economic Factors

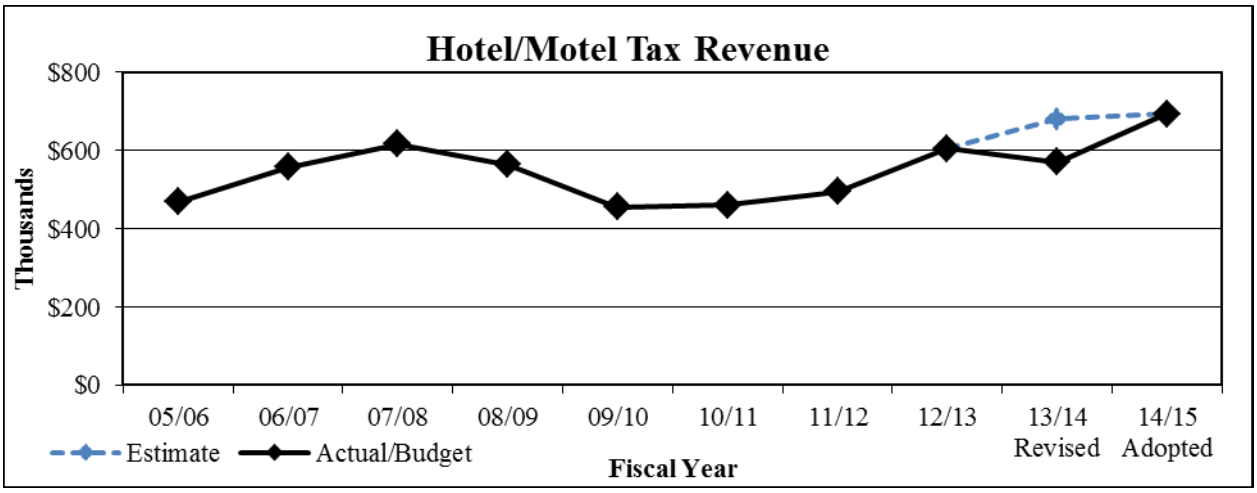
- Tourism is affected by gasoline prices and personal income.
- Business travel improves when the economic environment improves.

Major Influences

- Market saturation and economic climate.

Highlights

- For fiscal year 2014/15, collections are expected to be $693,000.



BUSINESS INCOME TAX

Multnomah County Business Income Tax is 1.45% of business net income. Of that 0.6% tax is shared among all jurisdictions, and 0.85% belongs solely to Multnomah County. In total, about 11% of the tax is distributed to cities in East Multnomah County based on population and assessed value. Currently Gresham receives approximately 78% of the east county portion.

Assumptions

- Recent forecasts made by the State of Oregon and Multnomah County indicate that the revenue will steadily improve over the next few years.

Economic Factors

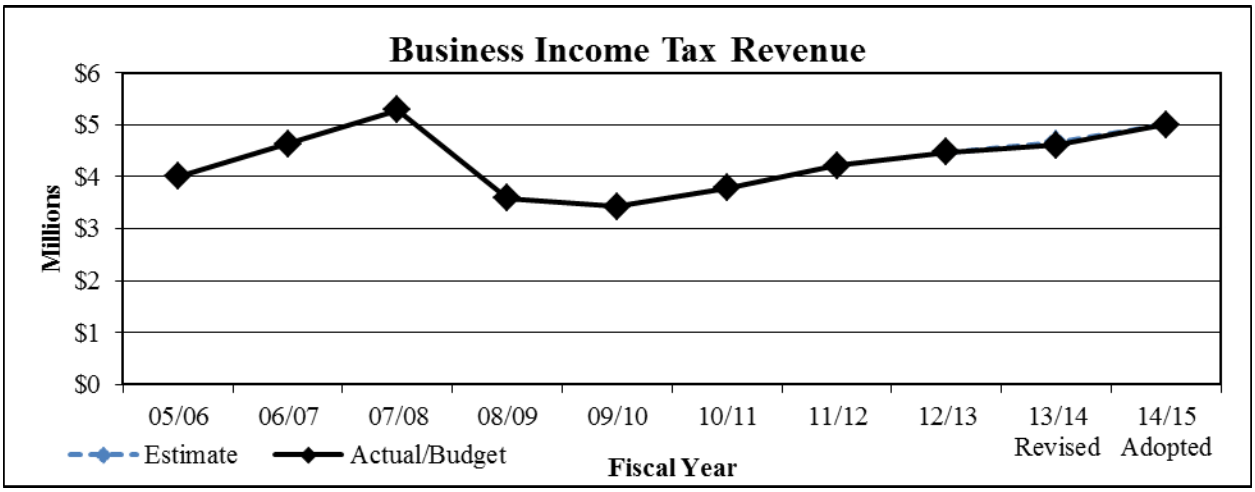
- The volatility of Business Income Tax revenue reflects regional economic fluctuations.
- The tax is determined on the level of federally taxable business income.

Major Influences

- Population and assessed valuation (relative to rest of East County), county policy and economic climate.

Highlights

- For fiscal year 2013/14, the revenue from the Business Income Tax is forecasted to be equal to the budgeted amount.
- For fiscal year 2014/15, the Business Income Tax revenue is expected to be $4,997,000.



LICENSES & PERMITS

Gresham receives revenue from the following licenses and permits:

- Business License
- Mobile Home
- Liquor License
- Amusement Machines

Assumptions

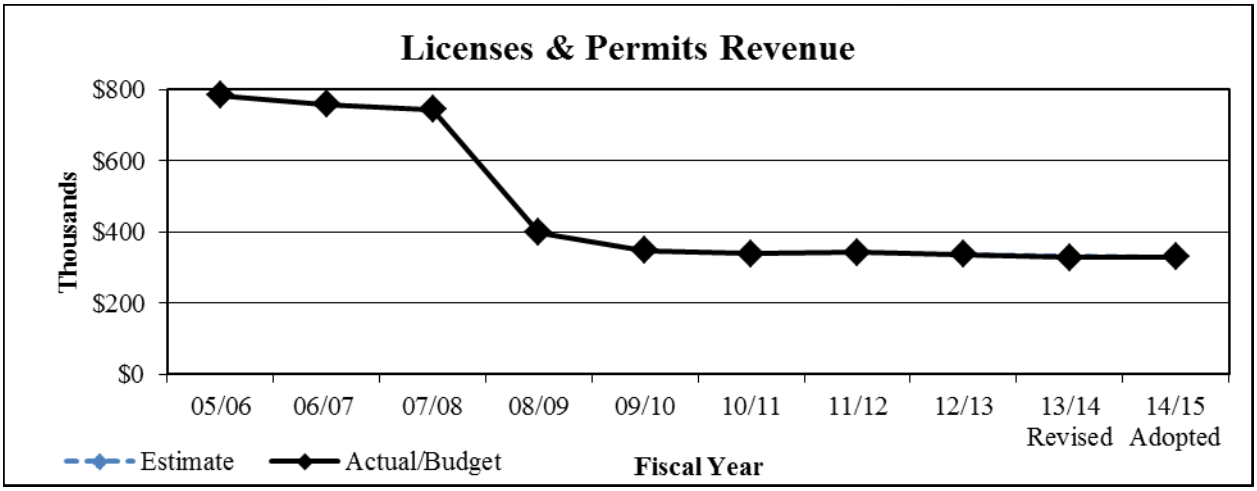
- Licenses and permits revenues are expected to continue in the same pattern as the last several years.

Major Influences

- Internal policy, economic climate, and collection rate.

Highlights

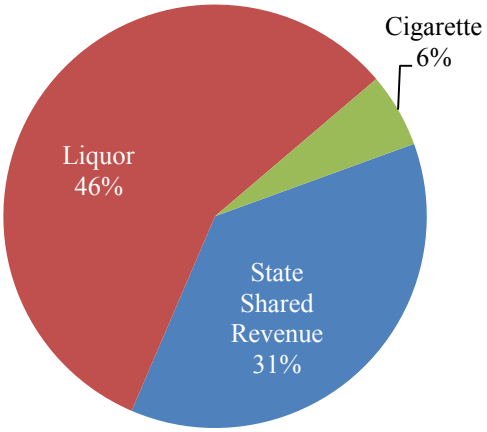
- Beginning in fiscal year 2008/09 rental license revenue previously allocated to the General Fund was reallocated to the Rental Inspection Fund. This is reflected in the drop from fiscal year 2007/08 to fiscal year 2008/09.
- Anticipated revenue from Licenses & Permits in the General Fund is expected to be $329,500 in fiscal year 2014/15.



STATE SHARED REVENUES

Gresham receives the following State Shared Revenues:

State Shared Revenue - a distribution from the State of Oregon for statewide collections of Liquor Tax. State Shared Revenue is one of two means by which liquor taxes collected by the State are shared with local governments. State Shared Revenue is 14% of liquor tax distributed to cities based on a formula defined in the Oregon Revised Statutes. The formula for state revenue sharing compares the recipient city's consolidated property tax rate, per capita income and population against the statewide average.



Liquor Tax - one of two separate distributions to cities from taxes collected by the state-run Liquor Control Commission. The distributions are 20% of the State's liquor receipts given as revenues to cities on a per capita basis, the "Liquor Tax," and 14% of the State's liquor receipts given to cities on a formula basis (see State Shared Revenue).

Cigarette Tax - cities receive two cents of the state-imposed $1.18 per pack cigarette tax. The cities' first distribution of one cent per package was adopted in 1967; a second cent for cities was added in 1986. The State distribution to localities is on a per capita basis.

911 Tax – during the 2012 Oregon Legislative Session SB 1550 was passed, requiring 911 Tax distributions be paid directly to the service provider starting on January 1, 2013. Gresham contracts with the City of Portland's Bureau of Emergency Communications (BOEC) for 911 and dispatch services. Gresham will now receive a credit on its billings from BOEC in the amount of its 911 Tax distribution, and will no longer receive the revenue directly.

Assumptions

- Forecasts from the State of Oregon and the League of Oregon Cities are evaluated as well as historical trends for these revenues.
- Assumes that the State's financial situation does not change the revenue distribution to local governments.

Economic Factors

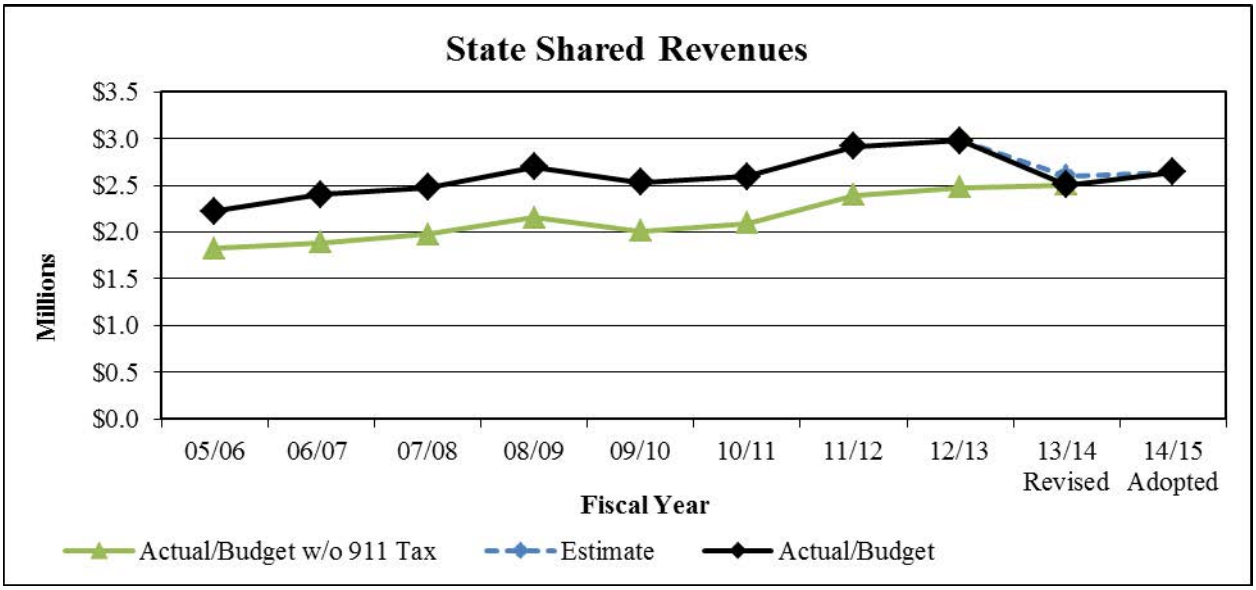
- Liquor sales are affected by household income levels.
- A continuing decrease in cigarette tax revenue is expected due to changes in consumer behavior.

Major Influences

- Liquor and cigarette prices, consolidated property tax rate, per capita income and population (relative to State), telephone service growth, economic climate, and state policy.

Highlights

- In fiscal year 2013/14 the revenues are estimated to be slightly higher than the budgeted amount.
- In fiscal year 2014/15 State Shared Revenue and Liquor Tax are expected to increase to $976,000 and $1,531,000 respectively. Cigarette Tax revenue is expected to continue its downward trend to $136,000. There will be no revenue from 911 Taxes. Overall, state shared revenues are expected to increase approximately 1.6%, or $42,000, from the 2013/14 estimate.



COMMUNITY SERVICE FEE

The Strategic Investment Program Agreement entered into by Multnomah County, the City of Gresham, and Microchip Technology Inc. provided for the payment of a Community Service Fee equal to 25% of the property taxes abated, not to exceed $2 million in any tax year.

A similar agreement existed with LSI Logic, until the plant was sold to ON Semiconductor in 2006. ON Semiconductor does not participate in the program and is taxed on its full assessed value.

Assumptions

- $100,000,000 cap on taxable assessed value for Microchip Technology, with 3% growth each year.

Economic Factors

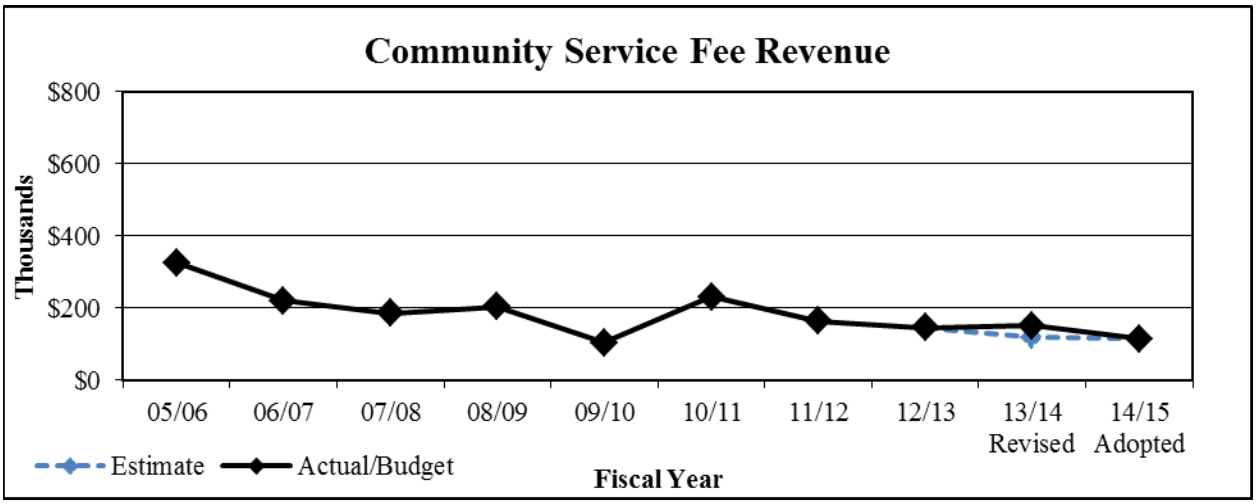
- The property's assessed value fluctuates based on the equipment depreciation and investment.

Major Influences

- Equipment investment schedule, assessed value and economic climate.

Highlights

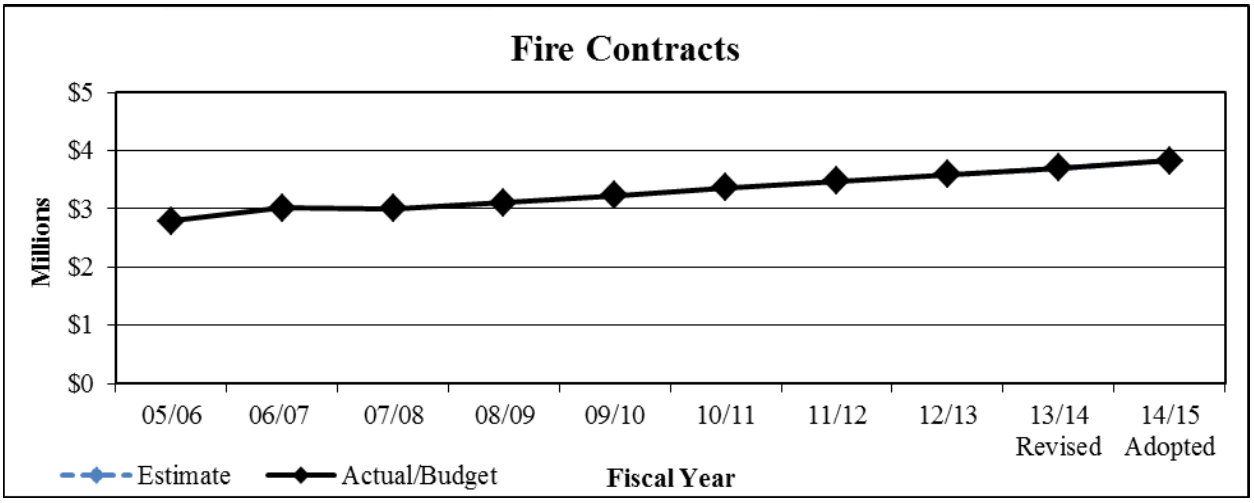
- In fiscal year 2013/14 the Community Service Fee revenue was less than the budgeted amount due to depreciation and equipment values.
- For fiscal year 2014/15, the Community Service Fee is expected to be $114,000 which is $4,000 less than forecast in fiscal year 2013/14.



Note: Community Service Fee revenue associated with Enterprise Zones is accounted for in the Designated Purpose Fund and used for economic development and job creation activities in the City, in consultation with other taxing jurisdictions and service providers.

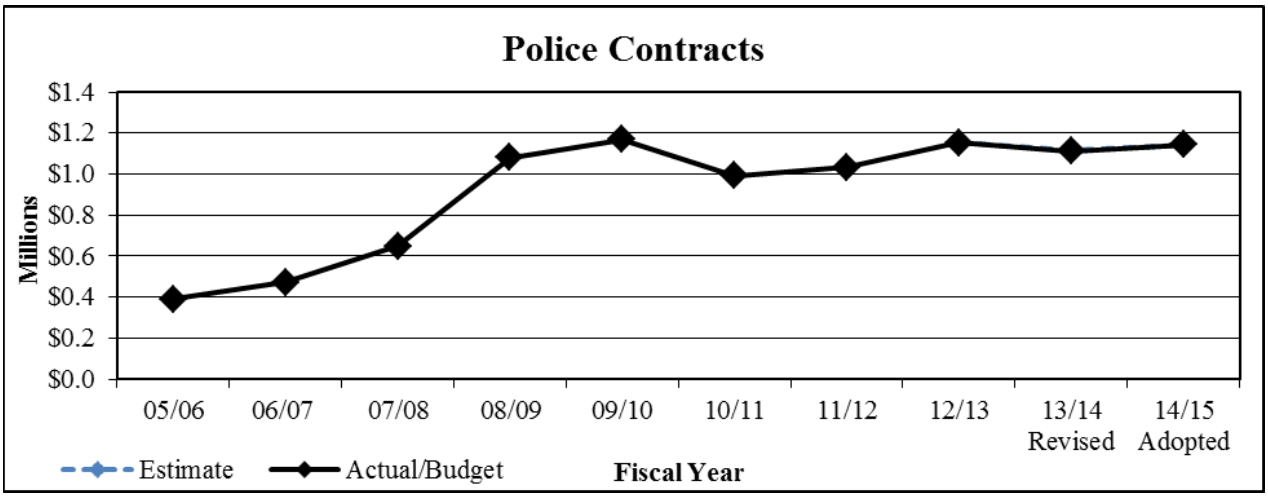
FIRE SERVICE CONTRACTS

- The cities of Wood Village, Troutdale and Fairview each have an intergovernmental agreement with Gresham to receive fire and emergency services.
- Fire District 10 has an intergovernmental agreement with Gresham to receive fire and emergency services.
- The total of the four contracts is budgeted at approximately $3.8 million for fiscal year 2014/15.



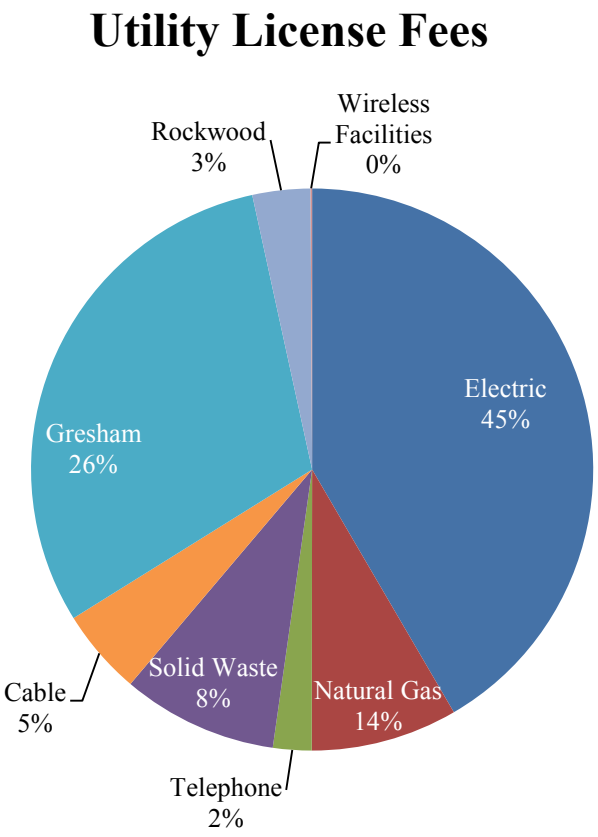
POLICE SERVICE CONTRACTS

- Each of the school districts in Gresham, Gresham-Barlow, Centennial, and Reynolds, have an intergovernmental agreement with the City for School Resource Officers.
- Tri Met has an intergovernmental agreement with Gresham to receive transit police services.
- The total of the four contracts is budgeted at approximately $1.1 million for fiscal year 2014/15.
- The fluctuations over the last 5 years are due to changes in the level of services required by each contracting jurisdiction.



UTILITY LICENSE FEES

Gresham currently receives the following utility license fees:



Electric - Portland General Electric (PGE) payments are made annually based on a percentage of the total electric utility revenue received in the prior calendar year from Gresham PGE Customers. The total license fee is 5.0%, divided between the General Fund (3.9%) and the Streetlight Fund (1.1%). In fiscal year 2001/02, the license fee paid to the General Fund increased from 3.5% to 3.9%; the streetlight portion remained at 1.1%

Natural Gas - Northwest Natural (NWNG) payments are made quarterly based on a percentage of the actual revenues. The license fee is 5.0%, with the revenue distribution divided between the General Fund (3.4%) and the Streetlight Fund (1.6%). In fiscal year 2001/02, the license fee paid to the General Fund was increased from 3.0% to 3.4%.

Telephone - The telephone license fee is 7.0% of actual telecommunications revenue received from Gresham customers. Telecommunication providers make fee payments quarterly.

Cable – The license is administered by Mt. Hood Cable Regulatory Commission (MHCRC). The cable utility license fee is 5.0%, charged on gross revenue. The revenue Gresham receives is the license fee net of MHCRC administrative costs.

Solid Waste - The solid waste haulers license fee is 5.0%, charged on gross quarterly revenue. Garbage collection and recycling programs are provided by private companies for a defined area within the city limits. The hauler rates are set by Gresham City Council. A separate charge is assessed to the haulers to pay the costs of the Solid Waste and Recycling Program. Those charges are reported in the Dedicated Revenue Fund.

Gresham - A 7% utility license fee is charged to municipally owned utilities within the city limits. It is applied to Gresham's water, wastewater, and stormwater utilities. A 2% increase was passed by Council in June 2011.

Rockwood – A 5% utility license fee is charged to the Rockwood Water Public Utility District for water utilities.

Wireless Facilities – A utility license fee is charged to wireless facilities located in the right-of-way.

Assumptions

- Telephone utility license fees are expected to remain relatively flat. These fees have been decreasing over the last few years as the number of land lines has decreased. Cell phones are not charged a license fee.
- Gresham utility license fees are expected to increase slightly.
- Solid waste license fees are expected to increase slightly from the fiscal year 2013/14 forecast.
- Cable TV license fees are expected remain flat.

Economic Factors

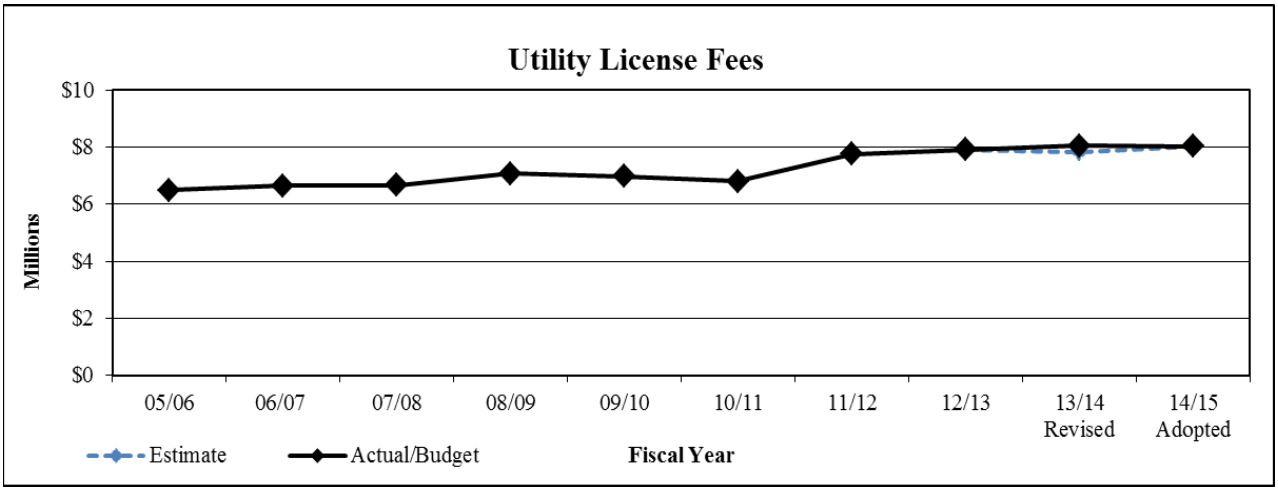
- Increases or decreases in housing and population.
- Weather conditions affect consumption and therefore affect the fee revenue.
- Rate changes impacted by the cost of providing electrical power.

Major Influences

- Wholesale costs, consumer behavior, weather conditions, rate changes, federal and state legislation.

Highlights

- Fiscal year 2013/14 utility license revenue is estimated to be slightly lower than the budgeted amount due to lower than anticipated rate increases in electricity.
- Utility license fee revenue is budgeted at $8 million in fiscal year 2014/15.



OTHER REVENUE

- Other intergovernmental agreements, including traffic/parking/alarm fines and hazmat response, will be approximately $696,000.
- Other charges for services, including fire inspection, passport and vehicle release fee, generate approximately $214,000.
- Interest and miscellaneous income are estimated at $46,000 and $71,000 respectively.
- Interfund Transfers are budgeted at $222,000. Of this, $147,000 comes from the Grants Fund. $75,000 is transferred from the three utility funds to pay for services provided by the Fire Department.
- Internal Service Charges are budgeted at approximately $691,000.

BEGINNING BALANCE

- Beginning fund balance for the General Fund is estimated to be about $5.4 million. It is the unspent remainder carried forward from the prior fiscal year to be used as working capital for the fiscal year until revenues are generated. For the General Fund there is no significant revenue until October of each year.

POLICE, FIRE & PARKS FUND REVENUES

On December 4, 2012 the City Council passed a 17-month temporary fee supporting Public Safety and Parks, expiring June 30, 2014. On June 5, 2014, Council adopted a new Police, Fire and Parks Fee. This fee is charged to residences and businesses through the Utility Billing System. The revenue is split between the Police, Fire, and Parks departments, with 95% going to public safety and 5% to parks

Assumptions

- For fiscal year 2014/15, this fund recognizes approximately $3.7 million in revenue from the Police, Fire and Parks Fee.

Other Revenue

- For fiscal year 2014/15, $1.75 million is budgeted in interfund transfers from the General Fund.

BEGINNING BALANCE

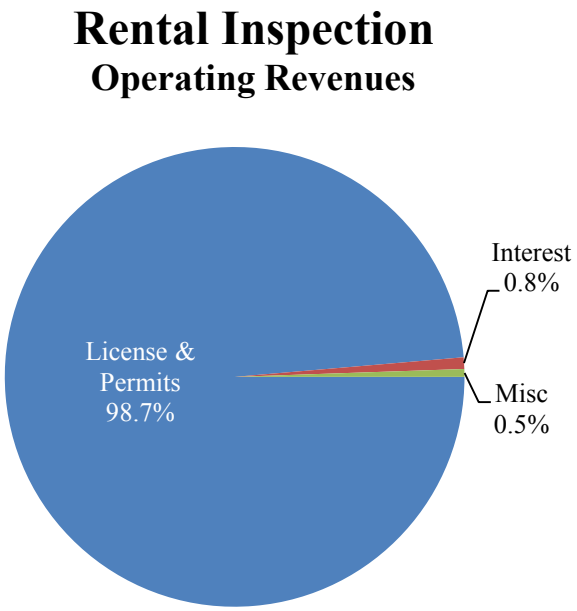
- The beginning fund balance for the Police, Fire, and Parks Fund is estimated to be about $135,000. This reflects the unspent remainder carried forward from the prior fiscal year.

RENTAL INSPECTION FUND REVENUES

The Rental Inspection Fund was created in the latter half of fiscal year 2007/08. The fund accounts for the Rental Housing Inspection Program, which carries out mandatory inspections of rental units in Gresham to address concerns about substandard housing.

Licenses and Permits

- Revenue from rental licenses is anticipated to be $740,000 for fiscal year 2014/15. This is an increase over fiscal year 2013/14 due primarily to rental housing units new to the inspection program.
- The decreases in revenues since fiscal year 2012/13 are due to the enactment of a fee decrease in that year.

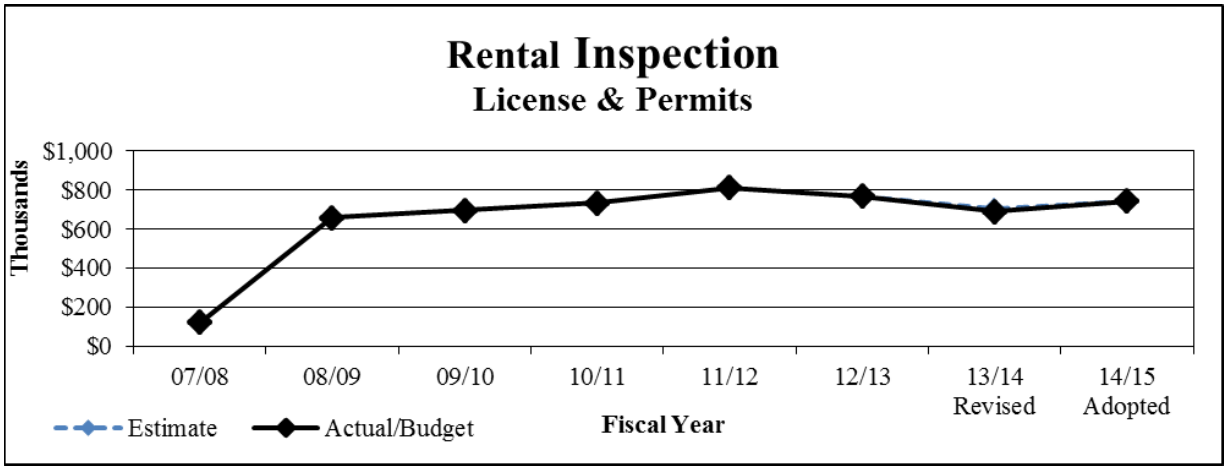


Other Revenue

- Other miscellaneous income is primarily comprised of civil penalty fees and interest budgeted at $10,200 for fiscal year 2014/15.

Beginning Balance

- Beginning balance is estimated at $404,700 carryover from the prior fiscal year. These funds are expected to be used to sustain the program over the next five years.



URBAN DESIGN AND PLANNING FUND REVENUES

In fiscal year 2009/10 the Urban Design & Planning Fund was created and the Private Development Fund was closed. All revenue and expenditure activity from the Private Development Fund, as well as all General Fund planning activity, was moved to the Urban Design & Planning Fund.

Charges for Services

- Development planning fees supply the revenue for this fund, categorized as Charges for Services. These fees are anticipated at $499,000 in fiscal year 2014/15. Revenues for plan reviews and checks are down almost 45% from fiscal year 2007/08 due to the decline in development activity. These revenues have been slowly recovering over the last few years.

Interfund Transfers

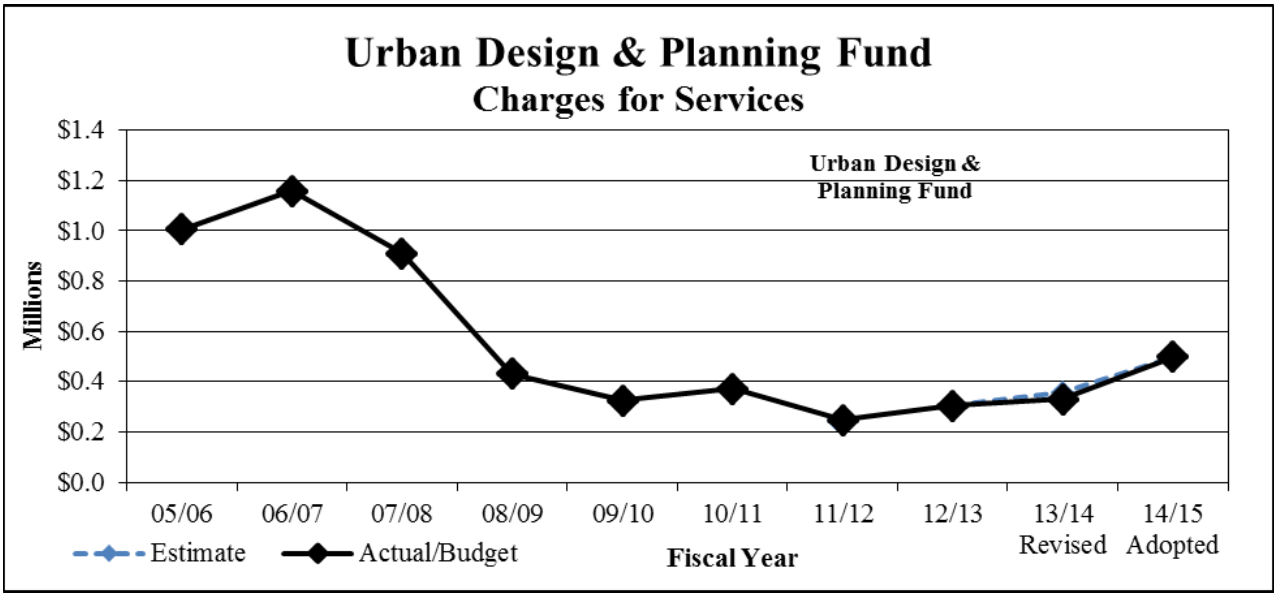
- Interfund transfers are budgeted at $1.99 million from the General Fund in support of planning activity.

Other Revenue

- Other miscellaneous and interest income is budgeted at $14,600 for fiscal year 2014/15.

Beginning Balance

- Beginning balance is estimated at $840,000 carryover from the prior fiscal year.



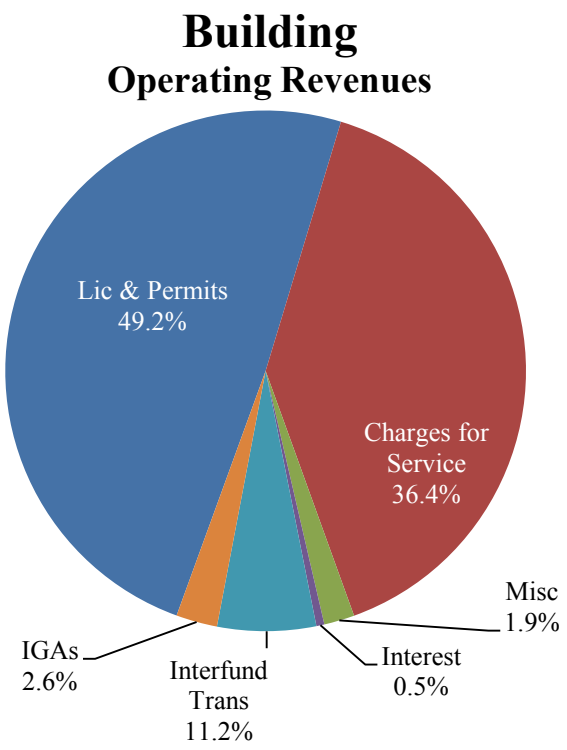
BUILDING FUND REVENUES

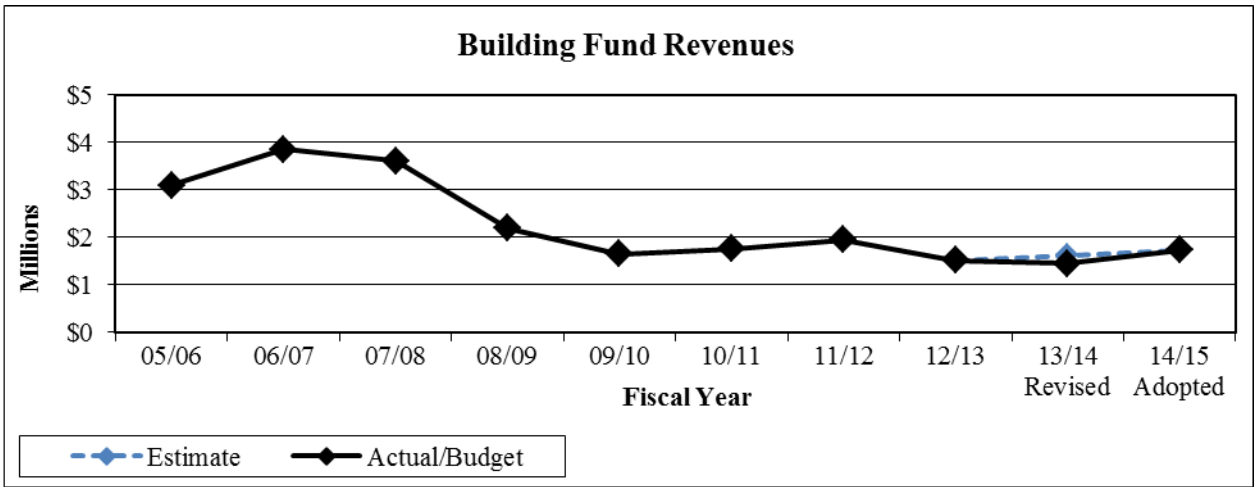
Licenses and Permits

- Permits are issued for building development activities, including construction plan review and building inspection.
- For fiscal year 2014/15, revenue from Licenses and Permits is expected to be about $96,000, a decline of 53% compared to fiscal year 2007/08 due to the decline in construction. Permits fees and licenses have been low over the last year due to depressed construction activity.

Charges for Services

- Building plan review fees and electrical inspection fees are used to pay for services provided.
- For fiscal year 2014/15, revenue for charges for services is expected to be $778,000.





Other Revenue

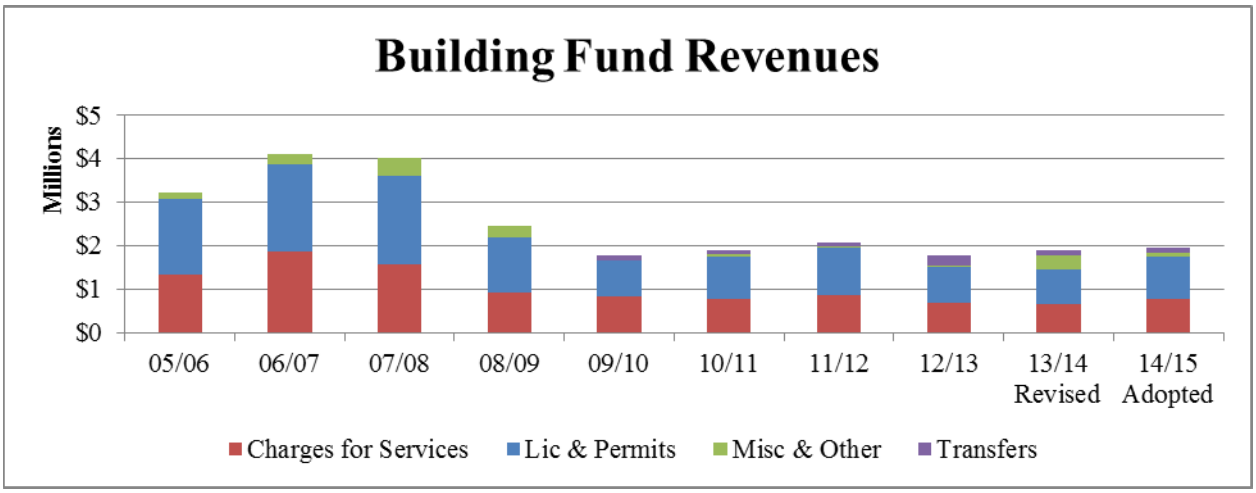
- Other miscellaneous and interest income is budgeted at $46,700 for fiscal year 2014/15. $50,000 is budgeted for intergovernmental services provided to neighboring jurisdictions.

Interfund Transfers

- Interfund transfers are $119,700, transferred from the Urban Design & Planning Fund for Permit Center services.

Beginning Balance

- Beginning balance is estimated at $645,000 carryover from the prior fiscal year.



URBAN RENEWAL SUPPORT FUND REVENUES

The Urban Renewal (UR) Support Fund accounts for services that the City of Gresham provides to the Rockwood/West Gresham Urban Renewal Area, which was authorized by voters in November 2003.

Intergovernmental Revenue

- The UR Support Fund is funded by an intergovernmental agreement between the City of Gresham and the Rockwood/West Gresham Urban Renewal Area. Reimbursements from the Urban Renewal Area are used for operating the agency and are budgeted at approximately $1.7 million for fiscal year 2014/15.

Debt Proceeds

- Proceeds from a line of credit of approximately $16.6 million are budgeted in the UR Support Fund in fiscal year 2014/15. The money will be loaned to the Rockwood/West Gresham Urban Renewal Area.

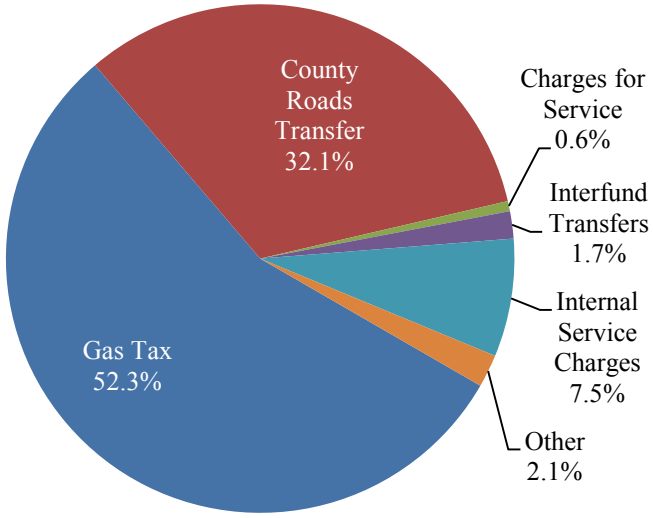
Beginning Balance

- Beginning balance is estimated at $95,000 carryover from the prior fiscal year.

TRANSPORTATION FUND REVENUES

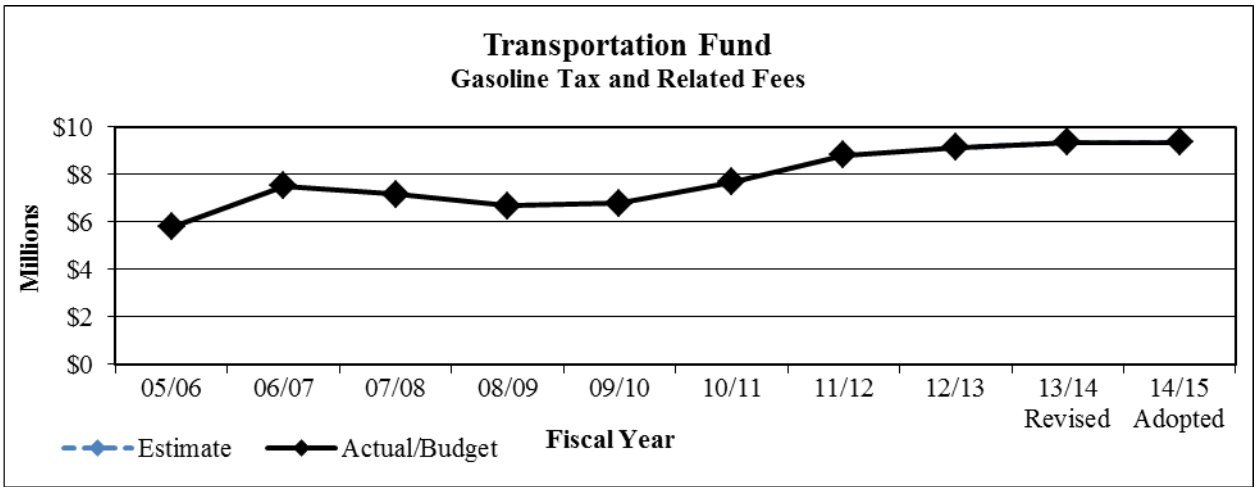
Gasoline Tax and related fees

- The principal source of intergovernmental revenue is an apportionment of road related taxes from the State of Oregon. The State passes on to the City a portion of the weight mile, motor fuels (gas), vehicle registration, and other related fees it collects. These taxes may be used only for road operations and maintenance.
- The Jobs and Transportation Act, which was passed during the 2009 Legislative Session, accounts for the projected higher motor fuels usage taxes as shown in the graphs below. Those additional resources have phased in and year to year resources are now expected to be relatively flat or declining.
- For fiscal year 2014/15, Gresham's share of the gasoline tax and registration fees is expected to be about $5.9 million.



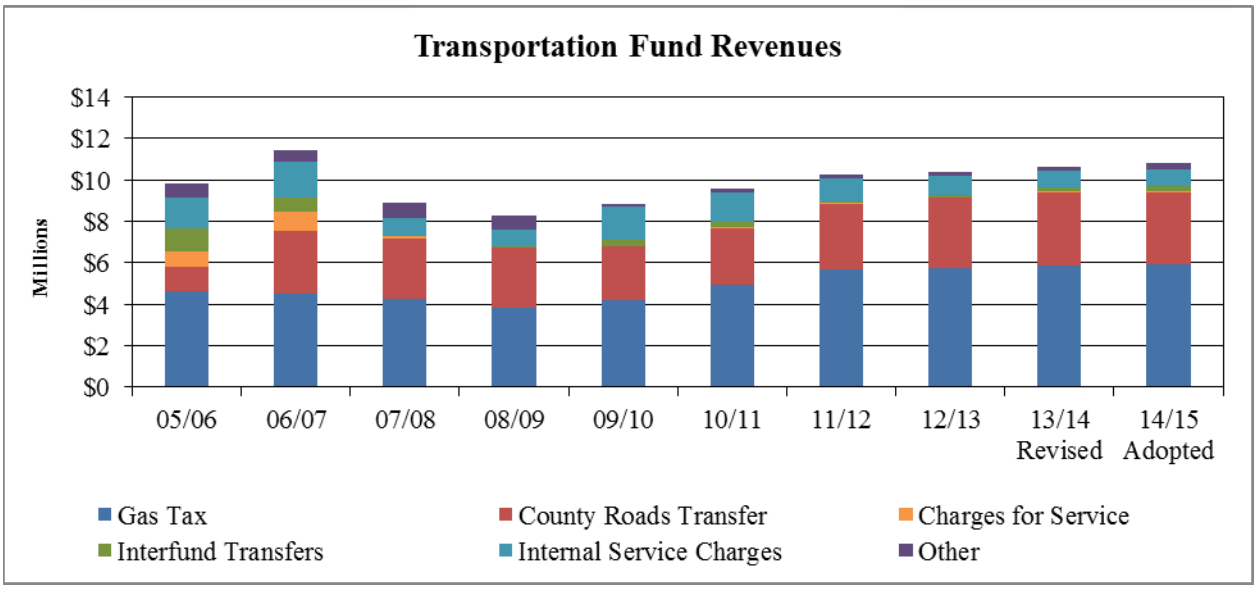
County Pass-Through resources

- Gresham anticipates receiving about $3.4 million from Multnomah County to cover street maintenance expenses as part of the County Roads transfer agreement.



Internal Service Charges, Interfund Transfers, Beginning Balance and Other Revenues

- Internal Service Charges (ISC) for this fund are engineering reimbursements for staff charges and overhead to capital improvement projects. For fiscal year 2014/15, the revenue is estimated at $831,000.
- Interest, Miscellaneous, and Charges for Service are other revenue sources in the Transportation Fund. These revenues are approximately $243,700 in fiscal year 2014/15.
- Interfund transfers into the fund are $242,200 in fiscal year 2014/15. This includes $117,700 in pass-through funding from the System Development Charge Fund for construction debt principal and interest payments, $49,600 from the Stormwater Fund to pay for additional street sweeping which facilitates storm water management, and $74,900 from the Streetlight Fund for reimbursements for staffing of streetlight functions.
- Debt Proceeds are estimated at $148,000 to cover issuance costs associated with converting short-term debt to a long-term debt mechanism.
- Beginning balance is approximately $10.8 million, estimated as carryover from the prior fiscal year. These funds are earmarked for capital construction projects over the next five-year capital improvement program period, fiscal years 2014/15 through 2018/19.



STREETLIGHT FUND REVENUES

Utility License Fees

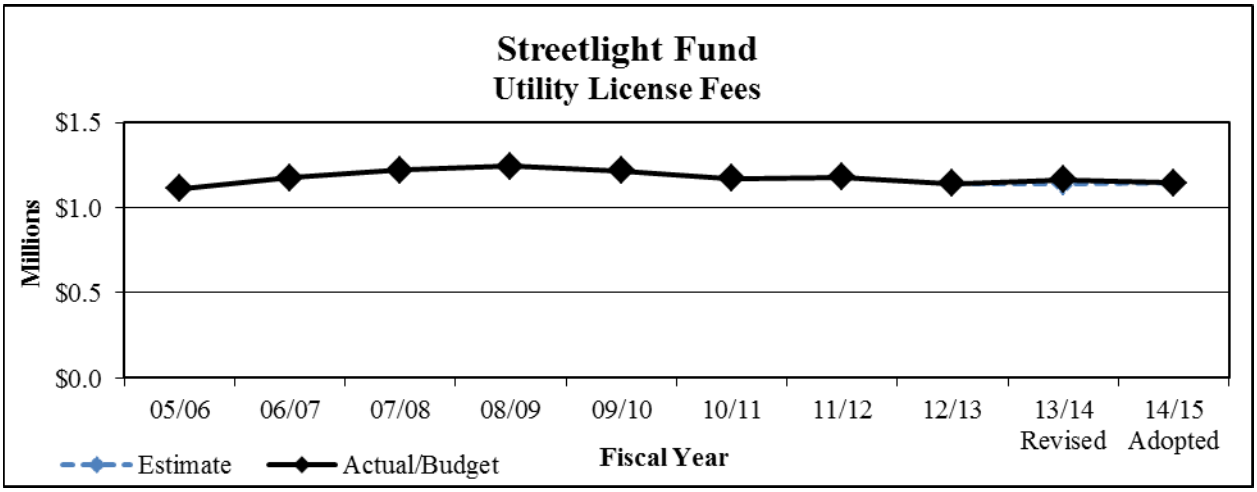
- The Portland General Electric (PGE) license fee is assessed on prior year utility revenues; a rate of 1.1% is designated for the Streetlight Fund.
- The Northwest Natural license fee is assessed on quarterly utility revenues; a rate of 1.6% is designated for the Streetlight Fund.
- Fiscal year 2013/14 utility license revenue is estimated to be slightly lower than the budgeted total due to changes in consumption of electricity and natural gas and rate changes.
- For fiscal year 2014/15, Gresham's utility license fee revenue for this fund is expected to be $1.15 million. These revenues have shown a flat to declining trend with the onset of economic stagnation following the great recession. These resources share the same trends as utility license fees in the General Fund.

Other Revenues

- Interest revenue is budgeted at $59,700 for fiscal year 2014/15.
- Intergovernmental revenue, budgeted at $229,100, is interest subsidies from the Federal government associated with the bonds issued to replace streetlight fixtures in the City.

Beginning Balance

- Beginning balance is estimated at $9.1 million, carryover from the prior fiscal year. The majority of these funds are proceeds from the bond issuance and will be used in the coming year to continue the streetlight replacement project.



INFRASTRUCTURE DEVELOPMENT FUND REVENUES

Charges For Services

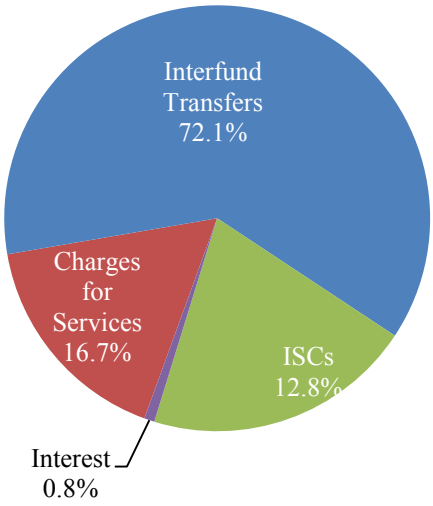
- Plan checks and site design review fees are anticipated to supply about $292,000 in revenue for fiscal year 2014/15.

Interfund Transfers

- Interfund transfers total $1.08 million for services to the Department Of Environmental Services. Of this total, $293,800 is from each of the Water, Wastewater, and Stormwater Funds, and $199,200 is from the Transportation Fund.

Other Revenue

- Interest income is budgeted at $13,600 for fiscal year 2014/15.
- Internal Service Charges are construction inspections reimbursements for city projects, estimated at $357,000 from the Capital Improvement Funds.



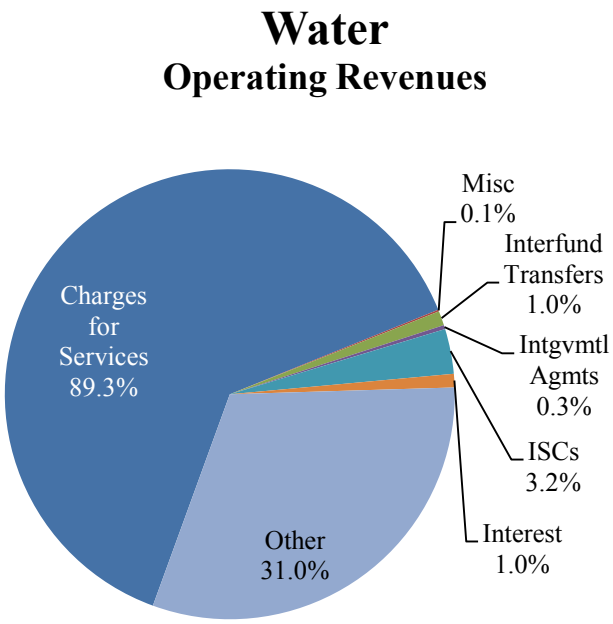
Beginning Balance

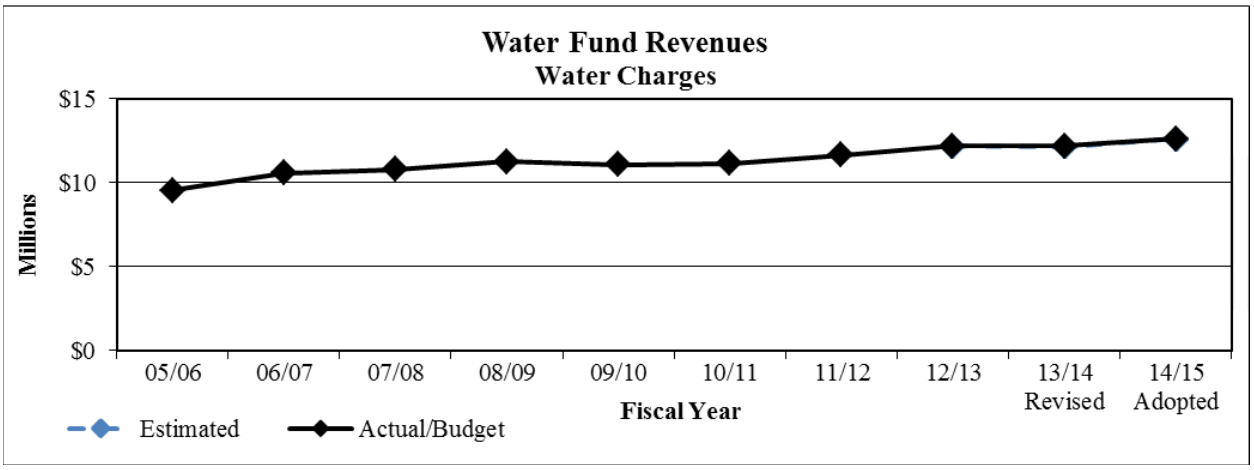
- Beginning balance is estimated at $1.35 million, carryover from the prior fiscal year.

WATER FUND REVENUES

Water Sales

- Revenue received from water utility customers pays for the City's water collection and distribution system.
- Rates are reviewed within the context of a long-term financial plan for the utility. Smaller annual increases are typically recommended to avoid large jumps such as those being proposed by several other jurisdictions throughout the state.
- No rate adjustment occurred in fiscal year 2013/14. Revenues are still expected to come in as budgeted due to normal year to year fluctuations in water sales.
- For fiscal year 2014/15, water sales revenue is estimated rate increase to increase to approximately $12.5 million, pending council consideration of utility rates.





Interfund Transfers

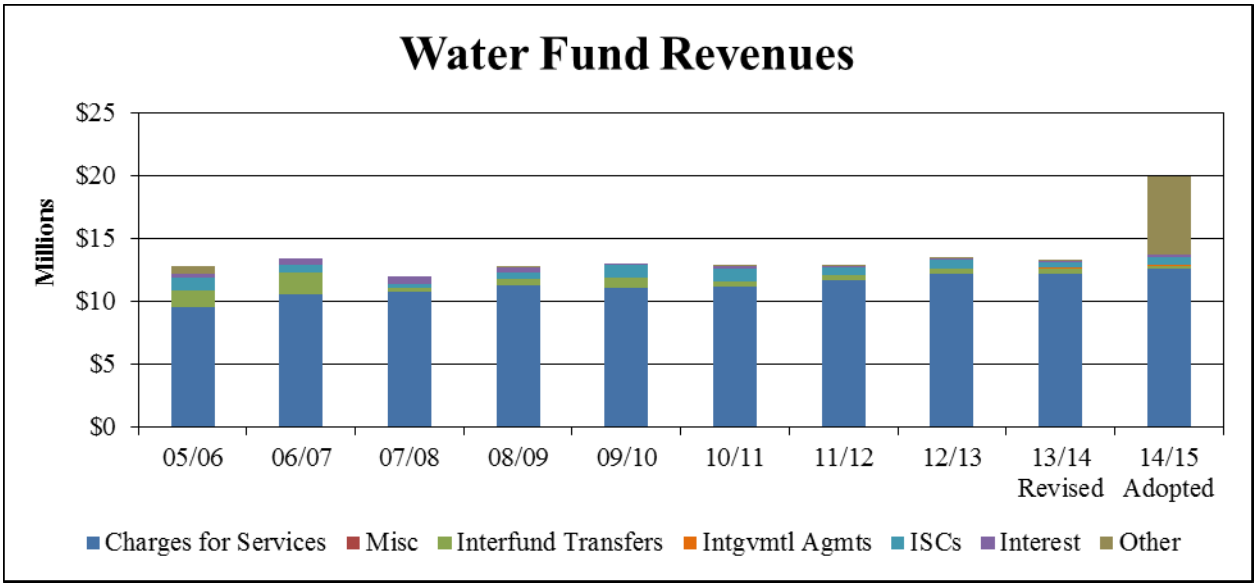
- Interfund transfers total $206,000. These are transfers from the System Development Charge Fund for debt payments.

Other Water Fund Revenue

- Internal Service Charges are engineering and inspections reimbursements for staff charges and overhead to capital improvement projects, estimated at $643,000.
- Other charges for services, estimated at $65,000, are primarily for meter and line installation charges.
- Interest and a repayment of an interfund loan comprise nearly all of the $350,000 in other income.
- Loan proceeds are budgeted at $6,050,000 to reflect the potential conversion of short-term debt to a long term debt mechanism.

Beginning Balance

- Beginning balance is estimated at $12.8 million carryover from the prior fiscal year. The beginning balance includes funds identified for future uses, such as infrastructure repair and replacement, construction of capital projects, and other operational requirements for system reliability, regulatory compliance, and long-term utility operations.



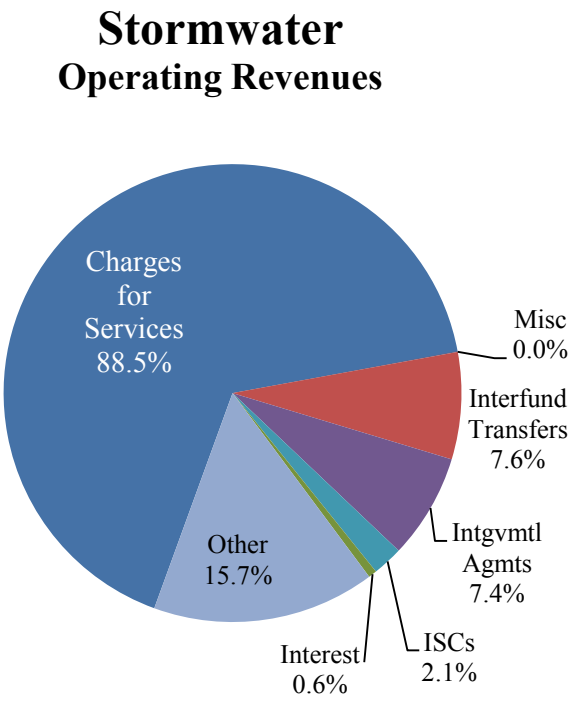
STORMWATER FUND REVENUES

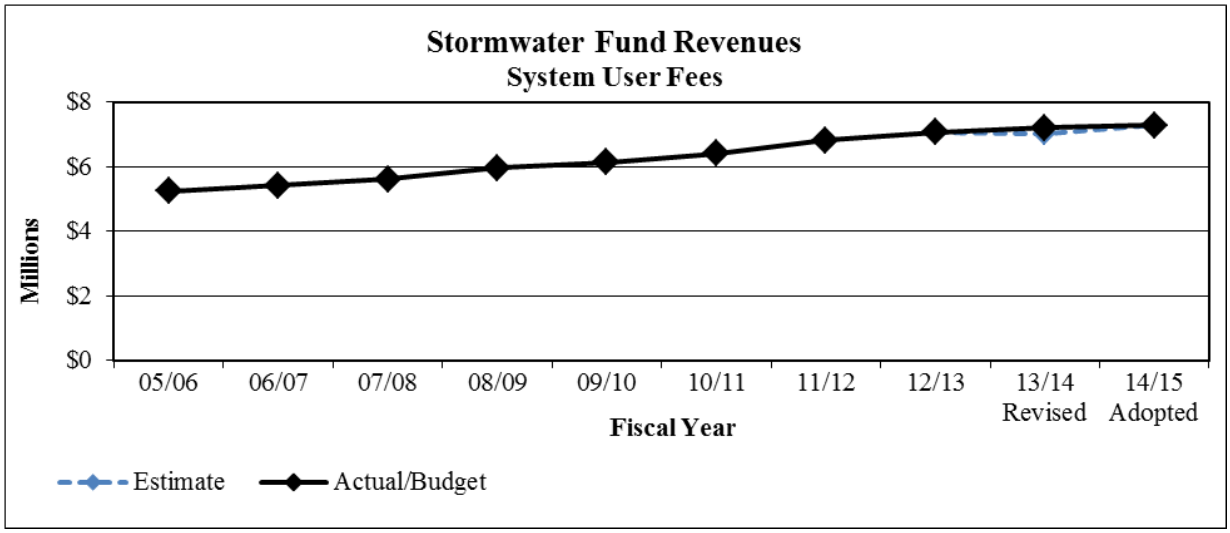
Stormwater System User Fees

- Revenue received from stormwater customers pays for the City's storm drain system.
- Rates are reviewed within the context of a long-term financial plan for the utility. Smaller annual increases are typically recommended to avoid large jumps such as those being proposed by several other jurisdictions throughout the state.
- No rate adjustment occurred in fiscal year 2013/14, causing revenue to be slightly lower than the budgeted amount.
- For fiscal year 2014/15, revenue is estimated to increase to approximately $7.3 million, pending council consideration of utility rates.

Interfund Transfers

- Transfers from other funds total $827,200 which is comprised of transfers from the Transportation Fund for management of street runoff, a transfer from the System Development Charge Fund for debt payments, and grant proceeds.



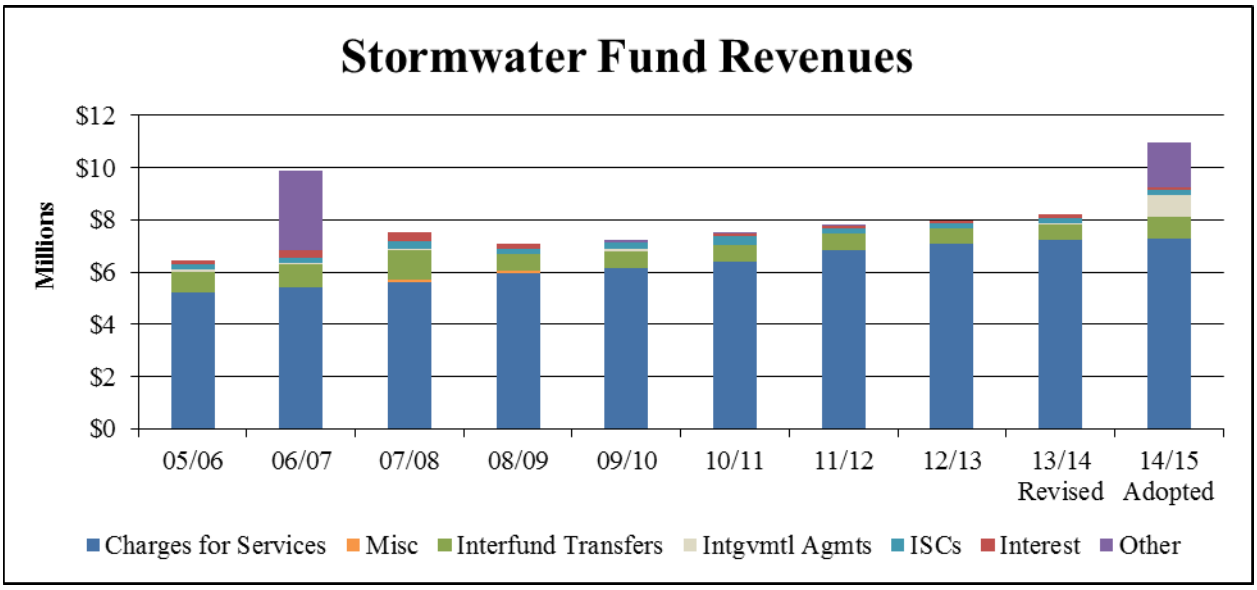


Other Revenue

- Internal Service Charges are engineering reimbursements for staff charges and overhead to capital improvement projects, estimated at $235,000.
- Interest, fees, and miscellaneous income comprise the $84,000 in other income.
- Other charges for services are estimated at $29,000 for fiscal year 2014/15.
- Intergovernmental revenue is budgeted at $810,600. The majority of this revenue, $787,500, is based on a Council approved intergovernmental agreement with the Port of Portland to purchase Wetland Mitigation credits as they become available.
- Loan proceeds is budgeted at $1,723,000 to reflect the potential usage of short-term debt to construct the Fairview Creek Wetland Mitigation Bank project.

Beginning Balance

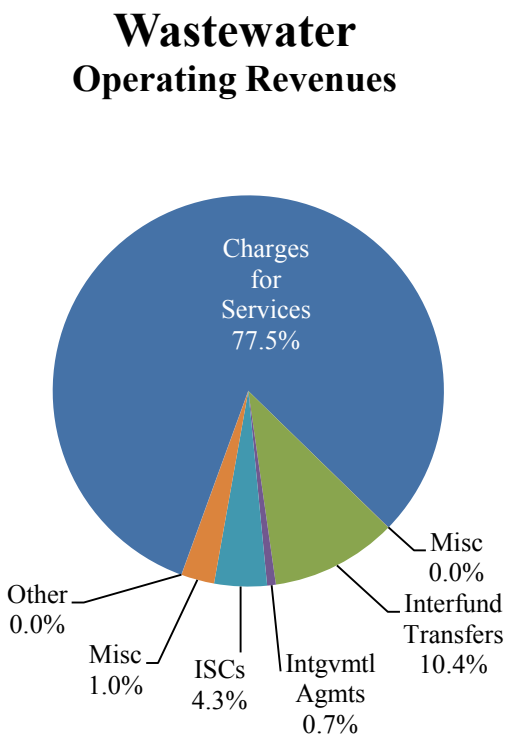
- Beginning balance is estimated at $6.5 million carryover from the prior fiscal year. The beginning balance includes funds identified for future uses, such as infrastructure repair and replacement, construction of capital projects, and other operational requirements needed for system reliability, regulatory compliance, and long-term utility operations.

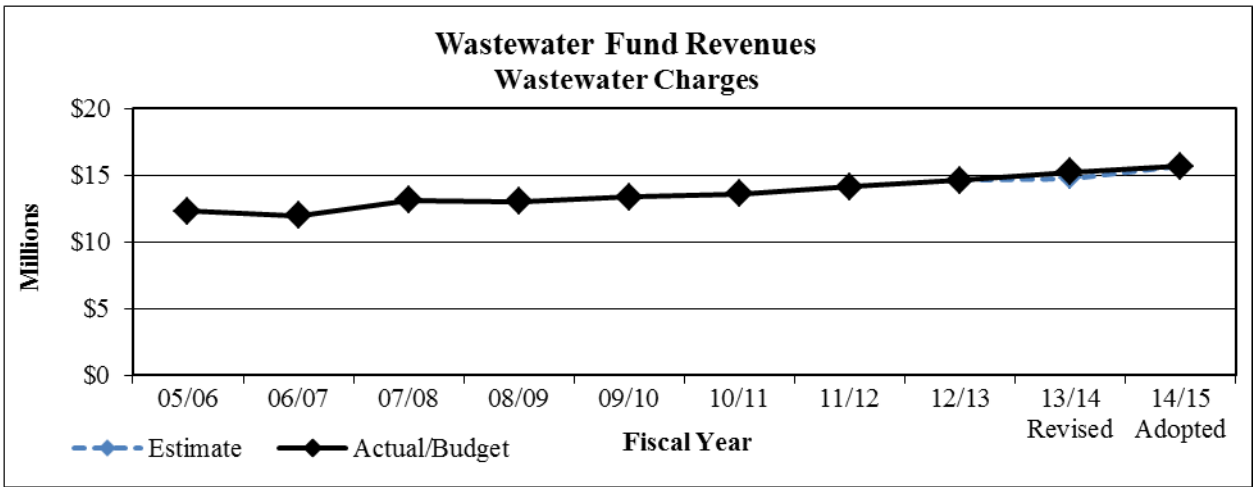


WASTEWATER FUND REVENUES

Wastewater Charges

- Revenue received from wastewater utility customers pays for the City's wastewater collection and treatment system.
- Rates are reviewed within the context of a long-term financial plan for the utility. Smaller annual increases are typically recommended to avoid large jumps such as those being proposed by several other jurisdictions throughout the state.
- No rate adjustment occurred in fiscal year 2013/14 causing revenue to come in slightly below what was budgeted. Normal fluctuations in revenues from year to year also occur.
- For fiscal year 2014/15, revenue is estimated to increase to approximately $15.7 million, pending Council consideration of utility rates.





Interfund Transfers

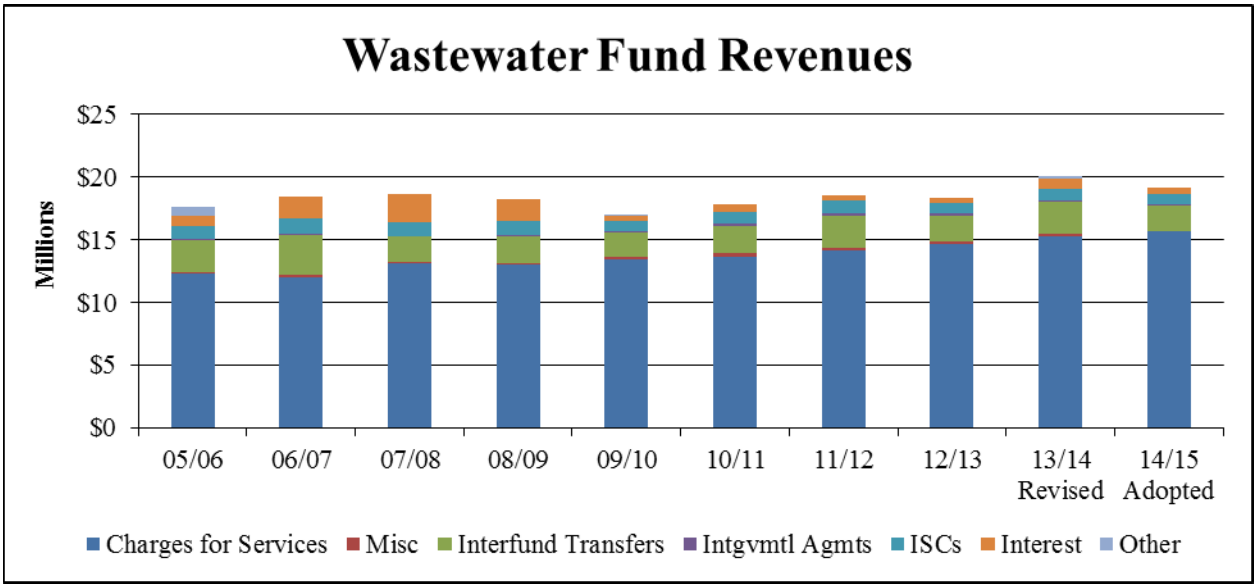
- Interfund Transfers are $2.0 million, transferred from the System Development Charges Fund for debt payments.

Other Revenue

- Internal Service Charges are engineering reimbursements for staff charges and overhead to capital improvement projects, estimated at $833,000.
- Interest, intergovernmental agreements, and miscellaneous income comprise the $667,000 in other income.

Beginning Balance

- Beginning fund balance is estimated at $35.1 million, carryover from the prior fiscal year. The amount includes funds identified for future uses, such as infrastructure repair and replacement, construction of capital projects, and other modifications needed for system reliability, regulatory compliance, and long-term utility operations.



FACILITIES AND FLEET MANAGEMENT FUND REVENUES

Internal Service Charges

- Internal service charges collect $3.4 million to pay for the operation and maintenance of all city-owned buildings and the City Hall reception area, and maintenance and fuel costs of city-owned vehicles.

Intergovernmental Revenue

- Gresham-Barlow School District owns and occupies a portion of the Public Safety and Schools building maintained by the City of Gresham. An intergovernmental agreement for maintenance and utilities is the basis for the budgeted fiscal year 2014/15 payments from Gresham-Barlow School District of $113,500.
- Multnomah County District Court has occupied a city-owned building for many years and paid for rent, building maintenance, and utilities. With the opening of the new Multnomah County Courthouse, they vacated Gresham's facility. Alternative uses for this facility are currently being developed.

Other Revenue

- The Headstart Program rents a city-owned building for $3,500 per year.
- Clear Wire leases roof-top space at City Hall for an antenna; $20,600 is anticipated in fiscal year 2014/15.
- $75,000 is budgeted from insurance reimbursements for accident repairs made to the City's fleet.
- The General Fund transfers $87,500 into the fund to pay for maintenance and utilities at the five fire stations that are not included in the internal service charge calculation.
- With the City Hall debt being retired, the City Hall Debt Fund is being closed. The remaining balance of $50,000, is being transferred to this fund and will be used to offset other facilities related capital projects.

Beginning Balance

- Beginning balance is estimated at $9,100, as a debt reserve for the Public Safety and Schools Building roof replacement debt service.

WORKERS' COMPENSATION FUND REVENUES

Internal Service Charges

- Internal service charges collect approximately $1.36 million to pay for the City's self-insured Workers' Compensation Program. Requirements are for operating costs and maintenance of a reserve to pay for on-the-job injury claims.
- The City is self-insured for workers' compensation claims. The City purchases excess insurance for any claim that exceeds $500,000 for Fire and Police workers and $375,000 for all other employees.
- Workers' compensation costs are allocated to operating funds as a unit of personnel costs.

Other Revenue

- Interest earnings and miscellaneous income are expected to be $96,100 in fiscal year 2014/15.

Beginning Balance

- The Workers' Compensation Fund has a beginning balance of $1.1 million in fiscal year 2014/15, which is anticipated to be used for unexpected claim expenses.

HEALTH INSURANCE BENEFITS FUND

Internal Service Charges

- Health insurance premiums for the City's self-insured program are collected from operating departments through the internal service charge mechanism, based on premiums and employee demographics. These charges are budgeted at $6.5 million for fiscal year 2014/15.

Other Revenue

- Investment earnings, employee premium costing sharing, retiree premiums, and other miscellaneous income are budgeted at $733,000.

INFORMATION TECHNOLOGY FUND REVENUES

Internal Service Charges

- Internal service charges collect just under $3.4 million to recover the cost to provide the computing infrastructure used by all City staff, maintain business software applications, provide internet access and website maintenance, telephone and email access service, help-desk support to staff and elected officials, and geographic information system services.

Other Revenue

- Addressing fees are estimated at $19,100. Miscellaneous revenue is estimated at $4,200.

Beginning Balance

- The Information Technology Fund is estimated to have a beginning balance of $200,000.

DENTAL INSURANCE BENEFITS FUND

Internal Service Charges

- Dental insurance premiums for the City's self-insured program are collected from operating departments through the internal service charge mechanism, based on premiums and employee demographics. These charges are budgeted at $885,000 for fiscal year 2014/15.

Other Revenue

- Retiree premiums and other miscellaneous income are budgeted at $108,000.

LIABILITY MANAGEMENT FUND REVENUES

Internal Service Charges

- Internal service charges collect $1.3 million to recover the cost to provide loss control and liability coverage, and to pay for insurance premiums.

Other Revenue

- Interest earnings are expected to bring in about $11,600. Insurance reimbursements are anticipated to be $15,900 in fiscal year 2014/15.

Beginning Balance

- The beginning balance is estimated at $550,000, a reserve that is maintained by the fund for unexpected claims.

EQUIPMENT REPLACEMENT FUND REVENUES

Internal Service Charges

- Internal service charges collect $2.5 million to reserve for the replacement of City vehicles and other capital equipment. Not all City vehicles and equipment have been covered by this fund in recent years, most notably certain fire apparatus. However, fire apparatus are being added to the replacement schedule as they are replaced.

Other Revenue

- Interest earnings, auction proceeds and transfers are expected to bring in about $363,000 in fiscal year 2014/15.

Beginning Balance

- The beginning fund balance of $11.9 million is the reserve for future equipment purchases.

LEGAL SERVICES FUND REVENUES

Internal Service Charges

- Internal service charges collect approximately $960,000 to recover the cost to provide legal services to the organization by the City Attorney's Office.

Beginning Balance

- The beginning fund balance is estimated at $75,000.

UTILITY FINANCIAL SERVICES FUND REVENUES

Internal Service Charges

- Internal service charges collect $1,984,000 from the three utility funds to recover the cost to provide financial accounting and analysis, billing, collection, customer services, and sewer assessment administration for the utility system.

Other Revenue

- Delinquency penalty fees are expected to bring in about $307,000. Loan processing fees and lien checks are expected to bring in $85,000.

Beginning Balance

- The Utility Financial Services Fund typically does not budget a fund balance.

ADMINISTRATIVE SERVICES FUND REVENUES

Internal Service Charges

- Internal service charges collect $6.3 million to recover the cost to provide organization-wide services, such as accounting, budgeting, human resources, communications, city management, and governance.

Interfund Transfers

- For fiscal year 2014/15, the fund will collect about $195,000 in grants transferred from the Grants Fund.

Other Revenue

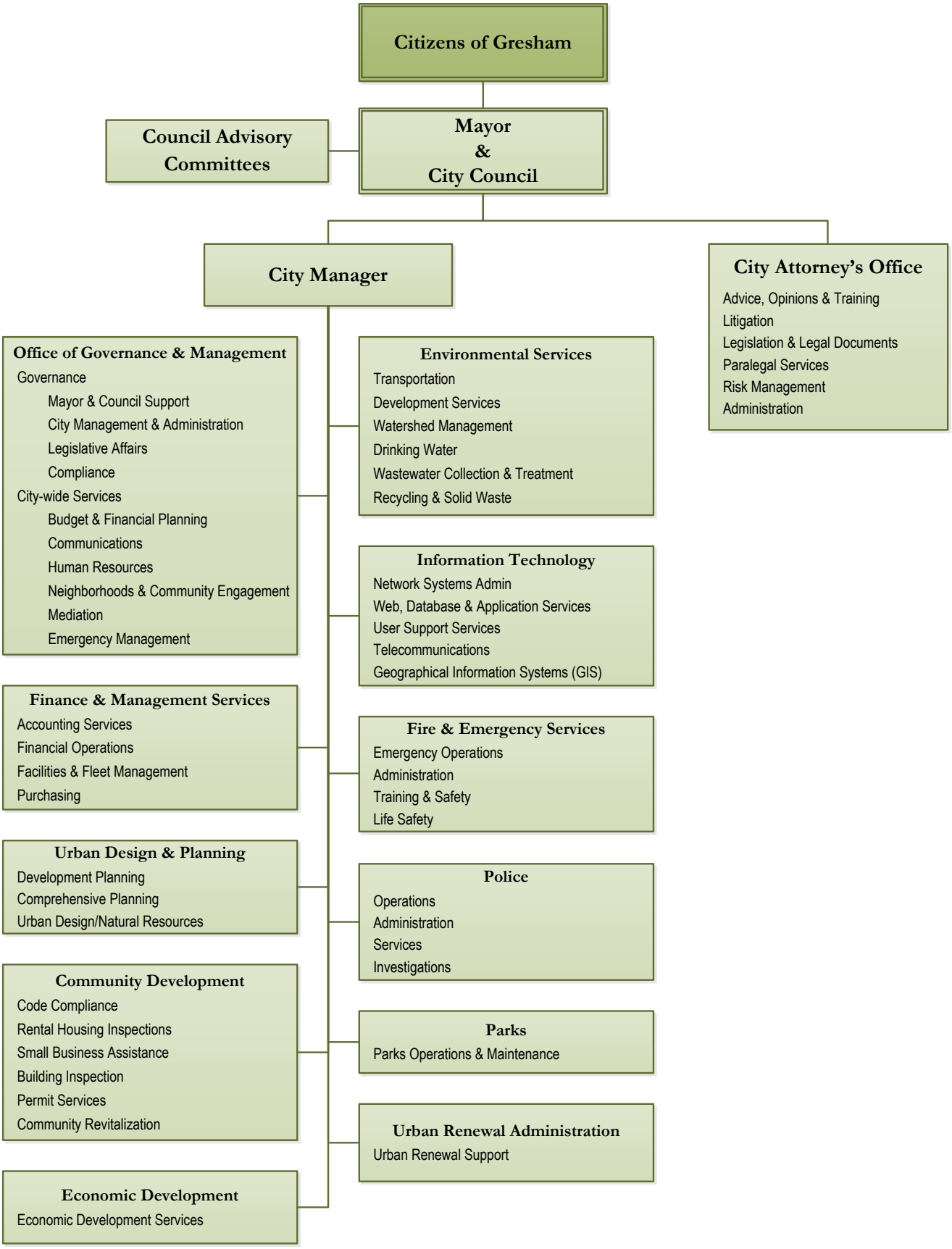
- Other income received in the Administrative Services Fund includes $19,100 for East Metro Mediation.

Beginning Balance

- The beginning fund balance is estimated at $480,000, carryover from the prior fiscal year.

EXPENDITURE INFORMATION

CITY OF GRESHAM



OFFICE OF GOVERNANCE & MANAGEMENT

MISSION STATEMENT

Strategically guide the organization by providing leadership and facilitating community participation in government. Proactively partner with customers, deliver quality service, create innovative solutions and promote mutual respect and diversity.

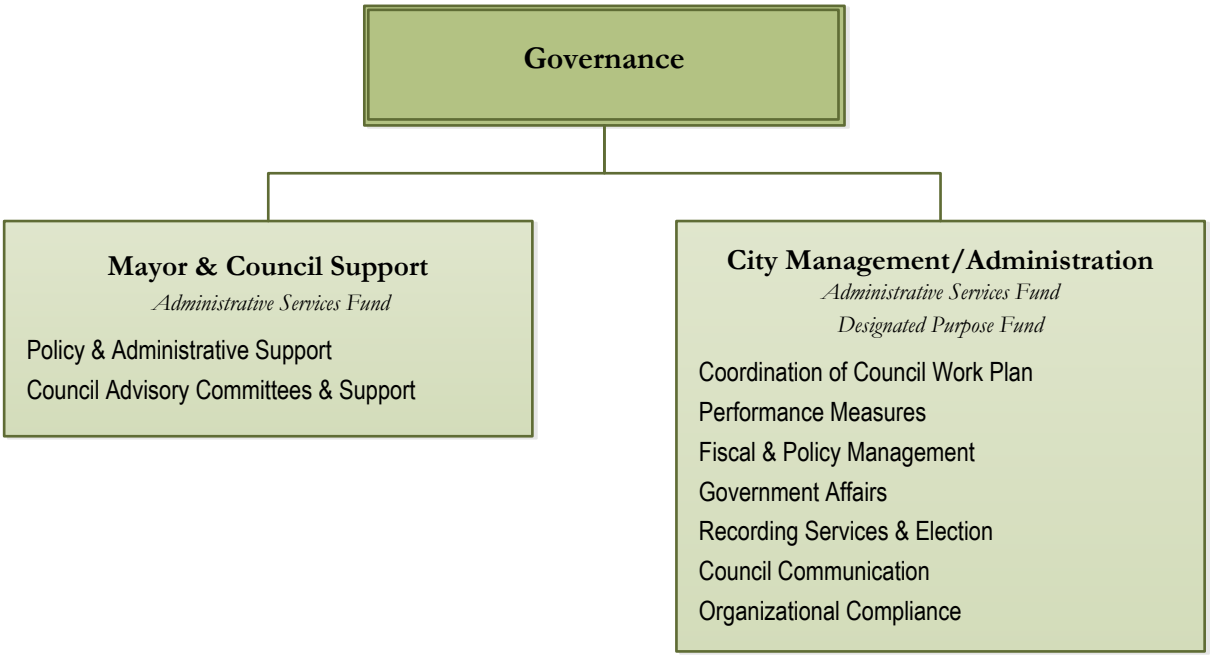
GENERAL DESCRIPTION

The Office of Governance & Management (OGM) consists of the Mayor and Council, who are elected by the citizens and supported and assisted by the appointed City Manager. The City Manager carries out Council policy by coordinating overall operations of City services and implements public policy and directs the affairs of the City in support of Council goals and objectives. OGM supports the Mayor and Council by assisting elected officials in policy development and external governmental matters, provides city-wide coordination of major new development initiatives and directs effective legislative strategies to advance and protect the interests of the City of Gresham. The Office of Governance & Management also provides city-wide services in the areas of organizational planning and improvement, organizational compliance, community outreach, recording services, public information, internal communications, human resources, budget preparation, financial planning, mediation services, emergency management and preparedness, and neighborhood and volunteer programs.

For budgeting purposes and for the purposes of this document, OGM is displayed as two separate departments. This is intended to better illustrate the different functions and types of services provided by this department.

The two areas are:

- Governance
- City-wide Services



DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Governance

The City Council is the legislative branch of the City government. The Mayor, who is elected to a four-year term, serves as the chief official and presides over City Council meetings. There are six councilors, who serve at large and are elected to staggered four-year terms. The Mayor and Council members serve without pay.

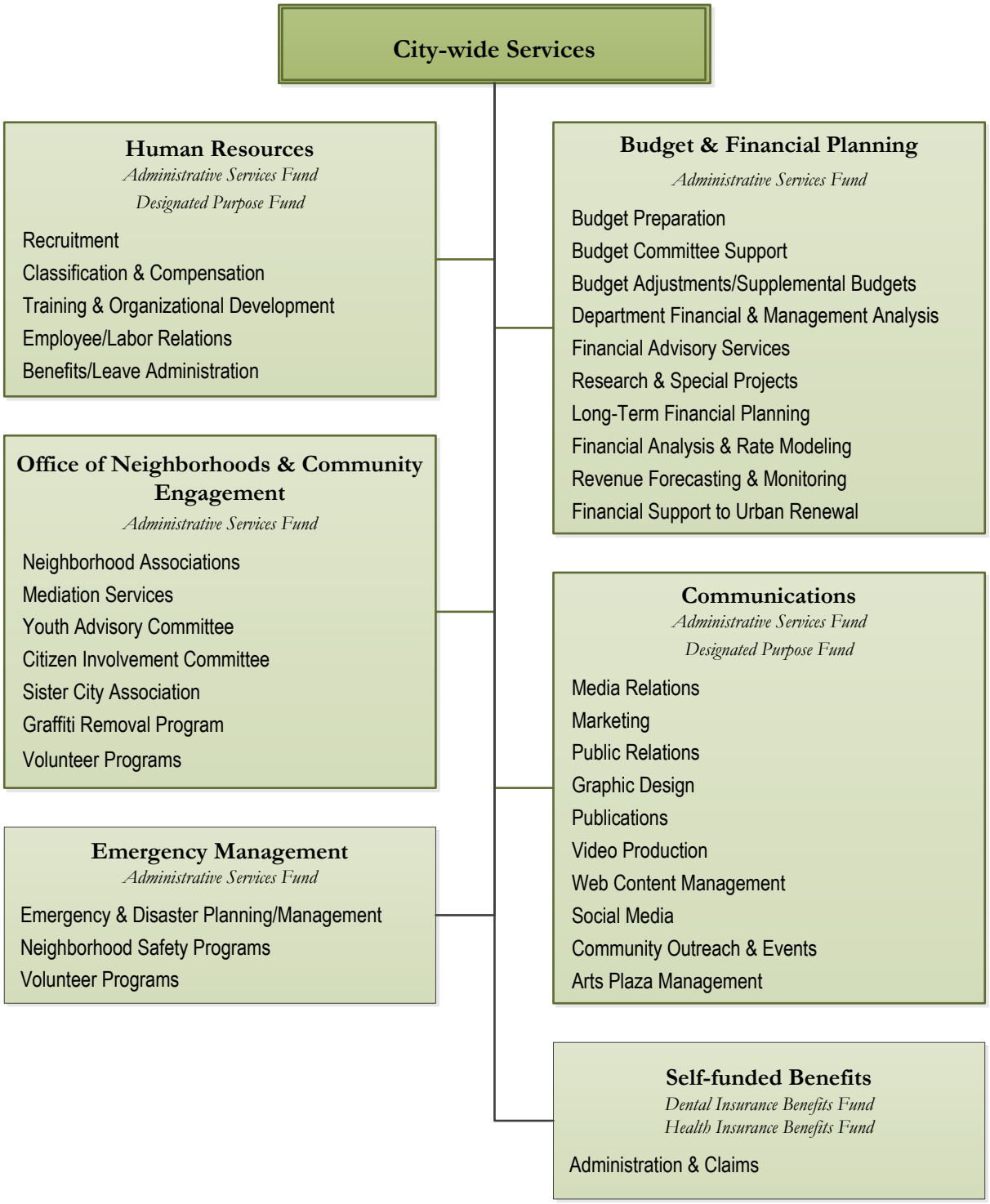
The seven-member City Council is the official policy-making body of the City. They represent the interests of citizens and are responsible for the broad direction of City operations. The Council appoints the City Manager and City Attorney, sets goals, adopts ordinances and resolutions, authorizes contracts and adopts the annual budget. The City Council also functions as the Gresham Redevelopment Commission (GRDC) that oversees activities within the Urban Renewal Area (URA).

City Management/Administration

The City Manager and staff focus on the implementation of the Council's officially adopted Work Plan and policy by coordinating and directing efforts of appropriate city-wide resources.

Key issues and work plan for fiscal year 2014/15 include:

- Facilitate the Council Work Plan.
- Oversee efficient delivery of City services.
- Report city-wide performance measures.
- Advocate for federal, state, and local support of City services, especially transportation, public safety and economic development.
- Oversee multi-year financial planning and decision making.


City-wide Services
Human Resources
Administrative Services Fund
Designated Purpose Fund
Recruitment
Classification & Compensation
Training & Organizational Development
Employee/Labor Relations
Benefits/Leave Administration
Office of Neighborhoods & Community Engagement
Administrative Services Fund
Neighborhood Associations
Mediation Services
Youth Advisory Committee
Citizen Involvement Committee
Sister City Association
Graffiti Removal Program
Volunteer Programs
Emergency Management
Administrative Services Fund
Emergency & Disaster Planning/Management
Neighborhood Safety Programs
Volunteer Programs
Budget & Financial Planning
Administrative Services Fund
Budget Preparation
Budget Committee Support
Budget Adjustments/Supplemental Budgets
Department Financial & Management Analysis
Financial Advisory Services
Research & Special Projects
Long-Term Financial Planning
Financial Analysis & Rate Modeling
Revenue Forecasting & Monitoring
Financial Support to Urban Renewal
Communications
Administrative Services Fund
Designated Purpose Fund
Media Relations
Marketing
Public Relations
Graphic Design
Publications
Video Production
Web Content Management
Social Media
Community Outreach & Events
Arts Plaza Management
Self-funded Benefits
Dental Insurance Benefits Fund
Health Insurance Benefits Fund
Administration & Claims

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Human Resources

Human Resources develops, administers and provides a wide range of programs and services in the areas of recruitment and selection, classification and compensation, benefit and leave administration, employee and labor relations, training, and organizational development.

Key issues and work plan for fiscal year 2014/15 include:

- Develop benefit plan strategies including the City's self-funded medical plans.
- Ensure health care reform compliance.
- Provide public stewardship foundational training for employees.
- Coordinate supervisory skills training.
- Perform recruitment and onboarding functions.
- Complete job family reviews.
- Develop Gresham employee manual revisions as needed.

Office of Neighborhoods and Community Engagement

The Office of Neighborhoods and Community Engagement (ONCE) offers a one-stop shopping approach to creating a strong sense of community in Gresham, using our neighborhoods as the building blocks for engaging our citizens. ONCE coordinates the City's Neighborhood Association program, volunteer efforts, graffiti removal, and mediation programs. The office also closely works with the Sister City Association, Youth Advisory Committee, and Community Involvement Committee.

Key issues and work plan for fiscal year 2014/15 include:

- Continue to grow and support existing Neighborhood Associations, offer leadership training and re-activate inactive associations.
- Continue work with the Youth Advisory Committee, supporting their efforts to bring the youth perspective to City Council and City programs.
- Partner with regional volunteer coordination programs such as Volunteer Match and Hands On Greater Portland to build a network of volunteer opportunities in Gresham.
- Plan and implement a city-wide day of service dedicated to improving our community.
- Work with the Community Involvement Committee to track engagement efforts and improve public outreach.
- Identify new ways for the City to engage its residents through the use of new technology.

Mediation

The Mediation Program provides services to resolve conflicts involving neighbors, businesses, housing issues, and employee disputes. In addition, the program conducts public and employee workshops on conflict management to increase the skills of the citizenry. The Mediation program serves all of East Multnomah County through intergovernmental agreements.

Key issues and work plan for fiscal year 2014/15 include:

- Provide foreclosure mediation locally for Oregon's Foreclosure Avoidance Mediation Program.
- Train and mentor volunteer mediators for a variety of conflict solutions.
- Design and deliver a training series for the citizens of Gresham and other East County cities to learn and practice conflict resolution skills.
- Promote the mediation program to a wider audience through media and marketing efforts.
- Provide support and training in the principles of mediation to Gresham Neighborhood Associations to help improve their effectiveness.

Emergency Management

The Office of Emergency Management provides the City with training, exercises, planning efforts, and regional collaboration to help the City mitigate, prepare for, respond to, and recover from disasters and large-scale emergencies. The Office of Emergency Management also facilitates access to federal grant funds, assists City departments with Continuity of Operations plans, emergency management volunteers, and provides public education and outreach.

Key issues and work plan for fiscal year 2014/15 include:

- Continue to implement the damage assessment/neighborhood size-up component of the Neighborhood Ready Program, including the integration of information gathered with the HAM Radio communications in place at the fire stations.
- Actively participate with OR-VOAD (Oregon Voluntary Organizations Active in Disaster) in planning for Volunteer Reception Centers, as well as other capabilities as appropriate.
- Continue Emergency Operations and Continuity of Operations planning, training, and exercises, including monthly skill building opportunities for Emergency Operations Center personnel.
- Implement Multi-jurisdictional Incident Management Teams to better leverage personnel and capabilities for an East County response to a disaster.

Budget & Financial Planning

The Budget and Financial Planning Division incorporates financial planning, analysis, and budget development into one functional area. This allows for a closer partnership between departments to provide city management with a higher level of expertise for complex financial analyses and increased monitoring of resources. The division also prepares the City budget and supplemental budgets in compliance with state laws, with a special emphasis on informing citizens about the budget process.

Budget and Financial Planning is responsible for updating, analyzing, and monitoring financial plans utilized by programs throughout the City. In addition, the division provides financial and management analysis to all departments. Analytical and budget support is also provided to the Rockwood/West Gresham Urban Renewal Area.

Key issues and work plan for fiscal year 2014/15 include:

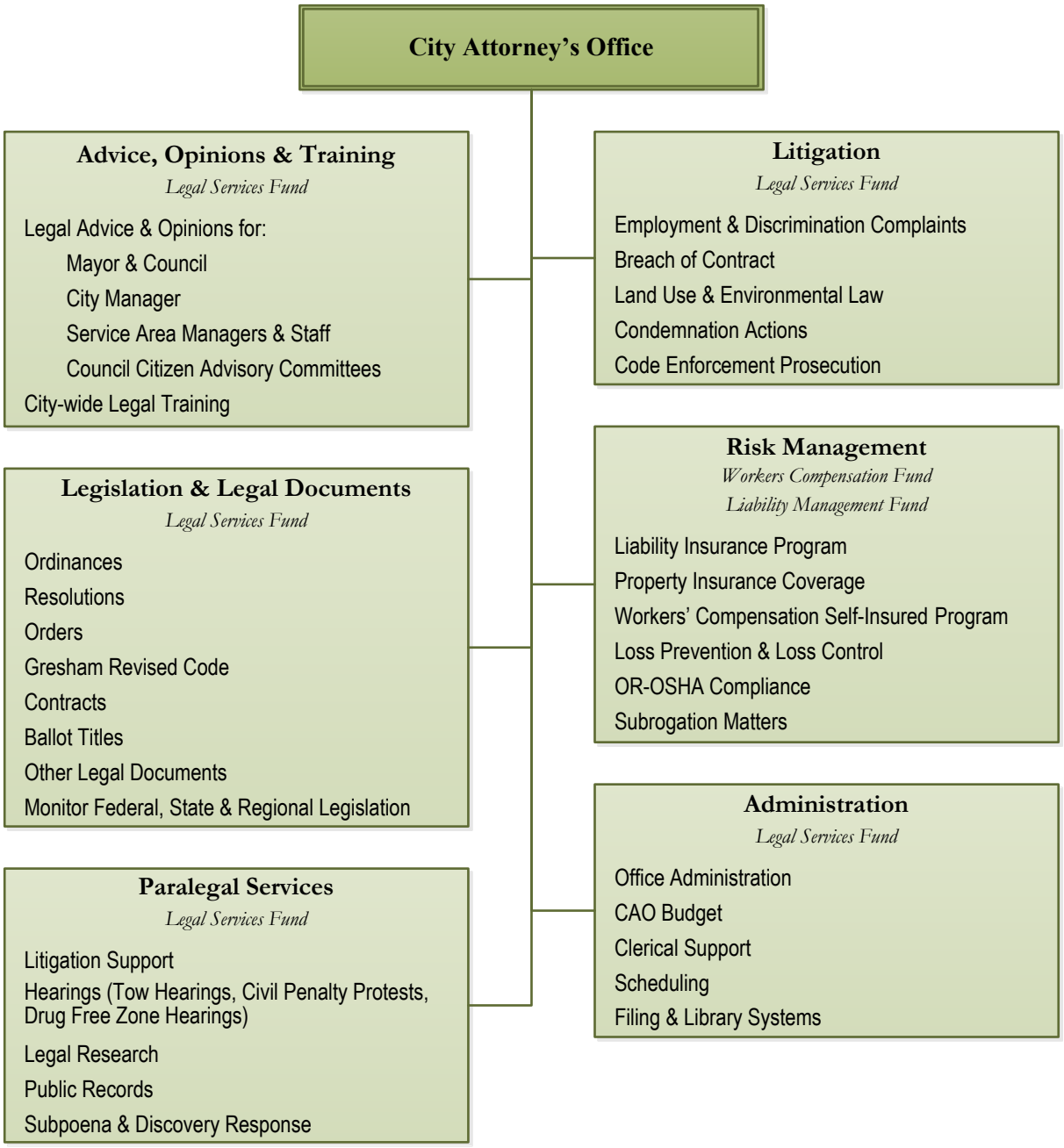
- Continued refinement, monitoring, and reporting of financial plans to ensure sustainability.
- Prepare and monitor the annual budget and related functions.
- Continue collaborative evaluation and implementation of cost saving measures and operational improvement opportunities throughout the organization.
- Provide analytical support for all City departments.
- Provide analytical support for Council Work Plan projects.
- Continued collaborative evaluation and implementation of cost saving measures and operational improvement opportunities throughout the organization.
- Provide staff support to the Finance Committee.

Communications

The Communications Division provides comprehensive strategic communications services that include: media relations, marketing, crisis communications, public relations, brand management, graphic design publications, video production, web content management, social media strategy, events, and management of the Arts Plaza. Communications manages and coordinates the City's efforts to provide the public with timely information about its goals, initiatives and activities.

Key issues and work plan for fiscal year 2014/15 include:

- Ensure all audiences have easy and timely access to City information via the platform of their choice.
- Promote a strong, positive image of the City and the overall community to residents, the region/state, and employees.
- Support the Council Work Plan.
- Advise and consult with departments regarding initiatives, programs and services.
- Advance the City's use of digital communication tools and multimedia production.
- Position the Arts Plaza as an ideal location to host and attend events.



MISSION STATEMENT

Identify, anticipate, and respond to the legal needs of the City of Gresham by providing high quality, timely, and cost-effective legal and risk management services.

GENERAL DESCRIPTION

The City Attorney's Office (CAO) provides services to the Council, City Manager, Service Area Managers and staff, and Council Citizen Advisory Committees. Services include legal advice and

opinions, the creation, review and approval of all written contracts and legal documents, the preparation of ordinances, resolutions and other documents, the defense and representation of City officers and employees, the initiation of legal actions as directed by Council, city-wide legal training, and supervision of outside legal counsel.

Risk Management is responsible for the liability insurance program, self-insured workers' compensation program, property insurance, loss control, OR-OSHA compliance, and city-wide safety issues. Risk Management will continue their efforts to make safety and loss control a priority in the day to day operations of the organization. The City Manager and City Attorney are committed to raising staff awareness of risk, safety, and liability issues and implementing operational changes where warranted.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

The goal of CAO for fiscal year 2014/15 continues to be providing high quality, timely, and cost effective legal and risk management services. The office strives to practice preventive law by anticipating potential legal issues and solutions before problems arise.

Legal Services

Key issues and work plan for fiscal year 2014/15 include:

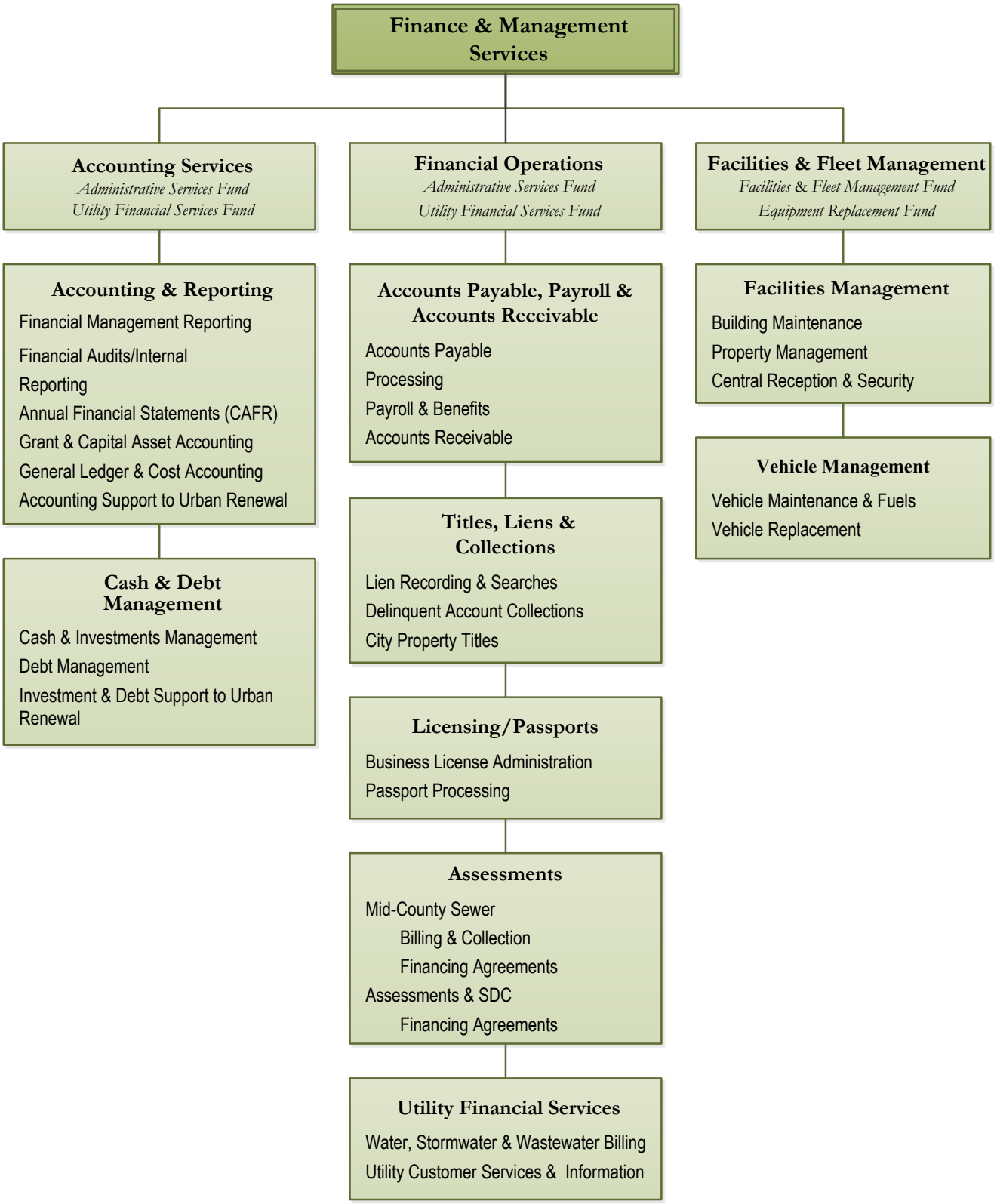
- Provide legal support to Council Work Plan projects including Healthy Watersheds, Catalyst Site Redevelopment, Youth Services and various land use planning projects.
- Provide legal support to enforcement efforts throughout the organization.

Risk Management

Key issues and work plan for fiscal year 2014/15 include:

- Maintain sufficient financial reserves for liability and workers' compensation claims.
- Maintain cost-effective property insurance coverage.
- Support risk management efforts throughout the organization.

FINANCE & MANAGEMENT SERVICES



MISSION STATEMENT

Deliver excellent stewardship of public funds and City assets by providing quality, efficient financial and asset management services.

GENERAL DESCRIPTION

Finance & Management Services (FMS) oversees the City's financial, facilities, and fleet infrastructures. FMS has the primary responsibility to provide business services to all City departments. Of equal importance, the department acts in a fiduciary capacity as the steward of public funds.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Financial Management, Accounting Services, and Financial Operations

Financial Management and Accounting Services provide financial advisory services as requested, administer the City's and Urban Renewal Area's investment and debt portfolios, manage daily financial operations, publish interim and annual financial reports, oversee the annual external audit, provide grant and capital asset accounting, develop cost accounting plans, and provide accounting services to the Rockwood/West Gresham Urban Renewal Area.

Financial Operations ensures the timely payments of all City obligations including payroll, administers bad debt collection, manages title and lien searches, and manages billing and collections for City utilities, assessments, financing agreements, business licensing, and passports.

Key Issues and work plan for fiscal year 2014/15 include:

- Continue the implementation and integration of the new utility billing system.
- Explore ways for improved relations with utility customers.
- Propose and complete a $20 million competitive public offering of full faith and credit obligations to provide long term refinancing of project costs accumulated on the line of credit on behalf of the City and Urban Renewal Area.
- Support the Council Work Plan and the Rockwood-West Gresham Urban Renewal Area by providing accounting, auditing and financial advisory services.
- Support the Finance Committee.
- Assist in development of updated fuel purchasing policy.
- Address Compliance Office recommendations as needed.

Facilities & Fleet Management

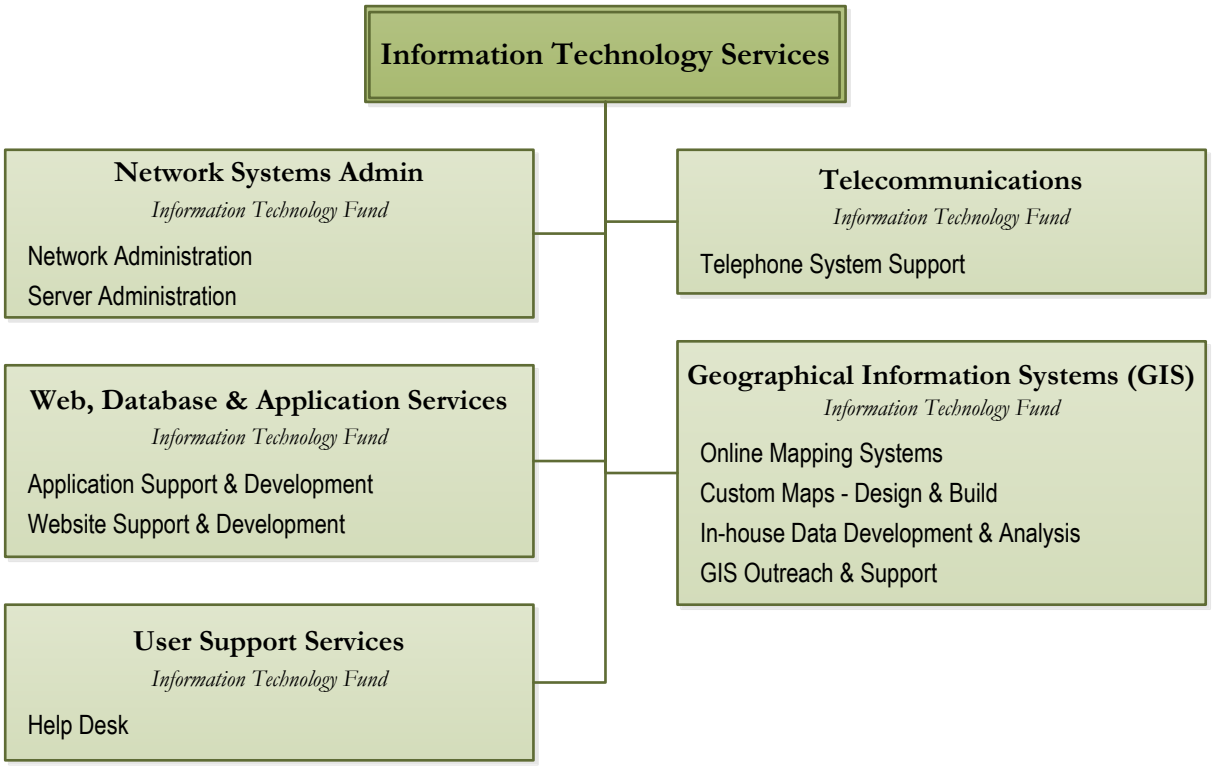
The Facilities Division serves to keep City properties open, accessible, and operational for use by City employees and the general public. The goal is to provide a manageable level of repair and maintenance, within budgetary constraints, that will keep facilities functional, clean, efficient, and safe while minimizing their deterioration. Facilities staff provides on-call emergency response for after-hour incidents caused by system failures, weather conditions, or equipment malfunctions. The division is responsible for staffing City Hall front-lobby reception and security, providing directions to the public, and answering the City's main phone line.

The budget continues to delegate the responsibility for the repair and maintenance support of five of the six fire stations to Fire and Emergency Services. Facilities staff will continue to service Station 71 located in the Public Safety Building.

The Fleet Division continues to provide repair and maintenance services to the City's fleet of vehicles and fire apparatus, including funding for fuel and on-call emergency response. As a long term strategy, management will continue to pursue opportunities for the purchase of fuel efficient vehicles (including hybrids and all electric vehicles), and review maintenance procedures to extend the life of existing vehicles.

Key Issues and work plan for fiscal year 2014/15 include:

- Implement Council Work Plan projects including Future of City Owned Facilities - 150 West Powell Blvd and Youth Services.
- Assess the organizational structure of Facilities and Fleet Management to most effectively manage this division's functions.
- Continue the integration of Parks operations with Fleet and Facilities.
- Complete replacement of the Public Schools and Safety Facility (PSS) roof.
- Continue to explore and evaluate energy and fuel efficient technology for use by City facilities and fleet.
- Service City facilities and fleet for optimal functionality and safety while minimizing deterioration.



MISSION STATEMENT

As the stewards of the City's technology, our mission is to provide comprehensive technology services and solutions that empower our partners to serve the citizens of Gresham.

GENERAL DESCRIPTION

Information Technology (IT) provides services in the areas of desktop computing, network services, core business systems, geographic information systems (GIS), mapping, electronic communications, computing security, telecommunications, website, systems integration, and applications/database support. Together these services provide the technology infrastructure to support City operations.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

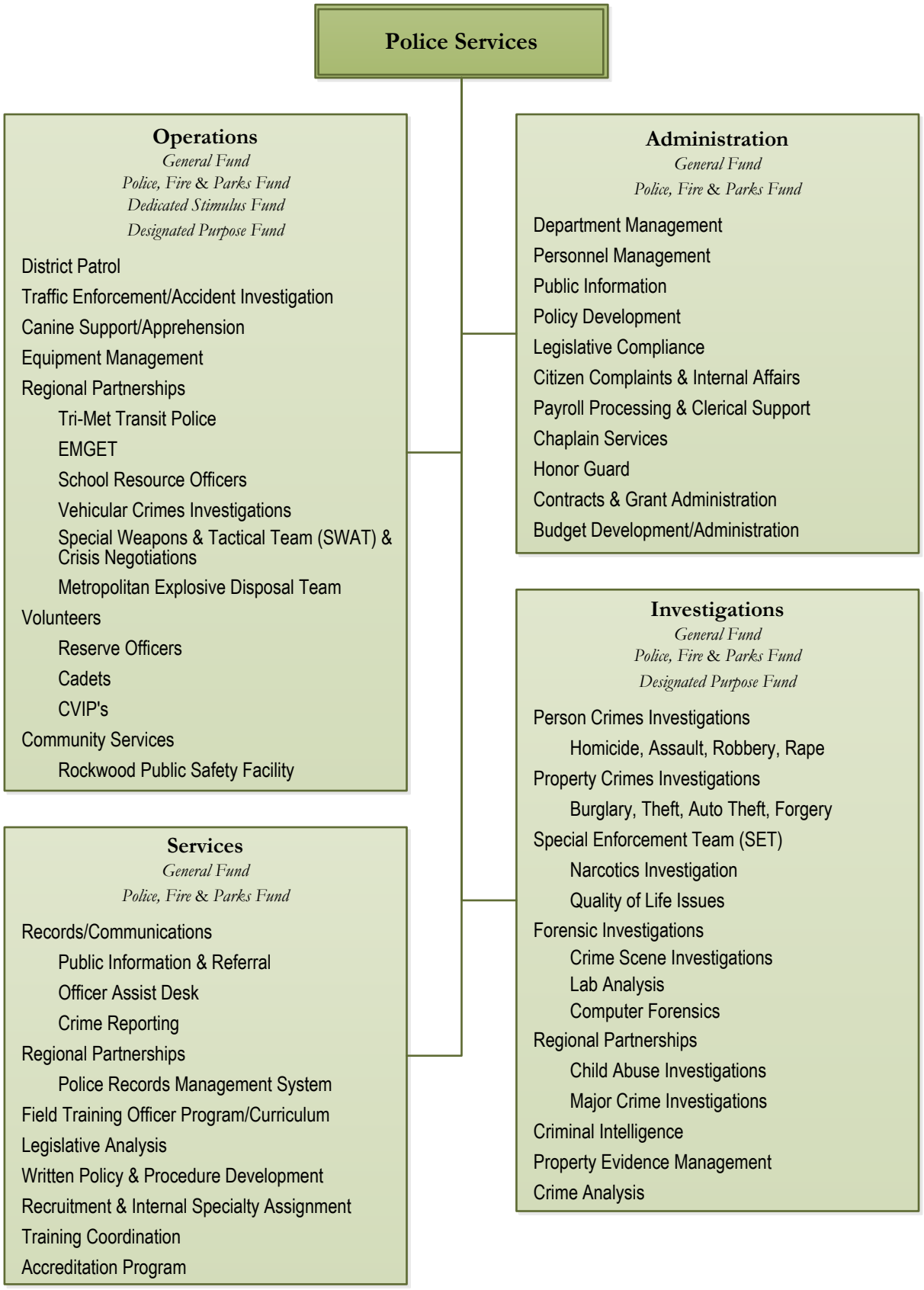
Information Technology works in small cross-division problem solving teams. Project teams are composed of staff members whose skillsets match the project at hand. These agile groups can also include members from other departments as needed.

For fiscal year 2014/15, IT will continue to focus resources on updating the City's technological infrastructure as well as providing operational support across all levels and departments in the City.

Key issues and work plan for fiscal year 2014/15:

- Implementation of the Strategic Technology Initiative and Three-Year Technology Strategic Plan.

- Implementation and integration of department projects including utility billing, Community Horizons and Technology (CHAT), and RegJIN.
- Provide technology training for all City departments.
- City-wide desktop technology refresh including mobile device implementation.
- Rollout of additional collaborative and sharing tools.
- Upgrade Fire Station networks.
- Deployment of pilot for new phone system using Voice Over Internet Protocol (VOIP).
- Extend the functionality and usability of both the CityNET and public websites.
- Expand and enhance the GreshamView online mapping system.


Police Services
Operations
General Fund
Police, Fire & Parks Fund
Dedicated Stimulus Fund
Designated Purpose Fund
District Patrol
Traffic Enforcement/Accident Investigation
Canine Support/Apprehension
Equipment Management
Regional Partnerships
Tri-Met Transit Police
EMGET
School Resource Officers
Vehicular Crimes Investigations
Special Weapons & Tactical Team (SWAT) & Crisis Negotiations
Metropolitan Explosive Disposal Team
Volunteers
Reserve Officers
Cadets
CVIP's
Community Services
Rockwood Public Safety Facility
Administration
General Fund
Police, Fire & Parks Fund
Department Management
Personnel Management
Public Information
Policy Development
Legislative Compliance
Citizen Complaints & Internal Affairs
Payroll Processing & Clerical Support
Chaplain Services
Honor Guard
Contracts & Grant Administration
Budget Development/Administration
Services
General Fund
Police, Fire & Parks Fund
Records/Communications
Public Information & Referral
Officer Assist Desk
Crime Reporting
Regional Partnerships
Police Records Management System
Field Training Officer Program/Curriculum
Legislative Analysis
Written Policy & Procedure Development
Recruitment & Internal Specialty Assignment
Training Coordination
Accreditation Program
Investigations
General Fund
Police, Fire & Parks Fund
Designated Purpose Fund
Person Crimes Investigations
Homicide, Assault, Robbery, Rape
Property Crimes Investigations
Burglary, Theft, Auto Theft, Forgery
Special Enforcement Team (SET)
Narcotics Investigation
Quality of Life Issues
Forensic Investigations
Crime Scene Investigations
Lab Analysis
Computer Forensics
Regional Partnerships
Child Abuse Investigations
Major Crime Investigations
Criminal Intelligence
Property Evidence Management
Crime Analysis

POLICE SERVICES

MISSION STATEMENT

Provide police services that involve the community in problem solving aimed at enhancing public safety and the quality of life, and which respect the Constitutional rights of all citizens.

GENERAL DESCRIPTION

Services provided by the Police Department to the community fall into two priorities - enforcement and investigation. Programs that enable the department to address these priorities are Administration, Operations, Investigations, and Services.

Administration

Police Administration provides overall management, administration, policy and direction, and audits the appropriate and effective use of police resources. Although the Command Staff of the department is one of the leanest in the Portland Metropolitan area, they continue to provide excellent oversight and management. Primary activities of Police Administration, which support the line functions of the department, include personnel management, investigation and resolution of citizen complaints and issues regarding the department and its members, establishment of community and regional partnerships, assurance that all legislative requirements are met, dissemination of information concerning crimes in the community, volunteer assistance in death notifications/crisis counseling, clerical support to the operational units of the department, coordination of officers' schedules for court and grand jury appearances, and departmental payroll. Grant management and administration are also included in this program area.

Operations

The Operations Division is primarily responsible for the initial response to calls for police services. Services provided by full-time officers include routine and directed patrol, traffic enforcement and investigation, education programs, canine support in high risk situations and area searches, restraint of criminal street gang activities, proactive approach to problems on school grounds and adjoining properties through the use of school resource officers, special emergency response to high risk incidents, reserves, cadets, enforcement of handicapped parking, TriMet transit police, and the acquisition, inventory and repair of equipment.

Investigations

The Investigation Division provides support to the Operations Division through follow-up investigation of crimes against persons and property, investigation of neighborhood crimes and suspicious activity, forensic investigations, control over property and evidence, participation in multi-agency investigative teams, and analysis of data to assist in solving crimes and identifying crime trends.

Services

The Services Division supports the entire department in the areas of police records and communications, fiscal services including budget development and purchasing, recruitment and internal special duty selections, coordination of training and maintenance of training records to meet state requirements, assurance that the state's training standards are met, planning, research and analysis, development of written policies and procedures, and other management related support services.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

The fiscal year 2014/15 budget maintains the same level of staffing as the current year budget. The department will continue to provide excellent core service law enforcement to the community while continuing to adjust resources in the most effective manner using the best business practices, continue to improve and refine its policies, practices, and processes, and incorporate evolving technology. By doing so, the department will focus on the highest priorities of the community and department - enforcement and investigation.

Key issues and work plan for fiscal year 2014/15 include:

- Continue participation in the Broken Windows Task Force, which provides a comprehensive and city-wide approach to neighborhood livability issues.
- Continue to increase the Citizen Volunteers in Policing Program and expand their responsibilities and programs.
- Continue to investigating strategies for effective practices for gang prevention/abatement programs for the Council Work Plan project, Gang Prevention/Abatement Research.
- Continue partnering with Portland Opportunities Industrialization Center (POIC) to provide street-level gang outreach services to address the Council Work Plan project, Public Safety Response to Gang Activity.
- Increase enforcement efforts for criminal street gang activity through coordinated enforcement missions with the East Metro Gang Enforcement Team (EMGET) to address the Council Work Plan project, Public Safety Response to Gang Activity.
- Continue working with local apartment managers and owners through the Landlord Mentoring Program, which partners successful apartment managers with managers who are struggling to clean up their complex.
- Address gang related violence in apartment complexes by continuing to have the Special Enforcement Team (SET) host community structured forums educating landlords and apartment complex managers on how to manage their properties and hold tenants accountable.
- Investigate criminal activity associated with illegal drug use, which includes robbery, burglary, vehicle theft, and identity theft.
- Address traffic problems, which continue to be a community concern.
- Continue to meet increasing demand for service, including timely response to calls for service, investigation, and successful prosecution of crimes.
- Fulfill the City's commitment to provide funding during the fourth and final year of the 2009 ARRA Community Oriented Policing (COPS) Grant.

In order to address these issues, the department plans to:

- Continue the Special Enforcement Team to quickly respond to tips from citizens of on-going illegal drug issues and other criminal activity in order to enhance neighborhood livability and the neighborhoods quality of life.

- Use directed enforcement to address areas in the City that have a higher than average number of calls for service and demand a greater number of police resources.
- Pursue funding opportunities to implement new technology to enhance department operations and increase efficiency.
- Continue the work of the Gang Enforcement Team to directly address one of the community's top issues – gang related crime.
- Respond to neighborhood traffic problems and complaints, as well as provide directed enforcement to reduce the problems caused from driving under the influence (DUII) and other driving offenses that endanger citizens and motorists.
- Participate in limited regional partnerships that deal directly with many of the growing issues facing the community including major crimes, gangs, and crimes against children.
- Provide the best training to employees so they are able to meet the ever-changing demands of law enforcement.
- Continue to recruit and hire the most qualified individuals.

Fire and Emergency Services

Emergency Operations
General Fund
Police, Fire & Parks Fund
Designated Purpose Fund

- Fire Suppression
- Rescue & Extrication
- Basic & Advanced Life Support
- Regional Hazardous Material Emergency Response
- Water Rescue
- Technical Rescue Team
- Wildland Fire Suppression
- Pre-fire Hazard Analysis of Major Buildings
- Apparatus and Equipment Testing & Maintenance
- Hazardous Materials Facility Emergency Planning
- Urban Search & Rescue
- Training Development Delivery
- Coordination of External Training
- Occupational Safety & Health

Training & Safety
General Fund
Police, Fire & Parks Fund

- Internal Training for:
  - Emergency Medical Services (EMS)
  - Fire Suppression
  - Rescue
  - Hazardous Materials
- Department Training Facility
- Apparatus Operator Academy
- EMS Quality Assurance Program
- Paramedic Credentials
- Medical Protocol & New Procedure Coordination & Implementation

Administration
General Fund
Police, Fire & Parks Fund

- Project/Program Management
- Contract & Grants Administration
- Mutual Assistance Plan Development
- Public Information & Community Outreach
- Leadership Succession Planning
- Department Budget Development/Administration
- Financial Models & Reporting
- Records Management & Retention
- OR-OSHA Compliance
- Payroll, Receivables & Payables Processing

Life Safety
General Fund
Police, Fire & Parks Fund

- Fire Investigation
  - Origin & Cause
  - Criminal Prosecution
- New Construction
  - New Development Review
  - Inspections & Plan Review
    - Commercial Construction
    - Sprinkler Systems
    - Fire Alarm Systems
    - Special Systems
- Fire Code Administration
  - Commercial Fire Inspection
  - Special-use Inspection & Permits
  - Fire Code Enforcement
  - Fire Report Tracking
  - Occupancy Management

FIRE & EMERGENCY SERVICES

MISSION STATEMENT

The mission of Gresham Fire and Emergency Services is to protect lives, property and the environment.

GENERAL DESCRIPTION

Fire and Emergency Services (FES) provides fire prevention, fire suppression and emergency medical services to the cities of Gresham, Fairview, Wood Village, Troutdale, and the area encompassed by Fire District 10. The service area covers 60 square miles, serving approximately 140,000 citizens.

FES operates six fire stations within its service area and also provides staffing for one of the three shifts at Portland Fire Station 31, a joint operation with Portland Fire and Rescue. Each engine company provides Advanced Life Support and has a trained firefighter/paramedic assigned to the crew.

In addition, FES provides the following specialty rescue and response services:

- Technical Rescue Team (including confined space for industrial users and high-angle rope rescue).
- Water Rescue.
- Regional Hazardous Materials Team to respond to chemical spills and biological incidents at fixed sites, such as manufacturing facilities, and transportation accidents, including interstate and rail.
- Urban Search and Rescue (USAR) for structural collapse as a component of a regional response team.
- CBRNE (Chemical, Biological, Radiological, Nuclear, and Explosive) response including Mass Casualty.

Administration

Fire Administration maintains the department's day-to-day operations by providing overall management, leadership succession planning, mutual assistance plan development, public information, community outreach, contract and grant administration, cost recovery, financial models, and project management.

Primary activities of Fire Administration support the front-line functions of the department and include personnel management, development of policies and procedures, assurance that all legislative requirements are met, information concerning emergency events, administrative support to the divisions of the department, and departmental payroll and accounts payable.

Supervision of the Life Safety Division and maintaining Oregon OSHA compliance are the responsibility of Fire Administration. Fire Administration also interacts with other City departments and provides coordination with other state and local government agencies.

Emergency Operations

The Emergency Operations Division is responsible for the initial response to calls for emergency medical or fire suppression services. Approximately 75% of all incidents that FES responds to are calls

for emergency medical services (EMS). Because medical emergencies are often time-critical, it is important that EMS arrive as quickly as possible. All firefighters in the department are trained at the minimum level of Emergency Medical Technician (EMT), with many certified as paramedics, to provide patient care in the field. All Gresham engine companies are an Advanced Life Support (ALS) unit, which means that each has a firefighter/paramedic on board. The Emergency Operations Division provides fire suppression, emergency medical services, and the following specialized responses: technical rescue (confined space, high and low angle rope rescue, and structural collapse), water rescue, hazardous materials response, and wildland fire.

Training and Safety

Training is provided to maintain response readiness and proficiency at all levels. Emergency medical technician and paramedic training is provided to maintain State certification.

Life Safety

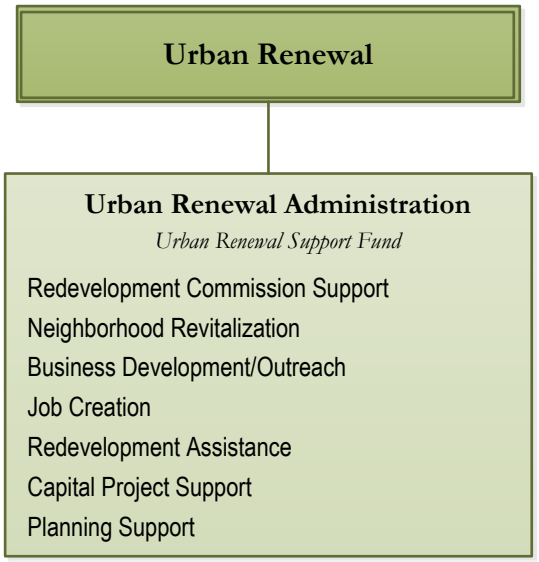
The Life Safety Division applies the fire codes to new construction to ensure appropriate fire suppression access and that the water supply and safety features, such as alarms and sprinkler systems, are code compliant. Fire investigation and determining fire causes is conducted for known arson fires, those involving a significant fire loss, and fire fatalities.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Though thinly staffed in Administration, Training and Life Safety, Gresham Fire has been able to maintain an adequate level of fire and emergency medical services to the City and neighboring communities. While Fire & Emergency Services will continue to strive to deliver excellent customer service emergency services, the impacts of past staff and program reductions will be continually evaluated to determine operational and administrative efficiencies.

Key issues and work plan for fiscal year 2014/15 include:

- Work with partners in Troutdale, Wood Village and Fairview to negotiate the terms of a new Intergovernmental Agreement for fire services, as the current one expires June 30, 2015.
- Investigate the efficacy of the Rapid Response Vehicle concept, which may have the potential to reduce costs and improve response times.
- Explore alternative options for performing departmental logistical functions such as the tracking, maintenance, and replacement of firefighting equipment and protective gear.
- Improve public relations by developing opportunities for firefighters to connect with the public during the course of their normal duties at the fire stations and out in the community.
- Provide biennial recertification training for Paramedics and EMTs.
- Planning and participation in multi-agency active shooter training drill.
- Assess the effectiveness of School Fire Inspections, which is presently the responsibility of the State Fire Marshal.
- Continue exploration and pursuit of grant funding opportunities to meet the increasing demands of emergency service delivery to a growing community.
- Conduct a Fire Training Academy to replace staff vacancies due to anticipated retirements.



GENERAL DESCRIPTION

Urban renewal is a public funding mechanism aimed at partnering with private development to promote job creation and community revitalization. Rockwood-West Gresham is the City's first urban renewal area (URA), established through a city-wide vote in November 2003. The URA is approximately 1,200 acres, spanning from Yamhill Street to the south to Marine Drive to the north, centered along the 181st Street corridor. The Rockwood-West Gresham Renewal Plan (Plan) serves as the guiding document. The City Council, in its role as Gresham Redevelopment Commission (GRDC), oversees implementation of the Plan. An advisory committee makes policy and project recommendations to the GRDC. The GRDC contracts with the City of Gresham for services to administer the Urban Renewal program, with the URA reimbursing the City for the costs incurred by staff and program administration.

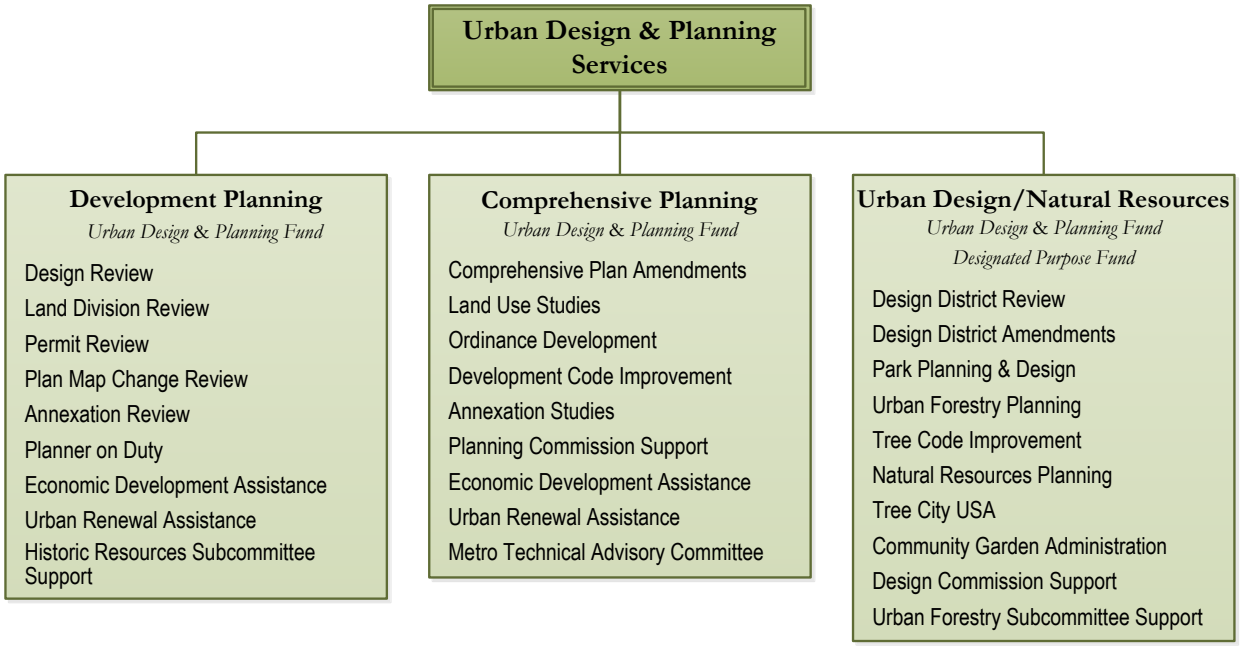
DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Key issues and work plan for fiscal year 2014/15 include:

- Catalyst Site Development - this project continues efforts to redevelop the Rockwood Catalyst Site at SE 187th and Stark Street and has two distinct components:
  - Identify potential end-users and financial tools to initiate new development on the vacant portion of the site.
  - Initiate renovation and re-tenanting of the Rockwood Community Office building with the intent to bring in a mix of new commercial/retail businesses to enhance the development potential of the vacant GRDC-owned parcel and add to the vitality of central Rockwood.

- Rockwood Boys and Girls Club - the GRDC has negotiated the sale of a portion of the former Drake's 7 Dees property at 16519 SE Stark Street (acquired by the GRDC in 2013)

to Boys & Girls Clubs of Portland Metropolitan Area. The GRDC will assist Boys & Girls Clubs to support the development of a Boys & Girls Clubs facility on that portion of the site, bringing greatly needed programs and services to Rockwood area youth.



MISSION STATEMENT

Your partners in creating a greater Gresham.

GENERAL DESCRIPTION

Urban Design & Planning (UDP) collaborates with residents, elected officials and other community stakeholders to help create and implement a land use planning program that addresses the needs, wants, and visions of the Gresham community. The department provides a wide variety of land use planning-related services including development planning, comprehensive planning, and urban design and natural resources planning.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Development Planning

Development Planning is responsible for processing all land development permits within the City. Development Planning works with residents, City officials, regulatory agencies, advisory committees, and developers to ensure that the City's goals are implemented through the land use regulations designed to guide and direct land development within Gresham. Major functions include:

- Review and process all land development permit applications in accordance with the Gresham Community Development Code; render land use decisions for applications allowing administrative review and coordinate all agency and public comments.
- Respond to inquiries from residents, applicants and developers regarding land use regulations within the City.
- Make public presentations before hearing bodies on land use applications requiring a public hearing.

- Participate in Development Code amendment projects.
- Assist with business license review, small business assistance, building permit review, sign permit review and Code compliance actions.
- Provide staff support for the Historic Resources Subcommittee.
- Support Economic Development and Urban Renewal programs with predevelopment assistance.

Key issues and work plan for fiscal year 2014/15 include:

- Continue focus on streamlining the land development application process and providing excellent customer service.
- Continue focus on increasing skills and knowledge needed to implement new Design District regulations.
- Assist Historic Resources Subcommittee in the second phase of a Historic Resources inventory project.

Comprehensive Planning

Comprehensive Planning is responsible for facilitating land use policy, plans, design standards, and changes to the Gresham Community Development Code to guide and direct new development in Gresham. This work is undertaken in collaboration with residents, the Planning Commission, elected officials and other community stakeholders to maintain a high quality of life.

Major functions include:

- Work with residents, elected officials and other community stakeholders to update the City's Comprehensive Plan, which provides the legislative foundation for Gresham's land use program and Community Development Code.
- Develop land use studies and plans and new Development Code with provisions that:
  - Foster economic development by retaining existing jobs and attracting new jobs.
  - Encourage high quality buildings and public spaces.
  - Enhance public safety.
  - Protect the natural environment.
- Make public presentations before Council advisory groups, neighborhood associations, community organizations, and hearing bodies on Comprehensive Plan amendment projects.
- Coordinate with Metro, Multnomah County and other government partners on regional planning and policy.
- Support economic development and urban renewal programs with special projects assistance.
- Provide staff support for the Planning Commission.

Key issues and work plan items for fiscal year 2014/15 include:

- Implement Council Work Plan projects including Food Access, Gresham Competitiveness, Powell-Division Transit & Development Project, Opportunity Mapping, and Unscrambling the Street Grid.

Urban Design / Natural Resources

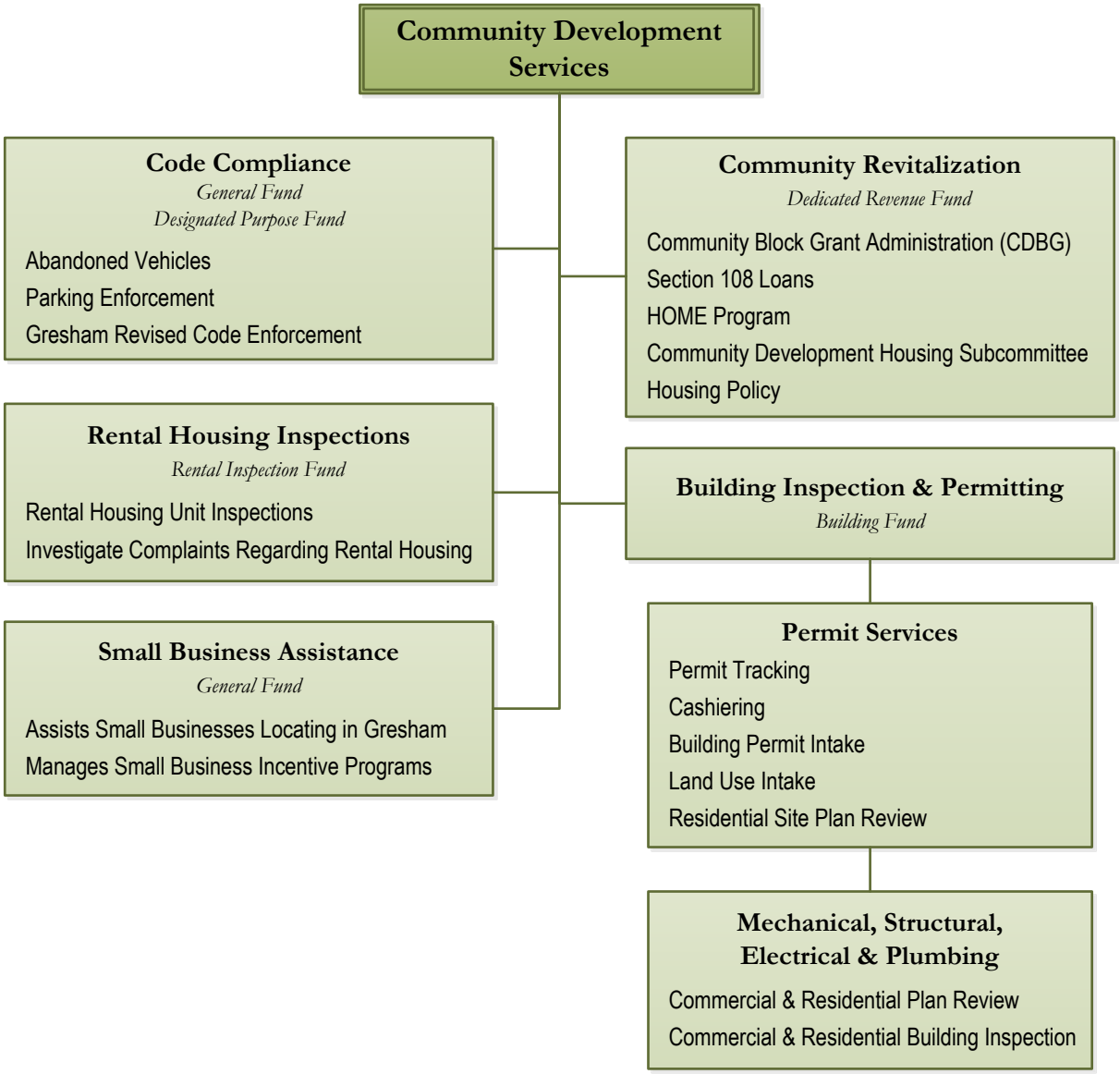
The Urban Design/Natural Resources program is responsible for facilitating the quality of the built environment and enhancement of the community's natural resources. This work is undertaken in collaboration with residents, elected and appointed officials and other community stakeholders to maintain a high quality of life.

Major functions include:

- Implement the City's Design Districts by review of development applications in the Design Districts.
- Develop plans and new Development Code related to urban design issues.
- Support park planning and design projects.
- Perform natural resource and urban forestry planning.
- Administer the Tree City USA Program.
- Administer the Community Gardens program.
- Provide staff support for the Design Commission.
- Provide staff support for the Urban Forestry Subcommittee.

Key issues and work plan for fiscal year 2014/15 include:

- Implement Council Work Plan projects including Development Code Improvement Project-6: Tree Code Update and Sign Code Update, Development Code Improvement Project-7: Lighting Code Update, Gresham Butte Scenic View Project.



MISSION STATEMENT

Your partners in creating solutions for quality development and a healthy business climate.

GENERAL DESCRIPTION

Community Development is responsible for the orderly growth of Gresham through code compliance, inspection and plan review. The department provides a wide variety of development services including: development plan review through final inspection, issuing building permits and performing building inspections, maintaining compliance with City Code through code enforcement, small business assistance, and performing rental housing inspections.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Building Development

The Building Development Division includes the City's permit center and building inspections, paid for by permit fees. The division administers the state and City building codes and related ordinances to safeguard life and property values by regulating building construction. These efforts are key in making Gresham an enjoyable and aesthetically pleasing place in which to work, live, and play. Staff issues construction-related permits and provides plan review and inspection services with regard to building, plumbing, mechanical, and electrical construction in Gresham and the majority of unincorporated East Multnomah County.

Key issues and work plan for fiscal year 2014/15:

- Continue to provide consistent, thorough, complete plan review/inspections, in a timely manner.
- Continue expansion of public outreach and education efforts on plan review and inspections.
- Explore mobile technologies that may enhance current service delivery.
- Continue implementation/refinement related to electronic plan review (ePlans) for commercial, residential and industrial projects.
- Maintain the ability respond promptly to increased workload and major projects.

Code Compliance

Code Enforcement is responsible for responding to citizens' concerns about a wide variety of potential City Code violations, which include land use, nuisances, parking, and abandoned vehicles, in order to resolve problems and insure compliance. In addition to inspecting and notifying property owners of non-compliance with City Codes, staff provides information to assist property owners in resolving compliance issues. The staff's participation in the resolution of code violations improves the livability of all of Gresham's neighborhoods.

The Code Compliance Division continues to approach its workload on a priority based service view to meet the needs of the City.

Key issue and work plan for fiscal year 2014/15:

- Continue application and review of assessment-based enforcement policies to increase compliance with City codes.

Rental Housing Inspections

The Rental Housing Inspection Program was instituted by Council in February 2008 to address substandard rental housing and provide assurance that basic habitability standards are met. This program ensures that all residential rental properties in Gresham are maintained to minimum standards of fire, health, and life safety. The program allows for annual mandatory inspection of rental housing units selected by a random statistical sampling. It also includes a complaint-driven component with the highest possible protections for those reporting violations. Inspections focus primarily on fire safety

and egress, structural, electrical, mechanical, and plumbing, health, and sanitation issues, including the presence of interior dampness and mold, insect and rodent infestation, and accumulation of trash.

The Rental Housing Program worked through the implementation of several program components related to the fee reduction adopted in fiscal year 2012/13. With all components now in place, it is anticipated that the service level in fiscal year 2014/15 will be approximately the same as in fiscal year 2013/14.

Key issue and work plan for fiscal year 2014/15:

- Continue implementation of the Rental Housing Program revisions including revised inspection checklists and the incentive program for well-performing rental properties.

Small Business Assistance

The Small Business Assistance program helps fill vacant storefronts, attracts new small business development, designated City Centers, and creates a vibrant, dynamic business environment. The establishment and expansion of small businesses within these core commercial centers bring new customers and activities that benefit existing businesses.

Key issue and work plan for fiscal year 2014/15:

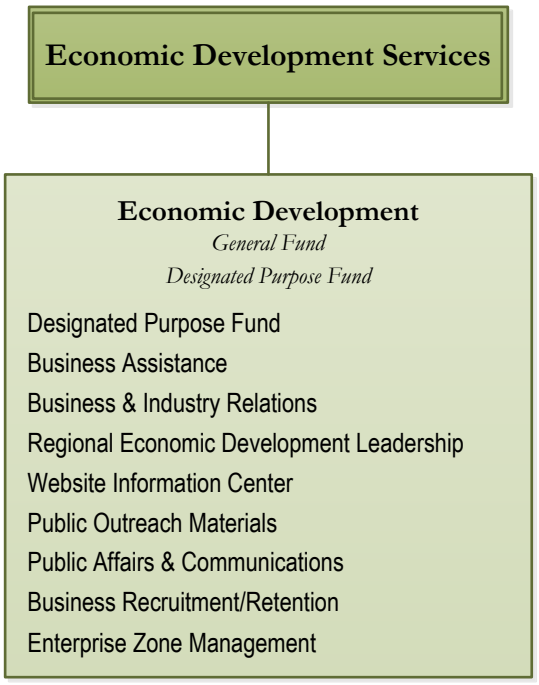
- Continue outreach to the small business community that results in even more vacant Gresham storefronts being filled with thriving enterprises.
- Continue implementation and enhancement of the Small Business Assistance Center mobile smartphone application.

Community Revitalization

The Community Revitalization Program coordinates delivery of Federal assistance through Community Development Block Grant (CDBG) and HOME grant funding. The program invests approximately $1.7 million annually in community services, public infrastructure, economic development, and affordable housing for Gresham residents.

Key issues and work plan for fiscal year 2014/15 include:

- Administer CDBG and HOME grant programs in accordance with Federal regulations.
- Provide staff support to the Community Development and Housing Subcommittee.
- Administer the Section 108 Program and support Section 108 policy development and provide loan program assistance.
- Provide annual Fair Housing training for landlords.



MISSION STATEMENT

Creating solutions for quality development and a healthy business climate.

GENERAL DESCRIPTION

Economic Development Services (EDS) is responsible for business recruitment and retention and relationships with the local business community, with a focus on traded sector industrial companies.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

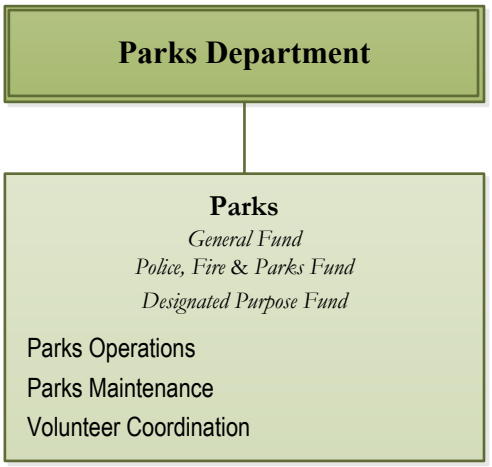
The Economic Development team coordinates the efforts for Gresham to generate community wealth, protect property values and foster regional links in order to create a balanced and diverse industry base that provides family wage jobs.

The team has four major areas of focus:

- Business Retention and Expansion
- Business Recruitment
- Business Assistance
- Development Assistance

Key issues and work plan for fiscal year 2014/15:

- Ensure Gresham is the most competitive jurisdiction in the region for industrial development by continuing work on the Gresham Competitiveness Council Work Plan project.
- Aggressive marketing of the advantages for both large and small industrial and commercial companies to locate in the City of Gresham.
- Aggressively market Gresham industrial sites to clean technology companies, manufacturers and professional service companies, consistent with City Council's Traded Sector Jobs Strategy.



MISSION STATEMENT

Provide and maintain public park infrastructure for safe and enjoyable recreational opportunities, and oversee and implement programs essential for protection of the environment.

GENERAL DESCRIPTION

The Parks Department maintains over 314 acres of active parks, 8 miles of trails, and is the community steward for over 800 acres of natural areas. The department also coordinates with community volunteers, when available, on maintenance related activities.

Operating expenditures for Parks are budgeted in the General Fund. Parks related capital improvement projects are budgeted in the Park CIP Fund with resources from system development charges, grants, loans, and private donations.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

The fiscal year 2014/15 budget maintains the current staffing level for Parks and continues to focus on maintaining existing parks facilities and supporting funded capital improvement projects.

Key issues and work plan for fiscal year 2014/15:

- Focus maintenance activities on safety, code compliance, and asset preservation in order to provide safe and enjoyable recreation opportunities.
- Assist in implementation of the Gresham Parks and Trails System – Safety Council Work Plan project.
- Continue to build relationships with community partners.
- Continue to support the Volunteer Program to maximize parks maintenance resource.

MISSION STATEMENT

Meet the essential needs of the community by efficiently providing clean water, safe transportation, waste disposal, and other core public services while protecting the environment.

GENERAL DESCRIPTION

The Department of Environmental Services (DES) provides services in the areas of transportation, storm and surface water, drinking water, wastewater collection and treatment, and recycling and solid waste. DES operates and maintains existing infrastructure systems as well as plans, designs, and manages the construction or implementation of new or upgraded facilities required to meet the needs of our customers. The service areas within DES are supported by shared administration, public works

construction inspection, and development review and permitting. Together, these core services provide a better quality of life for our customers and the public.

DEPARTMENT OPERATING PLAN FOR FISCAL YEAR 2014/15

Recycling and Solid Waste

The Recycling and Solid Waste Program manages the City's solid waste collection system and provides waste reduction and recycling information and assistance to Gresham residents, businesses and schools in Gresham and Wood Village. The program regulates private haulers, sets collection service standards, and provides cost and service data to Council for use in setting garbage hauling rates.

The Recycling and Solid Waste Program is funded by collection rates that are passed through by payments from the haulers, and Metro cost-sharing grants.

This year's budget includes the reduction of a 0.5 FTE Program Technician which was a shared position with the Water fund. This position is funded 100% in Water in the budget.

Key issues and work plan for fiscal year 2014/15 include:

- Review additional waste prevention initiatives.
- Continue implementation of state and regional mandated education and outreach programs.
- Continue promotion of community event recycling resources within the City.
- Continue expansion of voluntary Commercial Food Waste program.

Transportation

The Transportation Program plans, constructs, operates and maintains Gresham's transportation system, including slightly over 900 lane miles of streets, 126 signals, and over 20,000 signs. Operating expenditures for the program are budgeted in the Transportation Fund, and are primarily funded by State gasoline taxes and vehicle registration fees. Transportation-related capital improvement projects, budgeted in the Transportation Construction Fund, are funded through traffic impact fees, grants, and gasoline taxes.

The budget includes a change in the Street Maintenance Division. In 2006, the City took ownership of the arterial streets from Multnomah County and then contracted the maintenance of those arterials back to the County. Starting July 1, 2014 per Council adoption of an amended intergovernmental agreement with the County, the City will now maintain the roads instead of the County. The budget will consequently show a shift from Outsourced Services to a mix of four additional FTE's, Outsourced Services and other increases in Materials & Services, and Capital Equipment purchases.

This budget was developed using priorities gathered from input from City Council, neighborhood associations and interdepartmental consultation, along with the recently completed 2013 Transportation Systems Plan update. The capital portion has been reviewed by the City of Gresham Planning Commission for approval.

The budget is shaped by the following goals:

- Safety.
- Economic development.
- Effective, efficient system operations.
- Equity.
- Sustainability.
- Community health and viability.

Metrics for cost of service have been developed and continue to be developed to insure that the City's Transportation dollars are being spent in the most cost-effective manner.

Key issues and work plan for fiscal year 2014/15 include:

- Continue emphasis on core operational maintenance needs related to safety, including signal and sign repairs, striping, sweeping, and medians maintenance. These projects focus on implementation of sustainable practices such as reducing travel times, increasing commute options, and enhancing community appearance.
- Continue pavement preservation, including overlays, patching, and pothole repair of streets. Preparation work for contracted street surfacing improvements is scheduled to be completed by City crews for this fiscal year.
- Follow through on action items from the TSP related to corridor planning, bicycle and pedestrian transportation and funding.
- Continue capital projects implementing operational efficiency and safety with a significant portion being funded by grants make up this year's capital design and construction program.

Streetlights

The Streetlight Program operates, maintains, constructs and replaces Gresham's 8,000 streetlight poles and light fixtures. Due to the efficiency and reliability of LED streetlights, the conversion is expected to result in significant ongoing cost savings.

Key issues and work plan for fiscal year 2014/15 include:

- Conversion of Gresham's public street lighting to LED technology, and the City's assumption of related maintenance responsibilities.
- Installation of new LED fixtures began in 2013/14 and is expected to be substantially completed during 2014/15.

Infrastructure Development Services

The Infrastructure Development Program includes construction inspection services, which inspect all public and private infrastructure construction within the public right-of-way, and development engineering services that provide for the review and approval of the design and construction of

privately constructed public facilities including streets, wastewater, water, and storm drainage systems. Surveying services are also included in this program.

Development-related services are funded primarily through developer fees, with support coming from utility rates and gasoline taxes. Surveying services are funded primarily through charges to capital projects, utility rates and gasoline taxes.

Key issues and work plan for fiscal year 2014/15 include:

- Work closely with Google to coordinate City information needed for the Google Fiber project.
- Review and update codes, public works standards, and business practices to ensure high quality infrastructure, responsive customer service, and development.
- Review development plans with e-Plan review software, which increases productivity, predictability and precision through database management and visual software tools.
- Continue to work on process improvements throughout development services.

Drinking Water

The Drinking Water Program plans for and provides safe, reliable water to the community through construction, operation, maintenance, capital improvement, protection, and conservation of the public drinking water system.

The program provides water services to approximately 70,300 Gresham residents and businesses. The distribution and storage system includes eight water reservoirs (seven active) that can store 27.2 million gallons of water, eight pump stations, and over 230 miles of waterlines.

Most of the City's drinking water supply is Bull Run Watershed surface water, purchased from the Portland Water Bureau. This supply is supplemented with Cascade groundwater from three wells and a treatment facility that are jointly owned by Gresham and the Rockwood Water People's Utility District.

Operating expenses in the Drinking Water Program are budgeted in the Water Fund and are primarily funded with utility rates. Water-related capital improvement projects are budgeted in the Water Construction Fund and are funded through utility rates and system development charges.

Key issues and work plan for fiscal year 2014/15 include:

- Drill a test well and determine whether it can produce viable quantities of groundwater for use as a production drinking water well.
- Continue work on the Cascade Well Field Protection Program, to help ensure the safety of groundwater supplies for east county citizens.
- Install a new pump station to serve the southern areas of the City.
- Complete large meter vault and service connection improvements.
- Complete prioritized projects from the Capital Maintenance Plan.

  - Convert the Supervisory Control and Data Acquisition communications system from cable land lines to a radio to minimize service interruptions and reduce expenses.
  - Replace the aging SE Atherton waterline to improve fire flow capacity.
  - Replace the NW 13th waterline to improve fire flow capacity.
- Continue system maintenance activities.
  - Paint hydrants, and GPS valves, meters and service connections.
  - Continue to utilize leak detection technology to find and repair leaks in the distribution system in order to minimize damage to critical pipe and street infrastructure, and to support conservation efforts to further reduce unaccounted for water loss.
- Continue participation in local and regional emergency preparedness and response programs and community activities.

Stormwater and Natural Resources

The Watershed Program provides flood protection through continual improvement and maintenance of the City's stormwater system and works to monitor and improve the water quality and habitat of 75 miles of streams and 512 acres of riparian corridors to meet state and federal water quality regulations. Gresham's stormwater system handles 4.3 billion gallons of runoff each year. The stormwater system includes approximately 9,000 catch basins, 225 miles of drainage pipes, 1,100 drywells, 120 rain gardens, and numerous regional and local detention and water quality treatment facilities.

Operating expenditures for the Watershed Program are budgeted in the Stormwater Fund and are primarily funded through stormwater rates. Stormwater-related capital improvement projects are budgeted in the Stormwater Construction Fund and are funded through stormwater utility rates and system development charges.

The budget includes a change in the maintenance division. In 2006 the City took ownership of the arterial streets from Multnomah County and then contracted the maintenance of those arterials back to the County. Starting July 1, 2014 per council adoption of an amended intergovernmental agreement with the County, the City will now maintain the roads instead of the County. For Stormwater, this includes maintenance of the catch basins in arterial streets. The budget will consequently show a shift from Outsourced Services in Transportation to a mix of two additional FTE's and additional Outsourced Services in the Stormwater Maintenance Division. Offsetting revenue is included in the transfer from Transportation Fund to cover these costs.

Key issues and work plan for fiscal year 2014/15 include:

- Retrofit and operate Underground Injection Control (UIC) drywells to meet new Oregon DEQ permit requirements to protect the quality of groundwater. The new permit includes increased regulatory requirements and compliance costs for operating the City's 1,100+ drywells.
- Comply with the City's National Pollution Discharge Elimination System (NPDES) permit for discharge of stormwater to surface waters. The latest permit requires implementing programs to promote pollution prevention with businesses and proper maintenance of private stormwater facilities. The permit also requires additional emphasis on "green

infrastructure" for new development and retrofitting the existing streets and other impervious surfaces, and a new focus on improving stream bank stability to reduce sediment levels in the City's creeks.

- Develop and implement a water quality retrofit program that will focus on opportunities to increase stormwater quality treatment and flow reduction in conjunction with other City CIP projects and on City properties.
- Develop an updated stormwater design standards, Water Quality Manual, and an easy-to-use sizing tool for stormwater facilities to assist developers in meeting stormwater standards.
- Continue development of a condition assessment program to determine storm pipe rehabilitation and repair needs, including a detailed TV inspection program of high priority pipe areas.

Wastewater Collection and Treatment

The Wastewater Program provides planning, design, operation, maintenance, management, and capital improvement of the City's wastewater collection and treatment facilities. The treatment plant serves over 119,000 customers within the cities of Gresham, Wood Village, Fairview, and portions of Portland. The plant treats approximately 13 million gallons of wastewater daily. The collection portion of the program maintains approximately 310 miles of mains, trunks and interceptors, 128 miles of service laterals, seven lift stations, and approximately 6,700 sewer manholes within Gresham.

Operating expenses in the Wastewater Program are budgeted in the Wastewater Fund and are primarily funded by utility rates. Wastewater-related capital improvement projects, budgeted in the Wastewater Construction Fund, are funded through utility rates and system development charges. The condition of wastewater infrastructure is assessed by in-house staff as part of the Program's asset management system, which is a determining factor the Oregon State Department of Environmental Quality uses when evaluating whether or not to assess fines for sanitary sewer overflows.

Key issues and work plan for fiscal year 2014/15 include:

- Continue sustainability projects to achieve energy goals at the wastewater treatment plant. The City has been receiving Fats, Oils and Grease (FOG) at the newly constructed receiving station since September, 2012. A second cogeneration unit is being constructed to produce electrical power from the methane produced from the FOG. Construction of the unit should be completed by the beginning of 2015.
- Continue implementation of comprehensive and sustainable asset management practices for the wastewater collection, conveyance and treatment systems. Wastewater is using the Business Risk Exposure scoring tool to help prioritize Capital Improvement Program projects. This asset management scoring tool is based on both the asset condition score and the consequence of failure score.
- Continue compliance with NPDES permit requirements. A permit renewal application was submitted to the DEQ in November 2012, and a new permit should be issued by the DEQ during 2014. In addition, continued implementation of Industrial Pretreatment Program changes required by the DEQ from their 2011 program audit.

- Continue proactive work with customers in order to prevent clogged lines and prevent hazardous and illegal sewer system overflows due to FOG, and to ensure compliance with the federal Clean Water Act and City Code.
- Continue repair and replacement of aging infrastructure and catching up on evaluations of pipe condition, including smoke testing, CCTV inspection, and pipe repair projects.
- Continue prioritization and replacement of sewer lines with the worst asset condition score and highest consequence of failure score. Sewer lines with the worst scores and needing to be replaced were generally built during the 1950's.

General Fund & Police
Fire & Parks Funds

General Fund

The General Fund is the principal operating fund of the City. Major revenues include property taxes, intergovernmental agreements, utility license fees, state shared revenues, and business income taxes. Other revenues include charges for services and licenses/permits. The *Revenue Information* section of this document presents detailed information about General Fund revenues.

The money received by the General Fund is used for public services such as police and fire protection, emergency response, parks maintenance, economic development, code compliance, and community planning.

Police, Fire & Parks Fund

The Police, Fire & Parks Fund was established during fiscal year 2012/13 to clearly track and account for usage of the Police, Fire and Parks fee that was adopted in December 2012. The fund also collected revenue from the one-time business license surcharge that was assessed to larger businesses. Ninety-five percent of the revenues were used to maintain public safety services, while the remaining five percent supported parks maintenance. The revenue was split between Police and Fire services in an amount proportionate to their respective operating budgets.

For fiscal year 2014/15 this fund recognizes approximately $3.7 million from a new Police, Fire and Parks Fee, as well as a $1.75 million transfer from the General Fund. The revenue split among Police, Fire and Parks services continues to follow the proportionate allocation described above. The adopted budget reflects the following expenditures within this fund:

Police –

Targeting Gang Activity:

- Three positions related to the enforcement and prevention of gang activity are included in this fund. The positions focus on gang prevention through coordination with other regional partners, investigation of gang related activity and providing support at the new Rockwood Public Safety Facility. A contract with the Portland Opportunities Industrialization Center (POIC) is also included to provide street-level gang outreach services. These expenditures complement other gang enforcement activities that are funded through grants.

Addressing Crimes that Impact Neighborhood Livability:

- This budget includes the four personnel for the Special Enforcement Team (SET). The SET consists of a Sergeant and three Detectives whose overall mission is to address and resolve on-going neighborhood livability issues and improve the quality of life in the city. Through the use of short and long term strategies, they investigate and initiate prosecution of street to mid-level drug dealers and manufacturers directly impacting the City of Gresham. They also conduct investigations on problem residences, apartment complexes and businesses that are continually requiring Gresham Police response and resources.
- The two Neighborhood Enforcement Team (NET) members are included in this fund. The NET's primary goal is to make neighborhoods more livable and safe by addressing long-term issues that impact neighborhoods, including abandoned houses, overgrown lots, and drug and nuisance houses.

Maintaining Police Response Times:

- This fund contains fourteen patrol positions needed to maintain Police Department response times.

Fire –

Keeping Fire Stations Open:

- This fund contains sixteen positions that staff two Gresham Fire Stations. Two additional positions posted at these stations are funded through the SAFER grant. These positions are needed to keeps these fire stations open, operating, and responding to citizens in a timely manner.

Parks –

Keeping Parks Clean, Safe and Accessible:

- This fund contains three positions that are critical to maintaining the operations and functionality of Gresham's Parks and maintaining neighborhood livability.

Combined and Fund Specific Views

The first portion of this section displays combined information for both funds for fiscal year 2014/15. The second portion shows information only for the General Fund. The third portion shows only the Police, Fire and Parks Fund information.

Combined Reports

General Fund

and

Police, Fire & Parks Fund

General Fund and Police, Fire & Parks Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Taxes	28,110,089	29,284,710	29,239,000	30,521,200	30,521,200	30,521,200
Licenses and Permits	341,039	342,072	327,500	329,500	329,500	329,500
Intergovernmental Revenue	8,368,062	8,314,323	8,101,000	8,421,000	8,421,000	8,421,000
Charges for Services	263,689	1,630,252	3,696,000	5,700,000	3,950,000	3,950,000
Utility License Fees	7,759,590	7,919,027	8,048,100	8,024,400	8,024,400	8,024,400
Interest Income	72,672	72,187	60,000	46,000	46,000	46,000
Miscellaneous Income	152,820	73,407	72,700	71,000	71,000	71,000
Contributions and Donatio	0	0	0	0	0	0
Interfund Transfers	529,294	504,096	305,000	222,000	1,972,000	1,972,000
Internal Service Charges	672,797	546,360	727,604	691,481	691,481	691,481
Other Resources	0	0	3,616,400	0	0	0
Beginning Balance	7,730,713	7,993,689	7,046,000	5,578,000	5,578,000	5,578,000
Total Resources	54,000,765	56,680,123	61,239,304	59,604,581	59,604,581	59,604,581
Requirements						
Police	22,963,006	23,512,447	26,623,761	28,314,548	28,314,548	28,314,548
Fire and Emergency Svcs	16,344,115	16,859,398	18,875,112	19,293,679	19,293,679	19,293,679
Community Development	920,770	891,739	997,000	941,838	941,838	941,838
Economic Development Srvc	735,526	570,690	933,346	905,988	905,988	905,988
Parks	0	0	0	2,420,838	2,420,838	2,420,838
Environmental Services	2,095,546	2,188,058	2,434,744	0	0	0
Total Operations	43,058,963	44,022,332	49,863,963	51,876,891	51,876,891	51,876,891
Interfund Transfers	2,948,113	2,985,107	7,369,700	3,447,807	5,197,807	5,197,807
Contingency	0	0	746,000	777,000	777,000	777,000
Debt Service	0	0	66,400	0	0	0
Unappropriated	7,993,689	9,672,684	3,193,241	3,502,883	1,752,883	1,752,883
Total Non-operating	10,941,802	12,657,791	11,375,341	7,727,690	7,727,690	7,727,690
Total Requirements	54,000,765	56,680,123	61,239,304	59,604,581	59,604,581	59,604,581

Combined View by Division

	General Fund	Police, Fire & Parks Fund	Total
Police			
Administration	970,003	-	**970,003**
Police Investigations	3,080,809	627,340	**3,708,149**
Police Operations	12,796,660	2,329,588	**15,126,248**
Police Records	1,688,928	-	**1,688,928**
Police Services	959,623	-	**959,623**
Support Services	5,861,597	-	**5,861,597**
Department Total	**25,357,620**	**2,956,928**	**28,314,548**
Fire and Emergency Svcs			
Emergency Operations	11,408,342	2,237,396	**13,645,738**
Fire Administration	657,020	-	**657,020**
Life Safety Division	435,235	-	**435,235**
Support Services	3,506,576	-	**3,506,576**
Training & Safety	1,049,110	-	**1,049,110**
Department Total	**17,056,283**	**2,237,396**	**19,293,679**
Community Development			
Code Compliance	506,233	-	**506,233**
Development Srvcs Admin	172,161	-	**172,161**
Support Services	263,444	-	**263,444**
Department Total	**941,838**	**-**	**941,838**
Economic Development Srvc			
Economic Development	762,463	-	**762,463**
Support Services	143,525	-	**143,525**
Department Total	**905,988**	**-**	**905,988**
Parks			
Parks Operations	1,444,398	273,400	**1,717,798**
Support Services	703,040	-	**703,040**
Department Total	**2,147,438**	**273,400**	**2,420,838**

Combined View by Category

	General Fund	Police, Fire & Parks Fund	Total
Police			
Personnel Services	17,052,565	2,867,128	**19,919,693**
Materials & Services	8,305,055	89,800	**8,394,855**
Department Total	**25,357,620**	**2,956,928**	**28,314,548**
Fire and Emergency Svcs			
Personnel Services	12,421,399	2,217,696	**14,639,095**
Materials & Services	4,634,884	19,700	**4,654,584**
Department Total	**17,056,283**	**2,237,396**	**19,293,679**
Community Development			
Personnel Services	623,927	-	**623,927**
Materials & Services	317,911	-	**317,911**
Department Total	**941,838**	**-**	**941,838**
Economic Development Srvc			
Personnel Services	410,904	-	**410,904**
Materials & Services	495,084	-	**495,084**
Department Total	**905,988**	**-**	**905,988**
Parks			
Personnel Services	738,908	270,900	**1,009,808**
Materials & Services	1,387,530	2,500	**1,390,030**
Capital Outlay	21,000	-	**21,000**
Department Total	**2,147,438**	**273,400**	**2,420,838**

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Police Department						
Personnel Services						
10-01 Full-Time Employees	9,255,058	9,235,709	9,977,641	10,386,246	10,386,246	10,386,246
10-02 Part-Time Employees	38,332	0	0	0	0	0
10-03 Overtime	796,553	983,947	1,574,400	1,614,400	1,614,400	1,614,400
10-04 Limited Term	0	0	0	63,232	63,232	63,232
10-05 Temp/Seasonal	0	48,844	40,000	50,000	50,000	50,000
10-10 Shift Differential	14,275	14,150	20,000	20,000	20,000	20,000
10-12 Certificate Pay	476,283	474,149	524,152	515,798	515,798	515,798
10-30 Acting In Capacity	21,191	13,782	16,600	17,600	17,600	17,600
10-32 Working Out of Class Pay	0	379	0	0	0	0
10-36 Field Training Officer	0	0	35,500	35,500	35,500	35,500
10-46 Premium Pay	167,940	175,886	184,880	179,481	179,481	179,481
10-61 Accrued Compensated Absen	164,833	47,115	191,800	214,000	214,000	214,000
10-69 Comp Cashed Out	80,379	208,996	0	0	0	0
10-83 Sick Leave Incentive	0	3,348	0	0	0	0
Total Personnel Services	11,014,844	11,206,305	12,564,973	13,096,257	13,096,257	13,096,257
Employee Benefits						
11-01 FICA	821,447	848,343	951,939	995,212	995,212	995,212
11-02 Tri-Met Payroll Tax	78,493	85,346	88,319	93,605	93,605	93,605
11-09 PERS - Pension Bond Pymt	388,088	405,920	441,305	455,868	455,868	455,868
11-10 PERS-ER	854,591	849,558	1,243,015	1,261,164	1,261,164	1,261,164
11-11 PERS-EE	647,039	653,315	754,850	779,240	779,240	779,240
11-20 Health Insurance	1,914,810	1,906,506	2,247,149	2,271,095	2,271,095	2,271,095
11-21 Dental Insurance	238,162	247,562	279,897	284,579	284,579	284,579
11-22 Life Insurance	14,139	14,377	15,456	16,151	16,151	16,151
11-27 Workers' Comp	387,137	431,235	424,091	499,410	499,410	499,410
11-30 Long Term Disability	27,825	28,170	28,905	30,305	30,305	30,305
11-31 FSA-Admin Fee	1,104	1,010	1,147	966	966	966
11-35 HRA/VEBA	129,632	111,178	118,296	135,841	135,841	135,841
Total Employee Benefits	5,502,467	5,582,520	6,594,369	6,823,436	6,823,436	6,823,436
Prof and Tech Services						
20-06 Professional Services	99,343	111,349	194,770	286,355	286,355	286,355
20-08 Med and Psych Costs	290	0	2,000	2,000	2,000	2,000
20-10 Public Safety Dispatch	1,786,011	1,692,003	1,611,000	1,829,276	1,829,276	1,829,276
20-15 Outsourced Serv & Labor	0	0	21,600	0	0	0
20-20 Permits and Licenses	624	1,848	1,760	2,630	2,630	2,630
20-26 Invest Res/Drug Seiz	3,020	4,305	2,000	2,000	2,000	2,000
Total Prof and Tech Services	1,889,288	1,809,505	1,833,130	2,122,261	2,122,261	2,122,261
Property Services						
21-06 Telephone/Cell Phone	118,630	140,140	132,145	149,980	149,980	149,980
21-20 Building R and M	699	0	12,500	12,500	12,500	12,500
21-21 Equipment R and M	3,275	6,369	7,800	6,850	6,850	6,850

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Police Department						
21-22 Motor Vehicle R and M	32,100	11,018	14,500	14,500	14,500	14,500
21-23 Com Systems R and M	192,867	199,918	224,050	289,050	289,050	289,050
21-30 Towing and Storage	9,316	4,631	10,500	10,500	10,500	10,500
21-40 Equipment Rent/Lease	19,544	20,626	22,700	31,350	31,350	31,350
21-43 Bldg/Office Rent/Lease	3,028	864	12,600	12,600	12,600	12,600
Total Property Services	379,459	383,566	436,795	527,330	527,330	527,330
Other Services						
22-02 Photographic/Art	128	11	700	700	700	700
22-04 Printing	17,502	13,977	20,435	19,935	19,935	19,935
22-06 Records Mgt/Microfilming	0	21,255	30,000	30,000	30,000	30,000
22-08 Advertising	413	0	3,350	3,250	3,250	3,250
22-12 Dues and Memberships	5,991	5,241	6,785	7,380	7,380	7,380
22-14 Training and Education	29,060	45,161	50,610	65,510	65,510	65,510
22-21 Uniform Cleaning	35,829	37,065	41,695	41,750	41,750	41,750
22-22 Low Income Assistance	0	9,436	27,800	27,800	27,800	27,800
22-24 Meals	20,421	23,755	29,290	31,170	31,170	31,170
22-25 Mileage	3,702	3,887	5,500	5,500	5,500	5,500
22-26 Promo/Incentive Programs	2,045	3,038	3,100	3,100	3,100	3,100
22-27 Lodging	12,430	16,526	31,295	43,620	43,620	43,620
22-29 Airfare	3,253	6,293	9,750	14,810	14,810	14,810
22-31 Rental Cars	1,836	1,793	3,450	4,600	4,600	4,600
22-34 Contributions/City Match	0	3,000	0	3,000	3,000	3,000
22-59 Police Activities League	2,000	0	2,000	0	0	0
Total Other Services	134,610	190,438	265,760	302,125	302,125	302,125
Supplies						
23-01 Office Supplies	13,110	13,808	16,050	16,050	16,050	16,050
23-02 Copier/Printer/Fax Supp	13,745	16,121	19,000	19,000	19,000	19,000
23-11 Tires	1,966	0	6,000	6,000	6,000	6,000
23-13 Veh Repairs/Minor Equip	8,889	6,458	12,500	12,500	12,500	12,500
23-14 Minor Equip and Tools	68,288	134,302	138,900	79,200	79,200	79,200
23-20 Operating/Tech/Scientific	22,958	22,013	24,700	24,700	24,700	24,700
23-21 Amm/Supplies and Related	72,097	83,323	130,325	130,825	130,825	130,825
23-23 Animal Supp/Related Exp	7,283	4,286	7,000	7,500	7,500	7,500
23-24 First Aid and Safety	11,230	11,391	6,675	6,700	6,700	6,700
23-26 Protective Equip/Uniforms	76,158	114,115	131,860	133,505	133,505	133,505
23-44 R and M Supplies	14	0	500	500	500	500
23-60 Books and Publications	3,107	5,622	11,420	11,420	11,420	11,420
23-61 Post/Pack/Del/Courier	346	1,042	1,150	1,150	1,150	1,150
23-62 Employee Service Awards	10,611	5,525	10,500	10,500	10,500	10,500
23-63 Comp Equip/Software/Maint	30,666	36,905	39,990	77,270	77,270	77,270
Total Supplies	340,468	454,911	556,570	536,820	536,820	536,820
Internal Service Charge						
29-04 Property Management	337,185	365,440	356,816	359,186	359,186	359,186

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Police Department						
29-05 Civic Center Debt	96,908	0	0	0	0	0
29-06 Vehicle Maintenance	314,754	296,796	386,042	371,558	371,558	371,558
29-07 Vehicle Fuels	287,168	332,998	330,335	326,236	326,236	326,236
29-08 Equipment Replacement	291,610	404,282	536,725	675,890	675,890	675,890
29-11 Computer Replacement Chg	56,419	61,345	80,842	67,525	67,525	67,525
29-12 Information Services	634,825	736,967	805,838	1,085,960	1,085,960	1,085,960
29-21 Liability Mgmnt Charge	196,629	204,676	257,032	277,460	277,460	277,460
29-22 Legal	197,987	152,280	129,044	175,741	175,741	175,741
29-24 City Administration	280,990	315,943	382,101	412,578	412,578	412,578
29-25 Financial Services	318,645	292,099	324,878	325,401	325,401	325,401
29-27 General Support Services	138,554	144,772	150,306	154,456	154,456	154,456
29-29 City-Wide Services	520,371	507,809	632,205	674,328	674,328	674,328
Total Internal Service Charge	3,672,045	3,815,407	4,372,164	4,906,319	4,906,319	4,906,319
Capital Outlay						
30-08 Equipment	29,825	52,178	0	0	0	0
30-12 Hardware and Software	0	17,617	0	0	0	0
Total Capital Outlay	29,825	69,795	0	0	0	0
Total Requirements	22,963,006	23,512,447	26,623,761	28,314,548	28,314,548	28,314,548

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fire and Emergency Svcs Department						
Personnel Services						
10-01 Full-Time Employees	7,072,334	7,166,108	7,564,558	7,692,818	7,692,818	7,692,818
10-02 Part-Time Employees	10,383	20,233	21,323	22,637	22,637	22,637
10-03 Overtime	962,623	1,278,973	1,648,875	1,333,375	1,333,375	1,333,375
10-04 Limited Term	0	151	0	0	0	0
10-05 Temp/Seasonal	8,216	0	0	0	0	0
10-12 Certificate Pay	436,582	415,498	431,680	469,207	469,207	469,207
10-16 On Call Pay	11,392	12,212	12,812	13,068	13,068	13,068
10-30 Acting In Capacity	5,092	4,745	4,377	4,500	4,500	4,500
10-32 Working Out of Class Pay	6,657	10,488	10,778	10,500	10,500	10,500
10-36 Field Training Officer	714	971	0	20,594	20,594	20,594
10-46 Premium Pay	100,595	108,614	109,829	123,396	123,396	123,396
10-61 Accrued Compensated Absen	117,024	12,615	99,700	84,900	84,900	84,900
10-83 Sick Leave Incentive	0	1,057	0	0	0	0
Total Personnel Services	8,731,612	9,031,665	9,903,932	9,774,995	9,774,995	9,774,995
Employee Benefits						
11-01 FICA	635,984	666,995	738,730	743,961	743,961	743,961
11-02 Tri-Met Payroll Tax	59,709	63,870	69,536	69,947	69,947	69,947
11-09 PERS - Pension Bond Pymt	291,039	310,593	325,506	359,324	359,324	359,324
11-10 PERS-ER	714,307	750,437	1,011,327	1,004,126	1,004,126	1,004,126
11-11 PERS-EE	515,592	540,651	590,644	582,639	582,639	582,639
11-20 Health Insurance	1,333,241	1,312,601	1,534,543	1,498,700	1,498,700	1,498,700
11-21 Dental Insurance	168,126	175,647	193,122	194,968	194,968	194,968
11-22 Life Insurance	7,457	7,291	7,559	7,831	7,831	7,831
11-27 Workers' Comp	266,328	237,179	237,203	280,395	280,395	280,395
11-30 Long Term Disability	20,573	20,396	21,994	22,239	22,239	22,239
11-31 FSA-Admin Fee	988	1,152	1,176	966	966	966
11-35 HRA/VEBA	47,761	80,268	110,762	99,004	99,004	99,004
Total Employee Benefits	4,061,105	4,167,080	4,842,102	4,864,100	4,864,100	4,864,100
Prof and Tech Services						
20-06 Professional Services	640	84	750	750	750	750
20-08 Med and Psych Costs	0	434	4,400	4,400	4,400	4,400
20-10 Public Safety Dispatch	802,411	760,175	724,000	821,848	821,848	821,848
20-15 Outsourced Serv & Labor	22,651	22,650	23,850	24,000	24,000	24,000
20-20 Permits and Licenses	595	9,106	8,996	9,496	9,496	9,496
20-22 Assessments and Fees	50	50	0	0	0	0
Total Prof and Tech Services	826,347	792,499	761,996	860,494	860,494	860,494
Property Services						
21-04 Utility Services	2,231	927	3,900	3,900	3,900	3,900
21-06 Telephone/Cell Phone	77,896	85,208	90,070	96,700	96,700	96,700
21-20 Building R and M	9,548	15,071	14,500	17,125	17,125	17,125
21-21 Equipment R and M	48,501	37,499	65,780	65,780	65,780	65,780

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fire and Emergency Svcs Department						
21-22 Motor Vehicle R and M	22,972	31,607	77,350	40,000	40,000	40,000
21-23 Com Systems R and M	134,104	108,249	145,272	147,250	147,250	147,250
21-40 Equipment Rent/Lease	7,262	7,099	8,700	8,700	8,700	8,700
Total Property Services	302,514	285,660	405,572	379,455	379,455	379,455
Other Services						
22-02 Photographic/Art	0	0	200	200	200	200
22-04 Printing	4,532	1,587	3,950	3,950	3,950	3,950
22-08 Advertising	5,000	0	0	0	0	0
22-10 Insurance/Fees & Premiums	97	0	120	120	120	120
22-12 Dues and Memberships	1,162	2,022	3,399	3,846	3,846	3,846
22-14 Training and Education	17,756	13,816	29,950	30,300	30,300	30,300
22-16 Community Outreach	0	0	1,700	1,700	1,700	1,700
22-22 Low Income Assistance	0	6,290	19,700	19,700	19,700	19,700
22-24 Meals	4,473	4,061	6,550	8,950	8,950	8,950
22-25 Mileage	1,121	202	750	750	750	750
22-26 Promo/Incentive Programs	647	2,792	3,750	4,100	4,100	4,100
22-27 Lodging	1,704	2,971	6,100	10,500	10,500	10,500
22-29 Airfare	1,734	50	3,950	6,750	6,750	6,750
22-31 Rental Cars	191	0	300	300	300	300
Total Other Services	38,417	33,791	80,419	91,166	91,166	91,166
Supplies						
23-01 Office Supplies	2,761	1,860	5,000	5,000	5,000	5,000
23-02 Copier/Printer/Fax Supp	2,191	2,684	5,000	5,000	5,000	5,000
23-03 Paper	173	0	0	0	0	0
23-10 Gas, Oil, Lube	36	0	0	0	0	0
23-12 Veh Supplies and Parts	0	0	1,000	1,000	1,000	1,000
23-13 Veh Repairs/Minor Equip	5,276	4,766	7,050	7,250	7,250	7,250
23-14 Minor Equip and Tools	64,564	69,205	101,500	99,500	99,500	99,500
23-20 Operating/Tech/Scientific	23,398	19,546	37,216	40,910	40,910	40,910
23-24 First Aid and Safety	95,953	83,679	105,400	105,400	105,400	105,400
23-26 Protective Equip/Uniforms	105,789	95,061	153,313	160,602	160,602	160,602
23-44 R and M Supplies	412	0	1,000	1,000	1,000	1,000
23-60 Books and Publications	3,093	1,408	3,450	3,450	3,450	3,450
23-61 Post/Pack/Del/Courier	744	469	1,200	1,200	1,200	1,200
23-62 Employee Service Awards	2,763	2,545	6,000	6,000	6,000	6,000
23-63 Comp Equip/Software/Maint	12,126	13,225	19,500	20,300	20,300	20,300
Total Supplies	319,279	294,448	446,629	456,612	456,612	456,612
Internal Service Charge						
29-04 Property Management	170,047	177,111	176,105	175,087	175,087	175,087
29-05 Civic Center Debt	47,208	0	0	0	0	0
29-06 Vehicle Maintenance	158,669	198,590	228,291	249,511	249,511	249,511
29-07 Vehicle Fuels	83,200	95,838	98,603	102,571	102,571	102,571
29-08 Equipment Replacement	281,275	355,750	359,489	482,521	482,521	482,521

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fire and Emergency Svcs Department						
29-11 Computer Replacement Chg	19,302	25,861	25,127	19,425	19,425	19,425
29-12 Information Services	247,262	305,186	318,828	420,489	420,489	420,489
29-21 Liability Mgmnt Charge	101,700	129,610	162,006	184,270	184,270	184,270
29-22 Legal	32,072	31,689	28,368	69,756	69,756	69,756
29-24 City Administration	197,869	225,769	266,189	306,314	306,314	306,314
29-25 Financial Services	224,384	208,729	226,324	241,590	241,590	241,590
29-27 General Support Services	97,567	103,452	104,710	114,675	114,675	114,675
29-29 City-Wide Services	366,435	362,873	440,422	500,648	500,648	500,648
Total Internal Service Charge	2,026,990	2,220,458	2,434,462	2,866,857	2,866,857	2,866,857
Capital Outlay						
30-06 Buildings	17,260	0	0	0	0	0
30-08 Equipment	20,591	20,047	0	0	0	0
30-10 Motor Vehicles	0	13,750	0	0	0	0
Total Capital Outlay	37,851	33,797	0	0	0	0
Total Requirements	16,344,115	16,859,398	18,875,112	19,293,679	19,293,679	19,293,679

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Community Development Department						
Personnel Services						
10-01 Full-Time Employees	313,747	329,465	329,230	340,837	340,837	340,837
10-03 Overtime	4,070	1,501	7,000	7,000	7,000	7,000
10-04 Limited Term	53,159	45,358	78,083	39,811	39,811	39,811
10-05 Temp/Seasonal	0	22,662	0	0	0	0
10-46 Premium Pay	2,533	1,112	1,134	1,156	1,156	1,156
10-61 Accrued Compensated Absen	2,868	1,939	0	0	0	0
10-69 Comp Cashed Out	553	0	0	0	0	0
10-83 Sick Leave Incentive	0	171	0	0	0	0
Total Personnel Services	376,930	402,208	415,447	388,804	388,804	388,804
Employee Benefits						
11-01 FICA	28,121	30,279	31,372	28,863	28,863	28,863
11-02 Tri-Met Payroll Tax	2,592	2,835	2,916	2,776	2,776	2,776
11-09 PERS - Pension Bond Pymt	11,419	13,830	14,749	15,073	15,073	15,073
11-10 PERS-ER	25,411	27,098	39,515	38,469	38,469	38,469
11-11 PERS-EE	22,443	21,829	24,926	23,329	23,329	23,329
11-20 Health Insurance	104,075	83,476	118,286	97,763	97,763	97,763
11-21 Dental Insurance	12,211	10,039	14,470	12,209	12,209	12,209
11-22 Life Insurance	559	520	569	493	493	493
11-27 Workers' Comp	8,923	9,343	9,344	8,370	8,370	8,370
11-30 Long Term Disability	1,079	1,090	1,182	1,104	1,104	1,104
11-31 FSA-Admin Fee	58	61	61	61	61	61
11-35 HRA/VEBA	6,429	6,491	7,321	6,613	6,613	6,613
Total Employee Benefits	223,320	206,891	264,711	235,123	235,123	235,123
Prof and Tech Services						
20-06 Professional Services	26,724	31,059	30,000	30,000	30,000	30,000
20-15 Outsourced Serv & Labor	116	275	2,000	2,000	2,000	2,000
Total Prof and Tech Services	26,840	31,334	32,000	32,000	32,000	32,000
Property Services						
21-06 Telephone/Cell Phone	4,320	3,993	5,700	5,700	5,700	5,700
21-21 Equipment R and M	363	0	200	200	200	200
21-22 Motor Vehicle R and M	0	30	0	0	0	0
21-23 Com Systems R and M	0	0	1,500	1,500	1,500	1,500
21-30 Towing and Storage	488	0	1,000	1,000	1,000	1,000
21-40 Equipment Rent/Lease	1,476	505	3,000	3,450	3,450	3,450
21-44 Voice Mail Rent/Lease	170	807	600	1,000	1,000	1,000
Total Property Services	6,817	5,335	12,000	12,850	12,850	12,850
Other Services						
22-02 Photographic/Art	0	0	1,060	1,060	1,060	1,060
22-04 Printing	1,118	1,251	5,500	5,500	5,500	5,500
22-08 Advertising	2,242	1,953	7,250	7,250	7,250	7,250

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Community Development Department						
22-12 Dues and Memberships	470	20	500	500	500	500
22-14 Training and Education	1,855	881	3,900	3,900	3,900	3,900
22-24 Meals	27	72	500	500	500	500
22-25 Mileage	25	22	200	200	200	200
22-26 Promo/Incentive Programs	318	131	4,100	4,100	4,100	4,100
22-27 Lodging	0	86	0	0	0	0
22-29 Airfare	0	86	0	0	0	0
Total Other Services	6,055	4,502	23,010	23,010	23,010	23,010
Supplies						
23-01 Office Supplies	583	516	2,500	2,500	2,500	2,500
23-02 Copier/Printer/Fax Supp	239	499	900	900	900	900
23-03 Paper	0	36	0	0	0	0
23-14 Minor Equip and Tools	1,181	1,152	900	1,300	1,300	1,300
23-20 Operating/Tech/Scientific	105	78	125	125	125	125
23-26 Protective Equip/Uniforms	99	156	800	800	800	800
23-60 Books and Publications	0	41	800	800	800	800
23-61 Post/Pack/Del/Courier	0	19	1,800	1,800	1,800	1,800
23-62 Employee Service Awards	0	0	425	425	425	425
23-63 Comp Equip/Software/Maint	4	0	1,400	1,400	1,400	1,400
Total Supplies	2,211	2,497	9,650	10,050	10,050	10,050
Internal Service Charge						
29-04 Property Management	11,286	9,540	15,292	15,996	15,996	15,996
29-05 Civic Center Debt	15,102	0	0	0	0	0
29-06 Vehicle Maintenance	10,330	6,982	7,890	7,561	7,561	7,561
29-07 Vehicle Fuels	3,629	4,411	9,101	9,767	9,767	9,767
29-08 Equipment Replacement	14,521	13,231	8,071	9,920	9,920	9,920
29-11 Computer Replacement Chg	3,588	3,699	4,342	3,677	3,677	3,677
29-12 Information Services	28,327	35,922	37,394	48,353	48,353	48,353
29-21 Liability Mgmnt Charge	10,073	8,803	11,537	12,458	12,458	12,458
29-22 Legal	143,763	113,571	95,983	78,588	78,588	78,588
29-24 City Administration	8,479	10,730	12,974	14,136	14,136	14,136
29-25 Financial Services	9,615	9,920	11,030	11,149	11,149	11,149
29-27 General Support Services	4,181	4,917	5,103	5,292	5,292	5,292
29-29 City-Wide Services	15,703	17,246	21,465	23,104	23,104	23,104
Total Internal Service Charge	278,597	238,972	240,182	240,001	240,001	240,001
Total Requirements	920,770	891,739	997,000	941,838	941,838	941,838

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Economic Development Srvc Department						
Personnel Services						
10-01 Full-Time Employees	202,748	103,514	245,825	237,626	237,626	237,626
10-02 Part-Time Employees	33,411	27,459	38,238	11,822	11,822	11,822
10-03 Overtime	0	132	0	0	0	0
10-04 Limited Term	28,978	58,827	0	0	0	0
10-05 Temp/Seasonal	788	5,553	0	0	0	0
10-30 Acting In Capacity	0	3,854	0	0	0	0
10-61 Accrued Compensated Absen	1,317	0	0	0	0	0
10-69 Comp Cashed Out	165	0	0	0	0	0
Total Personnel Services	267,407	199,339	284,063	249,448	249,448	249,448
Employee Benefits						
11-01 FICA	19,112	15,069	21,277	18,153	18,153	18,153
11-02 Tri-Met Payroll Tax	1,841	1,414	1,994	1,781	1,781	1,781
11-09 PERS - Pension Bond Pymt	9,065	10,068	10,478	10,306	10,306	10,306
11-10 PERS-ER	13,727	7,235	26,046	16,551	16,551	16,551
11-11 PERS-EE	14,090	8,749	17,044	14,967	14,967	14,967
11-20 Health Insurance	29,329	26,572	53,065	78,024	78,024	78,024
11-21 Dental Insurance	3,227	3,349	6,958	10,721	10,721	10,721
11-22 Life Insurance	358	262	411	402	402	402
11-27 Workers' Comp	4,118	5,031	5,032	5,580	5,580	5,580
11-30 Long Term Disability	723	528	824	723	723	723
11-31 FSA-Admin Fee	126	81	42	21	21	21
11-35 HRA/VEBA	3,642	2,542	4,294	4,227	4,227	4,227
Total Employee Benefits	99,358	80,900	147,465	161,456	161,456	161,456
Prof and Tech Services						
20-06 Professional Services	30,122	62,704	180,000	180,000	180,000	180,000
Total Prof and Tech Services	30,122	62,704	180,000	180,000	180,000	180,000
Property Services						
21-06 Telephone/Cell Phone	1,331	1,229	2,000	2,000	2,000	2,000
21-21 Equipment R and M	0	0	100	100	100	100
21-40 Equipment Rent/Lease	4,633	4,614	5,400	5,400	5,400	5,400
Total Property Services	5,964	5,843	7,500	7,500	7,500	7,500
Other Services						
22-02 Photographic/Art	339	0	2,500	2,500	2,500	2,500
22-04 Printing	1,562	543	2,500	2,500	2,500	2,500
22-08 Advertising	1,791	350	2,000	2,000	2,000	2,000
22-12 Dues and Memberships	77,475	30,100	64,495	64,495	64,495	64,495
22-14 Training and Education	1,540	455	7,000	7,000	7,000	7,000
22-24 Meals	1,216	977	3,000	3,000	3,000	3,000
22-25 Mileage	539	235	500	500	500	500
22-26 Promo/Incentive Programs	2,700	5,735	27,000	29,500	29,500	29,500

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Economic Development Srvc Department						
22-27 Lodging	3,392	98	3,400	3,400	3,400	3,400
22-29 Airfare	2,247	0	10,000	10,000	10,000	10,000
22-31 Rental Cars	122	0	0	0	0	0
22-50 Dwntwn Dev Svc Agmnt-GDI	35,000	0	0	0	0	0
22-71 Visitor Info Svcs-Chamber	52,000	52,000	52,000	52,000	52,000	52,000
Total Other Services	179,923	90,493	174,395	176,895	176,895	176,895
Supplies						
23-01 Office Supplies	168	229	500	500	500	500
23-02 Copier/Printer/Fax Supp	40	0	500	500	500	500
23-14 Minor Equip and Tools	406	16	100	100	100	100
23-60 Books and Publications	123	300	400	400	400	400
23-61 Post/Pack/Del/Courier	759	88	1,000	1,000	1,000	1,000
23-62 Employee Service Awards	83	25	50	50	50	50
23-63 Comp Equip/Software/Maint	0	104	500	500	500	500
Total Supplies	1,579	762	3,050	3,050	3,050	3,050
Internal Service Charge						
29-04 Property Management	14,374	17,030	24,751	16,920	16,920	16,920
29-05 Civic Center Debt	19,688	0	0	0	0	0
29-11 Computer Replacement Chg	1,980	2,406	3,277	2,775	2,775	2,775
29-12 Information Services	20,703	22,879	26,523	34,239	34,239	34,239
29-21 Liability Mgmnt Charge	6,156	7,194	9,556	7,776	7,776	7,776
29-22 Legal	45,832	37,007	24,529	16,042	16,042	16,042
29-24 City Administration	9,475	11,061	12,374	13,137	13,137	13,137
29-25 Financial Services	10,745	10,226	10,521	10,361	10,361	10,361
29-27 General Support Services	4,672	5,068	4,868	4,918	4,918	4,918
29-29 City-Wide Services	17,548	17,778	20,474	21,471	21,471	21,471
Total Internal Service Charge	151,173	130,649	136,873	127,639	127,639	127,639
Total Requirements	735,526	570,690	933,346	905,988	905,988	905,988

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Parks Department						
Personnel Services						
10-01 Full-Time Employees	0	0	0	480,075	480,075	480,075
10-02 Part-Time Employees	0	0	0	25,582	25,582	25,582
10-03 Overtime	0	0	0	2,500	2,500	2,500
10-05 Temp/Seasonal	0	0	0	112,600	112,600	112,600
10-14 Crew Leader Pay	0	0	0	100	100	100
10-16 On Call Pay	0	0	0	6,750	6,750	6,750
10-30 Acting In Capacity	0	0	0	2,400	2,400	2,400
10-32 Working Out of Class Pay	0	0	0	100	100	100
Total Personnel Services	0	0	0	630,107	630,107	630,107
Employee Benefits						
11-01 FICA	0	0	0	47,644	47,644	47,644
11-02 Tri-Met Payroll Tax	0	0	0	4,499	4,499	4,499
11-09 PERS - Pension Bond Pymt	0	0	0	22,535	22,535	22,535
11-10 PERS-ER	0	0	0	55,849	55,849	55,849
11-11 PERS-EE	0	0	0	31,051	31,051	31,051
11-20 Health Insurance	0	0	0	143,480	143,480	143,480
11-21 Dental Insurance	0	0	0	14,098	14,098	14,098
11-22 Life Insurance	0	0	0	781	781	781
11-27 Workers' Comp	0	0	0	48,825	48,825	48,825
11-30 Long Term Disability	0	0	0	1,466	1,466	1,466
11-31 FSA-Admin Fee	0	0	0	122	122	122
11-35 HRA/VEBA	0	0	0	9,351	9,351	9,351
Total Employee Benefits	0	0	0	379,701	379,701	379,701
Prof and Tech Services						
20-06 Professional Services	0	0	0	5,000	5,000	5,000
20-08 Med and Psych Costs	0	0	0	500	500	500
20-15 Outsourced Serv & Labor	0	0	0	288,500	288,500	288,500
20-20 Permits and Licenses	0	0	0	1,100	1,100	1,100
Total Prof and Tech Services	0	0	0	295,100	295,100	295,100
Property Services						
21-04 Utility Services	0	0	0	180,000	180,000	180,000
21-06 Telephone/Cell Phone	0	0	0	7,600	7,600	7,600
21-20 Building R and M	0	0	0	9,500	9,500	9,500
21-21 Equipment R and M	0	0	0	21,100	21,100	21,100
21-22 Motor Vehicle R and M	0	0	0	250	250	250
21-23 Com Systems R and M	0	0	0	3,000	3,000	3,000
21-25 Park R and M	0	0	0	168,000	168,000	168,000
21-40 Equipment Rent/Lease	0	0	0	7,500	7,500	7,500
21-51 Traffic Signals	0	0	0	500	500	500
Total Property Services	0	0	0	397,450	397,450	397,450

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Parks Department						
Other Services						
22-02 Photographic/Art	0	0	0	150	150	150
22-04 Printing	0	0	0	900	900	900
22-08 Advertising	0	0	0	200	200	200
22-12 Dues and Memberships	0	0	0	2,000	2,000	2,000
22-14 Training and Education	0	0	0	4,700	4,700	4,700
22-16 Community Outreach	0	0	0	100	100	100
22-22 Low Income Assistance	0	0	0	2,500	2,500	2,500
22-24 Meals	0	0	0	2,000	2,000	2,000
22-25 Mileage	0	0	0	250	250	250
22-26 Promo/Incentive Programs	0	0	0	450	450	450
Total Other Services	0	0	0	13,250	13,250	13,250
Supplies						
23-01 Office Supplies	0	0	0	3,000	3,000	3,000
23-02 Copier/Printer/Fax Supp	0	0	0	750	750	750
23-03 Paper	0	0	0	100	100	100
23-10 Gas, Oil, Lube	0	0	0	5,000	5,000	5,000
23-11 Tires	0	0	0	500	500	500
23-12 Veh Supplies and Parts	0	0	0	100	100	100
23-13 Veh Repairs/Minor Equip	0	0	0	2,000	2,000	2,000
23-14 Minor Equip and Tools	0	0	0	10,750	10,750	10,750
23-20 Operating/Tech/Scientific	0	0	0	6,250	6,250	6,250
23-24 First Aid and Safety	0	0	0	4,000	4,000	4,000
23-26 Protective Equip/Uniforms	0	0	0	1,000	1,000	1,000
23-41 Signs	0	0	0	2,500	2,500	2,500
23-44 R and M Supplies	0	0	0	15,000	15,000	15,000
23-60 Books and Publications	0	0	0	300	300	300
23-61 Post/Pack/Del/Courier	0	0	0	500	500	500
23-62 Employee Service Awards	0	0	0	100	100	100
23-63 Comp Equip/Software/Maint	0	0	0	700	700	700
Total Supplies	0	0	0	52,550	52,550	52,550
Internal Service Charge						
29-04 Property Management	0	0	0	201,406	201,406	201,406
29-06 Vehicle Maintenance	0	0	0	35,740	35,740	35,740
29-07 Vehicle Fuels	0	0	0	30,911	30,911	30,911
29-08 Equipment Replacement	0	0	0	83,564	83,564	83,564
29-11 Computer Replacement Chg	0	0	0	2,965	2,965	2,965
29-12 Information Services	0	0	0	51,650	51,650	51,650
29-21 Liability Mgmnt Charge	0	0	0	74,522	74,522	74,522
29-22 Legal	0	0	0	22,891	22,891	22,891
29-24 City Administration	0	0	0	33,714	33,714	33,714
29-25 Financial Services	0	0	0	26,591	26,591	26,591
29-27 General Support Services	0	0	0	12,622	12,622	12,622

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Parks Department						
29-29 City-Wide Services	0	0	0	55,104	55,104	55,104
Total Internal Service Charge	0	0	0	631,680	631,680	631,680
Capital Outlay						
30-08 Equipment	0	0	0	21,000	21,000	21,000
Total Capital Outlay	0	0	0	21,000	21,000	21,000
Total Requirements	0	0	0	2,420,838	2,420,838	2,420,838

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	469,420	486,956	495,917	0	0	0
10-02 Part-Time Employees	4,360	764	927	0	0	0
10-03 Overtime	722	1,635	2,500	0	0	0
10-05 Temp/Seasonal	98,210	115,240	112,600	0	0	0
10-14 Crew Leader Pay	0	41	100	0	0	0
10-16 On Call Pay	5,280	6,269	6,750	0	0	0
10-30 Acting In Capacity	2,133	2,375	2,100	0	0	0
10-32 Working Out of Class Pay	0	0	100	0	0	0
10-46 Premium Pay	120	117	120	0	0	0
10-61 Accrued Compensated Absen	5,535	2,105	0	0	0	0
10-69 Comp Cashed Out	80	0	0	0	0	0
Total Personnel Services	585,860	615,502	621,114	0	0	0
Employee Benefits						
11-01 FICA	43,557	46,097	46,663	0	0	0
11-02 Tri-Met Payroll Tax	4,019	4,339	4,361	0	0	0
11-09 PERS - Pension Bond Pymt	18,938	21,056	22,289	0	0	0
11-10 PERS-ER	40,645	42,017	62,262	0	0	0
11-11 PERS-EE	30,975	31,062	37,266	0	0	0
11-20 Health Insurance	113,784	112,705	127,630	0	0	0
11-21 Dental Insurance	14,261	14,311	15,355	0	0	0
11-22 Life Insurance	707	715	737	0	0	0
11-27 Workers' Comp	19,906	35,936	43,128	0	0	0
11-30 Long Term Disability	1,371	1,381	1,441	0	0	0
11-31 FSA-Admin Fee	109	114	115	0	0	0
11-35 HRA/VEBA	9,015	9,120	9,258	0	0	0
Total Employee Benefits	297,287	318,853	370,505	0	0	0
Prof and Tech Services						
20-06 Professional Services	17,996	1,143	6,000	0	0	0
20-08 Med and Psych Costs	310	234	500	0	0	0
20-15 Outsourced Serv & Labor	169,863	206,287	294,000	0	0	0
20-20 Permits and Licenses	1,384	1,060	600	0	0	0
20-22 Assessments and Fees	1,238	0	0	0	0	0
Total Prof and Tech Services	190,791	208,724	301,100	0	0	0
Property Services						
21-04 Utility Services	136,094	154,075	179,500	0	0	0
21-06 Telephone/Cell Phone	6,027	7,418	6,600	0	0	0
21-20 Building R and M	16,998	3,053	9,500	0	0	0
21-21 Equipment R and M	17,727	12,189	21,150	0	0	0
21-22 Motor Vehicle R and M	50	0	250	0	0	0
21-23 Com Systems R and M	3,126	1,881	3,500	0	0	0
21-24 Transportation R and M	0	488	0	0	0	0

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Environmental Services Department						
21-25 Park R and M	82,901	151,547	170,000	0	0	0
21-40 Equipment Rent/Lease	5,556	2,904	7,500	0	0	0
21-51 Traffic Signals	0	0	500	0	0	0
Total Property Services	268,479	333,555	398,500	0	0	0
Other Services						
22-02 Photographic/Art	0	0	200	0	0	0
22-04 Printing	329	65	1,500	0	0	0
22-08 Advertising	83	268	300	0	0	0
22-12 Dues and Memberships	1,160	612	2,100	0	0	0
22-14 Training and Education	1,961	1,503	5,500	0	0	0
22-16 Community Outreach	0	0	250	0	0	0
22-22 Low Income Assistance	0	828	2,500	0	0	0
22-24 Meals	854	920	2,500	0	0	0
22-25 Mileage	5	12	450	0	0	0
22-26 Promo/Incentive Programs	0	0	1,000	0	0	0
22-27 Lodging	230	0	0	0	0	0
Total Other Services	4,622	4,208	16,300	0	0	0
Supplies						
23-01 Office Supplies	1,469	1,049	4,000	0	0	0
23-02 Copier/Printer/Fax Supp	1,133	260	1,000	0	0	0
23-03 Paper	0	129	100	0	0	0
23-10 Gas, Oil, Lube	4,421	4,314	5,000	0	0	0
23-11 Tires	330	38	500	0	0	0
23-12 Veh Supplies and Parts	302	52	100	0	0	0
23-13 Veh Repairs/Minor Equip	247	1,805	2,000	0	0	0
23-14 Minor Equip and Tools	7,492	6,274	10,750	0	0	0
23-20 Operating/Tech/Scientific	6,164	4,164	6,350	0	0	0
23-24 First Aid and Safety	4,863	3,057	4,000	0	0	0
23-25 Other Operating	180	105	0	0	0	0
23-26 Protective Equip/Uniforms	438	537	1,000	0	0	0
23-41 Signs	708	2,450	3,000	0	0	0
23-44 R and M Supplies	12,915	4,207	15,000	0	0	0
23-60 Books and Publications	115	78	300	0	0	0
23-61 Post/Pack/Del/Courier	3	6	900	0	0	0
23-62 Employee Service Awards	0	140	100	0	0	0
23-63 Comp Equip/Software/Maint	65	229	1,400	0	0	0
Total Supplies	40,845	28,894	55,500	0	0	0
Internal Service Charge						
29-04 Property Management	193,137	208,719	200,848	0	0	0
29-05 Civic Center Debt	3,282	0	0	0	0	0
29-06 Vehicle Maintenance	28,333	31,537	35,429	0	0	0
29-07 Vehicle Fuels	32,734	31,258	28,574	0	0	0
29-08 Equipment Replacement	81,574	103,267	89,077	0	0	0

General Fund and Police, Fire & Parks Fund Combined

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Environmental Services Department						
29-11 Computer Replacement Chg	3,994	4,649	4,543	0	0	0
29-12 Information Services	38,643	43,143	42,425	0	0	0
29-16 Internal Prof Svcs	0	3,177	0	0	0	0
29-21 Liability Mgmnt Charge	57,357	54,018	66,783	0	0	0
29-22 Legal	46,822	39,134	31,781	0	0	0
29-24 City Administration	24,859	27,447	31,365	0	0	0
29-25 Financial Services	28,190	25,375	26,668	0	0	0
29-27 General Support Services	12,258	12,577	12,338	0	0	0
29-29 City-Wide Services	46,037	44,115	51,894	0	0	0
Total Internal Service Charge	597,220	628,416	621,725	0	0	0
Capital Outlay						
30-08 Equipment	12,536	49,906	50,000	0	0	0
30-10 Motor Vehicles	28,205	0	0	0	0	0
30-14 Improvements	69,701	0	0	0	0	0
Total Capital Outlay	110,442	49,906	50,000	0	0	0
Total Requirements	2,095,546	2,188,058	2,434,744	0	0	0

General Fund

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
110 General Fund						
Taxes	28,110,089	29,284,710	29,239,000	30,521,200	30,521,200	30,521,200
Licenses and Permits	341,039	335,508	327,500	329,500	329,500	329,500
Intergovernmental Revenue	8,368,062	8,314,323	8,101,000	8,421,000	8,421,000	8,421,000
Charges for Services	263,689	305,810	196,000	214,000	214,000	214,000
Utility License Fees	7,759,590	7,919,027	8,048,100	8,024,400	8,024,400	8,024,400
Interest Income	72,672	71,538	60,000	46,000	46,000	46,000
Miscellaneous Income	152,820	73,332	72,700	71,000	71,000	71,000
Interfund Transfers	529,294	504,096	305,000	222,000	222,000	222,000
Internal Service Charges	672,797	546,360	727,604	691,481	691,481	691,481
Other Resources	0	0	3,616,400	0	0	0
Beginning Balance	7,730,713	7,993,689	5,866,000	5,443,000	5,443,000	5,443,000
Total General Fund	54,000,765	55,348,393	56,559,304	53,983,581	53,983,581	53,983,581
Requirements						
Police	22,963,006	23,503,011	24,021,761	25,357,620	25,357,620	25,357,620
Fire and Emergency Svcs	16,344,115	16,853,108	17,031,112	17,056,283	17,056,283	17,056,283
Community Development	920,770	891,739	997,000	941,838	941,838	941,838
Economic Development Srvc	735,526	570,690	933,346	905,988	905,988	905,988
Parks	0	0	0	2,147,438	2,147,438	2,147,438
Environmental Services	2,095,546	2,187,230	2,200,744	0	0	0
Total	43,058,963	44,005,778	45,183,963	46,409,167	46,409,167	46,409,167
Interfund Transfers	2,948,113	2,985,107	7,369,700	3,447,807	5,197,807	5,197,807
Contingency	0	0	746,000	777,000	777,000	777,000
Debt Service	0	0	66,400	0	0	0
Unappropriated	7,993,689	8,357,508	3,193,241	3,349,607	1,599,607	1,599,607
Total	10,941,802	11,342,615	11,375,341	7,574,414	7,574,414	7,574,414
Total General Fund	54,000,765	55,348,393	56,559,304	53,983,581	53,983,581	53,983,581

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 21 Police Department						
Requirements by Division						
Administration Div.	553,280	956,300	891,255	970,003	970,003	970,003
Support Services Div.	4,447,270	4,652,562	5,237,560	5,861,597	5,861,597	5,861,597
Police Operations Div.	12,505,312	12,409,626	12,570,119	12,796,660	12,796,660	12,796,660
Police Investigations Div.	3,281,642	3,270,739	3,165,521	3,080,809	3,080,809	3,080,809
Police Records Div.	0	0	1,627,732	1,688,928	1,688,928	1,688,928
Police Services Div.	2,175,502	2,213,784	529,574	959,623	959,623	959,623
Police Dept. Total	22,963,006	23,503,011	24,021,761	25,357,620	25,357,620	25,357,620

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 21 Police Department						
Requirements by Category						
Personnel Services	16,517,311	16,788,825	16,585,142	17,052,565	17,052,565	17,052,565
Materials & Services	6,415,870	6,644,391	7,436,619	8,305,055	8,305,055	8,305,055
Capital Outlay	29,825	69,795	0	0	0	0
Police Dept. Total	22,963,006	23,503,011	24,021,761	25,357,620	25,357,620	25,357,620

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Police Department						
Personnel Services						
10-01 Full-Time Employees	9,255,058	9,235,709	8,546,666	8,702,142	8,702,142	8,702,142
10-02 Part-Time Employees	38,332	0	0	0	0	0
10-03 Overtime	796,553	983,947	1,352,861	1,614,400	1,614,400	1,614,400
10-05 Temp/Seasonal	0	48,844	34,371	50,000	50,000	50,000
10-10 Shift Differential	14,275	14,150	17,186	20,000	20,000	20,000
10-12 Certificate Pay	476,283	474,149	450,397	397,069	397,069	397,069
10-30 Acting In Capacity	21,191	13,782	14,264	17,600	17,600	17,600
10-32 Working Out of Class Pay	0	379	0	0	0	0
10-36 Field Training Officer	0	0	30,505	35,500	35,500	35,500
10-46 Premium Pay	167,940	175,886	158,865	138,865	138,865	138,865
10-61 Accrued Compensated Absen	164,833	47,115	191,800	214,000	214,000	214,000
10-69 Comp Cashed Out	80,379	208,996	0	0	0	0
10-83 Sick Leave Incentive	0	3,348	0	0	0	0
Total Personnel Services	11,014,844	11,206,305	10,796,915	11,189,576	11,189,576	11,189,576
Employee Benefits						
11-01 FICA	821,447	848,343	817,989	850,673	850,673	850,673
11-02 Tri-Met Payroll Tax	78,493	85,346	75,891	79,992	79,992	79,992
11-09 PERS - Pension Bond Pymt	388,088	405,920	441,305	455,868	455,868	455,868
11-10 PERS-ER	854,591	849,558	1,068,106	1,045,159	1,045,159	1,045,159
11-11 PERS-EE	647,039	653,315	648,633	664,839	664,839	664,839
11-20 Health Insurance	1,914,810	1,906,506	1,930,945	1,876,387	1,876,387	1,876,387
11-21 Dental Insurance	238,162	247,562	240,512	236,121	236,121	236,121
11-22 Life Insurance	14,139	14,377	13,281	13,430	13,430	13,430
11-27 Workers' Comp	387,137	431,235	424,091	499,410	499,410	499,410
11-30 Long Term Disability	27,825	28,170	24,838	25,237	25,237	25,237
11-31 FSA-Admin Fee	1,104	1,010	986	840	840	840
11-35 HRA/VEBA	129,632	111,178	101,650	115,033	115,033	115,033
Total Employee Benefits	5,502,467	5,582,520	5,788,227	5,862,989	5,862,989	5,862,989
Prof and Tech Services						
20-06 Professional Services	99,343	111,349	194,770	224,355	224,355	224,355
20-08 Med and Psych Costs	290	0	2,000	2,000	2,000	2,000
20-10 Public Safety Dispatch	1,786,011	1,692,003	1,611,000	1,829,276	1,829,276	1,829,276
20-15 Outsourced Serv & Labor	0	0	21,600	0	0	0
20-20 Permits and Licenses	624	1,848	1,760	2,630	2,630	2,630
20-26 Invest Res/Drug Seiz	3,020	4,305	2,000	2,000	2,000	2,000
Total Prof and Tech Services	1,889,288	1,809,505	1,833,130	2,060,261	2,060,261	2,060,261
Property Services						
21-06 Telephone/Cell Phone	118,630	140,140	132,145	149,980	149,980	149,980
21-20 Building R and M	699	0	12,500	12,500	12,500	12,500
21-21 Equipment R and M	3,275	6,369	7,800	6,850	6,850	6,850
21-22 Motor Vehicle R and M	32,100	11,018	14,500	14,500	14,500	14,500
21-23 Com Systems R and M	192,867	199,918	224,050	289,050	289,050	289,050
21-30 Towing and Storage	9,316	4,631	10,500	10,500	10,500	10,500
21-40 Equipment Rent/Lease	19,544	20,626	22,700	31,350	31,350	31,350

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Police Department						
21-43 Bldg/Office Rent/Lease	3,028	864	12,600	12,600	12,600	12,600
Total Property Services	379,459	383,566	436,795	527,330	527,330	527,330
Other Services						
22-02 Photographic/Art	128	11	700	700	700	700
22-04 Printing	17,502	13,977	20,435	19,935	19,935	19,935
22-06 Records Mgt/Microfilming	0	21,255	30,000	30,000	30,000	30,000
22-08 Advertising	413	0	3,350	3,250	3,250	3,250
22-12 Dues and Memberships	5,991	5,241	6,785	7,380	7,380	7,380
22-14 Training and Education	29,060	45,161	50,610	65,510	65,510	65,510
22-21 Uniform Cleaning	35,829	37,065	41,695	41,750	41,750	41,750
22-24 Meals	20,421	23,755	29,290	31,170	31,170	31,170
22-25 Mileage	3,702	3,887	5,500	5,500	5,500	5,500
22-26 Promo/Incentive Programs	2,045	3,038	3,100	3,100	3,100	3,100
22-27 Lodging	12,430	16,526	31,295	43,620	43,620	43,620
22-29 Airfare	3,253	6,293	9,750	14,810	14,810	14,810
22-31 Rental Cars	1,836	1,793	3,450	4,600	4,600	4,600
22-34 Contributions/City Match	0	3,000	0	3,000	3,000	3,000
22-59 Police Activities League	2,000	0	2,000	0	0	0
Total Other Services	134,610	181,002	237,960	274,325	274,325	274,325
Supplies						
23-01 Office Supplies	13,110	13,808	16,050	16,050	16,050	16,050
23-02 Copier/Printer/Fax Supp	13,745	16,121	19,000	19,000	19,000	19,000
23-11 Tires	1,966	0	6,000	6,000	6,000	6,000
23-13 Veh Repairs/Minor Equip	8,889	6,458	12,500	12,500	12,500	12,500
23-14 Minor Equip and Tools	68,288	134,302	138,900	79,200	79,200	79,200
23-20 Operating/Tech/Scientific	22,958	22,013	24,700	24,700	24,700	24,700
23-21 Amm/Supplies and Related	72,097	83,323	130,325	130,825	130,825	130,825
23-23 Animal Supp/Related Exp	7,283	4,286	7,000	7,500	7,500	7,500
23-24 First Aid and Safety	11,230	11,391	6,675	6,700	6,700	6,700
23-26 Protective Equip/Uniforms	76,158	114,115	131,860	133,505	133,505	133,505
23-44 R and M Supplies	14	0	500	500	500	500
23-60 Books and Publications	3,107	5,622	11,420	11,420	11,420	11,420
23-61 Post/Pack/Del/Courier	346	1,042	1,150	1,150	1,150	1,150
23-62 Employee Service Awards	10,611	5,525	10,500	10,500	10,500	10,500
23-63 Comp Equip/Software/Maint	30,666	36,905	39,990	77,270	77,270	77,270
Total Supplies	340,468	454,911	556,570	536,820	536,820	536,820
Internal Service Charge						
29-04 Property Management	337,185	365,440	356,816	359,186	359,186	359,186
29-05 Civic Center Debt	96,908	0	0	0	0	0
29-06 Vehicle Maintenance	314,754	296,796	386,042	371,558	371,558	371,558
29-07 Vehicle Fuels	287,168	332,998	330,335	326,236	326,236	326,236
29-08 Equipment Replacement	291,610	404,282	536,725	675,890	675,890	675,890
29-11 Computer Replacement Chg	56,419	61,345	80,842	67,525	67,525	67,525
29-12 Information Services	634,825	736,967	805,838	1,085,960	1,085,960	1,085,960
29-21 Liability Mgmnt Charge	196,629	204,676	257,032	277,460	277,460	277,460
29-22 Legal	197,987	152,280	129,044	175,741	175,741	175,741
29-24 City Administration	280,990	315,943	382,101	412,578	412,578	412,578

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Police Department						
29-25 Financial Services	318,645	292,099	324,878	325,401	325,401	325,401
29-27 General Support Services	138,554	144,772	150,306	154,456	154,456	154,456
29-29 City-Wide Services	520,371	507,809	632,205	674,328	674,328	674,328
Total Internal Service Charge	3,672,045	3,815,407	4,372,164	4,906,319	4,906,319	4,906,319
Capital Outlay						
30-08 Equipment	29,825	52,178	0	0	0	0
30-12 Hardware and Software	0	17,617	0	0	0	0
Total Capital Outlay	29,825	69,795	0	0	0	0
Total Requirements	22,963,006	23,503,011	24,021,761	25,357,620	25,357,620	25,357,620

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Division						
Fire Administration Div.	388,390	390,078	383,038	657,020	657,020	657,020
Emergency Operations Div.	12,533,153	12,880,948	12,636,948	11,408,342	11,408,342	11,408,342
Life Safety Division Div.	395,292	390,079	397,265	435,235	435,235	435,235
Support Services Div.	2,584,357	2,768,230	2,997,171	3,506,576	3,506,576	3,506,576
Training & Safety Div.	442,923	423,773	616,690	1,049,110	1,049,110	1,049,110
Fire and Emergency Svcs Dept. Total	16,344,115	16,853,108	17,031,112	17,056,283	17,056,283	17,056,283

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Category						
Personnel Services	12,792,717	13,198,745	12,921,734	12,421,399	12,421,399	12,421,399
Materials & Services	3,513,547	3,620,566	4,109,378	4,634,884	4,634,884	4,634,884
Capital Outlay	37,851	33,797	0	0	0	0
Fire and Emergency Svcs Dept. Total	16,344,115	16,853,108	17,031,112	17,056,283	17,056,283	17,056,283

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Fire and Emergency Svcs Department						
Personnel Services						
10-01 Full-Time Employees	7,072,334	7,166,108	6,578,759	6,351,823	6,351,823	6,351,823
10-02 Part-Time Employees	10,383	20,233	18,580	22,637	22,637	22,637
10-03 Overtime	962,623	1,278,973	1,436,792	1,333,375	1,333,375	1,333,375
10-04 Limited Term	0	151	0	0	0	0
10-05 Temp/Seasonal	8,216	0	0	0	0	0
10-12 Certificate Pay	436,582	415,498	376,156	338,998	338,998	338,998
10-16 On Call Pay	11,392	12,212	11,164	13,068	13,068	13,068
10-30 Acting In Capacity	5,092	4,745	3,814	4,500	4,500	4,500
10-32 Working Out of Class Pay	6,657	10,488	9,392	10,500	10,500	10,500
10-36 Field Training Officer	714	971	0	8,481	8,481	8,481
10-46 Premium Pay	100,595	108,614	95,702	118,064	118,064	118,064
10-61 Accrued Compensated Absen	117,024	12,615	99,700	84,900	84,900	84,900
10-83 Sick Leave Incentive	0	1,057	0	0	0	0
Total Personnel Services	8,731,612	9,031,665	8,630,059	8,286,346	8,286,346	8,286,346
Employee Benefits						
11-01 FICA	635,984	666,995	643,712	631,287	631,287	631,287
11-02 Tri-Met Payroll Tax	59,709	63,870	60,592	59,318	59,318	59,318
11-09 PERS - Pension Bond Pymt	291,039	310,593	325,506	359,324	359,324	359,324
11-10 PERS-ER	714,307	750,437	881,247	829,482	829,482	829,482
11-11 PERS-EE	515,592	540,651	514,674	493,320	493,320	493,320
11-20 Health Insurance	1,333,241	1,312,601	1,337,166	1,212,602	1,212,602	1,212,602
11-21 Dental Insurance	168,126	175,647	168,282	157,700	157,700	157,700
11-22 Life Insurance	7,457	7,291	6,587	6,583	6,583	6,583
11-27 Workers' Comp	266,328	237,179	237,203	280,395	280,395	280,395
11-30 Long Term Disability	20,573	20,396	19,165	18,349	18,349	18,349
11-31 FSA-Admin Fee	988	1,152	1,025	672	672	672
11-35 HRA/VEBA	47,761	80,268	96,516	86,021	86,021	86,021
Total Employee Benefits	4,061,105	4,167,080	4,291,675	4,135,053	4,135,053	4,135,053
Prof and Tech Services						
20-06 Professional Services	640	84	750	750	750	750
20-08 Med and Psych Costs	0	434	4,400	4,400	4,400	4,400
20-10 Public Safety Dispatch	802,411	760,175	724,000	821,848	821,848	821,848
20-15 Outsourced Serv & Labor	22,651	22,650	23,850	24,000	24,000	24,000
20-20 Permits and Licenses	595	9,106	8,996	9,496	9,496	9,496
20-22 Assessments and Fees	50	50	0	0	0	0
Total Prof and Tech Services	826,347	792,499	761,996	860,494	860,494	860,494
Property Services						
21-04 Utility Services	2,231	927	3,900	3,900	3,900	3,900
21-06 Telephone/Cell Phone	77,896	85,208	90,070	96,700	96,700	96,700
21-20 Building R and M	9,548	15,071	14,500	17,125	17,125	17,125
21-21 Equipment R and M	48,501	37,499	65,780	65,780	65,780	65,780
21-22 Motor Vehicle R and M	22,972	31,607	77,350	40,000	40,000	40,000
21-23 Com Systems R and M	134,104	108,249	145,272	147,250	147,250	147,250
21-40 Equipment Rent/Lease	7,262	7,099	8,700	8,700	8,700	8,700
Total Property Services	302,514	285,660	405,572	379,455	379,455	379,455

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Fire and Emergency Svcs Department						
Other Services						
22-02 Photographic/Art	0	0	200	200	200	200
22-04 Printing	4,532	1,587	3,950	3,950	3,950	3,950
22-08 Advertising	5,000	0	0	0	0	0
22-10 Insurance/Fees & Premiums	97	0	120	120	120	120
22-12 Dues and Memberships	1,162	2,022	3,399	3,846	3,846	3,846
22-14 Training and Education	17,756	13,816	29,950	30,300	30,300	30,300
22-16 Community Outreach	0	0	1,700	1,700	1,700	1,700
22-24 Meals	4,473	4,061	6,550	8,950	8,950	8,950
22-25 Mileage	1,121	202	750	750	750	750
22-26 Promo/Incentive Programs	647	2,792	3,750	4,100	4,100	4,100
22-27 Lodging	1,704	2,971	6,100	10,500	10,500	10,500
22-29 Airfare	1,734	50	3,950	6,750	6,750	6,750
22-31 Rental Cars	191	0	300	300	300	300
Total Other Services	38,417	27,501	60,719	71,466	71,466	71,466
Supplies						
23-01 Office Supplies	2,761	1,860	5,000	5,000	5,000	5,000
23-02 Copier/Printer/Fax Supp	2,191	2,684	5,000	5,000	5,000	5,000
23-03 Paper	173	0	0	0	0	0
23-10 Gas, Oil, Lube	36	0	0	0	0	0
23-12 Veh Supplies and Parts	0	0	1,000	1,000	1,000	1,000
23-13 Veh Repairs/Minor Equip	5,276	4,766	7,050	7,250	7,250	7,250
23-14 Minor Equip and Tools	64,564	69,205	101,500	99,500	99,500	99,500
23-20 Operating/Tech/Scientific	23,398	19,546	37,216	40,910	40,910	40,910
23-24 First Aid and Safety	95,953	83,679	105,400	105,400	105,400	105,400
23-26 Protective Equip/Uniforms	105,789	95,061	153,313	160,602	160,602	160,602
23-44 R and M Supplies	412	0	1,000	1,000	1,000	1,000
23-60 Books and Publications	3,093	1,408	3,450	3,450	3,450	3,450
23-61 Post/Pack/Del/Courier	744	469	1,200	1,200	1,200	1,200
23-62 Employee Service Awards	2,763	2,545	6,000	6,000	6,000	6,000
23-63 Comp Equip/Software/Maint	12,126	13,225	19,500	20,300	20,300	20,300
Total Supplies	319,279	294,448	446,629	456,612	456,612	456,612
Internal Service Charge						
29-04 Property Management	170,047	177,111	176,105	175,087	175,087	175,087
29-05 Civic Center Debt	47,208	0	0	0	0	0
29-06 Vehicle Maintenance	158,669	198,590	228,291	249,511	249,511	249,511
29-07 Vehicle Fuels	83,200	95,838	98,603	102,571	102,571	102,571
29-08 Equipment Replacement	281,275	355,750	359,489	482,521	482,521	482,521
29-11 Computer Replacement Chg	19,302	25,861	25,127	19,425	19,425	19,425
29-12 Information Services	247,262	305,186	318,828	420,489	420,489	420,489
29-21 Liability Mgmnt Charge	101,700	129,610	162,006	184,270	184,270	184,270
29-22 Legal	32,072	31,689	28,368	69,756	69,756	69,756
29-24 City Administration	197,869	225,769	266,189	306,314	306,314	306,314
29-25 Financial Services	224,384	208,729	226,324	241,590	241,590	241,590
29-27 General Support Services	97,567	103,452	104,710	114,675	114,675	114,675
29-29 City-Wide Services	366,435	362,873	440,422	500,648	500,648	500,648
Total Internal Service Charge	2,026,990	2,220,458	2,434,462	2,866,857	2,866,857	2,866,857

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Fire and Emergency Svcs Department						
Capital Outlay						
30-06 Buildings	17,260	0	0	0	0	0
30-08 Equipment	20,591	20,047	0	0	0	0
30-10 Motor Vehicles	0	13,750	0	0	0	0
Total Capital Outlay	37,851	33,797	0	0	0	0
Total Requirements	16,344,115	16,853,108	17,031,112	17,056,283	17,056,283	17,056,283

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 34 Community Development Department						
Requirements by Division						
Development Srvcs Admin Div.	135,026	138,189	168,855	172,161	172,161	172,161
Support Services Div.	298,941	262,145	264,275	263,444	263,444	263,444
Code Compliance Div.	486,803	491,405	563,870	506,233	506,233	506,233
Community Development Dept. Total	920,770	891,739	997,000	941,838	941,838	941,838

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 34 Community Development Department						
Requirements by Category						
Personnel Services	600,250	609,099	680,158	623,927	623,927	623,927
Materials & Services	320,520	282,640	316,842	317,911	317,911	317,911
Community Development Dept. Total	920,770	891,739	997,000	941,838	941,838	941,838

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Community Development Department						
Personnel Services						
10-01 Full-Time Employees	313,747	329,465	329,230	340,837	340,837	340,837
10-03 Overtime	4,070	1,501	7,000	7,000	7,000	7,000
10-04 Limited Term	53,159	45,358	78,083	39,811	39,811	39,811
10-05 Temp/Seasonal	0	22,662	0	0	0	0
10-46 Premium Pay	2,533	1,112	1,134	1,156	1,156	1,156
10-61 Accrued Compensated Absen	2,868	1,939	0	0	0	0
10-69 Comp Cashed Out	553	0	0	0	0	0
10-83 Sick Leave Incentive	0	171	0	0	0	0
Total Personnel Services	376,930	402,208	415,447	388,804	388,804	388,804
Employee Benefits						
11-01 FICA	28,121	30,279	31,372	28,863	28,863	28,863
11-02 Tri-Met Payroll Tax	2,592	2,835	2,916	2,776	2,776	2,776
11-09 PERS - Pension Bond Pymt	11,419	13,830	14,749	15,073	15,073	15,073
11-10 PERS-ER	25,411	27,098	39,515	38,469	38,469	38,469
11-11 PERS-EE	22,443	21,829	24,926	23,329	23,329	23,329
11-20 Health Insurance	104,075	83,476	118,286	97,763	97,763	97,763
11-21 Dental Insurance	12,211	10,039	14,470	12,209	12,209	12,209
11-22 Life Insurance	559	520	569	493	493	493
11-27 Workers' Comp	8,923	9,343	9,344	8,370	8,370	8,370
11-30 Long Term Disability	1,079	1,090	1,182	1,104	1,104	1,104
11-31 FSA-Admin Fee	58	61	61	61	61	61
11-35 HRA/VEBA	6,429	6,491	7,321	6,613	6,613	6,613
Total Employee Benefits	223,320	206,891	264,711	235,123	235,123	235,123
Prof and Tech Services						
20-06 Professional Services	26,724	31,059	30,000	30,000	30,000	30,000
20-15 Outsourced Serv & Labor	116	275	2,000	2,000	2,000	2,000
Total Prof and Tech Services	26,840	31,334	32,000	32,000	32,000	32,000
Property Services						
21-06 Telephone/Cell Phone	4,320	3,993	5,700	5,700	5,700	5,700
21-21 Equipment R and M	363	0	200	200	200	200
21-22 Motor Vehicle R and M	0	30	0	0	0	0
21-23 Com Systems R and M	0	0	1,500	1,500	1,500	1,500
21-30 Towing and Storage	488	0	1,000	1,000	1,000	1,000
21-40 Equipment Rent/Lease	1,476	505	3,000	3,450	3,450	3,450
21-44 Voice Mail Rent/Lease	170	807	600	1,000	1,000	1,000
Total Property Services	6,817	5,335	12,000	12,850	12,850	12,850
Other Services						
22-02 Photographic/Art	0	0	1,060	1,060	1,060	1,060
22-04 Printing	1,118	1,251	5,500	5,500	5,500	5,500
22-08 Advertising	2,242	1,953	7,250	7,250	7,250	7,250
22-12 Dues and Memberships	470	20	500	500	500	500
22-14 Training and Education	1,855	881	3,900	3,900	3,900	3,900
22-24 Meals	27	72	500	500	500	500
22-25 Mileage	25	22	200	200	200	200
22-26 Promo/Incentive Programs	318	131	4,100	4,100	4,100	4,100

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Community Development Department						
22-27 Lodging	0	86	0	0	0	0
22-29 Airfare	0	86	0	0	0	0
Total Other Services	6,055	4,502	23,010	23,010	23,010	23,010
Supplies						
23-01 Office Supplies	583	516	2,500	2,500	2,500	2,500
23-02 Copier/Printer/Fax Supp	239	499	900	900	900	900
23-03 Paper	0	36	0	0	0	0
23-14 Minor Equip and Tools	1,181	1,152	900	1,300	1,300	1,300
23-20 Operating/Tech/Scientific	105	78	125	125	125	125
23-26 Protective Equip/Uniforms	99	156	800	800	800	800
23-60 Books and Publications	0	41	800	800	800	800
23-61 Post/Pack/Del/Courier	0	19	1,800	1,800	1,800	1,800
23-62 Employee Service Awards	0	0	425	425	425	425
23-63 Comp Equip/Software/Maint	4	0	1,400	1,400	1,400	1,400
Total Supplies	2,211	2,497	9,650	10,050	10,050	10,050
Internal Service Charge						
29-04 Property Management	11,286	9,540	15,292	15,996	15,996	15,996
29-05 Civic Center Debt	15,102	0	0	0	0	0
29-06 Vehicle Maintenance	10,330	6,982	7,890	7,561	7,561	7,561
29-07 Vehicle Fuels	3,629	4,411	9,101	9,767	9,767	9,767
29-08 Equipment Replacement	14,521	13,231	8,071	9,920	9,920	9,920
29-11 Computer Replacement Chg	3,588	3,699	4,342	3,677	3,677	3,677
29-12 Information Services	28,327	35,922	37,394	48,353	48,353	48,353
29-21 Liability Mgmnt Charge	10,073	8,803	11,537	12,458	12,458	12,458
29-22 Legal	143,763	113,571	95,983	78,588	78,588	78,588
29-24 City Administration	8,479	10,730	12,974	14,136	14,136	14,136
29-25 Financial Services	9,615	9,920	11,030	11,149	11,149	11,149
29-27 General Support Services	4,181	4,917	5,103	5,292	5,292	5,292
29-29 City-Wide Services	15,703	17,246	21,465	23,104	23,104	23,104
Total Internal Service Charge	278,597	238,972	240,182	240,001	240,001	240,001
Total Requirements	920,770	891,739	997,000	941,838	941,838	941,838

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 36 Economic Development Srvc Department						
Requirements by Division						
Support Services Div.	164,356	145,748	152,383	143,525	143,525	143,525
Economic Development Div.	571,170	424,942	780,963	762,463	762,463	762,463
Economic Development Srvc Dept. Total	735,526	570,690	933,346	905,988	905,988	905,988

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 36 Economic Development Srvc Department						
Requirements by Category						
Personnel Services	366,765	280,239	431,528	410,904	410,904	410,904
Materials & Services	368,761	290,451	501,818	495,084	495,084	495,084
Economic Development Srvc Dept. Total	735,526	570,690	933,346	905,988	905,988	905,988

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Economic Development Srvc Department						
Personnel Services						
10-01 Full-Time Employees	202,748	103,514	245,825	237,626	237,626	237,626
10-02 Part-Time Employees	33,411	27,459	38,238	11,822	11,822	11,822
10-03 Overtime	0	132	0	0	0	0
10-04 Limited Term	28,978	58,827	0	0	0	0
10-05 Temp/Seasonal	788	5,553	0	0	0	0
10-30 Acting In Capacity	0	3,854	0	0	0	0
10-61 Accrued Compensated Absen	1,317	0	0	0	0	0
10-69 Comp Cashed Out	165	0	0	0	0	0
Total Personnel Services	267,407	199,339	284,063	249,448	249,448	249,448
Employee Benefits						
11-01 FICA	19,112	15,069	21,277	18,153	18,153	18,153
11-02 Tri-Met Payroll Tax	1,841	1,414	1,994	1,781	1,781	1,781
11-09 PERS - Pension Bond Pymt	9,065	10,068	10,478	10,306	10,306	10,306
11-10 PERS-ER	13,727	7,235	26,046	16,551	16,551	16,551
11-11 PERS-EE	14,090	8,749	17,044	14,967	14,967	14,967
11-20 Health Insurance	29,329	26,572	53,065	78,024	78,024	78,024
11-21 Dental Insurance	3,227	3,349	6,958	10,721	10,721	10,721
11-22 Life Insurance	358	262	411	402	402	402
11-27 Workers' Comp	4,118	5,031	5,032	5,580	5,580	5,580
11-30 Long Term Disability	723	528	824	723	723	723
11-31 FSA-Admin Fee	126	81	42	21	21	21
11-35 HRA/VEBA	3,642	2,542	4,294	4,227	4,227	4,227
Total Employee Benefits	99,358	80,900	147,465	161,456	161,456	161,456
Prof and Tech Services						
20-06 Professional Services	30,122	62,704	180,000	180,000	180,000	180,000
Total Prof and Tech Services	30,122	62,704	180,000	180,000	180,000	180,000
Property Services						
21-06 Telephone/Cell Phone	1,331	1,229	2,000	2,000	2,000	2,000
21-21 Equipment R and M	0	0	100	100	100	100
21-40 Equipment Rent/Lease	4,633	4,614	5,400	5,400	5,400	5,400
Total Property Services	5,964	5,843	7,500	7,500	7,500	7,500
Other Services						
22-02 Photographic/Art	339	0	2,500	2,500	2,500	2,500
22-04 Printing	1,562	543	2,500	2,500	2,500	2,500
22-08 Advertising	1,791	350	2,000	2,000	2,000	2,000
22-12 Dues and Memberships	77,475	30,100	64,495	64,495	64,495	64,495
22-14 Training and Education	1,540	455	7,000	7,000	7,000	7,000
22-24 Meals	1,216	977	3,000	3,000	3,000	3,000
22-25 Mileage	539	235	500	500	500	500
22-26 Promo/Incentive Programs	2,700	5,735	27,000	29,500	29,500	29,500
22-27 Lodging	3,392	98	3,400	3,400	3,400	3,400
22-29 Airfare	2,247	0	10,000	10,000	10,000	10,000
22-31 Rental Cars	122	0	0	0	0	0
22-50 Dwntwn Dev Svc Agmnt-GDI	35,000	0	0	0	0	0

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Economic Development Srvc Department						
22-71 Visitor Info Svcs-Chamber	52,000	52,000	52,000	52,000	52,000	52,000
Total Other Services	179,923	90,493	174,395	176,895	176,895	176,895
Supplies						
23-01 Office Supplies	168	229	500	500	500	500
23-02 Copier/Printer/Fax Supp	40	0	500	500	500	500
23-14 Minor Equip and Tools	406	16	100	100	100	100
23-60 Books and Publications	123	300	400	400	400	400
23-61 Post/Pack/Del/Courier	759	88	1,000	1,000	1,000	1,000
23-62 Employee Service Awards	83	25	50	50	50	50
23-63 Comp Equip/Software/Maint	0	104	500	500	500	500
Total Supplies	1,579	762	3,050	3,050	3,050	3,050
Internal Service Charge						
29-04 Property Management	14,374	17,030	24,751	16,920	16,920	16,920
29-05 Civic Center Debt	19,688	0	0	0	0	0
29-11 Computer Replacement Chg	1,980	2,406	3,277	2,775	2,775	2,775
29-12 Information Services	20,703	22,879	26,523	34,239	34,239	34,239
29-21 Liability Mgmnt Charge	6,156	7,194	9,556	7,776	7,776	7,776
29-22 Legal	45,832	37,007	24,529	16,042	16,042	16,042
29-24 City Administration	9,475	11,061	12,374	13,137	13,137	13,137
29-25 Financial Services	10,745	10,226	10,521	10,361	10,361	10,361
29-27 General Support Services	4,672	5,068	4,868	4,918	4,918	4,918
29-29 City-Wide Services	17,548	17,778	20,474	21,471	21,471	21,471
Total Internal Service Charge	151,173	130,649	136,873	127,639	127,639	127,639
Total Requirements	735,526	570,690	933,346	905,988	905,988	905,988

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 41 Parks Department						
Requirements by Division						
Support Services Div.	0	0	0	703,040	703,040	703,040
Parks Operations Div.	0	0	0	1,444,398	1,444,398	1,444,398
Parks Dept. Total	0	0	0	2,147,438	2,147,438	2,147,438

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 41 Parks Department						
Requirements by Category						
Personnel Services	0	0	0	738,908	738,908	738,908
Materials & Services	0	0	0	1,387,530	1,387,530	1,387,530
Capital Outlay	0	0	0	21,000	21,000	21,000
Parks Dept. Total	0	0	0	2,147,438	2,147,438	2,147,438

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Parks Department						
Personnel Services						
10-01 Full-Time Employees	0	0	0	315,381	315,381	315,381
10-02 Part-Time Employees	0	0	0	25,582	25,582	25,582
10-03 Overtime	0	0	0	2,500	2,500	2,500
10-05 Temp/Seasonal	0	0	0	100,000	100,000	100,000
10-14 Crew Leader Pay	0	0	0	100	100	100
10-16 On Call Pay	0	0	0	6,750	6,750	6,750
10-30 Acting In Capacity	0	0	0	2,400	2,400	2,400
10-32 Working Out of Class Pay	0	0	0	100	100	100
Total Personnel Services	0	0	0	452,813	452,813	452,813
Employee Benefits						
11-01 FICA	0	0	0	34,209	34,209	34,209
11-02 Tri-Met Payroll Tax	0	0	0	3,233	3,233	3,233
11-09 PERS - Pension Bond Pymt	0	0	0	22,535	22,535	22,535
11-10 PERS-ER	0	0	0	36,217	36,217	36,217
11-11 PERS-EE	0	0	0	21,169	21,169	21,169
11-20 Health Insurance	0	0	0	102,575	102,575	102,575
11-21 Dental Insurance	0	0	0	9,735	9,735	9,735
11-22 Life Insurance	0	0	0	547	547	547
11-27 Workers' Comp	0	0	0	48,825	48,825	48,825
11-30 Long Term Disability	0	0	0	989	989	989
11-31 FSA-Admin Fee	0	0	0	80	80	80
11-35 HRA/VEBA	0	0	0	5,981	5,981	5,981
Total Employee Benefits	0	0	0	286,095	286,095	286,095
Prof and Tech Services						
20-06 Professional Services	0	0	0	5,000	5,000	5,000
20-08 Med and Psych Costs	0	0	0	500	500	500
20-15 Outsourced Serv & Labor	0	0	0	288,500	288,500	288,500
20-20 Permits and Licenses	0	0	0	1,100	1,100	1,100
Total Prof and Tech Services	0	0	0	295,100	295,100	295,100
Property Services						
21-04 Utility Services	0	0	0	180,000	180,000	180,000
21-06 Telephone/Cell Phone	0	0	0	7,600	7,600	7,600
21-20 Building R and M	0	0	0	9,500	9,500	9,500
21-21 Equipment R and M	0	0	0	21,100	21,100	21,100
21-22 Motor Vehicle R and M	0	0	0	250	250	250
21-23 Com Systems R and M	0	0	0	3,000	3,000	3,000
21-25 Park R and M	0	0	0	168,000	168,000	168,000
21-40 Equipment Rent/Lease	0	0	0	7,500	7,500	7,500
21-51 Traffic Signals	0	0	0	500	500	500
Total Property Services	0	0	0	397,450	397,450	397,450
Other Services						
22-02 Photographic/Art	0	0	0	150	150	150
22-04 Printing	0	0	0	900	900	900
22-08 Advertising	0	0	0	200	200	200
22-12 Dues and Memberships	0	0	0	2,000	2,000	2,000

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Parks Department						
22-14 Training and Education	0	0	0	4,700	4,700	4,700
22-16 Community Outreach	0	0	0	100	100	100
22-24 Meals	0	0	0	2,000	2,000	2,000
22-25 Mileage	0	0	0	250	250	250
22-26 Promo/Incentive Programs	0	0	0	450	450	450
Total Other Services	0	0	0	10,750	10,750	10,750
Supplies						
23-01 Office Supplies	0	0	0	3,000	3,000	3,000
23-02 Copier/Printer/Fax Supp	0	0	0	750	750	750
23-03 Paper	0	0	0	100	100	100
23-10 Gas, Oil, Lube	0	0	0	5,000	5,000	5,000
23-11 Tires	0	0	0	500	500	500
23-12 Veh Supplies and Parts	0	0	0	100	100	100
23-13 Veh Repairs/Minor Equip	0	0	0	2,000	2,000	2,000
23-14 Minor Equip and Tools	0	0	0	10,750	10,750	10,750
23-20 Operating/Tech/Scientific	0	0	0	6,250	6,250	6,250
23-24 First Aid and Safety	0	0	0	4,000	4,000	4,000
23-26 Protective Equip/Uniforms	0	0	0	1,000	1,000	1,000
23-41 Signs	0	0	0	2,500	2,500	2,500
23-44 R and M Supplies	0	0	0	15,000	15,000	15,000
23-60 Books and Publications	0	0	0	300	300	300
23-61 Post/Pack/Del/Courier	0	0	0	500	500	500
23-62 Employee Service Awards	0	0	0	100	100	100
23-63 Comp Equip/Software/Maint	0	0	0	700	700	700
Total Supplies	0	0	0	52,550	52,550	52,550
Internal Service Charge						
29-04 Property Management	0	0	0	201,406	201,406	201,406
29-06 Vehicle Maintenance	0	0	0	35,740	35,740	35,740
29-07 Vehicle Fuels	0	0	0	30,911	30,911	30,911
29-08 Equipment Replacement	0	0	0	83,564	83,564	83,564
29-11 Computer Replacement Chg	0	0	0	2,965	2,965	2,965
29-12 Information Services	0	0	0	51,650	51,650	51,650
29-21 Liability Mgmnt Charge	0	0	0	74,522	74,522	74,522
29-22 Legal	0	0	0	22,891	22,891	22,891
29-24 City Administration	0	0	0	33,714	33,714	33,714
29-25 Financial Services	0	0	0	26,591	26,591	26,591
29-27 General Support Services	0	0	0	12,622	12,622	12,622
29-29 City-Wide Services	0	0	0	55,104	55,104	55,104
Total Internal Service Charge	0	0	0	631,680	631,680	631,680
Capital Outlay						
30-08 Equipment	0	0	0	21,000	21,000	21,000
Total Capital Outlay	0	0	0	21,000	21,000	21,000
Total Requirements	0	0	0	2,147,438	2,147,438	2,147,438

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Support Services Div.	636,064	682,231	687,142	0	0	0
Park Maint and Operations Div.	1,379,733	1,439,790	1,449,463	0	0	0
Park Administration Div.	79,749	65,209	64,139	0	0	0
Environmental Services Dept. Total	2,095,546	2,187,230	2,200,744	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 110 General Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	883,147	934,355	760,119	0	0	0
Materials & Services	1,101,957	1,202,969	1,390,625	0	0	0
Capital Outlay	110,442	49,906	50,000	0	0	0
Environmental Services Dept. Total	2,095,546	2,187,230	2,200,744	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	469,420	486,956	371,965	0	0	0
10-02 Part-Time Employees	4,360	764	695	0	0	0
10-03 Overtime	722	1,635	1,875	0	0	0
10-05 Temp/Seasonal	98,210	115,240	84,456	0	0	0
10-14 Crew Leader Pay	0	41	75	0	0	0
10-16 On Call Pay	5,280	6,269	5,063	0	0	0
10-30 Acting In Capacity	2,133	2,375	1,575	0	0	0
10-32 Working Out of Class Pay	0	0	75	0	0	0
10-46 Premium Pay	120	117	90	0	0	0
10-61 Accrued Compensated Absen	5,535	2,105	0	0	0	0
10-69 Comp Cashed Out	80	0	0	0	0	0
Total Personnel Services	585,860	615,502	465,869	0	0	0
Employee Benefits						
11-01 FICA	43,557	46,097	35,000	0	0	0
11-02 Tri-Met Payroll Tax	4,019	4,339	3,271	0	0	0
11-09 PERS - Pension Bond Pymt	18,938	21,056	22,289	0	0	0
11-10 PERS-ER	40,645	42,017	46,700	0	0	0
11-11 PERS-EE	30,975	31,062	27,952	0	0	0
11-20 Health Insurance	113,784	112,705	95,729	0	0	0
11-21 Dental Insurance	14,261	14,311	11,517	0	0	0
11-22 Life Insurance	707	715	553	0	0	0
11-27 Workers' Comp	19,906	35,936	43,128	0	0	0
11-30 Long Term Disability	1,371	1,381	1,081	0	0	0
11-31 FSA-Admin Fee	109	114	86	0	0	0
11-35 HRA/VEBA	9,015	9,120	6,944	0	0	0
Total Employee Benefits	297,287	318,853	294,250	0	0	0
Prof and Tech Services						
20-06 Professional Services	17,996	1,143	6,000	0	0	0
20-08 Med and Psych Costs	310	234	500	0	0	0
20-15 Outsourced Serv & Labor	169,863	206,287	294,000	0	0	0
20-20 Permits and Licenses	1,384	1,060	600	0	0	0
20-22 Assessments and Fees	1,238	0	0	0	0	0
Total Prof and Tech Services	190,791	208,724	301,100	0	0	0
Property Services						
21-04 Utility Services	136,094	154,075	179,500	0	0	0
21-06 Telephone/Cell Phone	6,027	7,418	6,600	0	0	0
21-20 Building R and M	16,998	3,053	9,500	0	0	0
21-21 Equipment R and M	17,727	12,189	21,150	0	0	0
21-22 Motor Vehicle R and M	50	0	250	0	0	0
21-23 Com Systems R and M	3,126	1,881	3,500	0	0	0
21-24 Transportation R and M	0	488	0	0	0	0
21-25 Park R and M	82,901	151,547	170,000	0	0	0
21-40 Equipment Rent/Lease	5,556	2,904	7,500	0	0	0
21-51 Traffic Signals	0	0	500	0	0	0
Total Property Services	268,479	333,555	398,500	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Environmental Services Department						
Other Services						
22-02 Photographic/Art	0	0	200	0	0	0
22-04 Printing	329	65	1,500	0	0	0
22-08 Advertising	83	268	300	0	0	0
22-12 Dues and Memberships	1,160	612	2,100	0	0	0
22-14 Training and Education	1,961	1,503	5,500	0	0	0
22-16 Community Outreach	0	0	250	0	0	0
22-24 Meals	854	920	2,500	0	0	0
22-25 Mileage	5	12	450	0	0	0
22-26 Promo/Incentive Programs	0	0	1,000	0	0	0
22-27 Lodging	230	0	0	0	0	0
Total Other Services	4,622	3,380	13,800	0	0	0
Supplies						
23-01 Office Supplies	1,469	1,049	4,000	0	0	0
23-02 Copier/Printer/Fax Supp	1,133	260	1,000	0	0	0
23-03 Paper	0	129	100	0	0	0
23-10 Gas, Oil, Lube	4,421	4,314	5,000	0	0	0
23-11 Tires	330	38	500	0	0	0
23-12 Veh Supplies and Parts	302	52	100	0	0	0
23-13 Veh Repairs/Minor Equip	247	1,805	2,000	0	0	0
23-14 Minor Equip and Tools	7,492	6,274	10,750	0	0	0
23-20 Operating/Tech/Scientific	6,164	4,164	6,350	0	0	0
23-24 First Aid and Safety	4,863	3,057	4,000	0	0	0
23-25 Other Operating	180	105	0	0	0	0
23-26 Protective Equip/Uniforms	438	537	1,000	0	0	0
23-41 Signs	708	2,450	3,000	0	0	0
23-44 R and M Supplies	12,915	4,207	15,000	0	0	0
23-60 Books and Publications	115	78	300	0	0	0
23-61 Post/Pack/Del/Courier	3	6	900	0	0	0
23-62 Employee Service Awards	0	140	100	0	0	0
23-63 Comp Equip/Software/Maint	65	229	1,400	0	0	0
Total Supplies	40,845	28,894	55,500	0	0	0
Internal Service Charge						
29-04 Property Management	193,137	208,719	200,848	0	0	0
29-05 Civic Center Debt	3,282	0	0	0	0	0
29-06 Vehicle Maintenance	28,333	31,537	35,429	0	0	0
29-07 Vehicle Fuels	32,734	31,258	28,574	0	0	0
29-08 Equipment Replacement	81,574	103,267	89,077	0	0	0
29-11 Computer Replacement Chg	3,994	4,649	4,543	0	0	0
29-12 Information Services	38,643	43,143	42,425	0	0	0
29-16 Internal Prof Svcs	0	3,177	0	0	0	0
29-21 Liability Mgmnt Charge	57,357	54,018	66,783	0	0	0
29-22 Legal	46,822	39,134	31,781	0	0	0
29-24 City Administration	24,859	27,447	31,365	0	0	0
29-25 Financial Services	28,190	25,375	26,668	0	0	0
29-27 General Support Services	12,258	12,577	12,338	0	0	0

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
General Fund						
Environmental Services Department						
29-29 City-Wide Services	46,037	44,115	51,894	0	0	0
Total Internal Service Charge	597,220	628,416	621,725	0	0	0
Capital Outlay						
30-08 Equipment	12,536	49,906	50,000	0	0	0
30-10 Motor Vehicles	28,205	0	0	0	0	0
30-14 Improvements	69,701	0	0	0	0	0
Total Capital Outlay	110,442	49,906	50,000	0	0	0
Total Requirements	2,095,546	2,187,230	2,200,744	0	0	0

Police, Fire & Parks Fund

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
201 Police, Fire & Parks Fund						
Licenses and Permits	0	6,564	0	0	0	0
Charges for Services	0	1,324,442	3,500,000	5,486,000	3,736,000	3,736,000
Interest Income	0	649	0	0	0	0
Miscellaneous Income	0	75	0	0	0	0
Interfund Transfers	0	0	0	0	1,750,000	1,750,000
Beginning Balance	0	0	1,180,000	135,000	135,000	135,000
Total Police, Fire & Parks Fund	0	1,331,730	4,680,000	5,621,000	5,621,000	5,621,000

Requirements						
Police	0	9,436	2,602,000	2,956,928	2,956,928	2,956,928
Fire and Emergency Svcs	0	6,290	1,844,000	2,237,396	2,237,396	2,237,396
Parks	0	0	0	273,400	273,400	273,400
Environmental Services	0	828	234,000	0	0	0
Total	0	16,554	4,680,000	5,467,724	5,467,724	5,467,724
Unappropriated	0	1,315,176	0	153,276	153,276	153,276
Total	0	1,315,176	0	153,276	153,276	153,276
Total Police, Fire & Parks Fund	0	1,331,730	4,680,000	5,621,000	5,621,000	5,621,000

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 21 Police Department						
Requirements by Division						
Police Operations- PFP Div.	0	9,436	2,602,000	2,329,588	2,329,588	2,329,588
Police Investigation- PFP Div.	0	0	0	627,340	627,340	627,340
Police Dept. Total	0	9,436	2,602,000	2,956,928	2,956,928	2,956,928

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 21 Police Department						
Requirements by Category						
Personnel Services	0	0	2,574,200	2,867,128	2,867,128	2,867,128
Materials & Services	0	9,436	27,800	89,800	89,800	89,800
Police Dept. Total	0	9,436	2,602,000	2,956,928	2,956,928	2,956,928

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Police, Fire & Parks Fund						
Police Department						
Personnel Services						
10-01 Full-Time Employees	0	0	1,430,975	1,684,104	1,684,104	1,684,104
10-03 Overtime	0	0	221,539	0	0	0
10-04 Limited Term	0	0	0	63,232	63,232	63,232
10-05 Temp/Seasonal	0	0	5,629	0	0	0
10-10 Shift Differential	0	0	2,814	0	0	0
10-12 Certificate Pay	0	0	73,755	118,729	118,729	118,729
10-30 Acting In Capacity	0	0	2,336	0	0	0
10-36 Field Training Officer	0	0	4,995	0	0	0
10-46 Premium Pay	0	0	26,015	40,616	40,616	40,616
Total Personnel Services	0	0	1,768,058	1,906,681	1,906,681	1,906,681
Employee Benefits						
11-01 FICA	0	0	133,950	144,539	144,539	144,539
11-02 Tri-Met Payroll Tax	0	0	12,428	13,613	13,613	13,613
11-10 PERS-ER	0	0	174,909	216,005	216,005	216,005
11-11 PERS-EE	0	0	106,217	114,401	114,401	114,401
11-20 Health Insurance	0	0	316,204	394,708	394,708	394,708
11-21 Dental Insurance	0	0	39,385	48,458	48,458	48,458
11-22 Life Insurance	0	0	2,175	2,721	2,721	2,721
11-30 Long Term Disability	0	0	4,067	5,068	5,068	5,068
11-31 FSA-Admin Fee	0	0	161	126	126	126
11-35 HRA/VEBA	0	0	16,646	20,808	20,808	20,808
Total Employee Benefits	0	0	806,142	960,447	960,447	960,447
Prof and Tech Services						
20-06 Professional Services	0	0	0	62,000	62,000	62,000
Total Prof and Tech Services	0	0	0	62,000	62,000	62,000
Other Services						
22-22 Low Income Assistance	0	9,436	27,800	27,800	27,800	27,800
Total Other Services	0	9,436	27,800	27,800	27,800	27,800
Total Requirements	0	9,436	2,602,000	2,956,928	2,956,928	2,956,928

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Division						
Emergency Operations- PFP Div.	0	6,290	1,844,000	2,237,396	2,237,396	2,237,396
Fire and Emergency Svcs Dept. Total	0	6,290	1,844,000	2,237,396	2,237,396	2,237,396

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Category						
Personnel Services	0	0	1,824,300	2,217,696	2,217,696	2,217,696
Materials & Services	0	6,290	19,700	19,700	19,700	19,700
Fire and Emergency Svcs Dept. Total	0	6,290	1,844,000	2,237,396	2,237,396	2,237,396

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Police, Fire & Parks Fund						
Fire and Emergency Svcs Department						
Personnel Services						
10-01 Full-Time Employees	0	0	985,799	1,340,995	1,340,995	1,340,995
10-02 Part-Time Employees	0	0	2,743	0	0	0
10-03 Overtime	0	0	212,083	0	0	0
10-12 Certificate Pay	0	0	55,524	130,209	130,209	130,209
10-16 On Call Pay	0	0	1,648	0	0	0
10-30 Acting In Capacity	0	0	563	0	0	0
10-32 Working Out of Class Pay	0	0	1,386	0	0	0
10-36 Field Training Officer	0	0	0	12,113	12,113	12,113
10-46 Premium Pay	0	0	14,127	5,332	5,332	5,332
Total Personnel Services	0	0	1,273,873	1,488,649	1,488,649	1,488,649
Employee Benefits						
11-01 FICA	0	0	95,018	112,674	112,674	112,674
11-02 Tri-Met Payroll Tax	0	0	8,944	10,629	10,629	10,629
11-10 PERS-ER	0	0	130,080	174,644	174,644	174,644
11-11 PERS-EE	0	0	75,970	89,319	89,319	89,319
11-20 Health Insurance	0	0	197,377	286,098	286,098	286,098
11-21 Dental Insurance	0	0	24,840	37,268	37,268	37,268
11-22 Life Insurance	0	0	972	1,248	1,248	1,248
11-30 Long Term Disability	0	0	2,829	3,890	3,890	3,890
11-31 FSA-Admin Fee	0	0	151	294	294	294
11-35 HRA/VEBA	0	0	14,246	12,983	12,983	12,983
Total Employee Benefits	0	0	550,427	729,047	729,047	729,047
Other Services						
22-22 Low Income Assistance	0	6,290	19,700	19,700	19,700	19,700
Total Other Services	0	6,290	19,700	19,700	19,700	19,700
Total Requirements	0	6,290	1,844,000	2,237,396	2,237,396	2,237,396

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 41 Parks Department						
Requirements by Division						
Maintenance & Ops - PFP Div.	0	0	0	273,400	273,400	273,400
Parks Dept. Total	0	0	0	273,400	273,400	273,400

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 41 Parks Department						
Requirements by Category						
Personnel Services	0	0	0	270,900	270,900	270,900
Materials & Services	0	0	0	2,500	2,500	2,500
Parks Dept. Total	0	0	0	273,400	273,400	273,400

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Police, Fire & Parks Fund						
Parks Department						
Personnel Services						
10-01 Full-Time Employees	0	0	0	164,694	164,694	164,694
10-05 Temp/Seasonal	0	0	0	12,600	12,600	12,600
Total Personnel Services	0	0	0	177,294	177,294	177,294
Employee Benefits						
11-01 FICA	0	0	0	13,435	13,435	13,435
11-02 Tri-Met Payroll Tax	0	0	0	1,266	1,266	1,266
11-10 PERS-ER	0	0	0	19,632	19,632	19,632
11-11 PERS-EE	0	0	0	9,882	9,882	9,882
11-20 Health Insurance	0	0	0	40,905	40,905	40,905
11-21 Dental Insurance	0	0	0	4,363	4,363	4,363
11-22 Life Insurance	0	0	0	234	234	234
11-30 Long Term Disability	0	0	0	477	477	477
11-31 FSA-Admin Fee	0	0	0	42	42	42
11-35 HRA/VEBA	0	0	0	3,370	3,370	3,370
Total Employee Benefits	0	0	0	93,606	93,606	93,606
Other Services						
22-22 Low Income Assistance	0	0	0	2,500	2,500	2,500
Total Other Services	0	0	0	2,500	2,500	2,500
Total Requirements	0	0	0	273,400	273,400	273,400

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Maintenance & Operations Div.	0	828	234,000	0	0	0
Environmental Services Dept. Total	0	828	234,000	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 201 Police, Fire & Parks Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	0	0	231,500	0	0	0
Materials & Services	0	828	2,500	0	0	0
Environmental Services Dept. Total	0	828	234,000	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Police, Fire & Parks Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	0	0	123,952	0	0	0
10-02 Part-Time Employees	0	0	232	0	0	0
10-03 Overtime	0	0	625	0	0	0
10-05 Temp/Seasonal	0	0	28,144	0	0	0
10-14 Crew Leader Pay	0	0	25	0	0	0
10-16 On Call Pay	0	0	1,687	0	0	0
10-30 Acting In Capacity	0	0	525	0	0	0
10-32 Working Out of Class Pay	0	0	25	0	0	0
10-46 Premium Pay	0	0	30	0	0	0
Total Personnel Services	0	0	155,245	0	0	0
Employee Benefits						
11-01 FICA	0	0	11,663	0	0	0
11-02 Tri-Met Payroll Tax	0	0	1,090	0	0	0
11-10 PERS-ER	0	0	15,562	0	0	0
11-11 PERS-EE	0	0	9,314	0	0	0
11-20 Health Insurance	0	0	31,901	0	0	0
11-21 Dental Insurance	0	0	3,838	0	0	0
11-22 Life Insurance	0	0	184	0	0	0
11-30 Long Term Disability	0	0	360	0	0	0
11-31 FSA-Admin Fee	0	0	29	0	0	0
11-35 HRA/VEBA	0	0	2,314	0	0	0
Total Employee Benefits	0	0	76,255	0	0	0
Other Services						
22-22 Low Income Assistance	0	828	2,500	0	0	0
Total Other Services	0	828	2,500	0	0	0
Total Requirements	0	828	234,000	0	0	0

Business Funds

Business Funds Revenues

Four funds are grouped under the heading of Business Funds: Rental Inspection Fund, Urban Design & Planning Fund, Building Fund, and Urban Renewal Support Fund. These funds account for community and development services, and for services provided to the Urban Renewal Commission. The Rental Inspection Fund's revenue is from licenses and permit fees generated by the program. Revenues for the Urban Design & Planning Fund include interfund transfers from the General Fund and other operating funds for planning services and revenues from charges for private development services. The Building Fund's primary revenue is from licenses and permits and charges for services. The Urban Renewal Support Fund's primary revenue is from an intergovernmental agreement with the Urban Renewal Commission. All of these revenues are described in greater detail in the *Revenue Information* section of this document.

Business Funds Expenditures

The Rental Inspection Fund provides annual mandatory inspections of rental units that are selected by statistical sampling to address substandard housing concerns. The Urban Design & Planning Fund provides planning and land use services to private developers and general community planning. The Building Fund conducts construction plan review, permit issuance and building inspections. The Urban Renewal Support Fund carries out the Rockwood/West Gresham Urban Renewal Plan, with the City's costs being reimbursed by the Urban Renewal Area.

For fiscal year 2014/15, operating expenditures include:

- Rental Inspection Fund.
  - $0.8 million operating budget.
  - 7.6% increase compared to last year's budget.
- Urban Design & Planning Fund.
  - $2.4 million operating budget.
  - 4.4% increase compared to last year's budget.
- Building Fund.
  - $2.5 million operating budget.
  - 3.3% increase compared to last year's budget.
- Urban Renewal Support Fund.
  - $1.5 million operating budget.
  - 0.4% decrease over last year's budget.

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
225 Rental Inspection Fund						
Licenses and Permits	808,181	765,780	688,900	740,300	740,300	740,300
Interest Income	2,976	2,513	2,100	6,100	6,100	6,100
Miscellaneous Income	45,335	33,754	0	4,100	4,100	4,100
Beginning Balance	211,087	384,869	265,400	404,700	404,700	404,700
Total Rental Inspection Fund	1,067,579	1,186,916	956,400	1,155,200	1,155,200	1,155,200

Requirements						
Community Development	614,010	604,212	723,274	778,235	778,235	778,235
Total	614,010	604,212	723,274	778,235	778,235	778,235
Interfund Transfers	68,700	224,682	0	0	0	0
Contingency	0	0	36,000	38,900	38,900	38,900
Unappropriated	384,869	358,022	197,126	338,065	338,065	338,065
Total	453,569	582,704	233,126	376,965	376,965	376,965
Total Rental Inspection Fund	1,067,579	1,186,916	956,400	1,155,200	1,155,200	1,155,200

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 225 Rental Inspection Fund						
Dept: 34 Community Development Department						
Requirements by Division						
Support Services Div.	205,622	159,123	157,689	168,090	168,090	168,090
Rental Inspection Program Div.	408,388	445,089	565,585	610,145	610,145	610,145
Community Development Dept. Total	614,010	604,212	723,274	778,235	778,235	778,235

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 225 Rental Inspection Fund						
Dept: 34 Community Development Department						
Requirements by Category						
Personnel Services	413,549	442,660	544,124	585,002	585,002	585,002
Materials & Services	200,461	161,552	179,150	193,233	193,233	193,233
Community Development Dept. Total	614,010	604,212	723,274	778,235	778,235	778,235

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Rental Inspection Fund						
Community Development Department						
Personnel Services						
10-01 Full-Time Employees	250,362	267,688	305,565	316,114	316,114	316,114
10-02 Part-Time Employees	9,940	6,448	0	0	0	0
10-03 Overtime	3,636	4,741	4,000	4,000	4,000	4,000
10-04 Limited Term	6,171	6,756	27,281	46,363	46,363	46,363
10-46 Premium Pay	1,432	2,890	2,917	2,946	2,946	2,946
10-61 Accrued Compensated Absen	4,066	5,200	0	0	0	0
10-69 Comp Cashed Out	0	996	0	0	0	0
10-83 Sick Leave Incentive	0	399	0	0	0	0
Total Personnel Services	275,607	295,118	339,763	369,423	369,423	369,423
Employee Benefits						
11-01 FICA	20,705	21,770	25,474	26,310	26,310	26,310
11-02 Tri-Met Payroll Tax	1,911	2,051	2,385	2,638	2,638	2,638
11-09 PERS - Pension Bond Pymt	11,509	10,951	11,765	12,327	12,327	12,327
11-10 PERS-ER	14,089	13,937	22,615	24,460	24,460	24,460
11-11 PERS-EE	16,545	17,335	20,385	22,165	22,165	22,165
11-20 Health Insurance	54,127	61,371	95,572	101,290	101,290	101,290
11-21 Dental Insurance	6,139	7,184	11,493	12,535	12,535	12,535
11-22 Life Insurance	349	361	484	485	485	485
11-27 Workers' Comp	7,280	7,062	6,924	5,580	5,580	5,580
11-30 Long Term Disability	757	759	965	1,051	1,051	1,051
11-31 FSA-Admin Fee	49	53	57	57	57	57
11-35 HRA/VEBA	4,482	4,708	6,242	6,681	6,681	6,681
Total Employee Benefits	137,942	147,542	204,361	215,579	215,579	215,579
Prof and Tech Services						
20-06 Professional Services	506	2,339	10,000	10,900	10,900	10,900
20-15 Outsourced Serv & Labor	25	0	0	0	0	0
Total Prof and Tech Services	531	2,339	10,000	10,900	10,900	10,900
Property Services						
21-06 Telephone/Cell Phone	2,607	1,844	3,200	3,200	3,200	3,200
21-21 Equipment R and M	0	0	310	310	310	310
21-23 Com Systems R and M	0	0	1,000	1,000	1,000	1,000
21-30 Towing and Storage	0	0	500	500	500	500
21-40 Equipment Rent/Lease	5,743	6,436	6,500	7,000	7,000	7,000
21-44 Voice Mail Rent/Lease	15	295	200	500	500	500
Total Property Services	8,365	8,575	11,710	12,510	12,510	12,510
Other Services						
22-02 Photographic/Art	0	150	100	100	100	100
22-04 Printing	1,862	2,266	2,000	2,400	2,400	2,400
22-08 Advertising	0	0	200	200	200	200
22-12 Dues and Memberships	300	305	410	410	410	410
22-14 Training and Education	1,180	2,122	1,300	1,700	1,700	1,700
22-24 Meals	52	146	500	500	500	500
22-25 Mileage	5	89	100	100	100	100
22-26 Promo/Incentive Programs	32	2,749	1,000	1,400	1,400	1,400
22-27 Lodging	0	305	500	500	500	500

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Rental Inspection Fund						
Community Development Department						
22-29 Airfare	0	107	0	0	0	0
Total Other Services	3,431	8,239	6,110	7,310	7,310	7,310
Supplies						
23-01 Office Supplies	486	404	1,200	1,200	1,200	1,200
23-02 Copier/Printer/Fax Supp	46	0	1,200	1,200	1,200	1,200
23-14 Minor Equip and Tools	209	518	1,500	1,500	1,500	1,500
23-20 Operating/Tech/Scientific	0	0	800	800	800	800
23-26 Protective Equip/Uniforms	0	143	800	800	800	800
23-60 Books and Publications	0	131	1,500	1,500	1,500	1,500
23-61 Post/Pack/Del/Courier	483	19	4,000	4,000	4,000	4,000
23-62 Employee Service Awards	73	74	50	50	50	50
23-63 Comp Equip/Software/Maint	4	0	1,280	1,280	1,280	1,280
Total Supplies	1,301	1,289	12,330	12,330	12,330	12,330
Internal Service Charge						
29-04 Property Management	16,428	12,612	8,937	9,720	9,720	9,720
29-05 Civic Center Debt	21,984	0	0	0	0	0
29-06 Vehicle Maintenance	6,433	6,034	6,990	6,786	6,786	6,786
29-07 Vehicle Fuels	1,464	1,856	2,732	2,941	2,941	2,941
29-08 Equipment Replacement	6,213	5,405	7,938	14,338	14,338	14,338
29-11 Computer Replacement Chg	3,464	3,609	4,233	3,631	3,631	3,631
29-12 Information Services	28,795	26,034	28,994	37,737	37,737	37,737
29-19 Code Enforcement Charge	3,863	4,110	5,106	4,951	4,951	4,951
29-20 Economic Development Chg	4,310	2,454	4,052	4,134	4,134	4,134
29-21 Liability Mgmnt Charge	8,645	9,009	10,086	10,991	10,991	10,991
29-22 Legal	51,578	38,708	23,249	13,519	13,519	13,519
29-24 City Administration	7,514	7,839	9,410	10,911	10,911	10,911
29-25 Financial Services	8,521	7,248	8,001	8,606	8,606	8,606
29-27 General Support Services	3,705	3,592	3,702	4,085	4,085	4,085
29-29 City-Wide Services	13,916	12,600	15,570	17,833	17,833	17,833
Total Internal Service Charge	186,833	141,110	139,000	150,183	150,183	150,183
Total Requirements	614,010	604,212	723,274	778,235	778,235	778,235

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
269 Urban Design & Planning Fund						
Charges for Services	246,641	305,359	331,000	499,000	499,000	499,000
Interest Income	6,780	4,790	600	12,600	12,600	12,600
Miscellaneous Income	994	1,176	2,000	2,000	2,000	2,000
Interfund Transfers	2,058,200	2,028,200	2,064,500	1,992,000	1,992,000	1,992,000
Internal Service Charges	48,617	7,428	0	0	0	0
Beginning Balance	463,574	677,915	316,000	840,000	840,000	840,000
Total Urban Design & Planning Fund	2,824,806	3,024,868	2,714,100	3,345,600	3,345,600	3,345,600

Requirements						
Urban Design & Planning	2,055,091	1,982,468	2,340,897	2,444,197	2,444,197	2,444,197
Total	2,055,091	1,982,468	2,340,897	2,444,197	2,444,197	2,444,197
Interfund Transfers	91,800	499,063	111,100	119,700	119,700	119,700
Contingency	0	0	114,000	122,200	122,200	122,200
Unappropriated	677,915	543,337	148,103	659,503	659,503	659,503
Total	769,715	1,042,400	373,203	901,403	901,403	901,403
Total Urban Design & Planning Fund	2,824,806	3,024,868	2,714,100	3,345,600	3,345,600	3,345,600

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 269 Urban Design & Planning Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Division						
Urban Design & Planning Div.	1,423,234	1,436,390	1,755,679	1,863,095	1,863,095	1,863,095
Support Services Div.	631,857	546,078	585,218	581,102	581,102	581,102
Urban Design & Planning Dept. Total	2,055,091	1,982,468	2,340,897	2,444,197	2,444,197	2,444,197

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 269 Urban Design & Planning Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Category						
Personnel Services	1,409,173	1,400,160	1,578,745	1,594,945	1,594,945	1,594,945
Materials & Services	645,918	582,308	762,152	849,252	849,252	849,252
Urban Design & Planning Dept. Total	2,055,091	1,982,468	2,340,897	2,444,197	2,444,197	2,444,197

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Urban Design & Planning Fund						
Urban Design & Planning Department						
Personnel Services						
10-01 Full-Time Employees	950,520	923,536	970,287	986,707	986,707	986,707
10-02 Part-Time Employees	0	0	46,186	44,767	44,767	44,767
10-03 Overtime	797	2,222	10,500	7,000	7,000	7,000
10-30 Acting In Capacity	942	152	0	0	0	0
10-32 Working Out of Class Pay	0	848	0	0	0	0
10-61 Accrued Compensated Absen	0	18,628	0	0	0	0
10-69 Comp Cashed Out	0	2,238	0	0	0	0
10-83 Sick Leave Incentive	0	1,311	0	0	0	0
Total Personnel Services	952,259	948,935	1,026,973	1,038,474	1,038,474	1,038,474
Employee Benefits						
11-01 FICA	72,344	69,906	76,093	77,525	77,525	77,525
11-02 Tri-Met Payroll Tax	6,662	6,587	7,103	7,415	7,415	7,415
11-09 PERS - Pension Bond Pymt	38,258	38,877	36,187	37,260	37,260	37,260
11-10 PERS-ER	67,605	64,070	96,571	96,467	96,467	96,467
11-11 PERS-EE	57,687	55,818	60,718	62,309	62,309	62,309
11-20 Health Insurance	160,218	159,806	213,867	210,063	210,063	210,063
11-21 Dental Insurance	20,280	22,101	25,817	27,598	27,598	27,598
11-22 Life Insurance	1,142	1,076	1,163	1,245	1,245	1,245
11-27 Workers' Comp	14,560	15,515	15,029	16,740	16,740	16,740
11-30 Long Term Disability	2,767	2,673	2,903	2,991	2,991	2,991
11-31 FSA-Admin Fee	185	126	126	126	126	126
11-35 HRA/VEBA	15,206	14,670	16,195	16,732	16,732	16,732
Total Employee Benefits	456,914	451,225	551,772	556,471	556,471	556,471
Prof and Tech Services						
20-03 Consultant Review	10,391	0	10,000	10,000	10,000	10,000
20-06 Professional Services	0	895	0	50,000	50,000	50,000
20-08 Med and Psych Costs	0	0	500	500	500	500
20-15 Outsourced Serv & Labor	18,895	54,937	132,500	100,000	100,000	100,000
20-20 Permits and Licenses	2,498	0	0	0	0	0
Total Prof and Tech Services	31,784	55,832	143,000	160,500	160,500	160,500
Property Services						
21-06 Telephone/Cell Phone	1,069	1,139	2,500	2,500	2,500	2,500
21-20 Building R and M	0	0	1,500	1,500	1,500	1,500
21-21 Equipment R and M	20	0	600	600	600	600
21-40 Equipment Rent/Lease	12,546	13,090	15,000	16,000	16,000	16,000
Total Property Services	13,635	14,229	19,600	20,600	20,600	20,600
Other Services						
22-02 Photographic/Art	291	0	1,000	1,000	1,000	1,000
22-04 Printing	149	1,586	5,250	5,250	5,250	5,250
22-08 Advertising	2,166	2,102	7,500	7,500	7,500	7,500
22-12 Dues and Memberships	6,143	5,221	5,900	6,400	6,400	6,400
22-14 Training and Education	5,176	4,009	11,000	11,000	11,000	11,000
22-16 Community Outreach	300	270	5,000	5,000	5,000	5,000
22-24 Meals	1,264	1,689	2,500	2,500	2,500	2,500
22-25 Mileage	169	137	650	650	650	650

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Urban Design & Planning Fund						
Urban Design & Planning Department						
22-26 Promo/Incentive Programs	76	84	2,750	2,750	2,750	2,750
22-27 Lodging	487	460	1,800	1,800	1,800	1,800
22-29 Airfare	0	0	1,500	1,500	1,500	1,500
22-31 Rental Cars	0	0	1,300	1,300	1,300	1,300
Total Other Services	16,221	15,558	46,150	46,650	46,650	46,650
Supplies						
23-01 Office Supplies	2,377	1,783	6,000	6,000	6,000	6,000
23-02 Copier/Printer/Fax Supp	198	142	1,800	1,800	1,800	1,800
23-03 Paper	0	51	750	750	750	750
23-14 Minor Equip and Tools	1,462	440	800	800	800	800
23-20 Operating/Tech/Scientific	26	159	400	400	400	400
23-60 Books and Publications	840	505	1,750	1,750	1,750	1,750
23-61 Post/Pack/Del/Courier	0	1,186	5,900	5,900	5,900	5,900
23-62 Employee Service Awards	207	465	500	500	500	500
23-63 Comp Equip/Software/Maint	129	247	1,500	1,500	1,500	1,500
23-64 Employee Recognition Prog	0	25	0	0	0	0
Total Supplies	5,239	5,003	19,400	19,400	19,400	19,400
Internal Service Charge						
29-04 Property Management	38,789	35,230	64,027	63,198	63,198	63,198
29-05 Civic Center Debt	51,476	0	0	0	0	0
29-11 Computer Replacement Chg	6,929	9,924	7,920	7,169	7,169	7,169
29-12 Information Services	75,155	73,863	60,758	76,687	76,687	76,687
29-16 Internal Prof Svcs	0	0	0	75,000	75,000	75,000
29-19 Code Enforcement Charge	13,400	14,742	16,320	15,369	15,369	15,369
29-20 Economic Development Chg	14,950	8,800	12,950	12,834	12,834	12,834
29-21 Liability Mgmnt Charge	11,565	11,712	16,100	17,381	17,381	17,381
29-22 Legal	250,022	225,229	238,679	205,842	205,842	205,842
29-24 City Administration	26,067	28,117	30,078	33,870	33,870	33,870
29-25 Financial Services	29,560	25,994	25,573	26,714	26,714	26,714
29-27 General Support Services	12,853	12,884	11,832	12,680	12,680	12,680
29-29 City-Wide Services	48,273	45,191	49,765	55,358	55,358	55,358
Total Internal Service Charge	579,039	491,686	534,002	602,102	602,102	602,102
Total Requirements	2,055,091	1,982,468	2,340,897	2,444,197	2,444,197	2,444,197

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
280 Building Fund						
Licenses and Permits	1,090,730	840,055	790,000	960,000	960,000	960,000
Intergovernmental Revenue	0	122,892	215,000	50,000	50,000	50,000
Charges for Services	861,866	670,765	658,000	778,000	778,000	778,000
Interest Income	24,402	19,800	14,600	9,700	9,700	9,700
Miscellaneous Income	2,370	4,178	30,000	37,000	37,000	37,000
Interfund Transfers	91,800	245,600	111,100	119,700	119,700	119,700
Internal Service Charges	0	237	78,000	0	0	0
Beginning Balance	2,345,574	1,842,572	726,000	645,000	645,000	645,000
Total Building Fund	4,416,742	3,746,099	2,622,700	2,599,400	2,599,400	2,599,400

Requirements						
Community Development	2,326,324	2,072,992	2,390,651	2,468,765	2,468,765	2,468,765
Total	2,326,324	2,072,992	2,390,651	2,468,765	2,468,765	2,468,765
Interfund Transfers	247,846	892,099	0	0	0	0
Contingency	0	0	119,000	74,000	74,000	74,000
Unappropriated	1,842,572	781,008	113,049	56,635	56,635	56,635
Total	2,090,418	1,673,107	232,049	130,635	130,635	130,635
Total Building Fund	4,416,742	3,746,099	2,622,700	2,599,400	2,599,400	2,599,400

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 280 Building Fund						
Dept: 34 Community Development Department						
Requirements by Division						
Bldg Dev Admin Div.	377,273	420,635	467,040	491,800	491,800	491,800
Support Services Div.	785,205	528,138	607,255	678,851	678,851	678,851
Bldg Dev Permit Center Div.	352,521	389,424	415,860	432,982	432,982	432,982
Bldg Dev Bldg/Structural Div.	481,238	435,436	508,547	457,319	457,319	457,319
Bldg Dev Mechanical Div.	142,702	143,107	149,533	152,620	152,620	152,620
Bldg Dev Plumbing Div.	66,357	36,635	114,572	125,289	125,289	125,289
Bldg Dev Electrical Div.	121,028	119,617	127,844	129,904	129,904	129,904
Community Development Dept. Total	2,326,324	2,072,992	2,390,651	2,468,765	2,468,765	2,468,765

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 280 Building Fund						
Dept: 34 Community Development Department						
Requirements by Category						
Personnel Services	1,529,686	1,525,359	1,748,261	1,759,608	1,759,608	1,759,608
Materials & Services	796,638	547,633	642,390	709,157	709,157	709,157
Community Development Dept. Total	2,326,324	2,072,992	2,390,651	2,468,765	2,468,765	2,468,765

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Building Fund						
Community Development Department						
Personnel Services						
10-01 Full-Time Employees	978,117	972,656	1,057,027	1,094,052	1,094,052	1,094,052
10-02 Part-Time Employees	2,417	0	0	0	0	0
10-03 Overtime	2,147	3,886	9,000	9,000	9,000	9,000
10-05 Temp/Seasonal	10,214	13,223	50,000	0	0	0
10-12 Certificate Pay	4,160	4,159	4,160	5,360	5,360	5,360
10-16 Call Back Pay	215	0	0	0	0	0
10-30 Acting In Capacity	1,932	3,904	4,388	0	0	0
10-32 Working Out of Class Pay	71	0	0	0	0	0
10-46 Premium Pay	3,012	3,057	3,118	3,180	3,180	3,180
10-61 Accrued Compensated Absen	20,619	31,100	0	0	0	0
10-69 Comp Cashed Out	0	1,046	0	0	0	0
10-83 Sick Leave Incentive	0	2,374	0	0	0	0
Total Personnel Services	1,022,904	1,035,405	1,127,693	1,111,592	1,111,592	1,111,592
Employee Benefits						
11-01 FICA	76,113	75,838	85,005	83,198	83,198	83,198
11-02 Tri-Met Payroll Tax	7,006	7,117	7,916	7,936	7,936	7,936
11-09 PERS - Pension Bond Pymt	58,324	39,511	40,769	40,914	40,914	40,914
11-10 PERS-ER	72,496	74,961	113,345	113,455	113,455	113,455
11-11 PERS-EE	59,828	59,478	67,661	66,696	66,696	66,696
11-20 Health Insurance	168,213	160,486	195,136	204,937	204,937	204,937
11-21 Dental Insurance	19,721	19,805	23,345	25,237	25,237	25,237
11-22 Life Insurance	1,286	1,241	1,353	1,333	1,333	1,333
11-27 Workers' Comp	23,920	32,330	65,096	82,180	82,180	82,180
11-30 Long Term Disability	2,927	2,784	3,064	3,158	3,158	3,158
11-31 FSA-Admin Fee	97	97	93	93	93	93
11-35 HRA/VEBA	16,851	16,306	17,785	18,879	18,879	18,879
Total Employee Benefits	506,782	489,954	620,568	648,016	648,016	648,016
Prof and Tech Services						
20-04 Employment Agency Serv	0	0	5,300	5,300	5,300	5,300
20-06 Professional Services	0	0	3,600	3,600	3,600	3,600
20-15 Outsourced Serv & Labor	29,745	26,202	29,600	39,600	39,600	39,600
20-17 Merchant Card Fees	3,687	4,079	5,400	5,800	5,800	5,800
20-20 Permits and Licenses	70	115	1,350	1,350	1,350	1,350
Total Prof and Tech Services	33,502	30,396	45,250	55,650	55,650	55,650
Property Services						
21-06 Telephone/Cell Phone	6,317	7,482	8,050	8,950	8,950	8,950
21-20 Building R and M	0	0	1,400	1,400	1,400	1,400
21-21 Equipment R and M	0	138	1,900	1,900	1,900	1,900
21-22 Motor Vehicle R and M	0	0	1,000	1,000	1,000	1,000
21-23 Com Systems R and M	0	0	1,600	1,600	1,600	1,600
21-40 Equipment Rent/Lease	17,254	17,604	18,500	18,500	18,500	18,500
Total Property Services	23,571	25,224	32,450	33,350	33,350	33,350
Other Services						
22-02 Photographic/Art	0	0	300	300	300	300
22-04 Printing	640	3,149	3,300	3,300	3,300	3,300

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Building Fund						
Community Development Department						
22-06 Records Mgt/Microfilming	20,249	16,360	9,500	9,500	9,500	9,500
22-12 Dues and Memberships	1,279	1,114	2,000	2,000	2,000	2,000
22-14 Training and Education	3,646	4,327	12,500	12,500	12,500	12,500
22-24 Meals	430	941	1,800	1,800	1,800	1,800
22-25 Mileage	366	1,743	750	750	750	750
22-26 Promo/Incentive Programs	1,524	1,137	2,700	2,700	2,700	2,700
22-27 Lodging	280	406	1,500	1,500	1,500	1,500
22-29 Airfare	0	236	1,000	1,000	1,000	1,000
22-52 Committee Expenses	0	0	750	750	750	750
Total Other Services	28,414	29,413	36,100	36,100	36,100	36,100
Supplies						
23-01 Office Supplies	1,550	1,191	4,000	4,400	4,400	4,400
23-02 Copier/Printer/Fax Supp	588	1,457	1,250	1,550	1,550	1,550
23-03 Paper	1,505	108	1,100	1,500	1,500	1,500
23-12 Veh Supplies and Parts	0	0	500	500	500	500
23-13 Veh Repairs/Minor Equip	0	0	500	500	500	500
23-14 Minor Equip and Tools	1,409	323	2,300	2,300	2,300	2,300
23-20 Operating/Tech/Scientific	0	1,028	600	600	600	600
23-26 Protective Equip/Uniforms	0	216	1,500	1,500	1,500	1,500
23-60 Books and Publications	2,366	381	3,900	3,900	3,900	3,900
23-61 Post/Pack/Del/Courier	183	165	450	450	450	450
23-62 Employee Service Awards	516	387	1,100	1,100	1,100	1,100
23-63 Comp Equip/Software/Maint	73	1,047	10,000	10,000	10,000	10,000
Total Supplies	8,190	6,303	27,200	28,300	28,300	28,300
Internal Service Charge						
29-04 Property Management	72,287	76,921	98,715	103,261	103,261	103,261
29-05 Civic Center Debt	96,730	0	0	0	0	0
29-06 Vehicle Maintenance	27,093	16,981	19,276	18,516	18,516	18,516
29-07 Vehicle Fuels	16,331	16,937	12,405	11,327	11,327	11,327
29-08 Equipment Replacement	16,966	16,572	17,726	25,161	25,161	25,161
29-11 Computer Replacement Chg	20,167	16,750	14,639	14,199	14,199	14,199
29-12 Information Services	164,450	122,368	113,165	154,524	154,524	154,524
29-19 Code Enforcement Charge	20,614	14,438	17,357	15,611	15,611	15,611
29-20 Economic Development Chg	22,998	8,618	13,773	13,036	13,036	13,036
29-21 Liability Mgmnt Charge	38,151	30,253	37,856	40,991	40,991	40,991
29-22 Legal	27,561	26,585	31,781	28,479	28,479	28,479
29-24 City Administration	40,101	27,537	31,989	34,405	34,405	34,405
29-25 Financial Services	45,475	25,459	27,198	27,135	27,135	27,135
29-27 General Support Services	19,773	12,618	12,583	12,880	12,880	12,880
29-29 City-Wide Services	74,264	44,260	52,927	56,232	56,232	56,232
Total Internal Service Charge	702,961	456,297	501,390	555,757	555,757	555,757
Total Requirements	2,326,324	2,072,992	2,390,651	2,468,765	2,468,765	2,468,765

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
290 Urban Renewal Support Fund						
Intergovernmental Revenue	1,211,518	705,192	1,481,000	1,706,300	1,706,300	1,706,300
Other Resources	2,400,000	2,686,872	6,661,710	16,604,800	16,604,800	16,604,800
Beginning Balance	740,455	491,360	41,400	95,100	95,100	95,100
Total Urban Renewal Support Fund	4,351,973	3,883,424	8,184,110	18,406,200	18,406,200	18,406,200

Requirements						
Urban Renewal	1,358,294	914,689	1,480,978	1,475,340	1,475,340	1,475,340
Total	1,358,294	914,689	1,480,978	1,475,340	1,475,340	1,475,340
Interfund Transfers	102,319	186,808	0	0	0	0
Contingency	0	0	41,422	222,600	222,600	222,600
Unappropriated	491,360	95,055	0	103,460	103,460	103,460
Other Requirements	2,400,000	2,686,872	6,661,710	16,604,800	16,604,800	16,604,800
Total	2,993,679	2,968,735	6,703,132	16,930,860	16,930,860	16,930,860
Total Urban Renewal Support Fund	4,351,973	3,883,424	8,184,110	18,406,200	18,406,200	18,406,200

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 290 Urban Renewal Support Fund						
Dept: 31 Urban Renewal Department						
Requirements by Division						
UR Admin Div.	891,063	487,754	1,017,406	1,003,397	1,003,397	1,003,397
Support Services Div.	467,231	426,935	463,572	471,943	471,943	471,943
Urban Renewal Dept. Total	1,358,294	914,689	1,480,978	1,475,340	1,475,340	1,475,340

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 290 Urban Renewal Support Fund						
Dept: 31 Urban Renewal Department						
Requirements by Category						
Personnel Services	386,968	234,312	248,522	397,056	397,056	397,056
Materials & Services	971,326	680,377	1,232,456	1,078,284	1,078,284	1,078,284
Urban Renewal Dept. Total	1,358,294	914,689	1,480,978	1,475,340	1,475,340	1,475,340

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Urban Renewal Support Fund						
Urban Renewal Department						
Personnel Services						
10-01 Full-Time Employees	191,104	128,301	144,976	240,970	240,970	240,970
10-04 Limited Term	51,269	14,385	15,000	31,533	31,533	31,533
10-61 Accrued Compensated Absen	18,700	0	0	0	0	0
Total Personnel Services	261,073	142,686	159,976	272,503	272,503	272,503
Employee Benefits						
11-01 FICA	18,175	12,418	12,101	20,757	20,757	20,757
11-02 Tri-Met Payroll Tax	1,680	1,161	1,123	1,945	1,945	1,945
11-09 PERS - Pension Bond Pymt	6,892	10,694	7,131	5,804	5,804	5,804
11-10 PERS-ER	21,426	14,514	17,281	25,130	25,130	25,130
11-11 PERS-EE	14,542	9,851	8,699	16,350	16,350	16,350
11-20 Health Insurance	49,316	31,668	32,193	40,972	40,972	40,972
11-21 Dental Insurance	6,107	4,238	4,194	5,344	5,344	5,344
11-22 Life Insurance	312	183	164	389	389	389
11-27 Workers' Comp	3,120	3,917	3,000	2,790	2,790	2,790
11-30 Long Term Disability	697	449	420	790	790	790
11-31 FSA-Admin Fee	63	42	42	42	42	42
11-35 HRA/VEBA	3,565	2,491	2,198	4,240	4,240	4,240
Total Employee Benefits	125,895	91,626	88,546	124,553	124,553	124,553
Prof and Tech Services						
20-06 Professional Services	20,997	23,891	29,700	26,700	26,700	26,700
20-15 Outsourced Serv & Labor	7,342	8,122	27,850	15,850	15,850	15,850
20-31 Urban Renewal Grant Prog	468,351	211,085	581,120	529,200	529,200	529,200
Total Prof and Tech Services	496,690	243,098	638,670	571,750	571,750	571,750
Property Services						
21-04 Utility Services	13,027	10,738	21,000	17,200	17,200	17,200
21-06 Telephone/Cell Phone	6	0	100	100	100	100
21-20 Building R and M	109	10,054	15,000	4,000	4,000	4,000
21-21 Equipment R and M	0	0	250	250	250	250
21-40 Equipment Rent/Lease	288	0	3,500	1,250	1,250	1,250
Total Property Services	13,430	20,792	39,850	22,800	22,800	22,800
Other Services						
22-02 Photographic/Art	0	0	1,000	1,000	1,000	1,000
22-04 Printing	1,372	80	9,350	4,200	4,200	4,200
22-08 Advertising	196	382	1,000	1,000	1,000	1,000
22-12 Dues and Memberships	610	1,666	2,035	525	525	525
22-14 Training and Education	85	700	1,000	2,000	2,000	2,000
22-24 Meals	353	114	500	750	750	750
22-25 Mileage	68	19	150	200	200	200
22-26 Promo/Incentive Programs	0	0	0	500	500	500
22-27 Lodging	0	0	0	3,000	3,000	3,000
22-29 Airfare	0	0	0	1,000	1,000	1,000
22-52 Committee Expenses	517	501	500	750	750	750
Total Other Services	3,201	3,462	15,535	14,925	14,925	14,925

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Urban Renewal Support Fund						
Urban Renewal Department						
Supplies						
23-01 Office Supplies	91	92	500	750	750	750
23-03 Paper	11	0	0	0	0	0
23-14 Minor Equip and Tools	64	343	250	250	250	250
23-20 Operating/Tech/Scientific	12	25	100	100	100	100
23-25 Other Operating	0	0	3,000	3,000	3,000	3,000
23-44 R and M Supplies	400	43	0	0	0	0
23-60 Books and Publications	0	0	360	360	360	360
23-61 Post/Pack/Del/Courier	58	0	500	500	500	500
23-63 Comp Equip/Software/Maint	150	198	250	500	500	500
Total Supplies	786	701	4,960	5,460	5,460	5,460
Internal Service Charge						
29-04 Property Management	8,050	7,471	3,106	10,739	10,739	10,739
29-05 Civic Center Debt	10,844	0	0	0	0	0
29-11 Computer Replacement Chg	1,361	2,105	1,639	1,387	1,387	1,387
29-12 Information Services	9,784	16,044	13,221	17,393	17,393	17,393
29-16 Internal Prof Svcs	0	0	80,000	0	0	0
29-19 Code Enforcement Charge	81,000	85,900	85,900	85,900	85,900	85,900
29-20 Economic Development Chg	158,200	107,997	167,701	167,700	167,700	167,700
29-21 Liability Mgmnt Charge	2,993	3,826	2,295	3,588	3,588	3,588
29-22 Legal	60,351	50,406	50,765	39,474	39,474	39,474
29-24 City Administration	7,687	10,789	7,649	8,417	8,417	8,417
29-25 Financial Services	99,500	105,500	105,500	62,800	62,800	62,800
29-27 General Support Services	3,669	4,944	3,009	3,151	3,151	3,151
29-29 City-Wide Services	13,780	17,342	12,656	62,800	62,800	62,800
Total Internal Service Charge	457,219	412,324	533,441	463,349	463,349	463,349
Total Requirements	1,358,294	914,689	1,480,978	1,475,340	1,475,340	1,475,340

Infrastructure Funds

Infrastructure Funds Revenues

Six funds are grouped under the heading of Infrastructure Funds. They include Transportation, Streetlight, Infrastructure Development, Water, Stormwater, and Wastewater. These funds account for services related to the City's infrastructure.

The Transportation Fund's principal sources of revenue are the gasoline tax and maintenance payments from Multnomah County for roads that were transferred to the City's jurisdiction. The Streetlight Fund's revenues come from a portion of the City's utility license fees which are paid by private electric and natural gas utilities operating within Gresham's city limits. The Infrastructure Development Fund's principal revenues come from charges for services and interfund transfers. The Water Fund's revenue comes from water utility customers. The Stormwater Fund revenues come from stormwater fees and related revenues. The Wastewater Fund's revenues are from sewer utility customers and other sources.

Infrastructure Funds Expenditures

The Transportation Fund provides services for street repairs and maintenance, transportation planning, and traffic engineering. The Streetlight Fund operates the City's streetlights. The Infrastructure Development Fund's operating costs are for the Development Engineering Program, the Public Works Construction Inspections Program, and the Surveying Program. The Water Fund operates and maintains the City water collection and distribution system. The Stormwater Fund maintains the storm water drainage system, detention ponds and the restoration of stream banks. The Wastewater Fund manages the City's sanitary sewer collection system and wastewater treatment plant.

For fiscal year 2014/15, operating expenditures include:

- Transportation Fund.
  - $8.3 million operating budget.
  - 1.7% decrease from last year's budget.
- Streetlight Fund.
  - $1.0 million operating budget.
  - 20.8% decrease from last year's budget.
- Infrastructure Development Fund.
  - $1.9 million operating budget.
  - 0.7% decrease compared to last year's budget.
- Water Fund.
  - $9.7 million operating budget.
  - 5.1% increase from last year's budget.
- Stormwater Fund.
  - $6.1 million operating budget.
  - 11.6% increase from last year's budget.
- Wastewater Fund.
  - $12.7 million operating budget.
  - 5.9% increase from last year's budget.

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
210 Transportation Fund						
Intergovernmental Revenue	8,861,264	9,211,841	9,413,000	9,444,000	9,444,000	9,444,000
Charges for Services	59,360	38,958	68,400	67,000	67,000	67,000
Interest Income	106,989	89,030	152,000	97,000	97,000	97,000
Miscellaneous Income	16,219	15,952	20,000	0	0	0
Interfund Transfers	65,088	119,833	184,500	242,200	242,200	242,200
Internal Service Charges	1,123,746	915,264	798,000	831,000	831,000	831,000
Other Resources	0	0	0	148,000	148,000	148,000
Beginning Balance	9,153,337	8,230,842	9,071,540	10,827,596	10,827,596	10,827,596
Total Transportation Fund	19,386,003	18,621,720	19,707,440	21,656,796	21,656,796	21,656,796

Requirements						
Environmental Services	7,293,831	7,323,158	8,449,279	8,310,041	8,310,041	8,310,041
Total	7,293,831	7,323,158	8,449,279	8,310,041	8,310,041	8,310,041
Interfund Transfers	3,861,330	2,404,070	4,709,400	3,631,900	3,631,900	3,631,900
Contingency	0	0	1,267,000	1,247,000	1,247,000	1,247,000
Debt Service	0	0	0	148,000	148,000	148,000
Unappropriated	8,230,842	8,894,492	5,281,761	8,319,855	8,319,855	8,319,855
Total	12,092,172	11,298,562	11,258,161	13,346,755	13,346,755	13,346,755
Total Transportation Fund	19,386,003	18,621,720	19,707,440	21,656,796	21,656,796	21,656,796

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 210 Transportation Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Administration Div.	425,899	435,771	481,209	492,158	492,158	492,158
Support Services Div.	1,337,586	1,350,567	1,510,493	1,812,925	1,812,925	1,812,925
Transportation Planning Div.	377,666	344,344	484,235	511,665	511,665	511,665
Transportation Maintenanc Div.	2,478,096	2,363,515	2,849,925	3,813,037	3,813,037	3,813,037
Trans Engineering Div.	698,992	737,421	904,475	903,052	903,052	903,052
Traffic Signals Div.	1,975,592	2,091,540	2,218,942	777,204	777,204	777,204
Environmental Services Dept. Total	7,293,831	7,323,158	8,449,279	8,310,041	8,310,041	8,310,041

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 210 Transportation Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	3,639,940	3,764,641	4,142,379	4,517,860	4,517,860	4,517,860
Materials & Services	3,401,288	3,459,889	4,155,900	3,572,181	3,572,181	3,572,181
Capital Outlay	252,603	98,628	151,000	220,000	220,000	220,000
Environmental Services Dept. Total	7,293,831	7,323,158	8,449,279	8,310,041	8,310,041	8,310,041

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Transportation Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	2,041,237	2,097,575	2,213,240	2,448,267	2,448,267	2,448,267
10-02 Part-Time Employees	55,138	43,074	118,305	127,003	127,003	127,003
10-03 Overtime	47,301	31,703	60,500	60,500	60,500	60,500
10-04 Limited Term	34,592	34,611	0	0	0	0
10-05 Temp/Seasonal	174,118	162,794	218,500	233,500	233,500	233,500
10-10 Shift Differential	1,495	424	0	0	0	0
10-14 Crew Leader Pay	1,373	1,971	4,500	4,500	4,500	4,500
10-16 On Call Pay	26,244	41,127	41,500	41,500	41,500	41,500
10-30 Acting In Capacity	453	2,028	4,500	4,500	4,500	4,500
10-32 Working Out of Class Pay	0	4	2,500	2,500	2,500	2,500
10-46 Premium Pay	1,265	336	345	375	375	375
10-61 Accrued Compensated Absen	10,631	63,519	0	0	0	0
10-69 Comp Cashed Out	2,019	4,188	0	0	0	0
10-83 Sick Leave Incentive	0	1,705	0	0	0	0
Total Personnel Services	2,395,866	2,485,059	2,663,890	2,922,645	2,922,645	2,922,645
Employee Benefits						
11-01 FICA	182,406	184,432	201,080	221,440	221,440	221,440
11-02 Tri-Met Payroll Tax	16,739	17,310	18,700	20,866	20,866	20,866
11-09 PERS - Pension Bond Pymt	89,354	94,451	95,025	96,649	96,649	96,649
11-10 PERS-ER	157,526	155,400	248,261	250,129	250,129	250,129
11-11 PERS-EE	134,003	133,184	159,833	161,348	161,348	161,348
11-20 Health Insurance	452,832	469,765	554,470	641,351	641,351	641,351
11-21 Dental Insurance	56,155	60,223	67,371	79,081	79,081	79,081
11-22 Life Insurance	3,112	3,178	3,266	3,605	3,605	3,605
11-27 Workers' Comp	110,242	95,716	85,913	71,145	71,145	71,145
11-30 Long Term Disability	6,293	6,315	6,761	7,468	7,468	7,468
11-31 FSA-Admin Fee	258	370	345	404	404	404
11-35 HRA/VEBA	35,154	59,238	37,464	41,729	41,729	41,729
Total Employee Benefits	1,244,074	1,279,582	1,478,489	1,595,215	1,595,215	1,595,215
Prof and Tech Services						
20-02 Inspection Fees	0	0	2,500	2,500	2,500	2,500
20-06 Professional Services	20,329	29,683	31,000	27,500	27,500	27,500
20-08 Med and Psych Costs	1,208	911	2,500	2,500	2,500	2,500
20-15 Outsourced Serv & Labor	1,668,152	1,747,074	2,010,145	846,200	846,200	846,200
20-20 Permits and Licenses	779	1,558	3,250	2,800	2,800	2,800
20-22 Assessments and Fees	180	46	0	0	0	0
Total Prof and Tech Services	1,690,648	1,779,272	2,049,395	881,500	881,500	881,500
Property Services						
21-04 Utility Services	57,796	51,068	80,000	80,500	80,500	80,500
21-06 Telephone/Cell Phone	20,081	20,224	20,200	23,200	23,200	23,200
21-08 Phones and Installations	18	0	0	0	0	0
21-20 Building R and M	461	570	1,200	700	700	700
21-21 Equipment R and M	38,857	31,989	32,500	34,500	34,500	34,500
21-22 Motor Vehicle R and M	503	964	14,750	6,750	6,750	6,750
21-23 Com Systems R and M	4,418	2,594	5,000	4,000	4,000	4,000
21-24 Transportation R and M	182,521	186,665	250,000	450,000	450,000	450,000

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Transportation Fund						
Environmental Services Department						
21-30 Towing and Storage	0	0	150	150	150	150
21-40 Equipment Rent/Lease	13,922	10,283	15,000	21,700	21,700	21,700
21-41 Motor Vehicle Rent/Lease	0	0	2,000	500	500	500
21-43 Bldg/Office Rent/Lease	36,141	22,588	40,000	25,000	25,000	25,000
21-51 Traffic Signals	38,476	33,706	32,000	52,000	52,000	52,000
Total Property Services	393,194	360,651	492,800	699,000	699,000	699,000
Other Services						
22-02 Photographic/Art	0	0	2,000	1,900	1,900	1,900
22-04 Printing	1,795	618	4,750	4,250	4,250	4,250
22-08 Advertising	104	362	2,000	2,000	2,000	2,000
22-12 Dues and Memberships	2,766	4,193	5,800	5,250	5,250	5,250
22-14 Training and Education	9,183	6,531	19,500	22,500	22,500	22,500
22-16 Community Outreach	25	18	100	100	100	100
22-24 Meals	4,021	2,898	10,400	7,000	7,000	7,000
22-25 Mileage	244	443	2,300	2,300	2,300	2,300
22-26 Promo/Incentive Programs	1,880	966	2,250	2,000	2,000	2,000
22-27 Lodging	1,417	24	0	0	0	0
Total Other Services	21,435	16,053	49,100	47,300	47,300	47,300
Supplies						
23-01 Office Supplies	6,451	4,758	7,400	7,200	7,200	7,200
23-02 Copier/Printer/Fax Supp	1,127	2,204	3,300	3,200	3,200	3,200
23-03 Paper	526	262	1,900	1,900	1,900	1,900
23-10 Gas, Oil, Lube	5,808	5,723	7,200	7,200	7,200	7,200
23-11 Tires	2,375	323	1,200	5,700	5,700	5,700
23-12 Veh Supplies and Parts	788	211	950	900	900	900
23-13 Veh Repairs/Minor Equip	1,865	340	2,500	2,500	2,500	2,500
23-14 Minor Equip and Tools	27,173	24,732	40,000	39,000	39,000	39,000
23-20 Operating/Tech/Scientific	4,376	1,534	2,750	2,750	2,750	2,750
23-24 First Aid and Safety	9,040	4,197	8,200	7,800	7,800	7,800
23-25 Other Operating	442	1,439	0	1,550	1,550	1,550
23-26 Protective Equip/Uniforms	2,311	4,210	3,950	4,450	4,450	4,450
23-40 Pavement Marking	41,003	35,738	55,000	90,000	90,000	90,000
23-41 Signs	34,447	39,849	64,000	90,000	90,000	90,000
23-44 R and M Supplies	4,237	6,102	11,250	11,250	11,250	11,250
23-60 Books and Publications	845	1,424	2,400	2,150	2,150	2,150
23-61 Post/Pack/Del/Courier	3,915	1,895	5,450	5,450	5,450	5,450
23-62 Employee Service Awards	762	897	650	800	800	800
23-63 Comp Equip/Software/Maint	10,530	7,675	16,950	15,450	15,450	15,450
Total Supplies	158,021	143,513	235,050	299,250	299,250	299,250
Internal Service Charge						
29-04 Property Management	161,068	176,908	186,342	190,132	190,132	190,132
29-05 Civic Center Debt	50,389	0	0	0	0	0
29-06 Vehicle Maintenance	59,012	55,579	64,739	66,126	66,126	66,126
29-07 Vehicle Fuels	39,283	43,174	43,654	48,617	48,617	48,617
29-08 Equipment Replacement	162,538	162,834	250,413	289,115	289,115	289,115
29-11 Computer Replacement Chg	16,851	20,039	20,643	19,772	19,772	19,772
29-12 Information Services	129,547	150,930	152,320	331,479	331,479	331,479

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Transportation Fund						
Environmental Services Department						
29-21 Liability Mgmnt Charge	52,870	66,090	80,211	89,994	89,994	89,994
29-22 Legal	54,530	51,681	54,391	71,558	71,558	71,558
29-24 City Administration	91,963	108,562	122,325	133,861	133,861	133,861
29-25 Financial Services	104,286	100,369	104,006	105,577	105,577	105,577
29-27 General Support Services	45,346	49,745	48,119	50,114	50,114	50,114
29-29 City-Wide Services	170,307	174,489	202,392	248,786	248,786	248,786
Total Internal Service Charge	1,137,990	1,160,400	1,329,555	1,645,131	1,645,131	1,645,131
Capital Outlay						
30-08 Equipment	15,195	62,649	106,000	140,000	140,000	140,000
30-10 Motor Vehicles	237,408	35,979	45,000	80,000	80,000	80,000
Total Capital Outlay	252,603	98,628	151,000	220,000	220,000	220,000
Total Requirements	7,293,831	7,323,158	8,449,279	8,310,041	8,310,041	8,310,041

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
212 Streetlight Fund						
Intergovernmental Revenue	0	0	0	229,100	229,100	229,100
Utility License Fees	1,177,345	1,142,621	1,162,000	1,146,000	1,146,000	1,146,000
Interest Income	16,073	14,628	20,000	59,700	59,700	59,700
Other Resources	0	0	7,613,300	0	0	0
Beginning Balance	1,687,889	1,818,460	1,336,000	9,086,400	9,086,400	9,086,400
Total Streetlight Fund	2,881,307	2,975,709	10,131,300	10,521,200	10,521,200	10,521,200

Requirements						
Environmental Services	1,048,747	1,064,323	1,320,678	1,046,113	1,046,113	1,046,113
Total	1,048,747	1,064,323	1,320,678	1,046,113	1,046,113	1,046,113
Interfund Transfers	14,100	43,448	5,414,900	8,574,300	8,574,300	8,574,300
Contingency	0	0	198,000	157,000	157,000	157,000
Debt Service	0	0	113,300	0	0	0
Unappropriated	1,818,460	1,867,938	3,084,422	743,787	743,787	743,787
Total	1,832,560	1,911,386	8,810,622	9,475,087	9,475,087	9,475,087
Total Streetlight Fund	2,881,307	2,975,709	10,131,300	10,521,200	10,521,200	10,521,200

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 212 Streetlight Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Support Services Div.	121,413	93,846	114,878	118,313	118,313	118,313
Street Lights Div.	927,334	970,477	1,205,800	927,800	927,800	927,800
Environmental Services Dept. Total	1,048,747	1,064,323	1,320,678	1,046,113	1,046,113	1,046,113

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 212 Streetlight Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	307	0	0	0	0	0
Materials & Services	1,048,440	1,064,323	1,320,678	1,046,113	1,046,113	1,046,113
Environmental Services Dept. Total	1,048,747	1,064,323	1,320,678	1,046,113	1,046,113	1,046,113

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Streetlight Fund						
Environmental Services Department						
Employee Benefits						
11-09 PERS - Pension Bond Pymt	307	0	0	0	0	0
Total Employee Benefits	307	0	0	0	0	0
Prof and Tech Services						
20-06 Professional Services	0	57,474	0	0	0	0
20-15 Outsourced Serv & Labor	0	0	15,000	15,000	15,000	15,000
Total Prof and Tech Services	0	57,474	15,000	15,000	15,000	15,000
Property Services						
21-04 Utility Services	905,380	893,589	1,122,000	878,000	878,000	878,000
21-50 Street Lights	21,695	19,414	65,000	31,000	31,000	31,000
Total Property Services	927,075	913,003	1,187,000	909,000	909,000	909,000
Other Services						
22-14 Training and Education	259	0	1,400	1,400	1,400	1,400
22-24 Meals	0	0	1,400	1,400	1,400	1,400
Total Other Services	259	0	2,800	2,800	2,800	2,800
Supplies						
23-63 Comp Equip/Software/Maint	0	0	1,000	1,000	1,000	1,000
Total Supplies	0	0	1,000	1,000	1,000	1,000
Internal Service Charge						
29-04 Property Management	125	0	0	0	0	0
29-05 Civic Center Debt	166	0	0	0	0	0
29-11 Computer Replacement Chg	916	0	0	0	0	0
29-12 Information Services	2,833	0	0	0	0	0
29-19 Code Enforcement Charge	10,282	9,640	12,071	10,555	10,555	10,555
29-20 Economic Development Chg	11,471	5,755	9,579	8,814	8,814	8,814
29-21 Liability Mgmnt Charge	5,723	5,079	6,505	6,821	6,821	6,821
29-22 Legal	0	0	0	3,785	3,785	3,785
29-24 City Administration	20,002	18,389	22,247	23,262	23,262	23,262
29-25 Financial Services	22,683	17,001	18,916	18,347	18,347	18,347
29-27 General Support Services	9,863	8,426	8,751	8,709	8,709	8,709
29-29 City-Wide Services	37,042	29,556	36,809	38,020	38,020	38,020
Total Internal Service Charge	121,106	93,846	114,878	118,313	118,313	118,313
Total Requirements	1,048,747	1,064,323	1,320,678	1,046,113	1,046,113	1,046,113

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
240 Infrastructure Dev Fund						
Intergovernmental Revenue	2,064	525	0	0	0	0
Charges for Services	270,238	219,950	229,900	291,700	291,700	291,700
Interest Income	20,000	14,645	11,300	13,600	13,600	13,600
Miscellaneous Income	339	376	0	0	0	0
Interfund Transfers	1,129,600	1,197,500	1,269,500	1,080,600	1,080,600	1,080,600
Internal Service Charges	299,099	367,013	237,300	357,000	357,000	357,000
Beginning Balance	1,554,997	1,484,885	1,125,400	1,355,900	1,355,900	1,355,900
Total Infrastructure Dev Fund	3,276,337	3,284,894	2,873,400	3,098,800	3,098,800	3,098,800

Requirements						
Environmental Services	1,791,452	1,629,981	1,944,943	1,931,468	1,931,468	1,931,468
Total	1,791,452	1,629,981	1,944,943	1,931,468	1,931,468	1,931,468
Interfund Transfers	0	402,639	0	0	0	0
Contingency	0	0	292,000	290,000	290,000	290,000
Unappropriated	1,484,885	1,252,274	636,457	877,332	877,332	877,332
Total	1,484,885	1,654,913	928,457	1,167,332	1,167,332	1,167,332
Total Infrastructure Dev Fund	3,276,337	3,284,894	2,873,400	3,098,800	3,098,800	3,098,800

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 240 Infrastructure Dev Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Support Services Div.	547,618	407,965	423,922	453,955	453,955	453,955
Development Engineering Div.	555,322	524,431	622,015	626,170	626,170	626,170
IDF Inspections Div.	434,576	429,743	579,517	565,163	565,163	565,163
IDF Surveying Div.	253,936	267,842	319,489	286,180	286,180	286,180
Environmental Services Dept. Total	1,791,452	1,629,981	1,944,943	1,931,468	1,931,468	1,931,468

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 240 Infrastructure Dev Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	1,271,024	1,251,135	1,463,320	1,469,002	1,469,002	1,469,002
Materials & Services	520,428	378,846	445,623	462,466	462,466	462,466
Capital Outlay	0	0	36,000	0	0	0
Environmental Services Dept. Total	1,791,452	1,629,981	1,944,943	1,931,468	1,931,468	1,931,468

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Infrastructure Dev Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	749,944	716,847	706,820	712,379	712,379	712,379
10-02 Part-Time Employees	80,398	81,248	99,954	102,209	102,209	102,209
10-03 Overtime	17,313	21,149	37,000	37,000	37,000	37,000
10-04 Limited Term	3,676	0	112,029	114,467	114,467	114,467
10-05 Temp/Seasonal	0	7,664	0	0	0	0
10-14 Crew Leader Pay	0	0	250	250	250	250
10-30 Acting In Capacity	988	1,103	2,000	2,000	2,000	2,000
10-32 Working Out of Class Pay	4	0	0	0	0	0
10-61 Accrued Compensated Absen	8,636	20,500	0	0	0	0
10-69 Comp Cashed Out	645	1,304	0	0	0	0
10-83 Sick Leave Incentive	0	1,802	0	0	0	0
Total Personnel Services	861,604	851,617	958,053	968,305	968,305	968,305
Employee Benefits						
11-01 FICA	64,677	62,442	72,124	70,536	70,536	70,536
11-02 Tri-Met Payroll Tax	5,973	5,884	6,725	6,913	6,913	6,913
11-09 PERS - Pension Bond Pymt	37,788	35,666	34,364	34,759	34,759	34,759
11-10 PERS-ER	69,880	66,737	96,942	88,942	88,942	88,942
11-11 PERS-EE	49,355	47,239	55,056	58,098	58,098	58,098
11-20 Health Insurance	133,374	129,044	178,967	178,131	178,131	178,131
11-21 Dental Insurance	14,622	14,343	21,517	23,045	23,045	23,045
11-22 Life Insurance	1,067	1,005	1,229	1,154	1,154	1,154
11-27 Workers' Comp	15,600	20,732	19,210	19,530	19,530	19,530
11-30 Long Term Disability	2,426	2,297	2,665	2,675	2,675	2,675
11-31 FSA-Admin Fee	133	126	126	126	126	126
11-35 HRA/VEBA	14,525	14,003	16,342	16,788	16,788	16,788
Total Employee Benefits	409,420	399,518	505,267	500,697	500,697	500,697
Prof and Tech Services						
20-06 Professional Services	1,126	640	500	1,500	1,500	1,500
20-15 Outsourced Serv & Labor	12,216	1,855	30,000	15,000	15,000	15,000
20-20 Permits and Licenses	0	0	250	250	250	250
20-24 Recording and Title Fees	0	0	500	500	500	500
Total Prof and Tech Services	13,342	2,495	31,250	17,250	17,250	17,250
Property Services						
21-06 Telephone/Cell Phone	3,765	5,118	6,500	6,500	6,500	6,500
21-21 Equipment R and M	50	150	3,000	3,000	3,000	3,000
21-22 Motor Vehicle R and M	90	145	1,000	1,000	1,000	1,000
21-23 Com Systems R and M	0	0	250	250	250	250
Total Property Services	3,905	5,413	10,750	10,750	10,750	10,750
Other Services						
22-04 Printing	589	43	750	750	750	750
22-08 Advertising	0	0	500	500	500	500
22-12 Dues and Memberships	1,108	1,199	2,700	2,700	2,700	2,700
22-14 Training and Education	2,451	2,519	6,500	6,500	6,500	6,500
22-24 Meals	55	0	0	0	0	0
22-25 Mileage	47	3	200	100	100	100

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Infrastructure Dev Fund						
Environmental Services Department						
22-27 Lodging	132	0	0	0	0	0
22-32 Fines/Interest/Penalties	0	1,524	0	0	0	0
Total Other Services	4,382	5,288	10,650	10,550	10,550	10,550
Supplies						
23-01 Office Supplies	569	597	2,800	2,800	2,800	2,800
23-02 Copier/Printer/Fax Supp	1,250	376	2,000	2,000	2,000	2,000
23-03 Paper	0	136	0	0	0	0
23-12 Veh Supplies and Parts	0	1,000	2,250	2,250	2,250	2,250
23-13 Veh Repairs/Minor Equip	0	550	250	1,750	1,750	1,750
23-14 Minor Equip and Tools	1,449	4,289	5,500	5,500	5,500	5,500
23-20 Operating/Tech/Scientific	528	82	1,250	1,250	1,250	1,250
23-24 First Aid and Safety	90	864	450	450	450	450
23-25 Other Operating	15	0	0	0	0	0
23-26 Protective Equip/Uniforms	100	374	1,250	1,250	1,250	1,250
23-60 Books and Publications	0	542	950	950	950	950
23-61 Post/Pack/Del/Courier	0	97	300	300	300	300
23-62 Employee Service Awards	60	360	125	250	250	250
23-63 Comp Equip/Software/Maint	508	4,772	5,500	5,500	5,500	5,500
23-64 Employee Recognition Prog	0	44	0	0	0	0
Total Supplies	4,569	14,083	22,625	24,250	24,250	24,250
Internal Service Charge						
29-04 Property Management	46,344	38,771	48,881	48,784	48,784	48,784
29-05 Civic Center Debt	61,329	0	0	0	0	0
29-06 Vehicle Maintenance	18,123	17,930	19,276	18,516	18,516	18,516
29-07 Vehicle Fuels	26,189	28,782	29,103	27,368	27,368	27,368
29-08 Equipment Replacement	30,375	22,498	22,003	19,412	19,412	19,412
29-11 Computer Replacement Chg	13,976	10,982	6,945	6,012	6,012	6,012
29-12 Information Services	93,622	75,122	61,333	72,399	72,399	72,399
29-19 Code Enforcement Charge	14,376	13,070	14,376	13,315	13,315	13,315
29-20 Economic Development Chg	16,039	7,802	11,408	11,118	11,118	11,118
29-21 Liability Mgmnt Charge	24,743	24,814	29,641	31,838	31,838	31,838
29-22 Legal	23,856	12,335	24,103	39,474	39,474	39,474
29-24 City Administration	27,965	24,928	26,494	29,343	29,343	29,343
29-25 Financial Services	31,713	23,046	22,527	23,143	23,143	23,143
29-27 General Support Services	13,790	11,422	10,422	10,985	10,985	10,985
29-29 City-Wide Services	51,790	40,065	43,836	47,959	47,959	47,959
Total Internal Service Charge	494,230	351,567	370,348	399,666	399,666	399,666
Capital Outlay						
30-08 Equipment	0	0	36,000	0	0	0
Total Capital Outlay	0	0	36,000	0	0	0
Total Requirements	1,791,452	1,629,981	1,944,943	1,931,468	1,931,468	1,931,468

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
510 Water Fund						
Intergovernmental Revenue	39,840	81,193	55,000	58,300	58,300	58,300
Charges for Services	11,659,517	12,176,401	12,189,200	12,612,100	12,612,100	12,612,100
Interest Income	98,930	105,812	116,000	193,000	193,000	193,000
Miscellaneous Income	185,288	164,752	160,200	157,800	157,800	157,800
Interfund Transfers	353,916	352,349	389,800	206,300	206,300	206,300
Internal Service Charges	568,618	665,748	415,000	643,000	643,000	643,000
Other Resources	0	0	0	7,959,933	7,959,933	7,959,933
Beginning Balance	10,026,419	11,847,629	12,622,600	12,850,100	12,850,100	12,850,100
Total Water Fund	22,932,528	25,393,884	25,947,800	34,680,533	34,680,533	34,680,533

Requirements						
Environmental Services	7,976,473	8,422,097	9,191,994	9,664,577	9,664,577	9,664,577
Total	7,976,473	8,422,097	9,191,994	9,664,577	9,664,577	9,664,577
Interfund Transfers	2,895,026	3,946,795	4,699,400	5,240,950	5,240,950	5,240,950
Contingency	0	0	1,379,000	1,450,000	1,450,000	1,450,000
Debt Service	213,400	204,202	203,500	6,049,933	6,049,933	6,049,933
Unappropriated	11,847,629	12,820,790	10,473,906	12,275,073	12,275,073	12,275,073
Total	14,956,055	16,971,787	16,755,806	25,015,956	25,015,956	25,015,956
Total Water Fund	22,932,528	25,393,884	25,947,800	34,680,533	34,680,533	34,680,533

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 510 Water Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Administration Div.	396,412	435,296	455,566	488,227	488,227	488,227
New Water Meter Installs Div.	29,763	48,537	68,500	88,650	88,650	88,650
Support Services Div.	1,699,435	1,734,304	1,867,689	2,198,630	2,198,630	2,198,630
Water Operation and Maint Div.	5,379,486	5,692,822	6,254,969	6,334,376	6,334,376	6,334,376
Water Engineering Div.	471,377	511,138	545,270	554,694	554,694	554,694
Environmental Services Dept. Total	7,976,473	8,422,097	9,191,994	9,664,577	9,664,577	9,664,577

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 510 Water Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	2,710,401	2,883,118	3,025,110	3,142,280	3,142,280	3,142,280
Materials & Services	5,266,072	5,493,157	6,104,884	6,379,147	6,379,147	6,379,147
Capital Outlay	0	45,822	62,000	143,150	143,150	143,150
Environmental Services Dept. Total	7,976,473	8,422,097	9,191,994	9,664,577	9,664,577	9,664,577

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Water Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	1,668,297	1,742,822	1,795,210	1,896,093	1,896,093	1,896,093
10-02 Part-Time Employees	8,260	1,160	927	0	0	0
10-03 Overtime	25,373	32,025	36,000	36,000	36,000	36,000
10-05 Temp/Seasonal	36,618	28,795	58,750	58,750	58,750	58,750
10-10 Shift Differential	1,678	342	0	0	0	0
10-12 Certificate Pay	1,500	1,500	1,500	1,500	1,500	1,500
10-14 Crew Leader Pay	827	1,069	800	800	800	800
10-16 On Call Pay	22,478	34,354	31,600	35,000	35,000	35,000
10-30 Acting In Capacity	2,739	3,025	4,500	4,500	4,500	4,500
10-32 Working Out of Class Pay	1,968	640	3,800	3,800	3,800	3,800
10-46 Premium Pay	1,398	1,144	945	975	975	975
10-61 Accrued Compensated Absen	14,475	67,816	0	0	0	0
10-69 Comp Cashed Out	134	3,204	0	0	0	0
10-83 Sick Leave Incentive	0	1,430	0	0	0	0
Total Personnel Services	1,785,745	1,919,326	1,934,032	2,037,418	2,037,418	2,037,418
Employee Benefits						
11-01 FICA	133,536	139,557	145,844	153,353	153,353	153,353
11-02 Tri-Met Payroll Tax	12,304	13,109	13,577	14,547	14,547	14,547
11-09 PERS - Pension Bond Pymt	62,344	66,191	69,059	70,169	70,169	70,169
11-10 PERS-ER	138,266	139,879	198,520	205,974	205,974	205,974
11-11 PERS-EE	106,318	109,136	116,041	118,721	118,721	118,721
11-20 Health Insurance	361,366	376,430	424,370	410,253	410,253	410,253
11-21 Dental Insurance	43,477	46,460	49,491	48,959	48,959	48,959
11-22 Life Insurance	2,394	2,483	2,523	2,604	2,604	2,604
11-27 Workers' Comp	30,160	34,783	35,142	41,850	41,850	41,850
11-30 Long Term Disability	4,816	5,021	5,208	5,498	5,498	5,498
11-31 FSA-Admin Fee	216	219	219	237	237	237
11-35 HRA/VEBA	29,459	30,524	31,084	32,697	32,697	32,697
Total Employee Benefits	924,656	963,792	1,091,078	1,104,862	1,104,862	1,104,862
Prof and Tech Services						
20-06 Professional Services	33,767	30,320	67,000	58,500	58,500	58,500
20-08 Med and Psych Costs	536	700	1,250	1,250	1,250	1,250
20-15 Outsourced Serv & Labor	52,737	30,923	96,200	80,450	80,450	80,450
20-20 Permits and Licenses	1,394	7,871	11,015	10,965	10,965	10,965
20-22 Assessments and Fees	450	430	350	430	430	430
Total Prof and Tech Services	88,884	70,244	175,815	151,595	151,595	151,595
Property Services						
21-04 Utility Services	112,708	105,296	122,250	119,700	119,700	119,700
21-06 Telephone/Cell Phone	52,546	59,527	57,250	61,750	61,750	61,750
21-20 Building R and M	258	570	2,000	1,000	1,000	1,000
21-21 Equipment R and M	9,169	9,527	15,700	15,700	15,700	15,700
21-22 Motor Vehicle R and M	1,513	14	2,000	2,000	2,000	2,000
21-23 Com Systems R and M	2,948	2,158	3,000	3,500	3,500	3,500
21-27 Water Line R and M	141,031	153,028	190,000	220,000	220,000	220,000
21-40 Equipment Rent/Lease	4,342	4,396	10,000	10,500	10,500	10,500

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Water Fund						
Environmental Services Department						
21-41 Motor Vehicle Rent/Lease	0	0	1,500	0	0	0
Total Property Services	324,515	334,516	403,700	434,150	434,150	434,150
Other Services						
22-02 Photographic/Art	54	263	500	500	500	500
22-04 Printing	10,724	1,921	17,800	6,500	6,500	6,500
22-08 Advertising	104	304	750	200	200	200
22-12 Dues and Memberships	39,326	41,611	42,550	45,800	45,800	45,800
22-14 Training and Education	18,464	11,026	19,400	19,200	19,200	19,200
22-24 Meals	3,385	3,027	5,800	4,800	4,800	4,800
22-25 Mileage	501	224	1,900	1,220	1,220	1,220
22-26 Promo/Incentive Programs	4,225	2,990	71,000	147,250	147,250	147,250
22-27 Lodging	1,645	1,943	0	0	0	0
22-29 Airfare	1,979	339	0	0	0	0
22-34 Contributions/City Match	1,750	1,750	1,750	0	0	0
Total Other Services	82,157	65,398	161,450	225,470	225,470	225,470
Supplies						
23-01 Office Supplies	6,944	5,129	7,000	6,300	6,300	6,300
23-02 Copier/Printer/Fax Supp	1,970	2,704	2,900	2,900	2,900	2,900
23-03 Paper	0	304	450	450	450	450
23-10 Gas, Oil, Lube	3,583	4,981	4,000	5,000	5,000	5,000
23-11 Tires	526	778	2,000	2,000	2,000	2,000
23-12 Veh Supplies and Parts	173	1,058	0	1,000	1,000	1,000
23-13 Veh Repairs/Minor Equip	5,295	8,991	4,500	4,500	4,500	4,500
23-14 Minor Equip and Tools	40,639	50,737	87,000	62,500	62,500	62,500
23-20 Operating/Tech/Scientific	661	751	9,000	8,000	8,000	8,000
23-24 First Aid and Safety	4,964	5,309	6,200	6,200	6,200	6,200
23-25 Other Operating	371	361	0	0	0	0
23-26 Protective Equip/Uniforms	837	2,048	3,400	3,175	3,175	3,175
23-41 Signs	0	0	500	250	250	250
23-42 Water Purchase from Port	1,998,604	2,242,925	2,386,981	2,196,196	2,196,196	2,196,196
23-44 R and M Supplies	21,297	22,753	8,000	20,000	20,000	20,000
23-45 Water Purchase Other	224,132	176,671	216,500	211,500	211,500	211,500
23-60 Books and Publications	1,994	1,416	2,500	1,950	1,950	1,950
23-61 Post/Pack/Del/Courier	7,145	2,614	11,000	6,050	6,050	6,050
23-62 Employee Service Awards	719	745	500	750	750	750
23-63 Comp Equip/Software/Maint	16,171	11,219	6,000	64,400	64,400	64,400
Total Supplies	2,336,025	2,541,494	2,758,431	2,603,121	2,603,121	2,603,121
Internal Service Charge						
29-04 Property Management	145,939	159,287	162,989	165,370	165,370	165,370
29-05 Civic Center Debt	30,367	0	0	0	0	0
29-06 Vehicle Maintenance	57,123	49,951	54,136	56,471	56,471	56,471
29-07 Vehicle Fuels	44,551	54,770	54,166	54,232	54,232	54,232
29-08 Equipment Replacement	87,068	124,632	97,753	108,515	108,515	108,515
29-11 Computer Replacement Chg	11,704	14,500	14,735	14,185	14,185	14,185
29-12 Information Services	120,301	147,702	152,998	311,691	311,691	311,691
29-18 Utility Financial Svcs	510,238	492,507	514,209	559,505	559,505	559,505
29-19 Code Enforcement Charge	43,881	50,352	62,062	56,744	56,744	56,744

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Water Fund						
Environmental Services Department						
29-20 Economic Development Chg	48,957	30,057	49,247	47,384	47,384	47,384
29-21 Liability Mgmnt Charge	97,292	99,594	123,763	136,993	136,993	136,993
29-22 Legal	27,163	26,797	31,568	32,625	32,625	32,625
29-24 City Administration	85,364	96,035	114,378	125,055	125,055	125,055
29-25 Financial Services	96,803	88,787	97,249	98,631	98,631	98,631
29-27 General Support Services	42,093	44,005	44,992	46,817	46,817	46,817
29-29 City-Wide Services	158,087	154,354	189,243	272,393	272,393	272,393
29-60 Utility License Fee	827,560	848,175	842,000	878,200	878,200	878,200
Total Internal Service Charge	2,434,491	2,481,505	2,605,488	2,964,811	2,964,811	2,964,811
Capital Outlay						
30-08 Equipment	0	0	42,000	95,650	95,650	95,650
30-10 Motor Vehicles	0	45,822	0	0	0	0
30-12 Hardware and Software	0	0	20,000	47,500	47,500	47,500
Total Capital Outlay	0	45,822	62,000	143,150	143,150	143,150
Total Requirements	7,976,473	8,422,097	9,191,994	9,664,577	9,664,577	9,664,577

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
540 Stormwater Fund						
Licenses and Permits	6,473	0	0	0	0	0
Intergovernmental Revenue	1,011	0	24,500	810,600	810,600	810,600
Charges for Services	6,820,344	7,061,346	7,214,000	7,287,000	7,287,000	7,287,000
Interest Income	75,836	71,203	159,000	65,000	65,000	65,000
Miscellaneous Income	65,223	2,582	0	0	0	0
Interfund Transfers	634,851	600,682	623,400	827,200	827,200	827,200
Internal Service Charges	232,580	215,326	183,000	235,000	235,000	235,000
Other Resources	0	0	0	1,722,727	1,722,727	1,722,727
Beginning Balance	7,296,936	8,068,278	8,206,989	6,465,000	6,465,000	6,465,000
Total Stormwater Fund	15,133,254	16,019,417	16,410,889	17,412,527	17,412,527	17,412,527

Requirements						
Environmental Services	4,680,663	4,709,944	5,471,786	6,106,621	6,106,621	6,106,621
Total	4,680,663	4,709,944	5,471,786	6,106,621	6,106,621	6,106,621
Interfund Transfers	2,384,313	3,086,780	3,416,090	1,717,180	1,717,180	1,717,180
Contingency	0	0	817,000	916,000	916,000	916,000
Debt Service	0	0	0	1,722,727	1,722,727	1,722,727
Unappropriated	8,068,278	8,222,693	6,706,013	6,949,999	6,949,999	6,949,999
Total	10,452,591	11,309,473	10,939,103	11,305,906	11,305,906	11,305,906
Total Stormwater Fund	15,133,254	16,019,417	16,410,889	17,412,527	17,412,527	17,412,527

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 540 Stormwater Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Administration Div.	377,797	401,196	472,636	504,230	504,230	504,230
Support Services Div.	1,289,740	1,288,938	1,401,898	1,802,560	1,802,560	1,802,560
Natural Resources Div.	0	240,647	371,349	341,277	341,277	341,277
Water Quality Div.	1,101,172	731,525	969,894	816,999	816,999	816,999
Stormwater Sys Maint-Plan Div.	1,574,020	1,698,585	1,837,535	2,092,697	2,092,697	2,092,697
Stormwater Engineering Div.	337,934	349,053	418,474	548,858	548,858	548,858
Environmental Services Dept. Total	4,680,663	4,709,944	5,471,786	6,106,621	6,106,621	6,106,621

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 540 Stormwater Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	2,275,186	2,334,917	2,567,054	2,802,558	2,802,558	2,802,558
Materials & Services	2,405,477	2,366,356	2,898,732	3,245,063	3,245,063	3,245,063
Capital Outlay	0	8,671	6,000	59,000	59,000	59,000
Environmental Services Dept. Total	4,680,663	4,709,944	5,471,786	6,106,621	6,106,621	6,106,621

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Stormwater Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	1,370,889	1,437,325	1,520,951	1,658,817	1,658,817	1,658,817
10-02 Part-Time Employees	13,849	1,152	927	0	0	0
10-03 Overtime	29,182	20,392	31,000	22,000	22,000	22,000
10-04 Limited Term	64,161	12,137	68,724	71,510	71,510	71,510
10-05 Temp/Seasonal	52,134	58,927	48,000	53,000	53,000	53,000
10-12 Certificate Pay	1,500	1,500	1,500	0	0	0
10-14 Crew Leader Pay	671	294	2,500	2,500	2,500	2,500
10-16 On Call Pay	11,096	18,147	18,200	18,200	18,200	18,200
10-30 Acting In Capacity	2,634	2,388	500	2,500	2,500	2,500
10-32 Working Out of Class Pay	0	4	0	0	0	0
10-46 Premium Pay	345	636	645	675	675	675
10-61 Accrued Compensated Absen	11,852	44,359	0	0	0	0
10-69 Comp Cashed Out	717	282	0	0	0	0
10-83 Sick Leave Incentive	0	1,418	0	0	0	0
Total Personnel Services	1,559,030	1,598,961	1,692,947	1,829,202	1,829,202	1,829,202
Employee Benefits						
11-01 FICA	116,381	117,410	127,473	137,290	137,290	137,290
11-02 Tri-Met Payroll Tax	10,730	11,051	11,883	13,059	13,059	13,059
11-09 PERS - Pension Bond Pymt	51,019	58,532	60,045	61,422	61,422	61,422
11-10 PERS-ER	100,280	96,330	151,751	151,091	151,091	151,091
11-11 PERS-EE	85,191	87,329	101,575	106,573	106,573	106,573
11-20 Health Insurance	267,847	273,485	321,454	390,131	390,131	390,131
11-21 Dental Insurance	29,824	32,311	36,603	46,265	46,265	46,265
11-22 Life Insurance	2,079	2,082	2,234	2,402	2,402	2,402
11-27 Workers' Comp	22,880	24,239	29,216	30,690	30,690	30,690
11-30 Long Term Disability	4,204	4,209	4,611	5,018	5,018	5,018
11-31 FSA-Admin Fee	229	299	307	324	324	324
11-35 HRA/VEBA	25,492	28,679	26,955	29,091	29,091	29,091
Total Employee Benefits	716,156	735,956	874,107	973,356	973,356	973,356
Prof and Tech Services						
20-06 Professional Services	119,930	104,578	300,000	252,500	252,500	252,500
20-08 Med and Psych Costs	416	703	1,000	1,000	1,000	1,000
20-15 Outsourced Serv & Labor	261,864	240,092	317,400	313,000	313,000	313,000
20-20 Permits and Licenses	4,572	5,252	6,140	8,685	8,685	8,685
20-24 Recording and Title Fees	500	0	500	0	0	0
20-28 Property Surveying	0	0	1,000	0	0	0
Total Prof and Tech Services	387,282	350,625	626,040	575,185	575,185	575,185
Property Services						
21-04 Utility Services	37,615	32,405	69,500	54,500	54,500	54,500
21-06 Telephone/Cell Phone	18,970	20,792	24,500	23,500	23,500	23,500
21-20 Building R and M	109	989	1,500	1,500	1,500	1,500
21-21 Equipment R and M	19,650	14,028	21,500	21,500	21,500	21,500
21-22 Motor Vehicle R and M	258	68	1,500	1,000	1,000	1,000
21-23 Com Systems R and M	2,965	1,940	2,500	2,500	2,500	2,500
21-26 Wastewater R and M	12	1,256	0	0	0	0
21-28 Storm Drain R and M	34,416	51,995	30,000	35,000	35,000	35,000

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Stormwater Fund						
Environmental Services Department						
21-40 Equipment Rent/Lease	5,966	5,420	9,000	9,000	9,000	9,000
21-41 Motor Vehicle Rent/Lease	0	0	1,500	1,500	1,500	1,500
Total Property Services	119,961	128,893	161,500	150,000	150,000	150,000
Other Services						
22-02 Photographic/Art	0	0	250	250	250	250
22-04 Printing	4,379	1,906	8,900	8,800	8,800	8,800
22-08 Advertising	13,315	12,875	16,200	15,400	15,400	15,400
22-12 Dues and Memberships	2,870	5,483	7,400	9,700	9,700	9,700
22-14 Training and Education	21,682	25,743	21,550	20,800	20,800	20,800
22-16 Community Outreach	15,690	26,482	69,500	42,500	42,500	42,500
22-20 City Wide Training	0	99	0	0	0	0
22-24 Meals	3,046	3,954	4,000	3,900	3,900	3,900
22-25 Mileage	2,519	5,454	5,550	3,700	3,700	3,700
22-26 Promo/Incentive Programs	74	63	500	500	500	500
22-27 Lodging	2,069	2,378	0	0	0	0
22-29 Airfare	1,069	0	0	0	0	0
22-34 Contributions/City Match	40,310	18,250	25,750	38,000	38,000	38,000
Total Other Services	107,023	102,687	159,600	143,550	143,550	143,550
Supplies						
23-01 Office Supplies	5,102	3,306	6,200	5,950	5,950	5,950
23-02 Copier/Printer/Fax Supp	3,269	2,327	1,500	2,000	2,000	2,000
23-03 Paper	0	128	700	700	700	700
23-10 Gas, Oil, Lube	3,889	4,988	4,800	5,500	5,500	5,500
23-11 Tires	1,690	179	1,000	200	200	200
23-12 Veh Supplies and Parts	1,664	2,085	1,500	2,000	2,000	2,000
23-13 Veh Repairs/Minor Equip	3,846	2,333	3,000	3,000	3,000	3,000
23-14 Minor Equip and Tools	30,316	29,364	48,600	37,250	37,250	37,250
23-20 Operating/Tech/Scientific	8,534	2,451	4,500	4,750	4,750	4,750
23-24 First Aid and Safety	2,446	4,128	2,000	3,500	3,500	3,500
23-25 Other Operating	19,270	21,454	20,000	22,000	22,000	22,000
23-26 Protective Equip/Uniforms	1,383	2,934	4,300	4,800	4,800	4,800
23-40 Pavement Marking	996	722	1,000	1,000	1,000	1,000
23-41 Signs	79	676	8,900	5,000	5,000	5,000
23-44 R and M Supplies	1,769	2,055	1,500	2,000	2,000	2,000
23-60 Books and Publications	1,659	1,188	1,800	1,650	1,650	1,650
23-61 Post/Pack/Del/Courier	1,934	2,546	3,525	3,450	3,450	3,450
23-62 Employee Service Awards	716	870	880	880	880	880
23-63 Comp Equip/Software/Maint	1,973	3,034	17,250	52,750	52,750	52,750
Total Supplies	90,535	86,768	132,955	158,380	158,380	158,380
Internal Service Charge						
29-04 Property Management	156,256	166,266	171,321	174,315	174,315	174,315
29-05 Civic Center Debt	44,024	0	0	0	0	0
29-06 Vehicle Maintenance	46,394	40,976	48,532	46,810	46,810	46,810
29-07 Vehicle Fuels	34,634	43,398	47,328	45,706	45,706	45,706
29-08 Equipment Replacement	104,142	122,757	112,985	218,285	218,285	218,285
29-11 Computer Replacement Chg	17,336	15,409	19,091	17,931	17,931	17,931
29-12 Information Services	118,611	123,920	134,234	309,327	309,327	309,327

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Stormwater Fund						
Environmental Services Department						
29-18 Utility Financial Svcs	383,583	370,254	386,568	420,621	420,621	420,621
29-19 Code Enforcement Charge	22,864	27,179	33,208	30,978	30,978	30,978
29-20 Economic Development Chg	25,508	16,225	26,350	25,869	25,869	25,869
29-21 Liability Mgmnt Charge	35,327	39,559	50,513	54,540	54,540	54,540
29-22 Legal	27,948	33,391	43,939	48,306	48,306	48,306
29-24 City Administration	44,478	51,838	61,200	68,271	68,271	68,271
29-25 Financial Services	50,437	47,925	52,035	53,846	53,846	53,846
29-27 General Support Services	21,931	23,753	24,074	25,559	25,559	25,559
29-29 City-Wide Services	82,368	83,317	101,259	170,084	170,084	170,084
29-60 Utility License Fee	484,835	491,216	506,000	507,500	507,500	507,500
Total Internal Service Charge	1,700,676	1,697,383	1,818,637	2,217,948	2,217,948	2,217,948
Capital Outlay						
30-08 Equipment	0	8,671	6,000	59,000	59,000	59,000
Total Capital Outlay	0	8,671	6,000	59,000	59,000	59,000
Total Requirements	4,680,663	4,709,944	5,471,786	6,106,621	6,106,621	6,106,621

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
550 Wastewater Fund						
Taxes	56	26	0	0	0	0
Licenses and Permits	8,502	4,680	10,000	0	0	0
Intergovernmental Revenue	129,646	140,962	133,800	137,800	137,800	137,800
Charges for Services	14,130,736	14,604,165	15,249,000	15,675,000	15,675,000	15,675,000
Interest Income	401,036	369,698	836,000	527,100	527,100	527,100
Miscellaneous Income	246,684	224,325	207,800	2,700	2,700	2,700
Interfund Transfers	2,540,889	2,100,000	2,520,000	2,003,600	2,003,600	2,003,600
Internal Service Charges	1,080,111	859,600	938,000	833,000	833,000	833,000
Other Resources	0	0	209,200	0	0	0
Beginning Balance	40,121,379	42,410,388	39,742,360	35,142,000	35,142,000	35,142,000
Total Wastewater Fund	58,659,039	60,713,844	59,846,160	54,321,200	54,321,200	54,321,200
Requirements						
Environmental Services	10,782,896	11,152,405	12,001,508	12,712,055	12,712,055	12,712,055
Total	10,782,896	11,152,405	12,001,508	12,712,055	12,712,055	12,712,055
Interfund Transfers	5,326,780	14,538,476	13,621,300	8,239,350	8,239,350	8,239,350
Contingency	0	0	1,800,000	1,907,000	1,907,000	1,907,000
Debt Service	138,975	133,387	346,400	132,800	132,800	132,800
Unappropriated	42,410,388	34,889,576	32,076,952	31,329,995	31,329,995	31,329,995
Total	47,876,143	49,561,439	47,844,652	41,609,145	41,609,145	41,609,145
Total Wastewater Fund	58,659,039	60,713,844	59,846,160	54,321,200	54,321,200	54,321,200

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 550 Wastewater Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Administration Div.	394,749	442,552	488,339	536,755	536,755	536,755
Support Services Div.	2,767,013	2,670,968	2,878,730	3,314,551	3,314,551	3,314,551
Wastewater Engineering Div.	467,652	522,733	551,571	562,731	562,731	562,731
Wastewater Maint and Plan Div.	2,467,161	2,593,512	2,776,768	2,855,216	2,855,216	2,855,216
Wastewater Treatmnt Plant Div.	4,686,321	4,922,640	5,306,100	5,442,802	5,442,802	5,442,802
Environmental Services Dept. Total	10,782,896	11,152,405	12,001,508	12,712,055	12,712,055	12,712,055

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 550 Wastewater Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	2,780,955	2,969,277	3,213,532	3,335,868	3,335,868	3,335,868
Materials & Services	8,001,941	8,127,973	8,750,976	9,323,187	9,323,187	9,323,187
Capital Outlay	0	55,155	37,000	53,000	53,000	53,000
Environmental Services Dept. Total	10,782,896	11,152,405	12,001,508	12,712,055	12,712,055	12,712,055

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Wastewater Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	1,642,919	1,800,607	1,852,970	1,926,369	1,926,369	1,926,369
10-02 Part-Time Employees	26,802	51,141	73,757	84,895	84,895	84,895
10-03 Overtime	4,598	3,713	9,000	9,000	9,000	9,000
10-04 Limited Term	69,631	0	0	0	0	0
10-05 Temp/Seasonal	33,617	42,855	65,000	65,000	65,000	65,000
10-10 Shift Differential	373	0	0	0	0	0
10-14 Crew Leader Pay	765	599	1,500	1,500	1,500	1,500
10-16 On Call Pay	13,387	23,346	20,000	24,000	24,000	24,000
10-30 Acting In Capacity	2,493	256	2,500	2,500	2,500	2,500
10-32 Working Out of Class Pay	0	4	0	0	0	0
10-46 Premium Pay	345	936	945	975	975	975
10-61 Accrued Compensated Absen	17,292	51,433	0	0	0	0
10-69 Comp Cashed Out	1,152	264	0	0	0	0
10-83 Sick Leave Incentive	0	1,434	0	0	0	0
Total Personnel Services	1,813,374	1,976,588	2,025,672	2,114,239	2,114,239	2,114,239
Employee Benefits						
11-01 FICA	136,310	145,536	152,937	159,423	159,423	159,423
11-02 Tri-Met Payroll Tax	12,526	13,631	14,220	15,096	15,096	15,096
11-09 PERS - Pension Bond Pymt	60,571	67,892	71,190	73,493	73,493	73,493
11-10 PERS-ER	118,289	123,404	186,787	187,624	187,624	187,624
11-11 PERS-EE	104,575	112,047	121,539	122,955	122,955	122,955
11-20 Health Insurance	418,319	411,929	485,292	483,622	483,622	483,622
11-21 Dental Insurance	51,252	52,209	58,509	59,345	59,345	59,345
11-22 Life Insurance	2,740	2,888	2,985	3,045	3,045	3,045
11-27 Workers' Comp	29,120	27,278	56,675	78,120	78,120	78,120
11-30 Long Term Disability	5,074	5,328	5,586	5,818	5,818	5,818
11-31 FSA-Admin Fee	212	219	219	280	280	280
11-35 HRA/VEBA	28,593	30,328	31,921	32,808	32,808	32,808
Total Employee Benefits	967,581	992,689	1,187,860	1,221,629	1,221,629	1,221,629
Prof and Tech Services						
20-06 Professional Services	26,830	22,321	31,750	24,250	24,250	24,250
20-08 Med and Psych Costs	463	758	500	500	500	500
20-15 Outsourced Serv & Labor	3,930,770	4,095,886	4,450,111	4,557,824	4,557,824	4,557,824
20-20 Permits and Licenses	49,890	55,081	56,250	59,575	59,575	59,575
20-22 Assessments and Fees	2,042	4,315	2,250	2,250	2,250	2,250
Total Prof and Tech Services	4,009,995	4,178,361	4,540,861	4,644,399	4,644,399	4,644,399
Property Services						
21-04 Utility Services	16,239	19,235	15,500	20,500	20,500	20,500
21-06 Telephone/Cell Phone	31,213	32,948	28,350	35,850	35,850	35,850
21-20 Building R and M	2,280	795	1,000	1,000	1,000	1,000
21-21 Equipment R and M	20,518	23,976	24,700	29,700	29,700	29,700
21-22 Motor Vehicle R and M	1,044	597	500	500	500	500
21-23 Com Systems R and M	2,059	11,703	3,500	3,500	3,500	3,500
21-26 Wastewater R and M	16,562	12,779	75,000	75,000	75,000	75,000
21-40 Equipment Rent/Lease	3,461	6,855	7,000	10,900	10,900	10,900

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Wastewater Fund						
Environmental Services Department						
21-41 Motor Vehicle Rent/Lease	0	0	1,500	0	0	0
Total Property Services	93,376	108,888	157,050	176,950	176,950	176,950
Other Services						
22-02 Photographic/Art	220	625	500	500	500	500
22-04 Printing	1,646	791	3,700	3,450	3,450	3,450
22-08 Advertising	989	1,146	750	750	750	750
22-12 Dues and Memberships	11,268	25,300	33,400	34,400	34,400	34,400
22-14 Training and Education	16,927	12,816	20,900	22,600	22,600	22,600
22-20 City Wide Training	75	0	0	0	0	0
22-24 Meals	3,319	3,469	4,300	4,600	4,600	4,600
22-25 Mileage	377	242	1,150	1,150	1,150	1,150
22-26 Promo/Incentive Programs	357	23,703	30,400	30,300	30,300	30,300
22-27 Lodging	2,647	6,927	0	2,000	2,000	2,000
22-29 Airfare	0	488	0	1,600	1,600	1,600
22-34 Contributions/City Match	1,750	1,750	1,750	0	0	0
Total Other Services	39,575	77,257	96,850	101,350	101,350	101,350
Supplies						
23-01 Office Supplies	5,239	5,088	4,500	4,750	4,750	4,750
23-02 Copier/Printer/Fax Supp	2,271	2,611	3,250	2,750	2,750	2,750
23-03 Paper	0	103	400	150	150	150
23-10 Gas, Oil, Lube	3,714	4,753	4,000	5,000	5,000	5,000
23-11 Tires	322	106	0	0	0	0
23-12 Veh Supplies and Parts	8,367	1,885	8,000	4,000	4,000	4,000
23-13 Veh Repairs/Minor Equip	31,622	7,588	10,000	10,000	10,000	10,000
23-14 Minor Equip and Tools	27,159	35,416	32,400	32,150	32,150	32,150
23-20 Operating/Tech/Scientific	366	898	850	1,350	1,350	1,350
23-24 First Aid and Safety	5,357	7,493	9,200	6,200	6,200	6,200
23-25 Other Operating	1,247	769	500	500	500	500
23-26 Protective Equip/Uniforms	252	688	1,000	1,000	1,000	1,000
23-40 Pavement Marking	201	941	1,600	1,600	1,600	1,600
23-41 Signs	0	4,505	3,000	2,000	2,000	2,000
23-44 R and M Supplies	30,314	30,195	20,000	25,000	25,000	25,000
23-60 Books and Publications	731	237	1,350	1,250	1,250	1,250
23-61 Post/Pack/Del/Courier	2,640	2,994	2,850	3,300	3,300	3,300
23-62 Employee Service Awards	451	970	500	500	500	500
23-63 Comp Equip/Software/Maint	63,615	62,046	48,950	63,150	63,150	63,150
Total Supplies	183,868	169,286	152,350	164,650	164,650	164,650
Internal Service Charge						
29-04 Property Management	161,219	171,400	178,665	182,040	182,040	182,040
29-05 Civic Center Debt	50,589	0	0	0	0	0
29-06 Vehicle Maintenance	53,274	43,591	49,317	47,626	47,626	47,626
29-07 Vehicle Fuels	37,313	44,870	46,425	44,395	44,395	44,395
29-08 Equipment Replacement	451,875	384,033	318,686	315,614	315,614	315,614
29-11 Computer Replacement Chg	23,018	25,506	27,794	22,658	22,658	22,658
29-12 Information Services	145,264	169,256	172,706	351,285	351,285	351,285
29-18 Utility Financial Svcs	915,535	883,718	922,658	1,003,935	1,003,935	1,003,935
29-19 Code Enforcement Charge	54,979	64,777	79,491	70,642	70,642	70,642

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Wastewater Fund						
Environmental Services Department						
29-20 Economic Development Chg	61,339	38,669	63,078	58,989	58,989	58,989
29-21 Liability Mgmnt Charge	208,748	229,372	282,999	311,569	311,569	311,569
29-22 Legal	35,127	27,648	37,967	64,889	64,889	64,889
29-24 City Administration	106,952	123,548	146,500	155,680	155,680	155,680
29-25 Financial Services	121,286	114,223	124,560	122,786	122,786	122,786
29-27 General Support Services	52,737	56,612	57,628	58,282	58,282	58,282
29-29 City-Wide Services	198,067	198,575	242,391	352,548	352,548	352,548
29-60 Utility License Fee	997,805	1,018,383	1,053,000	1,072,900	1,072,900	1,072,900
Total Internal Service Charge	3,675,127	3,594,181	3,803,865	4,235,838	4,235,838	4,235,838
Capital Outlay						
30-08 Equipment	0	55,155	37,000	53,000	53,000	53,000
Total Capital Outlay	0	55,155	37,000	53,000	53,000	53,000
Total Requirements	10,782,896	11,152,405	12,001,508	12,712,055	12,712,055	12,712,055

Central Support Funds

CENTRAL SUPPORT FUNDS OVERVIEW

Central Support Funds Revenues

These funds account for services provided by the support departments to other city departments, and are funded by internal service charges allocated to funds receiving service.

Central Support Funds Expenditures

The money received by the central support funds is used for facilities & fleet management, workers' compensation coverage, information technology, liability management, medical and dental claims for self-funded plans, equipment replacement, legal services, utility financial services, and financial and administrative services.

For fiscal year 2014/15, operating expenditures include:

- Facilities & Fleet Management.
  - $3.5 million operating budget.
  - 0.6% decrease from last year's budget.

- Workers' Compensation.
  - $1.8 million operating budget.
  - 15.4% increase from last year's budget.

- Health Insurance Benefits.
  - $7.2 million operating budget.
  - 4.8% increase from last year's budget.

- Information Technology.
  - $3.5 million operating budget.
  - 26.9% increase over last year's budget.

- Dental Insurance Benefits (new).
  - $1.0 million operating budget.

- Liability Management.
  - $1.4 million operating budget.
  - 13.4% increase over last year's budget.

- Equipment Replacement.
  - $3.9 million operating budget.
  - 1.6% increase over last year's budget.

- Legal Services.
  - $0.9 million operating budget.
  - 3.5% increase from last year's budget.

- Utility Financial Services.
  - $2.3 million operating budget.
  - 14.4% increase from last year's budget.

- Administrative Services.
  - $6.8 million operating budget.
  - 2.5% increase over last year's budget.

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
610 Facilities & Fleet Mgmt Fund						
Intergovernmental Revenue	149,446	93,256	102,100	113,500	113,500	113,500
Interest Income	9,057	8,317	0	0	0	0
Miscellaneous Income	62,691	41,764	26,200	101,300	101,300	101,300
Interfund Transfers	260,740	264,000	267,000	237,500	237,500	237,500
Internal Service Charges	3,987,182	3,167,190	3,415,856	3,438,198	3,438,198	3,438,198
Other Resources	0	0	11,400	0	0	0
Beginning Balance	239,051	267,548	217,500	9,100	9,100	9,100
Total Facilities & Fleet Mgmt Fund	4,708,167	3,842,075	4,040,056	3,899,598	3,899,598	3,899,598

Requirements						
Finance and Mgmt Svcs	3,031,579	3,123,586	3,368,486	3,348,398	3,348,398	3,348,398
Fire and Emergency Svcs	169,940	172,683	187,500	187,500	187,500	187,500
Total	3,201,519	3,296,269	3,555,986	3,535,898	3,535,898	3,535,898
Interfund Transfers	1,239,100	245,000	245,600	96,200	96,200	96,200
Contingency	0	0	174,170	172,000	172,000	172,000
Debt Service	0	0	55,200	82,500	82,500	82,500
Unappropriated	267,548	300,806	9,100	13,000	13,000	13,000
Total	1,506,648	545,806	484,070	363,700	363,700	363,700
Total Facilities & Fleet Mgmt Fund	4,708,167	3,842,075	4,040,056	3,899,598	3,899,598	3,899,598

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 610 Facilities & Fleet Mgmt Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Division						
Support Services Div.	65,153	74,182	72,692	112,741	112,741	112,741
Vehicle Maintenance Div.	775,631	821,624	852,975	915,849	915,849	915,849
Vehicle Fuels Div.	643,191	621,743	670,000	670,000	670,000	670,000
City Facility Services Div.	1,547,604	1,606,037	1,772,819	1,649,808	1,649,808	1,649,808
Finance and Mgmt Svcs Dept. Total	3,031,579	3,123,586	3,368,486	3,348,398	3,348,398	3,348,398

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 610 Facilities & Fleet Mgmt Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Category						
Personnel Services	1,085,011	1,114,228	1,218,145	1,167,783	1,167,783	1,167,783
Materials & Services	1,946,568	2,009,358	2,150,341	2,180,615	2,180,615	2,180,615
Finance and Mgmt Svcs Dept. Total	3,031,579	3,123,586	3,368,486	3,348,398	3,348,398	3,348,398

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Facilities & Fleet Mgmt Fund						
Finance and Mgmt Svcs Department						
Personnel Services						
10-01 Full-Time Employees	603,398	574,480	651,742	610,519	610,519	610,519
10-02 Part-Time Employees	41,603	43,630	49,710	25,582	25,582	25,582
10-03 Overtime	12,267	17,444	23,000	30,000	30,000	30,000
10-04 Limited Term	12,539	35,408	0	0	0	0
10-05 Temp/Seasonal	9,225	0	0	0	0	0
10-12 Certificate Pay	1,500	2,430	3,000	1,500	1,500	1,500
10-16 On Call Pay	34,527	50,814	45,000	50,000	50,000	50,000
10-30 Acting In Capacity	628	292	1,000	1,000	1,000	1,000
10-32 Working Out of Class Pay	316	1,001	1,000	1,288	1,288	1,288
10-46 Premium Pay	1,920	1,749	1,500	1,500	1,500	1,500
10-61 Accrued Compensated Absen	0	22,300	0	0	0	0
10-69 Comp Cashed Out	0	1,609	0	0	0	0
10-83 Sick Leave Incentive	0	1,236	0	0	0	0
Total Personnel Services	717,923	752,393	775,952	721,389	721,389	721,389
Employee Benefits						
11-01 FICA	56,125	55,450	58,933	54,808	54,808	54,808
11-02 Tri-Met Payroll Tax	5,137	5,169	5,446	5,150	5,150	5,150
11-09 PERS - Pension Bond Pymt	26,033	27,152	27,078	28,152	28,152	28,152
11-10 PERS-ER	46,218	43,010	67,130	60,289	60,289	60,289
11-11 PERS-EE	39,132	41,706	46,557	43,283	43,283	43,283
11-20 Health Insurance	151,144	140,212	184,359	165,618	165,618	165,618
11-21 Dental Insurance	18,391	16,400	21,107	19,795	19,795	19,795
11-22 Life Insurance	1,069	1,068	1,116	942	942	942
11-27 Workers' Comp	11,440	19,259	16,528	55,800	55,800	55,800
11-30 Long Term Disability	1,874	1,864	2,034	1,816	1,816	1,816
11-31 FSA-Admin Fee	119	117	118	131	131	131
11-35 HRA/VEBA	10,406	10,428	11,787	10,610	10,610	10,610
Total Employee Benefits	367,088	361,835	442,193	446,394	446,394	446,394
Prof and Tech Services						
20-06 Professional Services	923	1,045	8,000	10,000	10,000	10,000
20-08 Med and Psych Costs	0	258	250	250	250	250
20-15 Outsourced Serv & Labor	373,620	360,964	359,800	380,000	380,000	380,000
20-20 Permits and Licenses	2,184	1,312	3,500	4,000	4,000	4,000
20-22 Assessments and Fees	220	227	1,200	1,200	1,200	1,200
Total Prof and Tech Services	376,947	363,806	372,750	395,450	395,450	395,450
Property Services						
21-04 Utility Services	410,213	383,991	450,000	477,500	477,500	477,500
21-06 Telephone/Cell Phone	10,966	12,245	11,200	13,500	13,500	13,500
21-20 Building R and M	70,467	67,684	90,940	95,000	95,000	95,000
21-21 Equipment R and M	8,157	7,861	25,215	25,000	25,000	25,000
21-22 Motor Vehicle R and M	72,066	93,174	111,200	55,000	55,000	55,000
21-23 Com Systems R and M	2,086	1,918	2,200	2,000	2,000	2,000
21-30 Towing and Storage	1,545	2,793	2,500	3,000	3,000	3,000
21-36 Auto Accident Repairs	0	47,817	0	75,000	75,000	75,000
21-40 Equipment Rent/Lease	0	926	2,000	2,000	2,000	2,000

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Facilities & Fleet Mgmt Fund						
Finance and Mgmt Svcs Department						
21-43 Bldg/Office Rent/Lease	44,800	90,637	97,000	0	0	0
Total Property Services	620,300	709,046	792,255	748,000	748,000	748,000
Other Services						
22-04 Printing	119	81	275	275	275	275
22-12 Dues and Memberships	368	143	225	1,225	1,225	1,225
22-14 Training and Education	6,825	2,701	7,900	8,200	8,200	8,200
22-24 Meals	800	378	800	1,000	1,000	1,000
22-25 Mileage	17	208	100	100	100	100
22-27 Lodging	1,582	994	700	700	700	700
22-29 Airfare	1,439	857	800	800	800	800
22-31 Rental Cars	193	0	100	100	100	100
Total Other Services	11,343	5,362	10,900	12,400	12,400	12,400
Supplies						
23-01 Office Supplies	279	149	200	1,050	1,050	1,050
23-02 Copier/Printer/Fax Supp	491	482	500	500	500	500
23-10 Gas, Oil, Lube	651,708	634,713	685,000	686,000	686,000	686,000
23-11 Tires	44,185	67,312	50,000	70,000	70,000	70,000
23-12 Veh Supplies and Parts	0	100,310	80,000	100,000	100,000	100,000
23-13 Veh Repairs/Minor Equip	102,957	11,147	20,000	15,000	15,000	15,000
23-14 Minor Equip and Tools	14,458	23,589	17,500	19,500	19,500	19,500
23-20 Operating/Tech/Scientific	11,762	2,285	5,000	5,000	5,000	5,000
23-25 Other Operating	20,407	18,699	23,050	25,000	25,000	25,000
23-26 Protective Equip/Uniforms	2,909	3,545	4,650	5,000	5,000	5,000
23-41 Signs	98	110	100	100	100	100
23-44 R and M Supplies	51,722	33,495	53,000	53,000	53,000	53,000
23-60 Books and Publications	53	156	200	200	200	200
23-61 Post/Pack/Del/Courier	82	159	150	150	150	150
23-62 Employee Service Awards	200	0	0	0	0	0
23-63 Comp Equip/Software/Maint	8,987	7,222	6,000	15,476	15,476	15,476
Total Supplies	910,298	903,373	945,350	995,976	995,976	995,976
Internal Service Charge						
29-08 Equipment Replacement	21,791	19,411	18,762	20,973	20,973	20,973
29-11 Computer Replacement Chg	5,889	8,360	10,324	7,816	7,816	7,816
Total Internal Service Charge	27,680	27,771	29,086	28,789	28,789	28,789
Total Requirements	3,031,579	3,123,586	3,368,486	3,348,398	3,348,398	3,348,398

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 610 Facilities & Fleet Mgmt Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Division						
Fire Stations Div.	169,940	172,683	187,500	187,500	187,500	187,500
Fire and Emergency Svcs Dept. Total	169,940	172,683	187,500	187,500	187,500	187,500

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 610 Facilities & Fleet Mgmt Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Category						
Materials & Services	169,940	172,683	187,500	187,500	187,500	187,500
Fire and Emergency Svcs Dept. Total	169,940	172,683	187,500	187,500	187,500	187,500

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Facilities & Fleet Mgmt Fund						
Fire and Emergency Svcs Department						
Prof and Tech Services						
20-06 Professional Services	0	360	0	0	0	0
20-15 Outsourced Serv & Labor	50,395	56,245	52,500	29,500	29,500	29,500
Total Prof and Tech Services	50,395	56,605	52,500	29,500	29,500	29,500
Property Services						
21-04 Utility Services	75,311	67,573	64,000	70,000	70,000	70,000
21-06 Telephone/Cell Phone	2,803	40	3,000	0	0	0
21-20 Building R and M	21,507	17,086	54,000	56,000	56,000	56,000
21-21 Equipment R and M	13,401	18,925	9,500	19,500	19,500	19,500
Total Property Services	113,022	103,624	130,500	145,500	145,500	145,500
Supplies						
23-44 R and M Supplies	6,523	12,454	4,500	12,500	12,500	12,500
Total Supplies	6,523	12,454	4,500	12,500	12,500	12,500
Total Requirements	169,940	172,683	187,500	187,500	187,500	187,500

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
630 Workers' Compensation Fund						
Interest Income	36,781	34,555	32,000	53,000	53,000	53,000
Miscellaneous Income	52,386	38,877	44,500	43,100	43,100	43,100
Internal Service Charges	1,040,016	1,090,000	1,150,000	1,360,000	1,360,000	1,360,000
Beginning Balance	1,447,315	1,607,353	1,672,000	1,095,000	1,095,000	1,095,000
Total Workers' Compensation Fund	2,576,498	2,770,785	2,898,500	2,551,100	2,551,100	2,551,100

Requirements						
City Attorney Office	969,145	1,091,016	1,600,313	1,847,233	1,847,233	1,847,233
Total	969,145	1,091,016	1,600,313	1,847,233	1,847,233	1,847,233
Contingency	0	0	103,000	490,000	490,000	490,000
Unappropriated	1,607,353	1,679,769	1,195,187	213,867	213,867	213,867
Total	1,607,353	1,679,769	1,298,187	703,867	703,867	703,867
Total Workers' Compensation Fund	2,576,498	2,770,785	2,898,500	2,551,100	2,551,100	2,551,100

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 630 Workers' Compensation Fund						
Dept: 14 City Attorney Office Department						
Requirements by Division						
Workers' Comp Management Div.	969,145	1,091,016	1,600,313	1,847,233	1,847,233	1,847,233
City Attorney Office Dept. Total	969,145	1,091,016	1,600,313	1,847,233	1,847,233	1,847,233

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 630 Workers' Compensation Fund						
Dept: 14 City Attorney Office Department						
Requirements by Category						
Personnel Services	173,230	296,166	436,173	445,133	445,133	445,133
Materials & Services	788,586	794,850	1,164,140	1,402,100	1,402,100	1,402,100
Capital Outlay	7,329	0	0	0	0	0
City Attorney Office Dept. Total	969,145	1,091,016	1,600,313	1,847,233	1,847,233	1,847,233

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Workers' Compensation Fund						
City Attorney Office Department						
Personnel Services						
10-01 Full-Time Employees	114,600	186,526	366,778	353,740	353,740	353,740
10-12 Certificate Pay	6,152	8,724	0	0	0	0
10-46 Premium Pay	783	3,299	0	0	0	0
10-61 Accrued Compensated Absen	0	988	0	0	0	0
Total Personnel Services	121,535	199,537	366,778	353,740	353,740	353,740
Employee Benefits						
11-01 FICA	9,205	15,051	20,360	27,008	27,008	27,008
11-02 Tri-Met Payroll Tax	838	1,410	1,873	2,525	2,525	2,525
11-10 PERS-ER	9,393	16,163	18,189	23,554	23,554	23,554
11-11 PERS-EE	7,290	11,894	16,007	21,224	21,224	21,224
11-20 Health Insurance	20,834	43,061	10,526	14,170	14,170	14,170
11-21 Dental Insurance	2,421	5,886	1,174	1,582	1,582	1,582
11-22 Life Insurance	139	265	104	111	111	111
11-30 Long Term Disability	319	560	194	207	207	207
11-31 FSA-Admin Fee	23	7	0	0	0	0
11-35 HRA/VEBA	1,233	2,332	968	1,012	1,012	1,012
Total Employee Benefits	51,695	96,629	69,395	91,393	91,393	91,393
Prof and Tech Services						
20-06 Professional Services	37,746	39,260	45,000	47,250	47,250	47,250
20-08 Med and Psych Costs	24,080	28,450	50,000	50,000	50,000	50,000
20-15 Outsourced Serv & Labor	4,975	4,975	15,000	15,000	15,000	15,000
Total Prof and Tech Services	66,801	72,685	110,000	112,250	112,250	112,250
Other Services						
22-10 Insurance/Fees & Premiums	123,853	121,646	150,000	162,000	162,000	162,000
22-14 Training and Education	3,990	4,124	5,000	5,000	5,000	5,000
22-24 Meals	0	138	250	250	250	250
22-26 Promo/Incentive Programs	0	58	500	750	750	750
22-27 Lodging	0	201	350	350	350	350
Total Other Services	127,843	126,167	156,100	168,350	168,350	168,350
Supplies						
23-24 First Aid and Safety	5,971	304	1,500	1,500	1,500	1,500
Total Supplies	5,971	304	1,500	1,500	1,500	1,500
Other Operating Objects						
24-01 Claims Paid	467,481	442,424	896,540	1,120,000	1,120,000	1,120,000
24-03 Claims Outstanding	120,490	153,270	0	0	0	0
Total Other Operating Objects	587,971	595,694	896,540	1,120,000	1,120,000	1,120,000
Capital Outlay						
30-08 Equipment	7,329	0	0	0	0	0
Total Capital Outlay	7,329	0	0	0	0	0
Total Requirements	969,145	1,091,016	1,600,313	1,847,233	1,847,233	1,847,233

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
640 Health Insurance Benefits Fund						
Interest Income	0	0	0	15,000	15,000	15,000
Miscellaneous Income	0	0	785,000	718,000	718,000	718,000
Internal Service Charges	0	0	6,125,000	6,530,000	6,530,000	6,530,000
Total Health Insurance Benefits Fund	0	0	6,910,000	7,263,000	7,263,000	7,263,000

Requirements						
City-wide Services	0	0	6,910,000	7,239,800	7,239,800	7,239,800
Total	0	0	6,910,000	7,239,800	7,239,800	7,239,800
Interfund Transfers	0	0	0	23,200	23,200	23,200
Total	0	0	0	23,200	23,200	23,200
Total Health Insurance Benefits Fund	0	0	6,910,000	7,263,000	7,263,000	7,263,000

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 640 Health Insurance Benefits Fund						
Dept: 19 City-wide Services Department						
Requirements by Division						
COG Health Plan Div.	0	0	6,910,000	7,239,800	7,239,800	7,239,800
City-wide Services Dept. Total	0	0	6,910,000	7,239,800	7,239,800	7,239,800

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 640 Health Insurance Benefits Fund						
Dept: 19 City-wide Services Department						
Requirements by Category						
Materials & Services	0	0	6,910,000	7,239,800	7,239,800	7,239,800
City-wide Services Dept. Total	0	0	6,910,000	7,239,800	7,239,800	7,239,800

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Health Insurance Benefits Fund						
City-wide Services Department						
Prof and Tech Services						
20-06 Professional Services	0	0	130,000	132,000	132,000	132,000
20-15 Outsourced Serv & Labor	0	0	169,000	210,000	210,000	210,000
Total Prof and Tech Services	0	0	299,000	342,000	342,000	342,000
Other Services						
22-10 Insurance/Fees & Premiums	0	0	425,000	455,000	455,000	455,000
Total Other Services	0	0	425,000	455,000	455,000	455,000
Other Operating Objects						
24-01 Claims Paid	0	0	6,186,000	6,442,800	6,442,800	6,442,800
Total Other Operating Objects	0	0	6,186,000	6,442,800	6,442,800	6,442,800
Total Requirements	0	0	6,910,000	7,239,800	7,239,800	7,239,800

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
650 Information Technology Fund						
Intergovernmental Revenue	31,541	23,672	23,700	4,200	4,200	4,200
Charges for Services	30,253	30,693	30,100	19,100	19,100	19,100
Interest Income	5,211	5,023	0	0	0	0
Miscellaneous Income	1,322	113,715	0	0	0	0
Interfund Transfers	411,652	484,210	567,200	0	0	0
Internal Service Charges	2,065,254	2,262,154	2,285,259	3,467,793	3,467,793	3,467,793
Beginning Balance	364,002	249,293	0	200,000	200,000	200,000
Total Information Technology Fund	2,909,235	3,168,760	2,906,259	3,691,093	3,691,093	3,691,093

Requirements						
Information Tech	2,459,942	2,578,940	2,772,199	3,519,093	3,519,093	3,519,093
Total	2,459,942	2,578,940	2,772,199	3,519,093	3,519,093	3,519,093
Interfund Transfers	200,000	200,000	0	0	0	0
Contingency	0	0	134,060	172,000	172,000	172,000
Unappropriated	249,293	389,820	0	0	0	0
Total	449,293	589,820	134,060	172,000	172,000	172,000
Total Information Technology Fund	2,909,235	3,168,760	2,906,259	3,691,093	3,691,093	3,691,093

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 650 Information Technology Fund						
Dept: 18 Information Tech Department						
Requirements by Division						
Information Tech Services Div.	883,865	893,845	978,067	2,795,481	2,795,481	2,795,481
Information Tech Telecomm Div.	229,478	297,522	286,616	0	0	0
IT Development Div.	782,458	813,555	849,330	0	0	0
Mapping & GIS Services Div.	411,653	484,181	567,136	636,665	636,665	636,665
Support Services Div.	152,488	89,837	91,050	86,947	86,947	86,947
Information Tech Dept. Total	2,459,942	2,578,940	2,772,199	3,519,093	3,519,093	3,519,093

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 650 Information Technology Fund						
Dept: 18 Information Tech Department						
Requirements by Category						
Personnel Services	1,792,627	1,968,272	1,997,615	2,339,493	2,339,493	2,339,493
Materials & Services	667,315	610,668	774,584	1,179,600	1,179,600	1,179,600
Information Tech Dept. Total	2,459,942	2,578,940	2,772,199	3,519,093	3,519,093	3,519,093

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Information Technology Fund						
Information Tech Department						
Personnel Services						
10-01 Full-Time Employees	1,150,243	1,231,277	1,288,879	1,424,758	1,424,758	1,424,758
10-03 Overtime	23	623	2,550	2,700	2,700	2,700
10-04 Limited Term	38,674	60,524	0	73,029	73,029	73,029
10-05 Temp/Seasonal	375	6,750	0	0	0	0
10-10 Shift Differential	24	0	0	0	0	0
10-16 Call Back Pay	24,529	39,556	25,350	40,350	40,350	40,350
10-30 Acting In Capacity	173	521	3,100	1,100	1,100	1,100
10-32 Working Out of Class Pay	0	4,692	1,000	9,341	9,341	9,341
10-46 Premium Pay	1,500	1,500	1,500	1,500	1,500	1,500
10-61 Accrued Compensated Absen	24,800	14,400	0	0	0	0
10-69 Comp Cashed Out	0	1,267	0	0	0	0
10-83 Sick Leave Incentive	0	755	0	0	0	0
Total Personnel Services	1,240,341	1,361,865	1,322,379	1,552,778	1,552,778	1,552,778
Employee Benefits						
11-01 FICA	91,303	101,054	99,060	116,911	116,911	116,911
11-02 Tri-Met Payroll Tax	8,442	9,547	9,283	11,086	11,086	11,086
11-09 PERS - Pension Bond Pymt	46,463	44,619	48,713	47,977	47,977	47,977
11-10 PERS-ER	58,520	61,850	99,086	118,149	118,149	118,149
11-11 PERS-EE	70,230	74,697	79,342	93,167	93,167	93,167
11-20 Health Insurance	208,252	239,022	259,577	306,151	306,151	306,151
11-21 Dental Insurance	24,823	30,403	31,048	38,878	38,878	38,878
11-22 Life Insurance	1,412	1,523	1,425	1,736	1,736	1,736
11-27 Workers' Comp	17,680	16,350	20,488	22,320	22,320	22,320
11-30 Long Term Disability	3,452	3,777	3,737	4,343	4,343	4,343
11-31 FSA-Admin Fee	211	229	210	294	294	294
11-35 HRA/VEBA	21,498	23,336	23,267	25,703	25,703	25,703
Total Employee Benefits	552,286	606,407	675,236	786,715	786,715	786,715
Prof and Tech Services						
20-04 Employment Agency Serv	1,063	0	0	0	0	0
20-06 Professional Services	64,214	78,106	28,400	25,200	25,200	25,200
20-15 Outsourced Serv & Labor	148,574	153,500	252,500	411,000	411,000	411,000
20-20 Permits and Licenses	109,398	41,945	107,445	2,500	2,500	2,500
20-22 Assessments and Fees	0	532	325	600	600	600
Total Prof and Tech Services	323,249	274,083	388,670	439,300	439,300	439,300
Property Services						
21-02 Language Line	5,516	3,846	6,000	0	0	0
21-06 Telephone/Cell Phone	87,611	76,828	131,215	138,000	138,000	138,000
21-21 Equipment R and M	1,821	5,128	2,900	2,900	2,900	2,900
21-23 Com Systems R and M	24,414	25,978	30,000	28,000	28,000	28,000
21-40 Equipment Rent/Lease	0	0	0	5,000	5,000	5,000
Total Property Services	119,362	111,780	170,115	173,900	173,900	173,900
Other Services						
22-04 Printing	43	315	100	500	500	500
22-12 Dues and Memberships	200	525	750	950	950	950
22-14 Training and Education	1,259	7,074	13,000	22,000	22,000	22,000

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Information Technology Fund						
Information Tech Department						
22-24 Meals	102	1,061	1,000	1,000	1,000	1,000
22-25 Mileage	6	84	0	100	100	100
22-27 Lodging	0	2,288	0	3,200	3,200	3,200
22-29 Airfare	675	253	0	1,600	1,600	1,600
Total Other Services	2,285	11,600	14,850	29,350	29,350	29,350
Supplies						
23-01 Office Supplies	1,661	1,559	2,500	2,500	2,500	2,500
23-02 Copier/Printer/Fax Supp	961	676	500	1,000	1,000	1,000
23-03 Paper	0	99	500	500	500	500
23-14 Minor Equip and Tools	8,134	17,254	17,500	16,000	16,000	16,000
23-25 Other Operating	753	0	1,000	1,000	1,000	1,000
23-44 R and M Supplies	0	85	0	1,000	1,000	1,000
23-60 Books and Publications	234	560	700	950	950	950
23-61 Post/Pack/Del/Courier	123	718	100	750	750	750
23-62 Employee Service Awards	0	217	0	200	200	200
23-63 Comp Equip/Software/Maint	121,680	158,637	146,300	481,500	481,500	481,500
23-65 Product Evaluation	528	4,532	10,000	15,000	15,000	15,000
Total Supplies	134,074	184,337	179,100	520,400	520,400	520,400
Internal Service Charge						
29-05 Civic Center Debt	67,064	0	0	0	0	0
29-11 Computer Replacement Chg	21,281	28,868	21,849	16,650	16,650	16,650
Total Internal Service Charge	88,345	28,868	21,849	16,650	16,650	16,650
Total Requirements	2,459,942	2,578,940	2,772,199	3,519,093	3,519,093	3,519,093

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
660 Dental Insurance Benefits Fund						
Miscellaneous Income	0	0	0	108,000	108,000	108,000
Internal Service Charges	0	0	0	885,580	885,580	885,580
Total Dental Insurance Benefits Fund	0	0	0	993,580	993,580	993,580
Requirements						
City-wide Services	0	0	0	993,580	993,580	993,580
Total	0	0	0	993,580	993,580	993,580
Total Dental Insurance Benefits Fund	0	0	0	993,580	993,580	993,580

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 660 Dental Insurance Benefits Fund						
Dept: 19 City-wide Services Department						
Requirements by Division						
COG Dental Plan Div.	0	0	0	993,580	993,580	993,580
City-wide Services Dept. Total	0	0	0	993,580	993,580	993,580

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 660 Dental Insurance Benefits Fund						
Dept: 19 City-wide Services Department						
Requirements by Category						
Materials & Services	0	0	0	993,580	993,580	993,580
City-wide Services Dept. Total	0	0	0	993,580	993,580	993,580

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dental Insurance Benefits Fund						
City-wide Services Department						
Prof and Tech Services						
20-15 Outsourced Serv & Labor	0	0	0	36,000	36,000	36,000
Total Prof and Tech Services	0	0	0	36,000	36,000	36,000
Other Operating Objects						
24-01 Claims Paid	0	0	0	957,580	957,580	957,580
Total Other Operating Objects	0	0	0	957,580	957,580	957,580
Total Requirements	0	0	0	993,580	993,580	993,580

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
670 Liability Management Fund						
Interest Income	8,969	9,123	6,450	11,600	11,600	11,600
Miscellaneous Income	18,486	36,343	9,100	15,900	15,900	15,900
Internal Service Charges	876,000	944,959	1,171,314	1,286,587	1,286,587	1,286,587
Beginning Balance	379,317	241,301	205,700	549,200	549,200	549,200
Total Liability Management Fund	1,282,772	1,231,726	1,392,564	1,863,287	1,863,287	1,863,287

Requirements						
City Attorney Office	1,041,471	681,801	1,208,564	1,370,707	1,370,707	1,370,707
Total	1,041,471	681,801	1,208,564	1,370,707	1,370,707	1,370,707
Contingency	0	0	184,000	185,800	185,800	185,800
Unappropriated	241,301	549,925	0	306,780	306,780	306,780
Total	241,301	549,925	184,000	492,580	492,580	492,580
Total Liability Management Fund	1,282,772	1,231,726	1,392,564	1,863,287	1,863,287	1,863,287

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 670 Liability Management Fund						
Dept: 14 City Attorney Office Department						
Requirements by Division						
Liability Management Div.	1,041,471	681,801	1,208,564	1,370,707	1,370,707	1,370,707
City Attorney Office Dept. Total	1,041,471	681,801	1,208,564	1,370,707	1,370,707	1,370,707

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 670 Liability Management Fund						
Dept: 14 City Attorney Office Department						
Requirements by Category						
Personnel Services	0	46,604	95,429	105,050	105,050	105,050
Materials & Services	1,041,471	635,197	1,113,135	1,265,657	1,265,657	1,265,657
City Attorney Office Dept. Total	1,041,471	681,801	1,208,564	1,370,707	1,370,707	1,370,707

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Liability Management Fund						
City Attorney Office Department						
Personnel Services						
10-01 Full-Time Employees	0	31,838	66,778	71,240	71,240	71,240
10-61 Accrued Compensated Absen	0	990	0	0	0	0
Total Personnel Services	0	32,828	66,778	71,240	71,240	71,240
Employee Benefits						
11-01 FICA	0	2,402	5,060	5,397	5,397	5,397
11-02 Tri-Met Payroll Tax	0	227	469	509	509	509
11-10 PERS-ER	0	2,021	6,149	6,548	6,548	6,548
11-11 PERS-EE	0	1,910	4,007	4,274	4,274	4,274
11-20 Health Insurance	0	5,809	10,526	14,170	14,170	14,170
11-21 Dental Insurance	0	797	1,174	1,582	1,582	1,582
11-22 Life Insurance	0	50	104	111	111	111
11-30 Long Term Disability	0	92	194	207	207	207
11-35 HRA/VEBA	0	468	968	1,012	1,012	1,012
Total Employee Benefits	0	13,776	28,651	33,810	33,810	33,810
Prof and Tech Services						
20-15 Outsourced Serv & Labor	4,976	4,979	6,000	6,000	6,000	6,000
Total Prof and Tech Services	4,976	4,979	6,000	6,000	6,000	6,000
Other Services						
22-10 Insurance/Fees & Premiums	544,850	556,306	689,697	804,121	804,121	804,121
22-12 Dues and Memberships	385	385	1,000	1,000	1,000	1,000
22-14 Training and Education	1,495	1,080	6,250	6,250	6,250	6,250
22-27 Lodging	411	201	350	350	350	350
Total Other Services	547,141	557,972	697,297	811,721	811,721	811,721
Other Operating Objects						
24-01 Claims Paid	189,734	60,889	377,838	407,936	407,936	407,936
24-02 Provision Future Claims	299,620	11,357	0	0	0	0
24-10 Insur.Claims/Deductible	0	0	32,000	40,000	40,000	40,000
Total Other Operating Objects	489,354	72,246	409,838	447,936	447,936	447,936
Total Requirements	1,041,471	681,801	1,208,564	1,370,707	1,370,707	1,370,707

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
680 Equipment Replacement Fund						
Interest Income	91,104	68,083	62,783	105,450	105,450	105,450
Miscellaneous Income	195,939	158,597	9,000	11,000	11,000	11,000
Interfund Transfers	200,000	0	3,893,100	247,000	247,000	247,000
Internal Service Charges	1,844,087	2,064,131	2,167,756	2,547,543	2,547,543	2,547,543
Beginning Balance	8,436,527	9,308,650	8,107,285	11,865,768	11,865,768	11,865,768
Total Equipment Replacement Fund	10,767,657	11,599,461	14,239,924	14,776,761	14,776,761	14,776,761

Requirements						
Finance and Mgmt Svcs	1,459,007	1,214,975	3,794,893	3,857,174	3,857,174	3,857,174
Total	1,459,007	1,214,975	3,794,893	3,857,174	3,857,174	3,857,174
Interfund Transfers	0	2,045,747	0	0	0	0
Unappropriated	9,308,650	8,338,739	10,445,031	10,919,587	10,919,587	10,919,587
Total	9,308,650	10,384,486	10,445,031	10,919,587	10,919,587	10,919,587
Total Equipment Replacement Fund	10,767,657	11,599,461	14,239,924	14,776,761	14,776,761	14,776,761

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 680 Equipment Replacement Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Division						
Equipment Replacement Div.	1,051,148	800,839	2,525,413	1,669,729	1,669,729	1,669,729
Technology Replacement Div.	206,663	132,911	255,000	950,000	950,000	950,000
Other Equipment Div.	201,196	281,225	1,014,480	1,237,445	1,237,445	1,237,445
Finance and Mgmt Svcs Dept. Total	1,459,007	1,214,975	3,794,893	3,857,174	3,857,174	3,857,174

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 680 Equipment Replacement Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Category						
Materials & Services	133,499	137,803	25,000	750,000	750,000	750,000
Capital Outlay	1,325,508	1,077,172	3,769,893	3,107,174	3,107,174	3,107,174
Finance and Mgmt Svcs Dept. Total	1,459,007	1,214,975	3,794,893	3,857,174	3,857,174	3,857,174

Equipment Replacement Fund

Finance and Mgmt Svcs Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Supplies						
23-14 Minor Equip and Tools	19,836	35,576	0	0	0	0
23-63 Comp Equip/Software/Maint	113,663	102,227	25,000	750,000	750,000	750,000
Total Supplies	133,499	137,803	25,000	750,000	750,000	750,000
Capital Outlay						
30-08 Equipment	261,506	276,333	1,244,480	1,437,445	1,437,445	1,437,445
30-10 Motor Vehicles	1,051,148	800,839	2,525,413	1,669,729	1,669,729	1,669,729
30-12 Hardware and Software	12,854	0	0	0	0	0
Total Capital Outlay	1,325,508	1,077,172	3,769,893	3,107,174	3,107,174	3,107,174
Total Requirements	1,459,007	1,214,975	3,794,893	3,857,174	3,857,174	3,857,174

EQUIPMENT REPLACEMENT SCHEDULE FOR FY 2014-2015

			Vehicles	Other Equipment	Computer Equipment	Total
Police Dept.	5	Patrol Tahoes	$ 200,564			
	2	Sedans	60,792			
	3	Motorcycles	73,893			
	1	Pickup Truck	33,192			
		Police Equipment (various)		$ 312,062		
			368,441	312,062		$ 680,503
Fire Dept.	2	Large Pickup Trucks	100,961			
		Fire Equipment (various)		343,475		
			100,961	343,475		444,436
Infrastructure Development	2	Small Pickup Trucks	43,656			43,656
Environmental Services Dept.	2	Small Pickup Trucks	47,687			
	3	Large Pickup Trucks	101,449			
	1	Sweeper	233,398			
	1	Vaccon	371,315			
	1	Van	26,991			
		Heavy Duty Machinery (various)		103,159		
		Heavy Duty Equipment (various)		63,307		
			780,840	166,466		947,306
Utility Financial Services	1	Small Pickup Truck	25,690			25,690
Information Technology		Computer Servers			200,000	200,000
All Departments		Computer Replacement			750,000	750,000
					Total	3,091,591

Equipment Replacement Carryover from FY 2013-2014

Police Dept.		Police Equipment (various)		190,816		190,816
Fire Dept.		Water Rescue Dive Equipment		24,824		24,824
Rental Inspection	2	Small Pickup Trucks	45,700			45,700
Infrastructure Development		Survey Equipment		16,419		16,419
Environmental Services Dept.	3	Large Pickup Trucks	97,369			
	1	Van	26,991			
	1	Freightliner Cab & Chassis	180,081			
	2	Trailers		70,521		
		Heavy Duty Equipment (various)		112,862		
			304,441	183,383		487,824
					Total	765,583
Grand Total FY 2014-2015			$ 1,669,729	$ 1,237,445	$ 950,000	$ 3,857,174

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
710 Legal Services Fund						
Charges for Services	15	15	0	0	0	0
Interest Income	1,893	2,178	0	0	0	0
Miscellaneous Income	0	150	0	0	0	0
Internal Service Charges	1,059,190	903,893	898,618	961,258	961,258	961,258
Beginning Balance	84,111	123,758	103,000	75,000	75,000	75,000
Total Legal Services Fund	1,145,209	1,029,994	1,001,618	1,036,258	1,036,258	1,036,258

Requirements						
City Attorney Office	1,021,451	896,126	875,888	906,258	906,258	906,258
Total	1,021,451	896,126	875,888	906,258	906,258	906,258
Contingency	0	0	125,730	130,000	130,000	130,000
Unappropriated	123,758	133,868	0	0	0	0
Total	123,758	133,868	125,730	130,000	130,000	130,000
Total Legal Services Fund	1,145,209	1,029,994	1,001,618	1,036,258	1,036,258	1,036,258

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 710 Legal Services Fund						
Dept: 14 City Attorney Office Department						
Requirements by Division						
General Legal Services Div.	936,150	860,138	838,173	866,009	866,009	866,009
Support Services Div.	85,301	35,988	37,715	40,249	40,249	40,249
City Attorney Office Dept. Total	1,021,451	896,126	875,888	906,258	906,258	906,258

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 710 Legal Services Fund						
Dept: 14 City Attorney Office Department						
Requirements by Category						
Personnel Services	873,620	836,528	801,880	832,883	832,883	832,883
Materials & Services	147,831	59,598	74,008	73,375	73,375	73,375
City Attorney Office Dept. Total	1,021,451	896,126	875,888	906,258	906,258	906,258

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Legal Services Fund						
City Attorney Office Department						
Personnel Services						
10-01 Full-Time Employees	602,324	567,357	540,736	562,432	562,432	562,432
10-02 Part-Time Employees	42	1,820	0	0	0	0
10-05 Temp/Seasonal	0	818	0	0	0	0
10-61 Accrued Compensated Absen	9,800	6,922	0	0	0	0
10-83 Sick Leave Incentive	0	2,285	0	0	0	0
Total Personnel Services	612,166	579,202	540,736	562,432	562,432	562,432
Employee Benefits						
11-01 FICA	45,031	42,847	39,192	42,485	42,485	42,485
11-02 Tri-Met Payroll Tax	4,174	4,048	3,711	4,016	4,016	4,016
11-09 PERS - Pension Bond Pymt	21,391	22,457	22,707	24,464	24,464	24,464
11-10 PERS-ER	42,201	40,304	52,656	48,813	48,813	48,813
11-11 PERS-EE	36,142	34,288	31,724	33,746	33,746	33,746
11-20 Health Insurance	83,235	83,945	82,958	85,697	85,697	85,697
11-21 Dental Insurance	10,045	10,560	9,708	10,353	10,353	10,353
11-22 Life Insurance	946	888	825	877	877	877
11-27 Workers' Comp	8,320	8,720	9,000	11,160	11,160	11,160
11-30 Long Term Disability	1,798	1,637	1,533	1,631	1,631	1,631
11-31 FSA-Admin Fee	46	42	42	84	84	84
11-35 HRA/VEBA	8,125	7,590	7,088	7,125	7,125	7,125
Total Employee Benefits	261,454	257,326	261,144	270,451	270,451	270,451
Prof and Tech Services						
20-06 Professional Services	72,624	36,368	40,000	40,000	40,000	40,000
20-15 Outsourced Serv & Labor	3,365	2,588	4,000	4,000	4,000	4,000
20-22 Assessments and Fees	439	206	350	350	350	350
Total Prof and Tech Services	76,428	39,162	44,350	44,350	44,350	44,350
Property Services						
21-06 Telephone/Cell Phone	645	663	675	700	700	700
21-21 Equipment R and M	0	0	500	500	500	500
21-23 Com Systems R and M	0	0	250	250	250	250
21-40 Equipment Rent/Lease	3,653	3,865	5,000	5,000	5,000	5,000
Total Property Services	4,298	4,528	6,425	6,450	6,450	6,450
Other Services						
22-02 Photographic/Art	0	0	250	250	250	250
22-04 Printing	27	53	500	500	500	500
22-12 Dues and Memberships	3,170	3,063	4,000	4,000	4,000	4,000
22-14 Training and Education	3,273	2,641	5,000	5,000	5,000	5,000
22-24 Meals	461	789	500	800	800	800
22-25 Mileage	155	289	500	500	500	500
22-27 Lodging	186	555	1,000	1,000	1,000	1,000
Total Other Services	7,272	7,390	11,750	12,050	12,050	12,050
Supplies						
23-01 Office Supplies	857	799	1,000	1,000	1,000	1,000
23-02 Copier/Printer/Fax Supp	0	0	250	250	250	250
23-14 Minor Equip and Tools	0	398	0	500	500	500

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Legal Services Fund						
City Attorney Office Department						
23-44 R and M Supplies	6	11	50	50	50	50
23-60 Books and Publications	3,047	1,213	3,200	3,200	3,200	3,200
23-61 Post/Pack/Del/Courier	3	23	250	250	250	250
23-62 Employee Service Awards	75	75	225	150	150	150
23-63 Comp Equip/Software/Maint	255	1,188	500	500	500	500
Total Supplies	4,243	3,707	5,475	5,900	5,900	5,900
Internal Service Charge						
29-05 Civic Center Debt	52,126	0	0	0	0	0
29-11 Computer Replacement Chg	3,464	4,811	6,008	4,625	4,625	4,625
Total Internal Service Charge	55,590	4,811	6,008	4,625	4,625	4,625
Total Requirements	1,021,451	896,126	875,888	906,258	906,258	906,258

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
730 Utility Financial Svcs Fund						
Charges for Services	76,181	81,946	50,000	85,000	85,000	85,000
Interest Income	11,868	3,860	0	0	0	0
Miscellaneous Income	327,515	316,472	320,000	307,000	307,000	307,000
Internal Service Charges	1,809,356	1,746,479	1,823,435	1,984,061	1,984,061	1,984,061
Beginning Balance	913,383	1,027,635	0	0	0	0
Total Utility Financial Svcs Fund	3,138,303	3,176,392	2,193,435	2,376,061	2,376,061	2,376,061

Requirements						
Finance and Mgmt Svcs	1,986,668	1,870,609	1,982,465	2,267,061	2,267,061	2,267,061
Total	1,986,668	1,870,609	1,982,465	2,267,061	2,267,061	2,267,061
Interfund Transfers	124,000	1,125,300	132,000	0	0	0
Contingency	0	0	78,970	109,000	109,000	109,000
Unappropriated	1,027,635	180,483	0	0	0	0
Total	1,151,635	1,305,783	210,970	109,000	109,000	109,000
Total Utility Financial Svcs Fund	3,138,303	3,176,392	2,193,435	2,376,061	2,376,061	2,376,061

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 730 Utility Financial Svcs Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Division						
Cust Svc, Assess & Misc A Div.	69,682	85,688	85,389	0	0	0
City Recvbls-Billing Sys Div.	951,526	951,308	1,016,489	1,344,847	1,344,847	1,344,847
Titles,Liens and Collect Div.	162,400	164,014	123,369	141,312	141,312	141,312
Utility Accounting Div.	300,300	237,952	353,977	366,832	366,832	366,832
Support Services Div.	502,760	431,647	403,241	414,070	414,070	414,070
Finance and Mgmt Svcs Dept. Total	1,986,668	1,870,609	1,982,465	2,267,061	2,267,061	2,267,061

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 730 Utility Financial Svcs Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Category						
Personnel Services	1,285,682	1,251,978	1,333,514	1,493,025	1,493,025	1,493,025
Materials & Services	700,986	618,631	648,951	774,036	774,036	774,036
Finance and Mgmt Svcs Dept. Total	1,986,668	1,870,609	1,982,465	2,267,061	2,267,061	2,267,061

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Utility Financial Svcs Fund						
Finance and Mgmt Svcs Department						
Personnel Services						
10-01 Full-Time Employees	792,123	738,993	801,372	840,196	840,196	840,196
10-02 Part-Time Employees	32,281	48,486	23,008	19,055	19,055	19,055
10-03 Overtime	5,508	3,242	6,900	8,000	8,000	8,000
10-04 Limited Term	16,351	0	0	70,762	70,762	70,762
10-05 Temp/Seasonal	4,611	8,596	0	0	0	0
10-30 Acting In Capacity	1,361	6,180	600	600	600	600
10-32 Working Out of Class Pay	0	436	13,700	5,592	5,592	5,592
10-61 Accrued Compensated Absen	7,900	44,309	0	0	0	0
10-69 Comp Cashed Out	374	1,198	0	0	0	0
10-83 Sick Leave Incentive	0	2,355	0	0	0	0
Total Personnel Services	860,509	853,795	845,580	944,205	944,205	944,205
Employee Benefits						
11-01 FICA	65,389	61,246	64,055	70,923	70,923	70,923
11-02 Tri-Met Payroll Tax	6,048	5,730	5,936	6,741	6,741	6,741
11-09 PERS - Pension Bond Pymt	29,715	32,179	30,643	30,678	30,678	30,678
11-10 PERS-ER	53,688	44,978	73,604	89,629	89,629	89,629
11-11 PERS-EE	46,999	40,976	49,353	56,653	56,653	56,653
11-20 Health Insurance	171,287	162,741	207,965	230,491	230,491	230,491
11-21 Dental Insurance	21,051	20,898	25,603	28,907	28,907	28,907
11-22 Life Insurance	1,302	1,191	1,214	1,325	1,325	1,325
11-27 Workers' Comp	11,440	11,990	12,000	13,950	13,950	13,950
11-30 Long Term Disability	2,484	2,210	2,390	2,696	2,696	2,696
11-31 FSA-Admin Fee	277	259	256	336	336	336
11-35 HRA/VEBA	15,493	13,785	14,915	16,491	16,491	16,491
Total Employee Benefits	425,173	398,183	487,934	548,820	548,820	548,820
Prof and Tech Services						
20-06 Professional Services	37,716	30,888	43,362	77,220	77,220	77,220
20-08 Med and Psych Costs	118	0	120	100	100	100
20-19 Meter Reads	38,441	36,955	40,000	40,000	40,000	40,000
20-20 Permits and Licenses	40	0	50	190	190	190
20-24 Recording and Title Fees	1,663	864	4,250	1,200	1,200	1,200
Total Prof and Tech Services	77,978	68,707	87,782	118,710	118,710	118,710
Property Services						
21-06 Telephone/Cell Phone	1,388	1,842	2,380	2,350	2,350	2,350
21-21 Equipment R and M	4,322	5,762	5,610	9,640	9,640	9,640
21-40 Equipment Rent/Lease	1,410	1,471	2,500	2,130	2,130	2,130
Total Property Services	7,120	9,075	10,490	14,120	14,120	14,120
Other Services						
22-04 Printing	2,346	2,080	1,504	6,910	6,910	6,910
22-08 Advertising	0	0	500	500	500	500
22-12 Dues and Memberships	810	138	660	900	900	900
22-14 Training and Education	4,268	780	6,070	10,870	10,870	10,870
22-19 Utility Cstmr Assist Prgr	53,839	57,005	75,000	75,000	75,000	75,000
22-24 Meals	596	130	520	500	500	500
22-25 Mileage	97	111	280	300	300	300

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Utility Financial Svcs Fund						
Finance and Mgmt Svcs Department						
22-26 Promo/Incentive Programs	6	0	2,000	10,000	10,000	10,000
22-27 Lodging	1,039	560	2,580	2,680	2,680	2,680
22-29 Airfare	1,074	241	710	750	750	750
Total Other Services	64,075	61,045	89,824	108,410	108,410	108,410
Supplies						
23-01 Office Supplies	89	41	0	0	0	0
23-02 Copier/Printer/Fax Supp	1,445	946	1,130	1,600	1,600	1,600
23-03 Paper	19,108	13,478	22,000	21,900	21,900	21,900
23-13 Veh Repairs/Minor Equip	0	0	0	50	50	50
23-14 Minor Equip and Tools	3,232	2,638	2,000	3,470	3,470	3,470
23-20 Operating/Tech/Scientific	0	110	0	0	0	0
23-26 Protective Equip/Uniforms	0	0	100	200	200	200
23-60 Books and Publications	477	181	700	700	700	700
23-61 Post/Pack/Del/Courier	65,445	74,825	72,627	75,400	75,400	75,400
23-62 Employee Service Awards	0	0	150	0	0	0
23-63 Comp Equip/Software/Maint	412	107	1,550	60,034	60,034	60,034
Total Supplies	90,208	92,326	100,257	163,354	163,354	163,354
Internal Service Charge						
29-04 Property Management	53,116	57,685	66,635	68,306	68,306	68,306
29-05 Civic Center Debt	72,234	0	0	0	0	0
29-06 Vehicle Maintenance	1,608	1,508	1,747	1,697	1,697	1,697
29-07 Vehicle Fuels	3,650	3,885	2,982	516	516	516
29-08 Equipment Replacement	6,241	6,021	5,220	6,805	6,805	6,805
29-11 Computer Replacement Chg	10,418	11,066	10,979	11,724	11,724	11,724
29-12 Information Services	169,027	164,178	118,010	120,604	120,604	120,604
29-19 Code Enforcement Charge	12,152	13,873	15,378	13,824	13,824	13,824
29-20 Economic Development Chg	13,558	8,282	12,203	11,544	11,544	11,544
29-21 Liability Mgmnt Charge	13,719	15,408	16,966	18,727	18,727	18,727
29-24 City Administration	23,640	26,459	28,341	30,466	30,466	30,466
29-25 Financial Services	26,807	24,462	24,097	24,029	24,029	24,029
29-27 General Support Services	11,656	12,124	11,148	11,406	11,406	11,406
29-29 City-Wide Services	43,779	42,527	46,892	49,794	49,794	49,794
Total Internal Service Charge	461,605	387,478	360,598	369,442	369,442	369,442
Total Requirements	1,986,668	1,870,609	1,982,465	2,267,061	2,267,061	2,267,061

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
740 Administrative Services Fund						
Intergovernmental Revenue	20,830	28,105	12,671	7,115	7,115	7,115
Charges for Services	24,189	9,875	0	12,000	12,000	12,000
Interest Income	13,015	12,708	0	0	0	0
Miscellaneous Income	13,197	5,143	0	0	0	0
Interfund Transfers	652,291	651,163	628,880	195,280	195,280	195,280
Internal Service Charges	5,074,457	5,009,996	5,654,548	6,278,719	6,278,719	6,278,719
Beginning Balance	895,920	974,045	480,000	480,000	480,000	480,000
Total Administrative Services Fund	6,693,899	6,691,035	6,776,099	6,973,114	6,973,114	6,973,114

Requirements						
Office Governance & Mgmt	1,189,815	1,392,778	1,679,529	1,779,765	1,779,765	1,779,765
Office of City Auditor	122,481	0	0	0	0	0
Finance and Mgmt Svcs	1,621,659	1,490,964	1,679,883	1,664,600	1,664,600	1,664,600
City-wide Services	2,785,899	2,855,767	3,306,639	3,387,749	3,387,749	3,387,749
Total	5,719,854	5,739,509	6,666,051	6,832,114	6,832,114	6,832,114
Interfund Transfers	0	0	10,700	0	0	0
Contingency	0	0	99,348	141,000	141,000	141,000
Unappropriated	974,045	951,526	0	0	0	0
Total	974,045	951,526	110,048	141,000	141,000	141,000
Total Administrative Services Fund	6,693,899	6,691,035	6,776,099	6,973,114	6,973,114	6,973,114

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 10 Office Governance & Mgmt Department						
Requirements by Division						
Council Support Div.	202,514	224,352	201,219	203,523	203,523	203,523
City Management Div.	706,807	834,702	1,017,042	1,086,922	1,086,922	1,086,922
Mayor & Council Div.	49,004	62,614	84,540	89,528	89,528	89,528
Governmental Relations Div.	160,873	168,134	180,345	185,275	185,275	185,275
Compliance Office Div.	0	62,274	154,370	169,667	169,667	169,667
Support Services Div.	70,617	40,702	42,013	44,850	44,850	44,850
Office Governance & Mgmt Dept. Total	1,189,815	1,392,778	1,679,529	1,779,765	1,779,765	1,779,765

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 10 Office Governance & Mgmt Department						
Requirements by Category						
Personnel Services	898,670	1,086,076	1,281,174	1,369,979	1,369,979	1,369,979
Materials & Services	291,145	306,702	398,355	409,786	409,786	409,786
Office Governance & Mgmt Dept. Total	1,189,815	1,392,778	1,679,529	1,779,765	1,779,765	1,779,765

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Administrative Services Fund						
Office Governance & Mgmt Department						
Personnel Services						
10-01 Full-Time Employees	559,156	678,089	745,950	872,270	872,270	872,270
10-02 Part-Time Employees	38,837	45,806	51,750	0	0	0
10-03 Overtime	0	379	0	0	0	0
10-04 Limited Term	0	0	53,400	55,557	55,557	55,557
10-05 Temp/Seasonal	1,523	11,007	0	0	0	0
10-32 Working Out of Class Pay	0	197	0	0	0	0
10-61 Accrued Compensated Absen	10,100	16,100	0	0	0	0
10-69 Comp Cashed Out	0	730	0	0	0	0
10-83 Sick Leave Incentive	0	1,014	0	0	0	0
Total Personnel Services	609,616	753,322	851,100	927,827	927,827	927,827
Employee Benefits						
11-01 FICA	44,527	55,304	63,622	71,565	71,565	71,565
11-02 Tri-Met Payroll Tax	4,158	5,222	5,975	6,625	6,625	6,625
11-09 PERS - Pension Bond Pymt	22,329	26,630	27,850	30,879	30,879	30,879
11-10 PERS-ER	34,559	41,979	69,261	78,890	78,890	78,890
11-11 PERS-EE	32,849	42,976	51,066	55,669	55,669	55,669
11-20 Health Insurance	116,444	127,083	169,254	156,811	156,811	156,811
11-21 Dental Insurance	15,053	16,954	21,685	19,165	19,165	19,165
11-22 Life Insurance	937	1,120	1,323	1,401	1,401	1,401
11-27 Workers' Comp	8,404	5,481	5,924	7,255	7,255	7,255
11-30 Long Term Disability	1,725	2,053	2,468	2,603	2,603	2,603
11-31 FSA-Admin Fee	159	167	168	210	210	210
11-35 HRA/VEBA	7,910	7,785	11,478	11,079	11,079	11,079
Total Employee Benefits	289,054	332,754	430,074	442,152	442,152	442,152
Prof and Tech Services						
20-06 Professional Services	55,835	51,598	118,000	118,000	118,000	118,000
20-13 Stipend/Reimbursement	12,676	13,154	14,250	16,375	16,375	16,375
20-15 Outsourced Serv & Labor	850	2,790	1,900	2,800	2,800	2,800
20-20 Permits and Licenses	0	40	50	50	50	50
Total Prof and Tech Services	69,361	67,582	134,200	137,225	137,225	137,225
Property Services						
21-06 Telephone/Cell Phone	3,367	4,020	10,425	8,700	8,700	8,700
21-08 Phones and Installations	0	0	400	100	100	100
21-21 Equipment R and M	0	0	300	300	300	300
21-40 Equipment Rent/Lease	6,479	8,549	15,600	12,600	12,600	12,600
21-43 Bldg/Office Rent/Lease	0	100	100	100	100	100
Total Property Services	9,846	12,669	26,825	21,800	21,800	21,800
Other Services						
22-02 Photographic/Art	0	277	600	700	700	700
22-04 Printing	5,793	21,309	6,550	8,550	8,550	8,550
22-06 Records Mgt/Microfilming	5,002	4,923	7,500	7,500	7,500	7,500
22-08 Advertising	73	2,111	1,250	2,500	2,500	2,500
22-12 Dues and Memberships	102,979	107,250	111,191	111,985	111,985	111,985
22-14 Training and Education	5,741	8,111	14,500	15,150	15,150	15,150
22-16 Community Outreach	0	7,540	0	0	0	0

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Administrative Services Fund						
Office Governance & Mgmt Department						
22-18 Car Allowance	6,614	6,754	7,400	7,500	7,500	7,500
22-24 Meals	10,431	11,762	14,700	15,610	15,610	15,610
22-25 Mileage	1,677	1,876	5,765	5,940	5,940	5,940
22-26 Promo/Incentive Programs	2,124	7,008	3,050	3,050	3,050	3,050
22-27 Lodging	5,408	10,349	15,600	19,150	19,150	19,150
22-29 Airfare	4,624	5,411	12,000	14,500	14,500	14,500
22-31 Rental Cars	0	338	175	450	450	450
22-34 Contributions/City Match	12,509	12,509	12,500	12,500	12,500	12,500
22-56 Art Committee Donation	2,500	2,500	2,500	2,500	2,500	2,500
Total Other Services	165,475	210,028	215,281	227,585	227,585	227,585
Supplies						
23-01 Office Supplies	2,142	1,327	1,485	2,060	2,060	2,060
23-02 Copier/Printer/Fax Supp	639	335	1,700	1,800	1,800	1,800
23-03 Paper	256	20	450	450	450	450
23-14 Minor Equip and Tools	926	2,547	1,200	1,550	1,550	1,550
23-20 Operating/Tech/Scientific	577	565	500	500	500	500
23-25 Other Operating	0	457	0	0	0	0
23-60 Books and Publications	1,952	2,099	2,200	2,900	2,900	2,900
23-61 Post/Pack/Del/Courier	87	21	200	200	200	200
23-62 Employee Service Awards	0	200	75	0	0	0
23-63 Comp Equip/Software/Maint	0	261	6,000	7,000	7,000	7,000
Total Supplies	6,579	7,832	13,810	16,460	16,460	16,460
Internal Service Charge						
29-05 Civic Center Debt	32,038	0	0	0	0	0
29-08 Equipment Replacement	1,380	1,374	592	704	704	704
29-11 Computer Replacement Chg	6,466	7,217	7,647	6,012	6,012	6,012
Total Internal Service Charge	39,884	8,591	8,239	6,716	6,716	6,716
Total Requirements	1,189,815	1,392,778	1,679,529	1,779,765	1,779,765	1,779,765

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Division						
FMS Administration Div.	72,527	75,174	88,505	76,123	76,123	76,123
General Support Services Div.	274,082	280,650	327,585	344,250	344,250	344,250
Cash-Debt Management Div.	294,441	206,451	257,504	251,352	251,352	251,352
Accounts Payable-Payroll Div.	422,591	442,514	393,465	363,332	363,332	363,332
Central Sup-Purchasing Div.	105,513	113,991	123,553	125,730	125,730	125,730
Accounting Div.	228,384	182,978	274,388	282,275	282,275	282,275
Support Services Div.	101,880	66,802	61,160	66,484	66,484	66,484
Licensing & Passports Div.	122,241	122,404	153,723	155,054	155,054	155,054
Finance and Mgmt Svcs Dept. Total	1,621,659	1,490,964	1,679,883	1,664,600	1,664,600	1,664,600

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Category						
Personnel Services	1,220,084	1,180,193	1,291,685	1,265,502	1,265,502	1,265,502
Materials & Services	401,575	310,771	388,198	399,098	399,098	399,098
Finance and Mgmt Svcs Dept. Total	1,621,659	1,490,964	1,679,883	1,664,600	1,664,600	1,664,600

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Administrative Services Fund						
Finance and Mgmt Svcs Department						
Personnel Services						
10-01 Full-Time Employees	666,032	597,281	645,258	622,537	622,537	622,537
10-02 Part-Time Employees	17,235	19,253	58,117	60,605	60,605	60,605
10-03 Overtime	2,298	2,125	6,150	7,250	7,250	7,250
10-04 Limited Term	39,233	800	0	0	0	0
10-30 Acting In Capacity	1,129	15,321	350	250	250	250
10-61 Accrued Compensated Absen	9,000	27,400	0	0	0	0
10-69 Comp Cashed Out	243	540	0	0	0	0
10-83 Sick Leave Incentive	0	1,153	0	0	0	0
Total Personnel Services	735,170	663,873	709,875	690,642	690,642	690,642
Employee Benefits						
11-01 FICA	55,459	47,951	53,475	51,952	51,952	51,952
11-02 Tri-Met Payroll Tax	5,096	4,514	4,983	4,930	4,930	4,930
11-09 PERS - Pension Bond Pymt	24,296	26,652	24,935	25,755	25,755	25,755
11-10 PERS-ER	53,845	41,870	65,562	66,021	66,021	66,021
11-11 PERS-EE	43,345	37,014	42,592	41,439	41,439	41,439
11-20 Health Insurance	137,585	145,828	165,113	155,446	155,446	155,446
11-21 Dental Insurance	16,082	17,834	19,268	18,755	18,755	18,755
11-22 Life Insurance	1,070	877	1,010	957	957	957
11-23 Unemployment Insurance	124,457	151,999	160,000	160,000	160,000	160,000
11-27 Workers' Comp	9,125	28,903	30,217	35,295	35,295	35,295
11-30 Long Term Disability	2,097	1,797	2,039	1,980	1,980	1,980
11-31 FSA-Admin Fee	280	293	297	293	293	293
11-35 HRA/VEBA	12,177	10,788	12,319	12,037	12,037	12,037
Total Employee Benefits	484,914	516,320	581,810	574,860	574,860	574,860
Prof and Tech Services						
20-06 Professional Services	144,591	139,261	159,220	166,770	166,770	166,770
20-12 Bond Sale Cost/Loan Fees	11,100	0	12,390	0	0	0
20-15 Outsourced Serv & Labor	65	0	0	1,500	1,500	1,500
20-22 Assessments and Fees	5,791	5,471	5,470	5,470	5,470	5,470
Total Prof and Tech Services	161,547	144,732	177,080	173,740	173,740	173,740
Property Services						
21-02 Language Line	0	0	0	11,000	11,000	11,000
21-06 Telephone/Cell Phone	329	321	1,000	0	0	0
21-21 Equipment R and M	444	335	2,985	1,950	1,950	1,950
21-40 Equipment Rent/Lease	16,174	15,579	18,950	19,400	19,400	19,400
Total Property Services	16,947	16,235	22,935	32,350	32,350	32,350
Other Services						
22-02 Photographic/Art	118	0	0	0	0	0
22-04 Printing	1,983	3,577	2,700	3,100	3,100	3,100
22-06 Records Mgt/Microfilming	1,594	1,664	1,500	1,700	1,700	1,700
22-08 Advertising	2,405	2,747	3,200	3,000	3,000	3,000
22-12 Dues and Memberships	2,086	1,887	2,965	2,834	2,834	2,834
22-14 Training and Education	5,621	4,065	8,015	9,725	9,725	9,725
22-24 Meals	1,003	688	1,564	1,645	1,645	1,645
22-25 Mileage	499	333	725	825	825	825

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Administrative Services Fund						
Finance and Mgmt Svcs Department						
22-26 Promo/Incentive Programs	14,414	14,420	14,875	13,975	13,975	13,975
22-27 Lodging	1,263	917	4,195	4,620	4,620	4,620
22-29 Airfare	596	0	640	1,300	1,300	1,300
22-32 Fines/Interest/Penalties	50	0	0	0	0	0
Total Other Services	31,632	30,298	40,379	42,724	42,724	42,724
Supplies						
23-01 Office Supplies	4,015	2,410	4,325	3,625	3,625	3,625
23-02 Copier/Printer/Fax Supp	9,236	9,479	13,200	10,600	10,600	10,600
23-03 Paper	19,138	15,893	23,150	18,750	18,750	18,750
23-14 Minor Equip and Tools	1,174	4,186	1,700	6,350	6,350	6,350
23-20 Operating/Tech/Scientific	113	91	150	150	150	150
23-25 Other Operating	0	17	0	0	0	0
23-60 Books and Publications	3,114	2,409	2,920	3,150	3,150	3,150
23-61 Post/Pack/Del/Courier	85,310	72,795	93,451	93,475	93,475	93,475
23-62 Employee Service Awards	554	872	800	500	500	500
23-63 Comp Equip/Software/Maint	336	107	2,100	8,250	8,250	8,250
Total Supplies	122,990	108,259	141,796	144,850	144,850	144,850
Internal Service Charge						
29-05 Civic Center Debt	57,051	0	0	0	0	0
29-08 Equipment Replacement	0	0	6,008	0	0	0
29-11 Computer Replacement Chg	11,408	11,247	0	5,434	5,434	5,434
Total Internal Service Charge	68,459	11,247	6,008	5,434	5,434	5,434
Total Requirements	1,621,659	1,490,964	1,679,883	1,664,600	1,664,600	1,664,600

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 19 City-wide Services Department						
Requirements by Division						
Human Resources Div.	411,700	408,311	641,923	638,119	638,119	638,119
Neighborhoods&Comm Engage Div.	543,170	566,075	562,256	252,164	252,164	252,164
Mediation Services Div.	88,216	94,398	99,205	117,961	117,961	117,961
Emergency Management Div.	0	0	0	286,881	286,881	286,881
Budget & Financial Plan Div.	891,532	1,025,418	1,135,812	1,286,881	1,286,881	1,286,881
Communications Div.	650,297	660,372	771,610	704,109	704,109	704,109
Support Services Div.	200,984	101,193	95,833	101,634	101,634	101,634
City-wide Services Dept. Total	2,785,899	2,855,767	3,306,639	3,387,749	3,387,749	3,387,749

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 19 City-wide Services Department						
Requirements by Category						
Personnel Services	2,417,228	2,576,499	2,852,488	2,840,765	2,840,765	2,840,765
Materials & Services	368,671	279,268	454,151	546,984	546,984	546,984
City-wide Services Dept. Total	2,785,899	2,855,767	3,306,639	3,387,749	3,387,749	3,387,749

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Administrative Services Fund						
City-wide Services Department						
Personnel Services						
10-01 Full-Time Employees	1,604,297	1,659,640	1,839,648	1,805,924	1,805,924	1,805,924
10-02 Part-Time Employees	0	0	21,440	0	0	0
10-03 Overtime	3,300	5,800	7,200	7,500	7,500	7,500
10-04 Limited Term	9,692	47,501	13,572	81,598	81,598	81,598
10-05 Temp/Seasonal	1,961	7,931	0	0	0	0
10-12 Certificate Pay	147	221	0	0	0	0
10-16 Call Back Pay	0	343	0	0	0	0
10-30 Acting In Capacity	0	789	0	0	0	0
10-32 Working Out of Class Pay	84	0	0	0	0	0
10-46 Premium Pay	1,504	1,542	1,500	1,500	1,500	1,500
10-61 Accrued Compensated Absen	39,139	30,100	0	0	0	0
10-83 Sick Leave Incentive	0	3,185	0	0	0	0
Total Personnel Services	1,660,124	1,757,052	1,883,360	1,896,522	1,896,522	1,896,522
Employee Benefits						
11-01 FICA	121,617	132,328	141,533	144,389	144,389	144,389
11-02 Tri-Met Payroll Tax	11,169	12,402	13,136	13,541	13,541	13,541
11-09 PERS - Pension Bond Pymt	63,549	60,765	64,122	68,330	68,330	68,330
11-10 PERS-ER	111,519	122,452	184,116	170,159	170,159	170,159
11-11 PERS-EE	94,998	104,470	112,282	113,792	113,792	113,792
11-20 Health Insurance	266,960	271,203	360,482	340,192	340,192	340,192
11-21 Dental Insurance	33,877	35,622	45,418	44,413	44,413	44,413
11-22 Life Insurance	2,446	2,619	2,883	2,846	2,846	2,846
11-27 Workers' Comp	23,919	12,461	13,640	16,040	16,040	16,040
11-30 Long Term Disability	4,707	4,920	5,403	5,401	5,401	5,401
11-31 FSA-Admin Fee	417	456	462	357	357	357
11-35 HRA/VEBA	21,926	59,749	25,651	24,783	24,783	24,783
Total Employee Benefits	757,104	819,447	969,128	944,243	944,243	944,243
Prof and Tech Services						
20-06 Professional Services	11,940	14,942	60,000	80,000	80,000	80,000
20-08 Med and Psych Costs	23,914	23,720	33,810	35,775	35,775	35,775
20-15 Outsourced Serv & Labor	11,449	4,526	13,400	54,825	54,825	54,825
20-20 Permits and Licenses	0	0	200	250	250	250
Total Prof and Tech Services	47,303	43,188	107,410	170,850	170,850	170,850
Property Services						
21-06 Telephone/Cell Phone	9,559	11,701	12,950	13,170	13,170	13,170
21-21 Equipment R and M	502	0	500	500	500	500
21-23 Com Systems R and M	1,514	1,254	4,361	4,400	4,400	4,400
21-40 Equipment Rent/Lease	2,166	3,294	9,160	17,160	17,160	17,160
Total Property Services	13,741	16,249	26,971	35,230	35,230	35,230
Other Services						
22-02 Photographic/Art	218	102	3,500	3,500	3,500	3,500
22-04 Printing	18,614	24,026	41,474	46,500	46,500	46,500
22-08 Advertising	6,737	7,728	14,100	21,600	21,600	21,600
22-12 Dues and Memberships	5,910	3,101	4,734	4,875	4,875	4,875
22-14 Training and Education	10,558	13,677	23,900	30,430	30,430	30,430

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Administrative Services Fund						
City-wide Services Department						
22-16 Community Outreach	12,460	12,891	16,000	16,000	16,000	16,000
22-20 City Wide Training	15,154	27,295	30,000	32,600	32,600	32,600
22-24 Meals	6,495	4,133	7,355	9,400	9,400	9,400
22-25 Mileage	327	1,533	1,080	1,155	1,155	1,155
22-26 Promo/Incentive Programs	16,426	7,945	19,490	19,490	19,490	19,490
22-27 Lodging	2,586	1,934	2,100	2,100	2,100	2,100
22-28 Recruitment Expenses	5,692	13	2,950	2,950	2,950	2,950
22-29 Airfare	1,201	618	1,000	1,150	1,150	1,150
22-31 Rental Cars	241	0	0	0	0	0
22-34 Contributions/City Match	8,446	10,461	12,500	12,500	12,500	12,500
22-51 East Metro Arts and Cultu	1	0	0	0	0	0
22-52 Committee Expenses	387	536	1,500	1,500	1,500	1,500
Total Other Services	111,453	115,993	181,683	205,750	205,750	205,750
Supplies						
23-01 Office Supplies	1,072	826	4,270	5,020	5,020	5,020
23-02 Copier/Printer/Fax Supp	2,784	2,886	5,000	5,000	5,000	5,000
23-03 Paper	59	27	1,100	1,100	1,100	1,100
23-10 Gas, Oil, Lube	17	0	0	0	0	0
23-14 Minor Equip and Tools	24,730	11,289	22,721	17,300	17,300	17,300
23-20 Operating/Tech/Scientific	0	10	0	0	0	0
23-26 Protective Equip/Uniforms	0	0	500	500	500	500
23-41 Signs	0	0	700	700	700	700
23-60 Books and Publications	2,386	1,810	4,325	4,675	4,675	4,675
23-61 Post/Pack/Del/Courier	43,056	55,419	64,300	66,095	66,095	66,095
23-62 Employee Service Awards	401	112	400	600	600	600
23-63 Comp Equip/Software/Maint	5,327	746	13,700	13,900	13,900	13,900
23-64 Employee Recognition Prog	2,826	2,509	3,000	3,000	3,000	3,000
Total Supplies	82,658	75,634	120,016	117,890	117,890	117,890
Internal Service Charge						
29-05 Civic Center Debt	91,185	0	0	0	0	0
29-08 Equipment Replacement	3,928	3,910	1,684	2,002	2,002	2,002
29-11 Computer Replacement Chg	18,403	24,057	16,387	15,262	15,262	15,262
29-16 Internal Prof Svcs	0	237	0	0	0	0
Total Internal Service Charge	113,516	28,204	18,071	17,264	17,264	17,264
Total Requirements	2,785,899	2,855,767	3,306,639	3,387,749	3,387,749	3,387,749

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 16 Office of City Auditor Department						
Requirements by Division						
City Auditor Division Div.	114,126	0	0	0	0	0
Support Services Div.	8,355	0	0	0	0	0
Office of City Auditor Dept. Total	122,481	0	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 740 Administrative Services Fund						
Dept: 16 Office of City Auditor Department						
Requirements by Category						
Personnel Services	114,479	0	0	0	0	0
Materials & Services	8,002	0	0	0	0	0
Office of City Auditor Dept. Total	122,481	0	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Administrative Services Fund						
Office of City Auditor Department						
Personnel Services						
10-01 Full-Time Employees	79,702	0	0	0	0	0
Total Personnel Services	79,702	0	0	0	0	0
Employee Benefits						
11-01 FICA	6,482	0	0	0	0	0
11-02 Tri-Met Payroll Tax	586	0	0	0	0	0
11-09 PERS - Pension Bond Pymt	3,166	0	0	0	0	0
11-10 PERS-ER	2,683	0	0	0	0	0
11-11 PERS-EE	4,825	0	0	0	0	0
11-20 Health Insurance	12,691	0	0	0	0	0
11-21 Dental Insurance	1,727	0	0	0	0	0
11-22 Life Insurance	114	0	0	0	0	0
11-27 Workers' Comp	1,194	0	0	0	0	0
11-30 Long Term Disability	212	0	0	0	0	0
11-35 HRA/VEBA	1,097	0	0	0	0	0
Total Employee Benefits	34,777	0	0	0	0	0
Property Services						
21-06 Telephone/Cell Phone	499	0	0	0	0	0
Total Property Services	499	0	0	0	0	0
Other Services						
22-12 Dues and Memberships	1,319	0	0	0	0	0
22-14 Training and Education	1,148	0	0	0	0	0
22-24 Meals	55	0	0	0	0	0
22-25 Mileage	43	0	0	0	0	0
22-27 Lodging	486	0	0	0	0	0
22-29 Airfare	242	0	0	0	0	0
Total Other Services	3,293	0	0	0	0	0
Supplies						
23-02 Copier/Printer/Fax Supp	75	0	0	0	0	0
23-14 Minor Equip and Tools	15	0	0	0	0	0
23-60 Books and Publications	125	0	0	0	0	0
Total Supplies	215	0	0	0	0	0
Internal Service Charge						
29-05 Civic Center Debt	3,500	0	0	0	0	0
29-11 Computer Replacement Chg	495	0	0	0	0	0
Total Internal Service Charge	3,995	0	0	0	0	0
Total Requirements	122,481	0	0	0	0	0

Special Revenue &
Non-operating Funds

Special Revenue Funds & Non-Operating Funds - Revenues and Expenditures

Special revenue funds account for revenues that are legally restricted to expenditures for specific purposes. Non-operating funds account for the proceeds of a specific revenue source, but which do not appropriate expenditures for operating costs. The debt service funds are non-operating funds.

Special Revenue Funds

- *System Development Charges Fund* – Accounts for revenue from system development charges earmarked for specific capital expansion projects. System development charges (SDCs) are charged to new land developments for capacity impacts that will be addressed by the Water Construction Fund, Storm Water Construction Fund, Wastewater Construction Fund, Parks CIP Fund and Transportation Construction Fund. Each type of activity has a specific SDC charge. They can also include authority to provide SDC Credits to support development. The revenue remains in separate accounts in the System Development Charges Fund until appropriate expenditures are made. SDC funded projects are identified in advance.

- *Grants Fund* – Accounts for federal, state, and local grants designated for a specific purpose, activity, or facility. This fund receives all grants, which are then transferred on a reimbursement basis to the operating or capital fund for the grant-related expenditure.

- *Dedicated Stimulus Fund* – The fund is used for grants designated part of the federal stimulus program. The American Recovery & Reinvestment Act of 2009 (ARRA) was created for job preservation and creation, infrastructure investment, energy efficiency, and local fiscal stabilization. In fiscal year 2014/15 this fund reflects the final completion of the Community Oriented Policing Services (COPS) grant match.

- *Dedicated Revenue Fund* – The fund is used for programs that rely on dedicated revenue sources. This fund includes the CDBG and HOME programs and the Solid Waste/Recycling Program.

- *Designated Purpose Fund* – Accounts for monies donated to the City to support specific activities. Some grant-funded expenditures are budgeted in this fund. Resources include transfers from the Grants Fund, intergovernmental revenue, and donations from corporations and individuals.

Debt Service Funds

The debt service funds account for the revenues applied to payment of principal and interest on long-term debt, accounted for in the following debt service funds:

- *General Government Debt Fund* – This fund accounts for debt service payments on obligations of governmental funds. Requirements consist of debt service payments. This fund was created in fiscal year 2011/12 to consolidate governmental debt issuances and repayment. In fiscal year 2014/15 this fund reflects the reissuance of a line of credit and

the potential conversion of the line of credit to a long-term debt mechanism related to transportation and footpath capital projects.

- *City Backed Urban Renewal Debt Service Fund* – This fund was created to account for debt service on interim funding loaned to the Rockwood/West Gresham Urban Renewal Area. The resources are payments from the Rockwood/West Gresham Urban Renewal District. The increase in the payments on the line of credit reflects the continued capital program expenditures.
- *Pension Bond Debt Service Fund* – This fund accounts for debt service on Pension Bonds issued as a means of financing the unfunded actuarial liability with the Oregon Public Employees Retirement System.
- *Water Debt Service Fund* – This fund accounts for reserves and the payment of principal and interest. Transfers from the Water Fund provide revenue for this fund. Requirements consist of debt service payments. Fiscal year 2014/15 allows for the early pay-off of an existing water revenue bond.
- *Stormwater Debt Service Fund* – This fund accounts for reserves and the payment of principal and interest. Transfers from the Stormwater Fund provide revenue for this fund. Requirements consist of debt service payments.
- *Wastewater Debt Service Fund* – This fund accounts for reserves and the payment of principal and interest. Transfers from the Wastewater Fund provide revenue for this fund. Requirements consist of debt service payments. In fiscal year 2013/14 this fund reflected a proposed refinancing of several existing wastewater loans.
- *City Hall Debt Service Fund* – In fiscal year 2012/13 full repayment of the Full Faith and Credit Obligations for City Hall was completed. Fiscal year 2014/15 reflects the transfer of the remaining cash back to the Facilities and Fleet Management Fund.

Special Revenue and Non-Operating Funds Issues and Changes

Four funds that are now closed are included in this section for historical purposes:

- General Obligation Bond Debt Fund.
- Springwater Debt Service Fund.
- Local Improvement Debt Service Fund.
- Downtown Economic Improvement District Fund – Closure reflects the non-renewal of the Economic Improvement District in December 2011.

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
230 System Development Charge Fund						
Charges for Services	1,381,949	1,431,644	1,273,000	1,585,000	1,585,000	1,585,000
Interest Income	134,001	97,886	270,000	128,000	128,000	128,000
Miscellaneous Income	24,050	18,955	20,000	20,000	20,000	20,000
Other Resources	0	0	238,000	13,046,000	13,046,000	13,046,000
Beginning Balance	14,911,333	12,168,827	9,713,000	8,647,000	8,647,000	8,647,000
Total System Development Charge Fun	16,451,333	13,717,312	11,514,000	23,426,000	23,426,000	23,426,000

Requirements						
Interfund Transfers	3,935,717	3,261,197	9,527,920	16,319,600	16,319,600	16,319,600
Unappropriated	12,515,616	10,456,115	1,986,080	7,106,400	7,106,400	7,106,400
Total	16,451,333	13,717,312	11,514,000	23,426,000	23,426,000	23,426,000
Total System Development Charge Fund	16,451,333	13,717,312	11,514,000	23,426,000	23,426,000	23,426,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
250 Grants Fund						
Intergovernmental Revenue	3,675,723	4,523,803	13,393,925	13,177,110	13,177,110	13,177,110
Miscellaneous Income	9,961	34,243	0	0	0	0
Total Grants Fund	3,685,684	4,558,046	13,393,925	13,177,110	13,177,110	13,177,110
Requirements						
Interfund Transfers	3,685,684	4,558,046	13,393,925	13,177,110	13,177,110	13,177,110
Total	3,685,684	4,558,046	13,393,925	13,177,110	13,177,110	13,177,110
Total Grants Fund	3,685,684	4,558,046	13,393,925	13,177,110	13,177,110	13,177,110

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
255 Dedicated Stimulus Fund						
Intergovernmental Revenue	1,293,804	480,207	34,132	0	0	0
Interfund Transfers	0	169,881	402,000	33,707	33,707	33,707
Total Dedicated Stimulus Fund	1,293,804	650,088	436,132	33,707	33,707	33,707
Requirements						
Police	633,093	561,741	436,132	33,707	33,707	33,707
Urban Design & Planning	31,916	0	0	0	0	0
Environmental Services	570,799	88,347	0	0	0	0
Total	1,235,808	650,088	436,132	33,707	33,707	33,707
Interfund Transfers	57,996	0	0	0	0	0
Total	57,996	0	0	0	0	0
Total Dedicated Stimulus Fund	1,293,804	650,088	436,132	33,707	33,707	33,707

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 255 Dedicated Stimulus Fund						
Dept: 21 Police Department						
Requirements by Division						
JAG - Byrne Formula Div.	118,730	20,362	0	0	0	0
COPS Hiring Recovery Prog Div.	514,363	541,379	436,132	33,707	33,707	33,707
Police Dept. Total	633,093	561,741	436,132	33,707	33,707	33,707

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 255 Dedicated Stimulus Fund						
Dept: 21 Police Department						
Requirements by Category						
Personnel Services	599,157	551,507	436,132	33,707	33,707	33,707
Materials & Services	33,936	10,234	0	0	0	0
Police Dept. Total	633,093	561,741	436,132	33,707	33,707	33,707

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Stimulus Fund						
Police Department						
Personnel Services						
10-01 Full-Time Employees	338,695	358,256	277,260	21,032	21,032	21,032
10-03 Overtime	60,077	7,981	0	0	0	0
10-12 Certificate Pay	3,313	7,075	8,573	841	841	841
10-46 Premium Pay	12	2,044	1,810	0	0	0
Total Personnel Services	402,097	375,356	287,643	21,873	21,873	21,873
Employee Benefits						
11-01 FICA	30,471	29,129	21,775	1,665	1,665	1,665
11-02 Tri-Met Payroll Tax	0	0	2,019	156	156	156
11-10 PERS-ER	25,277	22,900	25,169	1,914	1,914	1,914
11-11 PERS-EE	24,142	22,246	17,259	1,312	1,312	1,312
11-20 Health Insurance	90,336	86,596	69,528	5,639	5,639	5,639
11-21 Dental Insurance	10,439	11,050	8,555	784	784	784
11-22 Life Insurance	531	539	433	33	33	33
11-30 Long Term Disability	0	0	804	61	61	61
11-31 FSA-Admin Fee	119	113	71	0	0	0
11-35 HRA/VEBA	3,425	3,578	2,876	270	270	270
11-88 Comp Earned Acct	12,320	0	0	0	0	0
Total Employee Benefits	197,060	176,151	148,489	11,834	11,834	11,834
Other Services						
22-06 Records Mgt/Microfilming	15,530	4,483	0	0	0	0
Total Other Services	15,530	4,483	0	0	0	0
Supplies						
23-14 Minor Equip and Tools	1,114	1,956	0	0	0	0
23-21 Amm/Supplies and Related	5,032	0	0	0	0	0
23-26 Protective Equip/Uniforms	10,596	3,795	0	0	0	0
23-63 Comp Equip/Software/Maint	1,664	0	0	0	0	0
Total Supplies	18,406	5,751	0	0	0	0
Total Requirements	633,093	561,741	436,132	33,707	33,707	33,707

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 255 Dedicated Stimulus Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Division						
CPPW Grant Program Div.	31,916	0	0	0	0	0
Urban Design & Planning Dept. Total	31,916	0	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 255 Dedicated Stimulus Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Category						
Personnel Services	19,112	0	0	0	0	0
Materials & Services	12,804	0	0	0	0	0
Urban Design & Planning Dept. Total	31,916	0	0	0	0	0

Dedicated Stimulus Fund

Urban Design & Planning Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Personnel Services						
10-01 Full-Time Employees	12,600	0	0	0	0	0
10-03 Overtime	94	0	0	0	0	0
Total Personnel Services	12,694	0	0	0	0	0
Employee Benefits						
11-01 FICA	945	0	0	0	0	0
11-02 Tri-Met Payroll Tax	87	0	0	0	0	0
11-10 PERS-ER	1,122	0	0	0	0	0
11-11 PERS-EE	762	0	0	0	0	0
11-20 Health Insurance	2,833	0	0	0	0	0
11-21 Dental Insurance	380	0	0	0	0	0
11-22 Life Insurance	14	0	0	0	0	0
11-30 Long Term Disability	40	0	0	0	0	0
11-31 FSA-Admin Fee	7	0	0	0	0	0
11-35 HRA/VEBA	228	0	0	0	0	0
Total Employee Benefits	6,418	0	0	0	0	0
Other Services						
22-16 Community Outreach	1,544	0	0	0	0	0
22-24 Meals	28	0	0	0	0	0
22-26 Promo/Incentive Programs	681	0	0	0	0	0
Total Other Services	2,253	0	0	0	0	0
Internal Service Charge						
29-16 Internal Prof Svcs	10,551	0	0	0	0	0
Total Internal Service Charge	10,551	0	0	0	0	0
Total Requirements	31,916	0	0	0	0	0

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 255 Dedicated Stimulus Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Energy Efficiency Conserv Div.	570,799	88,347	0	0	0	0
Environmental Services Dept. Total	570,799	88,347	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 255 Dedicated Stimulus Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	93,313	59,441	0	0	0	0
Materials & Services	15,368	21,024	0	0	0	0
Capital Outlay	462,118	7,882	0	0	0	0
Environmental Services Dept. Total	570,799	88,347	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Stimulus Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	28,895	10,960	0	0	0	0
10-04 Limited Term	47,921	34,308	0	0	0	0
Total Personnel Services	76,816	45,268	0	0	0	0
Employee Benefits						
11-01 FICA	4,254	3,443	0	0	0	0
11-02 Tri-Met Payroll Tax	389	319	0	0	0	0
11-10 PERS-ER	1,499	1,747	0	0	0	0
11-11 PERS-EE	2,576	2,657	0	0	0	0
11-20 Health Insurance	6,021	4,619	0	0	0	0
11-21 Dental Insurance	675	535	0	0	0	0
11-22 Life Insurance	78	57	0	0	0	0
11-30 Long Term Disability	163	121	0	0	0	0
11-35 HRA/VEBA	842	675	0	0	0	0
Total Employee Benefits	16,497	14,173	0	0	0	0
Prof and Tech Services						
20-15 Outsourced Serv & Labor	511	0	0	0	0	0
20-22 Assessments and Fees	621	0	0	0	0	0
Total Prof and Tech Services	1,132	0	0	0	0	0
Property Services						
21-20 Building R and M	4,913	18,413	0	0	0	0
Total Property Services	4,913	18,413	0	0	0	0
Other Services						
22-04 Printing	5,627	2,611	0	0	0	0
22-08 Advertising	2,699	0	0	0	0	0
22-14 Training and Education	554	0	0	0	0	0
Total Other Services	8,880	2,611	0	0	0	0
Supplies						
23-61 Post/Pack/Del/Courier	443	0	0	0	0	0
Total Supplies	443	0	0	0	0	0
Capital Outlay						
30-08 Equipment	462,118	7,882	0	0	0	0
Total Capital Outlay	462,118	7,882	0	0	0	0
Total Requirements	570,799	88,347	0	0	0	0

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
270 Dedicated Revenue Fund						
Intergovernmental Revenue	0	1,507	0	0	0	0
Charges for Services	488,936	529,000	556,000	556,000	556,000	556,000
Miscellaneous Income	1,522	1,758	0	0	0	0
Interfund Transfers	1,620,583	1,674,106	2,341,058	2,499,925	2,499,925	2,499,925
Beginning Balance	452,031	381,388	214,905	174,608	174,608	174,608
Total Dedicated Revenue Fund	2,563,072	2,587,759	3,111,963	3,230,533	3,230,533	3,230,533

Requirements						
Urban Design & Planning	1,462,587	1,474,620	0	0	0	0
Community Development	0	0	2,161,609	2,292,532	2,292,532	2,292,532
Environmental Services	719,097	745,917	783,272	711,001	711,001	711,001
Total	2,181,684	2,220,537	2,944,881	3,003,533	3,003,533	3,003,533
Interfund Transfers	0	139,230	0	0	0	0
Contingency	0	0	90,700	90,000	90,000	90,000
Unappropriated	381,388	227,992	76,382	137,000	137,000	137,000
Total	381,388	367,222	167,082	227,000	227,000	227,000
Total Dedicated Revenue Fund	2,563,072	2,587,759	3,111,963	3,230,533	3,230,533	3,230,533

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 270 Dedicated Revenue Fund						
Dept: 34 Community Development Department						
Requirements by Division						
Support Services Div.	0	0	86,325	61,629	61,629	61,629
CDBG/HOME Projects Div.	0	0	1,915,770	2,086,720	2,086,720	2,086,720
Community Revitalization Div.	0	0	159,514	144,183	144,183	144,183
Community Development Dept. Total	0	0	2,161,609	2,292,532	2,292,532	2,292,532

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 270 Dedicated Revenue Fund						
Dept: 34 Community Development Department						
Requirements by Category						
Personnel Services	0	0	102,491	110,993	110,993	110,993
Materials & Services	0	0	2,059,118	2,181,539	2,181,539	2,181,539
Community Development Dept. Total	0	0	2,161,609	2,292,532	2,292,532	2,292,532

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Revenue Fund						
Community Development Department						
Personnel Services						
10-01 Full-Time Employees	0	0	60,164	78,395	78,395	78,395
Total Personnel Services	0	0	60,164	78,395	78,395	78,395
Employee Benefits						
11-01 FICA	0	0	4,603	5,997	5,997	5,997
11-02 Tri-Met Payroll Tax	0	0	422	560	560	560
11-09 PERS - Pension Bond Pymt	0	0	5,619	2,185	2,185	2,185
11-10 PERS-ER	0	0	3,622	9,345	9,345	9,345
11-11 PERS-EE	0	0	3,610	4,704	4,704	4,704
11-20 Health Insurance	0	0	18,174	6,362	6,362	6,362
11-21 Dental Insurance	0	0	2,612	689	689	689
11-22 Life Insurance	0	0	78	78	78	78
11-27 Workers' Comp	0	0	2,210	975	975	975
11-30 Long Term Disability	0	0	174	227	227	227
11-35 HRA/VEBA	0	0	1,203	1,476	1,476	1,476
Total Employee Benefits	0	0	42,327	32,598	32,598	32,598
Prof and Tech Services						
20-06 Professional Services	0	0	10,000	10,000	10,000	10,000
20-30 CDBG Home Expenditures	0	0	1,915,770	2,086,720	2,086,720	2,086,720
Total Prof and Tech Services	0	0	1,925,770	2,096,720	2,096,720	2,096,720
Property Services						
21-06 Telephone/Cell Phone	0	0	100	100	100	100
21-40 Equipment Rent/Lease	0	0	500	500	500	500
Total Property Services	0	0	600	600	600	600
Other Services						
22-04 Printing	0	0	100	100	100	100
22-08 Advertising	0	0	900	900	900	900
22-12 Dues and Memberships	0	0	2,200	2,200	2,200	2,200
22-14 Training and Education	0	0	1,000	1,000	1,000	1,000
22-24 Meals	0	0	500	500	500	500
22-25 Mileage	0	0	150	150	150	150
22-26 Promo/Incentive Programs	0	0	500	500	500	500
22-27 Lodging	0	0	600	600	600	600
22-29 Airfare	0	0	500	500	500	500
Total Other Services	0	0	6,450	6,450	6,450	6,450
Supplies						
23-01 Office Supplies	0	0	100	100	100	100
23-14 Minor Equip and Tools	0	0	200	200	200	200
23-60 Books and Publications	0	0	300	300	300	300
23-61 Post/Pack/Del/Courier	0	0	100	100	100	100
23-63 Comp Equip/Software/Maint	0	0	100	100	100	100
Total Supplies	0	0	800	800	800	800

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Revenue Fund						
Community Development Department						
Other Operating Objects						
24-11 Interest Expense	0	0	10,000	10,000	10,000	10,000
Total Other Operating Objects	0	0	10,000	10,000	10,000	10,000
Internal Service Charge						
29-04 Property Management	0	0	8,199	3,837	3,837	3,837
29-11 Computer Replacement Chg	0	0	1,092	925	925	925
29-12 Information Services	0	0	9,023	8,048	8,048	8,048
29-16 Internal Prof Svcs	0	0	37,002	8,500	8,500	8,500
29-19 Code Enforcement Charge	0	0	2,799	1,147	1,147	1,147
29-20 Economic Development Chg	0	0	2,221	958	958	958
29-21 Liability Mgmnt Charge	0	0	2,419	1,152	1,152	1,152
29-22 Legal	0	0	32,634	32,805	32,805	32,805
29-24 City Administration	0	0	5,159	2,527	2,527	2,527
29-25 Financial Services	0	0	4,386	1,993	1,993	1,993
29-27 General Support Services	0	0	2,029	946	946	946
29-29 City-Wide Services	0	0	8,535	4,131	4,131	4,131
Total Internal Service Charge	0	0	115,498	66,969	66,969	66,969
Total Requirements	0	0	2,161,609	2,292,532	2,292,532	2,292,532

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 270 Dedicated Revenue Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Support Services Div.	133,873	135,465	156,698	154,934	154,934	154,934
Recycle at Work Program Div.	143,935	155,447	163,583	0	0	0
Dedicated Solid Waste Prg Div.	441,289	455,005	462,991	556,067	556,067	556,067
Environmental Services Dept. Total	719,097	745,917	783,272	711,001	711,001	711,001

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 270 Dedicated Revenue Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Personnel Services	511,146	551,377	562,097	488,844	488,844	488,844
Materials & Services	207,951	194,540	221,175	222,157	222,157	222,157
Environmental Services Dept. Total	719,097	745,917	783,272	711,001	711,001	711,001

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Revenue Fund						
Environmental Services Department						
Personnel Services						
10-01 Full-Time Employees	195,841	206,363	203,372	180,999	180,999	180,999
10-02 Part-Time Employees	125,117	116,100	133,561	123,520	123,520	123,520
10-03 Overtime	292	638	0	600	600	600
10-04 Limited Term	16,896	38,653	10,721	0	0	0
10-05 Temp/Seasonal	3,110	0	0	0	0	0
10-30 Acting In Capacity	447	354	300	400	400	400
10-32 Working Out of Class Pay	0	3	0	0	0	0
10-46 Premium Pay	1,500	1,500	1,500	1,500	1,500	1,500
10-61 Accrued Compensated Absen	5,566	4,400	0	0	0	0
10-83 Sick Leave Incentive	0	997	0	0	0	0
Total Personnel Services	348,769	369,008	349,454	307,019	307,019	307,019
Employee Benefits						
11-01 FICA	25,209	27,624	26,452	22,999	22,999	22,999
11-02 Tri-Met Payroll Tax	2,379	2,581	2,453	2,192	2,192	2,192
11-09 PERS - Pension Bond Pymt	10,132	11,384	12,683	12,677	12,677	12,677
11-10 PERS-ER	20,573	21,091	31,231	24,931	24,931	24,931
11-11 PERS-EE	20,332	21,693	20,967	18,421	18,421	18,421
11-20 Health Insurance	65,459	77,007	95,303	78,346	78,346	78,346
11-21 Dental Insurance	7,055	9,124	11,128	9,778	9,778	9,778
11-22 Life Insurance	544	581	539	490	490	490
11-27 Workers' Comp	4,191	4,473	4,990	6,000	6,000	6,000
11-30 Long Term Disability	968	1,032	1,008	883	883	883
11-31 FSA-Admin Fee	47	16	13	57	57	57
11-35 HRA/VEBA	5,488	5,763	5,876	5,051	5,051	5,051
Total Employee Benefits	162,377	182,369	212,643	181,825	181,825	181,825
Prof and Tech Services						
20-06 Professional Services	19,621	13,481	25,000	20,000	20,000	20,000
20-15 Outsourced Serv & Labor	1,030	5,006	2,000	3,500	3,500	3,500
Total Prof and Tech Services	20,651	18,487	27,000	23,500	23,500	23,500
Property Services						
21-04 Utility Services	0	349	0	0	0	0
21-06 Telephone/Cell Phone	2,147	702	1,000	1,000	1,000	1,000
Total Property Services	2,147	1,051	1,000	1,000	1,000	1,000
Other Services						
22-02 Photographic/Art	29	10	300	300	300	300
22-04 Printing	17,396	26,011	18,000	24,000	24,000	24,000
22-08 Advertising	2,155	2,582	3,200	3,400	3,400	3,400
22-12 Dues and Memberships	215	210	950	500	500	500
22-14 Training and Education	2,873	2,865	6,000	5,200	5,200	5,200
22-16 Community Outreach	3,594	1,716	5,750	3,250	3,250	3,250
22-20 City Wide Training	0	15	0	0	0	0
22-24 Meals	926	1,704	650	650	650	650
22-25 Mileage	415	685	250	500	500	500
22-26 Promo/Incentive Programs	180	136	0	0	0	0
22-27 Lodging	861	849	0	0	0	0

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Revenue Fund						
Environmental Services Department						
22-34 Contributions/City Match	2,669	2,350	3,000	8,250	8,250	8,250
Total Other Services	31,313	39,133	38,100	46,050	46,050	46,050
Supplies						
23-01 Office Supplies	33	182	300	300	300	300
23-14 Minor Equip and Tools	20,015	4,719	2,500	2,000	2,000	2,000
23-20 Operating/Tech/Scientific	1,033	1,391	2,500	2,500	2,500	2,500
23-25 Other Operating	0	29	0	0	0	0
23-60 Books and Publications	193	140	200	200	200	200
23-61 Post/Pack/Del/Courier	12,145	9,185	9,300	9,100	9,100	9,100
23-63 Comp Equip/Software/Maint	871	615	1,250	1,250	1,250	1,250
Total Supplies	34,290	16,261	16,050	15,350	15,350	15,350
Internal Service Charge						
29-04 Property Management	12,305	13,134	17,154	18,396	18,396	18,396
29-05 Civic Center Debt	16,284	0	0	0	0	0
29-11 Computer Replacement Chg	3,266	4,541	4,568	2,965	2,965	2,965
29-12 Information Services	33,194	39,009	37,489	35,928	35,928	35,928
29-19 Code Enforcement Charge	3,952	5,256	6,119	5,485	5,485	5,485
29-20 Economic Development Chg	4,409	2,430	4,855	4,580	4,580	4,580
29-21 Liability Mgmnt Charge	3,511	4,262	5,046	5,516	5,516	5,516
29-22 Legal	8,448	10,976	19,837	17,484	17,484	17,484
29-24 City Administration	7,433	10,025	11,276	12,088	12,088	12,088
29-25 Financial Services	8,719	9,268	9,588	9,534	9,534	9,534
29-27 General Support Services	3,791	4,594	4,436	4,525	4,525	4,525
29-29 City-Wide Services	14,238	16,113	18,657	19,756	19,756	19,756
Total Internal Service Charge	119,550	119,608	139,025	136,257	136,257	136,257
Total Requirements	719,097	745,917	783,272	711,001	711,001	711,001

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 270 Dedicated Revenue Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Division						
Support Services Div.	52,500	71,769	0	0	0	0
CDBG/HOME Projects Div.	1,146,720	1,213,500	0	0	0	0
Community Revitalization Div.	263,367	189,351	0	0	0	0
Urban Design & Planning Dept. Total	1,462,587	1,474,620	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 270 Dedicated Revenue Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Category						
Personnel Services	220,205	177,930	0	0	0	0
Materials & Services	1,212,994	1,296,690	0	0	0	0
Capital Outlay	29,388	0	0	0	0	0
Urban Design & Planning Dept. Total	1,462,587	1,474,620	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Revenue Fund						
Urban Design & Planning Department						
Personnel Services						
10-01 Full-Time Employees	146,168	108,037	0	0	0	0
10-02 Part-Time Employees	0	37	0	0	0	0
10-03 Overtime	51	395	0	0	0	0
10-04 Limited Term	0	23,130	0	0	0	0
10-05 Temp/Seasonal	443	720	0	0	0	0
Total Personnel Services	146,662	132,319	0	0	0	0
Employee Benefits						
11-01 FICA	11,154	10,433	0	0	0	0
11-02 Tri-Met Payroll Tax	1,025	969	0	0	0	0
11-09 PERS - Pension Bond Pymt	2,443	5,259	0	0	0	0
11-10 PERS-ER	13,032	5,447	0	0	0	0
11-11 PERS-EE	8,845	4,663	0	0	0	0
11-20 Health Insurance	28,904	13,496	0	0	0	0
11-21 Dental Insurance	3,698	1,815	0	0	0	0
11-22 Life Insurance	156	98	0	0	0	0
11-27 Workers' Comp	1,009	2,067	0	0	0	0
11-30 Long Term Disability	427	231	0	0	0	0
11-31 FSA-Admin Fee	39	14	0	0	0	0
11-35 HRA/VEBA	2,811	1,119	0	0	0	0
Total Employee Benefits	73,543	45,611	0	0	0	0
Prof and Tech Services						
20-06 Professional Services	11,146	10,000	0	0	0	0
20-30 CDBG Home Expenditures	1,047,441	1,212,614	0	0	0	0
20-34 NSP Projects	69,888	886	0	0	0	0
Total Prof and Tech Services	1,128,475	1,223,500	0	0	0	0
Property Services						
21-06 Telephone/Cell Phone	165	171	0	0	0	0
21-40 Equipment Rent/Lease	667	147	0	0	0	0
Total Property Services	832	318	0	0	0	0
Other Services						
22-08 Advertising	762	843	0	0	0	0
22-12 Dues and Memberships	2,645	1,040	0	0	0	0
22-14 Training and Education	0	475	0	0	0	0
22-24 Meals	296	504	0	0	0	0
22-25 Mileage	183	134	0	0	0	0
22-26 Promo/Incentive Programs	261	580	0	0	0	0
22-27 Lodging	833	626	0	0	0	0
22-29 Airfare	191	1,477	0	0	0	0
Total Other Services	5,171	5,679	0	0	0	0
Supplies						
23-01 Office Supplies	285	91	0	0	0	0
23-10 Gas, Oil, Lube	30	0	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Dedicated Revenue Fund						
Urban Design & Planning Department						
23-61 Post/Pack/Del/Courier	17	0	0	0	0	0
Total Supplies	332	91	0	0	0	0
Internal Service Charge						
29-04 Property Management	2,586	5,033	0	0	0	0
29-05 Civic Center Debt	3,432	0	0	0	0	0
29-11 Computer Replacement Chg	495	1,203	0	0	0	0
29-12 Information Services	4,911	9,631	0	0	0	0
29-16 Internal Prof Svcs	29,136	2,659	0	0	0	0
29-19 Code Enforcement Charge	964	2,143	0	0	0	0
29-20 Economic Development Chg	1,076	1,987	0	0	0	0
29-21 Liability Mgmnt Charge	798	1,680	0	0	0	0
29-22 Legal	26,130	26,456	0	0	0	0
29-24 City Administration	2,130	4,088	0	0	0	0
29-25 Financial Services	2,127	3,779	0	0	0	0
29-27 General Support Services	925	1,873	0	0	0	0
29-29 City-Wide Services	3,474	6,570	0	0	0	0
Total Internal Service Charge	78,184	67,102	0	0	0	0
Capital Outlay						
30-08 Equipment	29,388	0	0	0	0	0
Total Capital Outlay	29,388	0	0	0	0	0
Total Requirements	1,462,587	1,474,620	0	0	0	0

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
810 Designated Purpose Fund						
Intergovernmental Revenue	26,696	33,287	10,000	0	0	0
Charges for Services	0	16,576	61,500	25,000	25,000	25,000
Interest Income	4,804	5,019	0	0	0	0
Miscellaneous Income	162,046	250,737	206,601	242,803	242,803	242,803
Interfund Transfers	676,020	1,126,809	2,230,057	2,349,355	2,349,355	2,349,355
Beginning Balance	428,150	490,321	628,348	1,034,709	1,034,709	1,034,709
Total Designated Purpose Fund	1,297,716	1,922,749	3,136,506	3,651,867	3,651,867	3,651,867

Requirements						
Office Governance & Mgmt	6,305	4,975	17,900	42,500	42,500	42,500
City-wide Services	0	24,927	75,900	24,900	24,900	24,900
Police	664,667	1,111,202	1,501,334	1,434,452	1,434,452	1,434,452
Fire and Emergency Svcs	54,778	66,797	550,930	843,945	843,945	843,945
Urban Design & Planning	30,000	0	20,050	22,357	22,357	22,357
Community Development	31,450	24,824	83,000	63,570	63,570	63,570
Economic Development Srvc	0	2,601	409,000	570,000	570,000	570,000
Parks	0	0	0	50,000	50,000	50,000
Environmental Services	115	22,145	378,678	274,730	274,730	274,730
Total	787,315	1,257,471	3,036,792	3,326,454	3,326,454	3,326,454
Interfund Transfers	20,080	0	0	0	0	0
Unappropriated	490,321	665,278	99,714	325,413	325,413	325,413
Total	510,401	665,278	99,714	325,413	325,413	325,413
Total Designated Purpose Fund	1,297,716	1,922,749	3,136,506	3,651,867	3,651,867	3,651,867

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 10 Office Governance & Mgmt Department						
Requirements by Division						
Gresham Art Committee Div.	6,305	4,975	7,000	6,500	6,500	6,500
Gresham's Centennial Div.	0	0	5,900	6,000	6,000	6,000
Community Events Div.	0	0	5,000	30,000	30,000	30,000
Office Governance & Mgmt Dept. Total	6,305	4,975	17,900	42,500	42,500	42,500

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 10 Office Governance & Mgmt Department						
Requirements by Category						
Materials & Services	6,305	4,975	17,900	42,500	42,500	42,500
Office Governance & Mgmt Dept. Total	6,305	4,975	17,900	42,500	42,500	42,500

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Office Governance & Mgmt Department						
Prof and Tech Services						
20-15 Outsourced Serv & Labor	0	0	5,000	15,000	15,000	15,000
20-22 Assessments and Fees	0	0	0	500	500	500
Total Prof and Tech Services	0	0	5,000	15,500	15,500	15,500
Other Services						
22-04 Printing	440	294	1,200	500	500	500
22-08 Advertising	0	0	0	12,500	12,500	12,500
22-16 Community Outreach	2,584	445	1,000	500	500	500
22-24 Meals	2,119	1,913	1,500	3,000	3,000	3,000
22-26 Promo/Incentive Programs	0	1,994	1,200	1,200	1,200	1,200
22-62 Gresham 100	0	0	5,900	6,000	6,000	6,000
Total Other Services	5,143	4,646	10,800	23,700	23,700	23,700
Supplies						
23-01 Office Supplies	162	120	300	1,200	1,200	1,200
23-14 Minor Equip and Tools	0	0	800	300	300	300
23-61 Post/Pack/Del/Courier	1,000	209	1,000	1,800	1,800	1,800
Total Supplies	1,162	329	2,100	3,300	3,300	3,300
Total Requirements	6,305	4,975	17,900	42,500	42,500	42,500

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 19 City-wide Services Department						
Requirements by Division						
Human Resources Div.	0	24,927	75,900	24,900	24,900	24,900
City-wide Services Dept. Total	0	24,927	75,900	24,900	24,900	24,900

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 19 City-wide Services Department						
Requirements by Category						
Personnel Services	0	3,078	0	0	0	0
Materials & Services	0	21,849	75,900	24,900	24,900	24,900
City-wide Services Dept. Total	0	24,927	75,900	24,900	24,900	24,900

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
City-wide Services Department						
Personnel Services						
10-01 Full-Time Employees	0	2,110	0	0	0	0
10-46 Premium Pay	0	40	0	0	0	0
Total Personnel Services	0	2,150	0	0	0	0
Employee Benefits						
11-01 FICA	0	163	0	0	0	0
11-02 Tri-Met Payroll Tax	0	15	0	0	0	0
11-10 PERS-ER	0	75	0	0	0	0
11-11 PERS-EE	0	129	0	0	0	0
11-20 Health Insurance	0	454	0	0	0	0
11-21 Dental Insurance	0	44	0	0	0	0
11-22 Life Insurance	0	3	0	0	0	0
11-30 Long Term Disability	0	9	0	0	0	0
11-35 HRA/VEBA	0	36	0	0	0	0
Total Employee Benefits	0	928	0	0	0	0
Prof and Tech Services						
20-06 Professional Services	0	15,500	66,500	18,000	18,000	18,000
20-15 Outsourced Serv & Labor	0	334	0	0	0	0
Total Prof and Tech Services	0	15,834	66,500	18,000	18,000	18,000
Other Services						
22-12 Dues and Memberships	0	1,700	600	600	600	600
22-14 Training and Education	0	1,625	1,100	1,100	1,100	1,100
22-24 Meals	0	129	200	200	200	200
22-27 Lodging	0	1,464	1,500	1,500	1,500	1,500
22-29 Airfare	0	554	1,000	1,000	1,000	1,000
Total Other Services	0	5,472	4,400	4,400	4,400	4,400
Internal Service Charge						
29-16 Internal Prof Svcs	0	543	5,000	2,500	2,500	2,500
Total Internal Service Charge	0	543	5,000	2,500	2,500	2,500
Total Requirements	0	24,927	75,900	24,900	24,900	24,900

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 21 Police Department						
Requirements by Division						
Police Foundation Div.	0	1,570	54,304	58,753	58,753	58,753
K-9 Program Div.	8,202	1,575	16,415	17,915	17,915	17,915
Police Special Invest Div.	19,786	48,020	24,643	33,943	33,943	33,943
Education Programs Div.	0	370	1,000	526	526	526
Honor Guard Trust Fund Div.	71	0	1,000	900	900	900
Bullet Proof Vest Partner Div.	8,766	5,435	18,584	19,000	19,000	19,000
Fed/State Asset Seizure Div.	0	7,669	115,534	108,000	108,000	108,000
State Homeland Security Div.	14,205	36,873	100,000	100,000	100,000	100,000
JAG Div.	8,747	61,359	230,542	188,157	188,157	188,157
EMGET Grant Div.	568,086	736,795	669,604	635,000	635,000	635,000
2011 COPS Grant Div.	36,804	211,536	269,708	272,258	272,258	272,258
Police Dept. Total	664,667	1,111,202	1,501,334	1,434,452	1,434,452	1,434,452

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 21 Police Department						
Requirements by Category						
Personnel Services	560,990	804,601	885,617	900,244	900,244	900,244
Materials & Services	103,677	177,970	420,089	306,051	306,051	306,051
Capital Outlay	0	128,631	195,628	228,157	228,157	228,157
Police Dept. Total	664,667	1,111,202	1,501,334	1,434,452	1,434,452	1,434,452

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Police Department						
Personnel Services						
10-01 Full-Time Employees	249,245	382,793	478,812	477,914	477,914	477,914
10-03 Overtime	31,035	88,166	128,276	168,000	168,000	168,000
10-04 Limited Term	33,860	35,808	0	0	0	0
10-12 Certificate Pay	15,848	13,066	17,388	18,068	18,068	18,068
10-30 Acting In Capacity	15	0	0	0	0	0
10-46 Premium Pay	4,683	7,874	7,990	8,756	8,756	8,756
10-61 Accrued Compensated Absen	54,800	21,700	0	0	0	0
Total Personnel Services	389,486	549,407	632,466	672,738	672,738	672,738
Employee Benefits						
11-01 FICA	25,304	39,539	38,336	41,926	41,926	41,926
11-02 Tri-Met Payroll Tax	2,136	2,490	3,540	3,933	3,933	3,933
11-10 PERS-ER	26,134	32,352	47,275	50,005	50,005	50,005
11-11 PERS-EE	19,524	26,980	30,251	33,044	33,044	33,044
11-20 Health Insurance	67,575	94,176	112,192	80,571	80,571	80,571
11-21 Dental Insurance	8,623	12,310	14,380	9,603	9,603	9,603
11-22 Life Insurance	465	703	747	745	745	745
11-30 Long Term Disability	756	820	1,388	1,386	1,386	1,386
11-31 FSA-Admin Fee	2	3	0	0	0	0
11-35 HRA/VEBA	3,420	4,925	5,042	6,293	6,293	6,293
11-88 Comp Earned Acct	17,565	40,896	0	0	0	0
Total Employee Benefits	171,504	255,194	253,151	227,506	227,506	227,506
Prof and Tech Services						
20-06 Professional Services	70,411	112,968	120,000	126,052	126,052	126,052
20-26 Invest Res/Drug Seiz	0	0	17,000	17,000	17,000	17,000
Total Prof and Tech Services	70,411	112,968	137,000	143,052	143,052	143,052
Property Services						
21-22 Motor Vehicle R and M	0	210	0	0	0	0
Total Property Services	0	210	0	0	0	0
Other Services						
22-04 Printing	0	39	0	0	0	0
22-08 Advertising	0	2,113	0	0	0	0
22-14 Training and Education	900	1,981	9,471	10,000	10,000	10,000
22-21 Uniform Cleaning	370	392	0	0	0	0
22-24 Meals	1,047	1,359	1,500	1,026	1,026	1,026
22-25 Mileage	0	3	0	0	0	0
22-26 Promo/Incentive Programs	0	2,154	3,753	3,753	3,753	3,753
22-27 Lodging	4,335	3,575	1,000	1,000	1,000	1,000
22-29 Airfare	1,084	1,216	1,000	1,000	1,000	1,000
22-31 Rental Cars	788	645	0	0	0	0
22-34 Contributions/City Match	0	5,000	0	0	0	0
22-60 Police Rewards	0	0	5,000	5,000	5,000	5,000
Total Other Services	8,524	18,477	21,724	21,779	21,779	21,779
Supplies						
23-13 Veh Repairs/Minor Equip	6,838	0	0	0	0	0

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Police Department						
23-14 Minor Equip and Tools	6,282	34,277	225,366	103,405	103,405	103,405
23-23 Animal Supp/Related Exp	0	1,575	16,415	17,915	17,915	17,915
23-26 Protective Equip/Uniforms	8,883	5,435	19,584	19,900	19,900	19,900
23-61 Post/Pack/Del/Courier	0	12	0	0	0	0
23-63 Comp Equip/Software/Maint	2,739	5,016	0	0	0	0
Total Supplies	24,742	46,315	261,365	141,220	141,220	141,220
Capital Outlay						
30-08 Equipment	0	128,631	195,628	228,157	228,157	228,157
Total Capital Outlay	0	128,631	195,628	228,157	228,157	228,157
Total Requirements	664,667	1,111,202	1,501,334	1,434,452	1,434,452	1,434,452

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Division						
Fire Dept Donation Fund Div.	54,778	66,797	134,930	263,367	263,367	263,367
SAFER Grant Div.	0	0	416,000	580,578	580,578	580,578
Fire and Emergency Svcs Dept. Total	54,778	66,797	550,930	843,945	843,945	843,945

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 22 Fire and Emergency Svcs Department						
Requirements by Category						
Personnel Services	0	0	416,000	580,578	580,578	580,578
Materials & Services	21,035	19,510	40,210	46,307	46,307	46,307
Capital Outlay	33,743	47,287	94,720	217,060	217,060	217,060
Fire and Emergency Svcs Dept. Total	54,778	66,797	550,930	843,945	843,945	843,945

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Fire and Emergency Svcs Department						
Personnel Services						
10-01 Full-Time Employees	0	0	236,000	334,662	334,662	334,662
10-12 Certificate Pay	0	0	22,000	31,793	31,793	31,793
Total Personnel Services	0	0	258,000	366,455	366,455	366,455
Employee Benefits						
11-01 FICA	0	0	20,000	28,034	28,034	28,034
11-02 Tri-Met Payroll Tax	0	0	2,000	2,617	2,617	2,617
11-10 PERS-ER	0	0	23,000	32,065	32,065	32,065
11-11 PERS-EE	0	0	15,000	21,987	21,987	21,987
11-20 Health Insurance	0	0	82,000	107,440	107,440	107,440
11-21 Dental Insurance	0	0	12,000	15,673	15,673	15,673
11-22 Life Insurance	0	0	500	468	468	468
11-30 Long Term Disability	0	0	500	970	970	970
11-35 HRA/VEBA	0	0	3,000	4,869	4,869	4,869
Total Employee Benefits	0	0	158,000	214,123	214,123	214,123
Prof and Tech Services						
20-15 Outsourced Serv & Labor	8,606	7,513	21,600	34,632	34,632	34,632
Total Prof and Tech Services	8,606	7,513	21,600	34,632	34,632	34,632
Property Services						
21-06 Telephone/Cell Phone	3,037	0	0	0	0	0
Total Property Services	3,037	0	0	0	0	0
Other Services						
22-26 Promo/Incentive Programs	5,933	7,471	351	351	351	351
Total Other Services	5,933	7,471	351	351	351	351
Supplies						
23-14 Minor Equip and Tools	2,000	0	0	0	0	0
23-20 Operating/Tech/Scientific	0	0	12,936	5,000	5,000	5,000
23-26 Protective Equip/Uniforms	511	0	5,323	6,324	6,324	6,324
23-63 Comp Equip/Software/Maint	948	4,526	0	0	0	0
Total Supplies	3,459	4,526	18,259	11,324	11,324	11,324
Capital Outlay						
30-06 Buildings	33,743	0	0	0	0	0
30-08 Equipment	0	47,287	94,720	169,360	169,360	169,360
30-10 Motor Vehicles	0	0	0	47,700	47,700	47,700
Total Capital Outlay	33,743	47,287	94,720	217,060	217,060	217,060
Total Requirements	54,778	66,797	550,930	843,945	843,945	843,945

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Division						
Park Sponsorship/Donation Div.	30,000	0	20,050	22,357	22,357	22,357
Urban Design & Planning Dept. Total	30,000	0	20,050	22,357	22,357	22,357

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 32 Urban Design & Planning Department						
Requirements by Category						
Materials & Services	30,000	0	20,050	22,357	22,357	22,357
Urban Design & Planning Dept. Total	30,000	0	20,050	22,357	22,357	22,357

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Urban Design & Planning Department						
Prof and Tech Services						
20-15 Outsourced Serv & Labor	30,000	0	0	0	0	0
Total Prof and Tech Services	30,000	0	0	0	0	0
Other Services						
22-26 Promo/Incentive Programs	0	0	150	150	150	150
Total Other Services	0	0	150	150	150	150
Supplies						
23-14 Minor Equip and Tools	0	0	19,900	22,207	22,207	22,207
Total Supplies	0	0	19,900	22,207	22,207	22,207
Total Requirements	30,000	0	20,050	22,357	22,357	22,357

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 34 Community Development Department						
Requirements by Division						
Code Compliance Div.	0	0	83,000	63,570	63,570	63,570
Small Busn Incent Program Div.	31,450	24,824	0	0	0	0
Community Development Dept. Total	31,450	24,824	83,000	63,570	63,570	63,570

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 34 Community Development Department						
Requirements by Category						
Materials & Services	31,450	24,824	83,000	63,570	63,570	63,570
Community Development Dept. Total	31,450	24,824	83,000	63,570	63,570	63,570

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Community Development Department						
Prof and Tech Services						
20-15 Outsourced Serv & Labor	0	0	83,000	63,570	63,570	63,570
Total Prof and Tech Services	0	0	83,000	63,570	63,570	63,570
Other Services						
22-76 Downtown - SBIP	19,449	24,448	0	0	0	0
22-77 Civic Neighborhood - SBIP	4,682	0	0	0	0	0
22-78 Rockwood UR - SBIP	7,319	376	0	0	0	0
Total Other Services	31,450	24,824	0	0	0	0
Total Requirements	31,450	24,824	83,000	63,570	63,570	63,570

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 36 Economic Development Srvc Department						
Requirements by Division						
Enterprise Zone CSF Proj Div.	0	2,601	409,000	570,000	570,000	570,000
Economic Development Srvc Dept. Total	0	2,601	409,000	570,000	570,000	570,000

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 36 Economic Development Srvc Department						
Requirements by Category						
Materials & Services	0	2,601	409,000	570,000	570,000	570,000
Economic Development Srvc Dept. Total	0	2,601	409,000	570,000	570,000	570,000

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Economic Development Srvc Department						
Prof and Tech Services						
20-06 Professional Services	0	2,601	409,000	570,000	570,000	570,000
Total Prof and Tech Services	0	2,601	409,000	570,000	570,000	570,000
Total Requirements	0	2,601	409,000	570,000	570,000	570,000

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 41 Parks Department						
Requirements by Division						
Sports Field Fees Div.	0	0	0	50,000	50,000	50,000
Parks Dept. Total	0	0	0	50,000	50,000	50,000

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 41 Parks Department						
Requirements by Category						
Materials & Services	0	0	0	50,000	50,000	50,000
Parks Dept. Total	0	0	0	50,000	50,000	50,000

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Parks Department						
Property Services						
21-25 Park R and M	0	0	0	50,000	50,000	50,000
Total Property Services	0	0	0	50,000	50,000	50,000
Total Requirements	0	0	0	50,000	50,000	50,000

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 45 Environmental Services Department						
Requirements by Division						
Trans Planning Grant Div.	0	0	303,599	250,000	250,000	250,000
Sports Field Fees Div.	0	21,062	50,000	0	0	0
Urban Tree Program Div.	115	1,083	25,079	24,730	24,730	24,730
Environmental Services Dept. Total	115	22,145	378,678	274,730	274,730	274,730

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 810 Designated Purpose Fund						
Dept: 45 Environmental Services Department						
Requirements by Category						
Materials & Services	115	22,145	378,678	274,730	274,730	274,730
Environmental Services Dept. Total	115	22,145	378,678	274,730	274,730	274,730

Line Item Detail by Department

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Designated Purpose Fund						
Environmental Services Department						
Prof and Tech Services						
20-06 Professional Services	0	0	40,000	40,000	40,000	40,000
20-15 Outsourced Serv & Labor	115	1,083	25,079	24,730	24,730	24,730
Total Prof and Tech Services	115	1,083	65,079	64,730	64,730	64,730
Property Services						
21-25 Park R and M	0	21,062	50,000	0	0	0
Total Property Services	0	21,062	50,000	0	0	0
Internal Service Charge						
29-16 Internal Prof Svcs	0	0	263,599	210,000	210,000	210,000
Total Internal Service Charge	0	0	263,599	210,000	210,000	210,000
Total Requirements	115	22,145	378,678	274,730	274,730	274,730

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
420 General Government Debt Fund						
Intergovernmental Revenue	14,395	13,405	12,300	10,800	10,800	10,800
Interfund Transfers	963,345	698,501	1,269,800	1,852,900	1,852,900	1,852,900
Other Resources	0	0	596,800	12,725,315	12,725,315	12,725,315
Beginning Balance	1	5	0	1,500	1,500	1,500
Total General Government Debt Fund	977,741	711,911	1,878,900	14,590,515	14,590,515	14,590,515

Requirements						
Debt Service	977,736	711,911	1,876,600	14,587,415	14,587,415	14,587,415
Unappropriated	5	0	2,300	3,100	3,100	3,100
Total	977,741	711,911	1,878,900	14,590,515	14,590,515	14,590,515
Total General Government Debt Fund	977,741	711,911	1,878,900	14,590,515	14,590,515	14,590,515

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
450 City Backed Urban Renewal Fund						
Intergovernmental Revenue	3,330,080	2,971,784	6,372,500	14,849,300	14,849,300	14,849,300
Interest Income	202	1,660	0	0	0	0
Beginning Balance	25,136	25,136	15,000	20,000	20,000	20,000
Total City Backed Urban Renewal Fund	3,355,418	2,998,580	6,387,500	14,869,300	14,869,300	14,869,300

Requirements						
Debt Service	3,330,282	2,971,826	6,372,500	14,849,300	14,849,300	14,849,300
Unappropriated	25,136	26,754	15,000	20,000	20,000	20,000
Total	3,355,418	2,998,580	6,387,500	14,869,300	14,869,300	14,869,300
Total City Backed Urban Renewal Fund	3,355,418	2,998,580	6,387,500	14,869,300	14,869,300	14,869,300

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
490 Pension Bond Debt Service Fund						
Internal Service Charges	1,384,431	1,441,326	1,504,212	1,567,000	1,567,000	1,567,000
Beginning Balance	48	48	0	0	0	0
Total Pension Bond Debt Service Fund	1,384,479	1,441,374	1,504,212	1,567,000	1,567,000	1,567,000

Requirements						
Debt Service	1,384,431	1,441,326	1,504,212	1,567,000	1,567,000	1,567,000
Unappropriated	48	48	0	0	0	0
Total	1,384,479	1,441,374	1,504,212	1,567,000	1,567,000	1,567,000
Total Pension Bond Debt Service Fund	1,384,479	1,441,374	1,504,212	1,567,000	1,567,000	1,567,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
511 Water Debt Service Fund						
Interfund Transfers	1,700,000	1,200,000	1,150,000	3,010,000	3,010,000	3,010,000
Beginning Balance	250,067	285,738	404,500	488,000	488,000	488,000
Total Water Debt Service Fund	1,950,067	1,485,738	1,554,500	3,498,000	3,498,000	3,498,000

Requirements						
Debt Service	1,664,329	1,075,696	1,249,450	3,186,300	3,186,300	3,186,300
Unappropriated	285,738	410,042	305,050	311,700	311,700	311,700
Total	1,950,067	1,485,738	1,554,500	3,498,000	3,498,000	3,498,000
Total Water Debt Service Fund	1,950,067	1,485,738	1,554,500	3,498,000	3,498,000	3,498,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
541 Stormwater Debt Service Fund						
Interfund Transfers	550,000	560,000	540,000	408,000	408,000	408,000
Beginning Balance	351,596	360,546	367,000	380,000	380,000	380,000
Total Stormwater Debt Service Fund	901,596	920,546	907,000	788,000	788,000	788,000

Requirements						
Debt Service	541,050	542,452	538,400	658,000	658,000	658,000
Unappropriated	360,546	378,094	368,600	130,000	130,000	130,000
Total	901,596	920,546	907,000	788,000	788,000	788,000
Total Stormwater Debt Service Fund	901,596	920,546	907,000	788,000	788,000	788,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
555 Wastewater Debt Service Fund						
Intergovernmental Revenue	0	173,045	0	233,000	233,000	233,000
Interest Income	11,430	9,353	20,000	20,000	20,000	20,000
Miscellaneous Income	68,579	59,346	55,000	0	0	0
Interfund Transfers	2,600,000	2,100,000	2,520,000	2,300,000	2,300,000	2,300,000
Other Resources	0	0	7,229,000	0	0	0
Beginning Balance	3,092,537	1,331,896	2,681,000	942,000	942,000	942,000
Total Wastewater Debt Service Fund	5,772,546	3,673,640	12,505,000	3,495,000	3,495,000	3,495,000

Requirements						
Debt Service	2,634,828	2,625,366	9,846,200	2,593,100	2,593,100	2,593,100
Unappropriated	3,137,718	1,048,274	2,658,800	901,900	901,900	901,900
Total	5,772,546	3,673,640	12,505,000	3,495,000	3,495,000	3,495,000
Total Wastewater Debt Service Fund	5,772,546	3,673,640	12,505,000	3,495,000	3,495,000	3,495,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
612 City Hall Debt Service Fund						
Interfund Transfers	995,000	5,672,625	0	0	0	0
Beginning Balance	44,698	49,561	0	50,000	50,000	50,000
Total City Hall Debt Service Fund	1,039,698	5,722,186	0	50,000	50,000	50,000

Requirements						
Interfund Transfers	0	0	0	50,000	50,000	50,000
Debt Service	990,137	5,673,769	0	0	0	0
Unappropriated	49,561	48,417	0	0	0	0
Total	1,039,698	5,722,186	0	50,000	50,000	50,000
Total City Hall Debt Service Fund	1,039,698	5,722,186	0	50,000	50,000	50,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
410 Gen Obligation Bond Debt Fund						
Taxes	2,504	0	0	0	0	0
Interest Income	69	19	0	0	0	0
Beginning Balance	14,603	2,176	0	0	0	0
Total Gen Obligation Bond Debt Fund	17,176	2,195	0	0	0	0

Requirements						
Interfund Transfers	15,000	2,195	0	0	0	0
Unappropriated	2,176	0	0	0	0	0
Total	17,176	2,195	0	0	0	0
Total Gen Obligation Bond Debt Fund	17,176	2,195	0	0	0	0

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
430 Springwater Debt Service Fund						
Interest Income	2	2	0	0	0	0
Beginning Balance	197	199	0	0	0	0
Total Springwater Debt Service Fund	199	201	0	0	0	0

Requirements						
Interfund Transfers	0	201	0	0	0	0
Unappropriated	199	0	0	0	0	0
Total	199	201	0	0	0	0
Total Springwater Debt Service Fund	199	201	0	0	0	0

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
480 Local Improvement Debt Se Fund						
Interest Income	255	236	0	0	0	0
Miscellaneous Income	1,298	1,309	0	0	0	0
Beginning Balance	24,570	26,123	0	0	0	0
Total Local Improvement Debt Se Fund	26,123	27,668	0	0	0	0

Requirements						
Interfund Transfers	0	27,668	0	0	0	0
Unappropriated	26,123	0	0	0	0	0
Total	26,123	27,668	0	0	0	0
Total Local Improvement Debt Se Fund	26,123	27,668	0	0	0	0

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
820 Downtown Economic Improve Fund						
Miscellaneous Income	6	0	0	0	0	0
Beginning Balance	1,809	0	0	0	0	0
Total Downtown Economic Improve Fu	1,815	0	0	0	0	0
Requirements						
Finance and Mgmt Svcs	1,815	0	0	0	0	0
Total	1,815	0	0	0	0	0
Total Downtown Economic Improve Fund	1,815	0	0	0	0	0

Department Requirements

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 820 Downtown Economic Improve Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Division						
EID Disbursements Div.	1,815	0	0	0	0	0
Finance and Mgmt Svcs Dept. Total	1,815	0	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Fund: 820 Downtown Economic Improve Fund						
Dept: 17 Finance and Mgmt Svcs Department						
Requirements by Category						
Materials & Services	1,815	0	0	0	0	0
Finance and Mgmt Svcs Dept. Total	1,815	0	0	0	0	0

	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
Downtown Economic Improve Fund						
Finance and Mgmt Svcs Department						
Prof and Tech Services						
20-22 Assessments and Fees	130	0	0	0	0	0
Total Prof and Tech Services	130	0	0	0	0	0
Other Services						
22-35 GDDA Remittance	1,685	0	0	0	0	0
Total Other Services	1,685	0	0	0	0	0
Total Requirements	1,815	0	0	0	0	0

Capital Funds

Capital Improvement Funds Revenues and Expenditures

Capital project funds account for the resources used to improve the public infrastructure, purchase land or buildings. The City budgets the following capital project funds:

- *Footpaths and Bikeways Fund* – Accounts for projects specific to improving pedestrian and bikeway facilities. One percent of gasoline tax revenue is sent to the Footpaths and Bikeways Fund in compliance with a statewide program dedicated to improving sidewalks, providing bicycle lanes, and increasing pedestrian mobility. Other expenditures are primarily for the construction of a trail along the MAX light-rail line connecting Rockwood Town Center, Civic Neighborhood, and Gresham Regional Center.
- *Park Fund* – Accounts for projects to expand or improve Gresham's public parks funded with revenues from system development charges, grants, loans, and bond measures. Expenditures are for capital improvements to existing park facilities, and construction of Nadaka Park improvements.
- *Public Facility Improvement Fund* – Accounts for funds for the wetland mitigation activities at the Fujitsu industrial site. The balance of the resources is carried forward for fiscal year 2014/15 to complete the mitigation work, which must then be monitored for several years.
- *General Development Fund* – This fund was established to address the infrastructure needs in the Pleasant Valley and Springwater areas. The revenue is in the form of SDC credits to allow potential development to occur.
- *Transportation Construction Fund* – This fund accounts for transportation related capital projects. Revenues come from gasoline taxes and transfers from the System Development Charges Fund and the Grants Fund. Expenditures are for maintenance and enhancements to the City's streets. Streetlight projects and pole replacements, funded by a transfer of debt proceeds from the Streetlight Fund, are included in the projects for fiscal year 2014/15.
- *City UR Capital Improvement Fund* – This fund accounts for capital expenditures made on behalf of the Gresham Redevelopment Commission (GRDC), under an intergovernmental agreement to carry out the urban renewal plan. The funding is received from the GRDC. Budgeted expenditures include work on the Catalyst site, as well as other improvements within the urban renewal area.
- *Water Construction Fund* – This fund accounts for water-related capital projects. Revenues come from water utility rates, transfers from the System Development Charges Fund and loan proceeds. Expenditures are for maintenance and enhancements to the City's water system.
- *Stormwater Construction Fund* – This fund accounts for stormwater related capital projects. Revenues come from stormwater utility rates, transfers from the System Development Charges Fund, and loan proceeds. Expenditures are for maintenance and enhancements to the City's stormwater system.
- *Wastewater Construction Fund* – This fund accounts for wastewater related capital projects. Revenues come from wastewater utility rates and transfers from the System Development Charges Fund. Expenditures are for maintenance and enhancements to the City's wastewater system.

- *City Facility Capital Fund* – This fund accounts for capital expenditures related to City-owned facilities such as City Hall, the Public Safety and Schools building, and fire stations.
- *IT System Replacement Fund* – This fund accounts for capital expenditures related to IT systems. Expenditures for fiscal year 2014/15 are for the implementation of the new utility billing system. Revenue for this project comes from the Water, Stormwater, and Wastewater Funds.

Capital Improvement Funds Issues and Changes

The City of Gresham adopts the Five-Year Capital Improvement Program as a separate document from the budget; however, the two documents are closely linked. The projects scheduled during the first year of the CIP are adopted as part of the City's annual budget.

The Capital Improvement Program is updated on an annual basis. This process includes a Type IV Hearing with the Gresham Planning Commission, which was held on March 24, 2014. A Type IV Hearing was held with the Gresham City Council on May 20, 2014, and an enactment reading and final adoption is scheduled for June 24, 2014.

Parks Fund

- Completion of the construction of the Children's Fountain.
- Improvements at Nadaka Park, which is a community driven effort to add park amenities in the Rockwood/Wilkes East neighborhood. Funds are to be leveraged from significant grant resources and community volunteer time to provide additional recreational amenities.

Transportation Construction Fund

- Street surfacing improvements for citywide pavement preservation projects meant to extend the life of the transportation network.
- Conversion of the existing street lighting system to LED lights which will reduce the City's largest energy use, increase sustainability and save money.
- Construct the Division Street Corridor for a needed bicycle and pedestrian facilities on Division between Wallula and the Gresham/Fairview trail.
- Complete safety and capacity improvements on SE 190th north and south of Pleasant View. The project also will prepare for future growth in the Pleasant Valley area.

Footpaths and Bikeways CIP Fund

- Design and initial construction of a multi-use trail along the MAX light rail tracks connecting Rockwood Town Center, Civic Neighborhood, and Gresham Regional Center.
- Installation of pedestrian enhancements, especially related to crossings and sidewalks.

General Development Fund

- The capital budget includes the authority to provide system development charge credits as needed to support potential development activity in the Pleasant Valley and Springwater areas. These SDCs are considered credits and are not cash.

Urban Renewal CIP Fund

- Improvements to facilitate development of the Rockwood Boys and Girls Club.
- Determine strategy for the development of a vacant portion of the Commission owned Catalyst site and the future of the Commission owned Rockwood Community Office Building.

Water Construction Fund

- Continued replacement of water pipes that have experienced leaks and breaks over the years to reduce water outages and road damage. Replacement of the pipes will improve customer service and reduce expenses associated with reactive repair work.
- Identify locations for potential well development and construct test wells. The information will be evaluated to determine which wells it would be most advantageous for the City to develop into production wells in the future.
- Design for a new intermediate pump station to allow for operation flexibility, system redundancy, and prepare for future growth.

Stormwater Construction Fund

- Construction of the Underground Injection Control Implementation project which will modify the City's drywells to comply with regulatory requirements.
- Fairview Creek Wetland Mitigation Bank is slated to improve and restore natural resource conditions for the Fairview Creek and Columbia Slough Watersheds.
- Integrate Low Impact Development practices such as rain gardens, stormwater planters, swales, porous pavement, and pavers for water quality and flood control.
- Assessment of riparian corridors to improve water quality and prevent erosion, preventing loss of land and damage to adjacent infrastructure or homes.

Wastewater Construction Fund

- Continued implementation of the Pipe Rehabilitation/Replacement Project, which replaces 1950's era pipelines that have reached the end of their useful life.
- Repair and replacement of unit processes and equipment at the Wastewater Treatment Plant in order to ensure continued compliance with permit conditions. These projects also provide energy conservation or production and a potential source of revenue. The Fats, Oils, and Grease Project (FOG) is one example of this.
- Continue implementation of the collection system replacement projects which will also provide capacity for growth in Pleasant Valley and Springwater. Including the East Basin Trunk project which is needed to address existing system constraints.

City Facility Capital Fund

- Public School and Safety Building roof replacement.
- Operations Center roof repair.

- Fire District 10 Capital Maintenance Program, per signed agreement.

IT System Replacement Fund

- Completion of the utility billing system replacement.

The LID Fund, that is now closed, is included in this section for historical purposes.

- *LID Fund* – This fund accounted for capital expenditures for Local Improvement Districts (LID). LIDs are created by property owners wishing to make infrastructure improvements. The property owners repay the cost of the project. No expenditures are planned for fiscal year 2014/15.

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
211 Footpaths and Bike Routes Fund						
Intergovernmental Revenue	57,570	57,913	58,940	94,600	94,600	94,600
Interest Income	3,330	3,826	5,840	4,420	4,420	4,420
Interfund Transfers	276,596	454,252	3,095,200	2,875,300	2,875,300	2,875,300
Other Resources	6,000	26,726	767,600	740,700	740,700	740,700
Beginning Balance	435,195	507,531	480,200	501,700	501,700	501,700
Total Footpaths and Bike Routes Fund	778,691	1,050,248	4,407,780	4,216,720	4,216,720	4,216,720

Requirements						
Capital Improvement Proje	271,160	610,101	4,107,300	3,881,500	3,881,500	3,881,500
Unappropriated	507,531	440,147	300,480	335,220	335,220	335,220
Total	778,691	1,050,248	4,407,780	4,216,720	4,216,720	4,216,720
Total Footpaths and Bike Routes Fund	778,691	1,050,248	4,407,780	4,216,720	4,216,720	4,216,720

FOOTPATHS & BIKEWAYS CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
Footpaths & Bikeways Fund					
605000	Americans W/ Disabilities Curb Ramp	12,423	46,354	33,686	30,000
608300	MAX Trail	24,272	113,792	3,434,986	3,285,544
610300	Division and 190th Improvements	4,968	70,805	15,822	-
610600	Pedestrian Enhancements	137,535	357,614	360,550	458,115
610700	Bicycle Projects	42,054	6,519	55,144	59,144
610800	Individualized Transportation marketing	33,620	-	-	-
611000	Halsey Street Bike & Ped Improvements	886	-	-	-
611100	Pedestrian MidBlock Crossing Enhancements	5,397	-	-	-
611200	Sidewalk Infill (Code Enforcement) - CDBG	1,554	-	-	-
611300	Missing Sidewalk Links - CDBG	8,379	-	-	-
611600	Safe Routes to School - H.B. Lee Elementry School	71	5,922	207,107	48,658
611700	Max Trail Completion and Enhancement	-	9,095	-	-
Subtotal		271,159	610,101	4,107,295	3,881,461
TOTAL		271,159	610,101	4,107,295	3,881,461

Resources and Requirements By Fund

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
310 Park Fund						
Charges for Services	85	0	0	0	0	0
Interest Income	7,386	4,242	0	14,000	14,000	14,000
Miscellaneous Income	1,734	0	30,000	0	0	0
Interfund Transfers	433,393	1,011,616	2,193,860	1,605,300	1,605,300	1,605,300
Other Resources	0	0	1,585,000	1,448,100	1,448,100	1,448,100
Beginning Balance	876,164	905,472	918,080	930,200	930,200	930,200
Total Park Fund	1,318,762	1,921,330	4,726,940	3,997,600	3,997,600	3,997,600

Requirements						
Capital Improvement Proje	354,020	1,068,664	3,793,370	3,247,400	3,247,400	3,247,400
Debt Service	59,270	0	0	0	0	0
Unappropriated	905,472	852,666	933,570	750,200	750,200	750,200
Total	1,318,762	1,921,330	4,726,940	3,997,600	3,997,600	3,997,600
Total Park Fund	1,318,762	1,921,330	4,726,940	3,997,600	3,997,600	3,997,600

PARKS CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
Park Development					
709700	Main City Park Improvements - Phase I	210,241	983,950	216,797	-
723900	Rockwood Central Playground Equip.	84,050	1,808	-	-
Subtotal		294,291	985,758	216,797	-
Trails & Open Space					
715200	Springwater Trailhead	12,196	12,307	114,762	-
716102	Gresham/Fairview Trail 2	47,533	-	-	-
716104	Gresham/Fairview Trail 4 & 5	-	-	670,000	670,000
Subtotal		59,729	12,307	784,762	670,000
Other Improvements					
724000	Nelson Property Neighborhood Park @ Nadaka	-	-	1,056,803	979,241
724001	NE Pacific Street Imp @ Nadaka	-	-	235,000	235,000
724100	The Children's Fountain	-	70,599	1,500,000	1,363,070
Subtotal		-	70,599	2,791,803	2,577,311
TOTAL		354,020	1,068,664	3,793,362	3,247,311

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
320 Public Facility Improvemt Fund						
Interest Income	2,606	2,201	2,600	2,300	2,300	2,300
Beginning Balance	270,140	249,632	228,780	227,280	227,280	227,280
Total Public Facility Improvemt Fund	272,746	251,833	231,380	229,580	229,580	229,580

Requirements						
Capital Improvement Proje	23,114	6,750	130,000	130,000	130,000	130,000
Unappropriated	249,632	245,083	101,380	99,580	99,580	99,580
Total	272,746	251,833	231,380	229,580	229,580	229,580
Total Public Facility Improvemt Fund	272,746	251,833	231,380	229,580	229,580	229,580

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
330 General Development Fund						
Interfund Transfers	0	0	5,188,220	13,043,400	13,043,400	13,043,400
Total General Development Fund	0	0	5,188,220	13,043,400	13,043,400	13,043,400

Requirements						
Capital Improvement Proje	0	0	5,188,220	13,043,400	13,043,400	13,043,400
Total	0	0	5,188,220	13,043,400	13,043,400	13,043,400
Total General Development Fund	0	0	5,188,220	13,043,400	13,043,400	13,043,400

GENERAL DEVELOPMENT CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
PV3002	Wastewater Development Coordination	-	-	177,277	177,277
PV4002	Water Development Coordination	-	-	1,030,000	1,030,000
PV5016	Transportation Development Coordination	-	-	1,200,000	1,200,000
PV7009	Parks Development Coordination	-	-	2,020,647	2,020,647
PV9031	Stormwater Development Coordination	-	-	760,286	760,286
SW4001	Water Development Coordination				1,000,000
SW5004	Hogan Road Widening, Palmquist to Rugg				2,006,400
SW9001	Springwater Phase 1 Planning Annex Area 2				2,191,971
SW9002	Springwater Phase 1 Planning Annex Area 3a				1,160,334
SW9003	Springwater Natural Resources Protection Project 4				658,333
SW9004	Stormwater Development Coordination				838,077
Subtotal		-	-	5,188,210	13,043,325
TOTAL		-	-	5,188,210	13,043,325

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
360 Transportation Constructi Fund						
Intergovernmental Revenue	0	0	175,000	350,000	350,000	350,000
Charges for Services	59,830	0	175,000	0	0	0
Miscellaneous Income	267	5	0	0	0	0
Interfund Transfers	3,134,382	1,398,247	12,394,360	13,884,100	13,884,100	13,884,100
Other Resources	199,000	512,882	1,376,540	1,123,608	1,123,608	1,123,608
Beginning Balance	1,226,548	1,258,135	1,258,200	1,314,400	1,314,400	1,314,400
Total Transportation Constructi Fund	4,620,027	3,169,269	15,379,100	16,672,108	16,672,108	16,672,108

Requirements						
Capital Improvement Proje	3,361,892	1,887,513	14,059,000	15,306,200	15,306,200	15,306,200
Unappropriated	1,258,135	1,281,756	1,320,100	1,365,908	1,365,908	1,365,908
Total	4,620,027	3,169,269	15,379,100	16,672,108	16,672,108	16,672,108
Total Transportation Constructi Fund	4,620,027	3,169,269	15,379,100	16,672,108	16,672,108	16,672,108

TRANSPORTATION CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
Street Maintenance\Enhancement					
502000	Street Surfacing Improvements	2,607,897	456,641	2,304,713	1,411,830
503600	Neighborhood Traffic Control	60,379	590	29,410	44,249
511700	NE Cleveland (Powell - Stark)	27	79,389	1,078,936	992,705
517100	Stark Street Arterial Blvd Project	2,781	-	-	-
522700	Kane Road (Division to Powell Valley)	11,736	1,809	-	-
522800	Hogan Road (Glisan to Stark)	10,847	-	-	-
523500	190th (Highland to 23rd)	24,052	62,727	1,106,207	1,016,772
523700	Hood Street (Division to Powell)	250,975	746,096	331,958	44,225
524500	Division Street Corridor "Complete Street" Projec	-	11,929	1,310,600	1,296,094
525100	NE Hood Ave Extension	-	-	700,000	700,000
Subtotal		2,968,694	1,359,181	6,861,824	5,505,875
Other Improvements					
510300	Development Coordination Projects	11,577	61,116	151,458	86,678
514100	Civic Neighborhood T.O.D. TIF	-	-	63,239	63,239
519800	Intersection Improvements	72,900	243,530	1,239,317	1,219,464
519900	Public Right of Way Coordination	92,392	-	112,808	144,035
522600	Study Update TIF	16,080	25,160	90,948	-
523800	Signal Maintenance and Upgrade	200,250	197,560	388,897	391,836
524300	Citywide Streetlight Projects	-	965	3,150,500	5,895,002
524400	Pole Replacement	-	-	2,000,000	2,000,000
Subtotal		393,199	528,331	7,197,167	9,800,254
TOTAL		3,361,893	1,887,512	14,058,991	15,306,129

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
390 City UR Capital Improvemt Fund						
Intergovernmental Revenue	2,246,178	2,522,203	6,681,000	2,349,200	2,349,200	2,349,200
Charges for Services	0	235,720	0	0	0	0
Interfund Transfers	97,055	58,000	51,910	0	0	0
Beginning Balance	9,750	9,734	9,700	8,100	8,100	8,100
Total City UR Capital Improvemt Fund	2,352,983	2,825,657	6,742,610	2,357,300	2,357,300	2,357,300

Requirements						
Capital Improvement Proje	2,343,249	2,815,924	6,732,620	2,349,200	2,349,200	2,349,200
Unappropriated	9,734	9,733	9,990	8,100	8,100	8,100
Total	2,352,983	2,825,657	6,742,610	2,357,300	2,357,300	2,357,300
Total City UR Capital Improvemt Fund	2,352,983	2,825,657	6,742,610	2,357,300	2,357,300	2,357,300

URBAN RENEWAL CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
Urban Renewal					
UR1014	Burnside Road Boulevard Phase I	106,068	1,769	-	-
UR1015	Stark Street Boulevard (190th to 197th)	104,684	3,284	-	-
UR1020	188th Avenue at Burnside Road	117,291	-	-	-
UR1021	187th/188th Realignment at Stark	850,008	29,640	-	-
UR1030	Public Safety Facility	1,012,264	2,236,377	4,371,818	52,791
UR1043	Catalyst Site	35,265	2,004	1,543,052	2,246,351
UR1044	Industrial Area Investments	18,548	470,418	705,826	-
UR1052	Pedestrian Improvements (CDBG)	99,121	72,433	111,910	-
UR1053	Stark Street Prperty Redevelopment				50,000
Subtotal		2,343,249	2,815,925	6,732,606	2,349,142
TOTAL		2,343,249	2,815,925	6,732,606	2,349,142

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
519 Water Construction Fund						
Charges for Services	0	1,975	0	0	0	0
Interest Income	52,499	38,839	40,000	86,500	86,500	86,500
Miscellaneous Income	13,088	0	0	0	0	0
Interfund Transfers	713,113	1,749,890	2,878,100	1,821,800	1,821,800	1,821,800
Other Resources	946,241	1,357,217	2,999,400	3,940,100	3,940,100	3,940,100
Beginning Balance	5,897,014	5,367,786	5,911,400	7,522,500	7,522,500	7,522,500
Total Water Construction Fund	7,621,955	8,515,707	11,828,900	13,370,900	13,370,900	13,370,900

Requirements						
Capital Improvement Proje	2,254,169	2,812,013	6,460,790	7,605,200	7,605,200	7,605,200
Unappropriated	5,367,786	5,703,694	5,368,110	5,765,700	5,765,700	5,765,700
Total	7,621,955	8,515,707	11,828,900	13,370,900	13,370,900	13,370,900
Total Water Construction Fund	7,621,955	8,515,707	11,828,900	13,370,900	13,370,900	13,370,900

WATER CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
Water System Maintenance / Enhancement					
400300	Water System Improvements	131,961	174,276	406,576	198,722
400600	Waterline Oversizing	101,342	14	70,185	95,185
407500	Birdsdale Trans Line (NW 1st - 3rd)	102,912	95,073	-	-
408700	Water Service & Meter Upgrades	39,775	196,114	984,567	935,536
410600	Water System Master Plan	64,804	4,733	-	-
416200	NW Wallula & Overlook Waterline Project	555,615	459,683	-	-
417000	Viewcrest Dr. (East of Blaine)	-	-	-	148,202
418200	NW Fariss Road	-	-	201,480	283,288
421500	Gabbert Reservoir Replacement Phase I	70,634	507,354	680,585	-
422000	SW Blaine Waterline (Gresham Butte - Gabbert)	1,133	4,503	-	-
422800	Salquist Water Line - West	293,725	-	-	-
423600	NE Juniper Court Main Replacement	24,046	30,066	-	-
423700	NW Miller Avenue Main Replacement	16,671	28,591	-	-
425000	Intermediate Service Level Pump Station	-	1,977	834,305	2,084,867
425600	Minor Capital Maintenance Projects	15,803	295,467	635,825	850,918
425700	Reservoir Security	46,078	-	-	-
425800	NE 8th - Kane to Hacienda	-	-	197,000	193,593
425900	NE Hood Ave. - NE 22nd to Highland Elem.	13,714	108,631	-	-
426000	SE 5th - Spruce to Vista	-	131,277	376,722	113,057
426200	Large Meter Replacement Phase 2	635,184	537,213	643,462	239,562
427300	Test Wells	-	-	250,000	247,382
427400	Oregon Trail				159,900
427500	Village Squire Ct				452,289
427600	NW 7th	-	-	200,480	249,316
427700	SE 10th - Liberty to Hogan	-	-	256,600	337,853
427800	NE 38th - Hogan to Rene Ave.				166,130
428200	SE Kelly s/o 19th	-	-	104,000	137,475
Subtotal		2,113,397	2,574,972	5,841,787	6,893,275
Other Improvements					
416000	Water System and Supply Studies	80,942	22,021	387,819	286,849
420300	Water Facility Security Systems	59,828	215,022	231,171	75,000
428800	SCADA Radio Coversion				350,000
Subtotal		140,770	237,043	618,990	711,849
TOTAL		2,254,167	2,812,015	6,460,777	7,605,124

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
549 Stormwater Construction Fund						
Charges for Services	0	0	456,000	0	0	0
Interest Income	36,952	36,609	105,000	57,000	57,000	57,000
Interfund Transfers	1,489,126	1,639,465	2,743,890	1,270,630	1,270,630	1,270,630
Other Resources	244,917	499,229	3,187,700	4,724,300	4,724,300	4,724,300
Beginning Balance	3,778,272	4,500,847	5,306,300	8,325,100	8,325,100	8,325,100
Total Stormwater Construction Fund	5,549,267	6,676,150	11,798,890	14,377,030	14,377,030	14,377,030

Requirements						
Capital Improvement Proje	1,048,420	1,388,539	8,297,830	8,670,100	8,670,100	8,670,100
Unappropriated	4,500,847	5,287,611	3,501,060	5,706,930	5,706,930	5,706,930
Total	5,549,267	6,676,150	11,798,890	14,377,030	14,377,030	14,377,030
Total Stormwater Construction Fund	5,549,267	6,676,150	11,798,890	14,377,030	14,377,030	14,377,030

STORMWATER CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
Stormwater Maintenance\Enhancement					
902400	Minor Drainage Problems	46,715	60,253	302,584	132,266
902800	Low Impact Dev Pratices Retrofit Program	28,518	54,811	823,782	641,027
905200	Burnside to Civic Drive Storm Drain	190,016	18,484	201,764	199,336
906100	Fairview Creek Channel Restoration	1,203	-	-	-
906101	Johnson & Kelly Creek Channel Restoration	28,873	53,055	246,227	180,678
908800	Rehab & Repair of Pipe System	3,629	167,098	764,199	775,072
910000	Red Sunset Park Detention	1,148	-	-	-
910200	Kelly Creek Water Quality Facility	-	66,704	653,227	234,264
910300	Columbia Slough Regional Water Quality Facility	160,181	15,539	105,830	84,423
910600	Fairview Creek Improvements - Burnside/Glisan	655	-	-	-
918000	Kane Road Stormline Improvements	17,313	46,854	67,078	19,982
919600	Fairview Creek Wetland Mitigation Bank	59,309	42,273	544,241	1,483,104
Subtotal		537,560	525,071	3,708,932	3,750,152
Other Improvements					
908900	UIC Implementation	290,608	604,819	3,953,014	3,975,132
909000	Fish Passage Improvements	-	83,787	85,652	-
913000	Flood Plain Re-Mapping	21,648	6,726	12,918	9,671
914100	Stormwater Facility Improvements	94,379	1,236	63,020	62,386
914600	Development Coordination	5,574	20,822	84,290	81,686
915100	Riparian & Wetland Improvement Projects	31,019	3,873	135,456	158,392
919800	Pond Management Plan	67,632	120,112	35,156	-
919900	Water Quality Manual & Design Standards	-	22,093	219,385	198,838
920600	Fairview Creek Flood Reduction and Master Plan Update				296,400
920700	Burlingame Creek System Improvements				137,370
Subtotal		510,860	863,468	4,588,891	4,919,875
TOTAL		1,048,420	1,388,539	8,297,823	8,670,027

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
559 Wastewater Construction Fund						
Charges for Services	0	328,747	0	0	0	0
Interest Income	100,341	43,392	134,300	49,500	49,500	49,500
Miscellaneous Income	300	554	0	0	0	0
Interfund Transfers	2,244,625	11,198,536	10,234,000	5,847,300	5,847,300	5,847,300
Beginning Balance	12,364,314	6,985,109	11,418,520	14,567,100	14,567,100	14,567,100
Total Wastewater Construction Fund	14,709,580	18,556,338	21,786,820	20,463,900	20,463,900	20,463,900

Requirements						
Capital Improvement Proje	7,724,471	5,607,794	14,935,280	15,466,600	15,466,600	15,466,600
Unappropriated	6,985,109	12,948,544	6,851,540	4,997,300	4,997,300	4,997,300
Total	14,709,580	18,556,338	21,786,820	20,463,900	20,463,900	20,463,900
Total Wastewater Construction Fund	14,709,580	18,556,338	21,786,820	20,463,900	20,463,900	20,463,900

WASTEWATER CAPITAL PROJECTS

Projects		Actual 2011/12	Actual 2012/13	Budget 2013/14	Adopted Budget 2014/15
Wastewater Treatment Plant					
309700	WWTP Maintenance Project	183,165	182,711	788,568	621,463
315300	WWTP Process Improvements	971,669	204,374	142,182	-
316400	WWTP Solids Process Improvements	-	-	775,200	712,926
317100	WWTP Master Plan Update	2,758	-	-	-
317400	WWTP Asset Replacement & Refurbishment	757,297	404,526	799,707	1,093,330
317800	WWTP Outfall MicroHydropower Project	54,641	17,859	316,948	133,013
318100	WWTP Admin Building Rehab Phase II	1,531,702	15,616	-	-
318200	WWTP Grease Recycling Facility	795,895	3,172	-	-
318300	WWTP SCADA System Improvements	184,759	187,211	386,345	-
318500	WWTP FOG Recycling Facility, Phase 2	234,569	426,696	3,612,171	3,330,583
318600	WWTP Buildings HVAC Upgrades	10,471	151,039	535,327	-
318700	WWTP Small Wind Project	26,125	1,059	-	-
318800	WWTP outfall Condition Assessment	115,367	-	-	-
319400	WWTP Lower Blower Building Refurbishment				948,338
Subtotal		4,868,418	1,594,263	7,356,448	6,839,653
Sewer System Maintenance & Enhancement					
300200	I & I Control Program	198,096	322,283	670,848	493,591
313000	Pipe Rehabilitation/Maint Program	543,341	-	-	-
313400	SE Stark Trunk Upgrade	-	-	-	-
313700	East Basin Trunk Upgrade	71,544	1,326,656	628,672	-
314000	Wastewater Pump Station Facilities Plan	-	-		
314300	Johnson Creek - Heiney Trunk B	-	-		
314700	Upsize Johnson Creek Interceptor	-	-	-	-
314900	Jenne Road - Pleasant Valley Interceptor	-	-	-	-
315000	McKinley Sewer Extension				465,560
315200	185th Ave Lift Station & Force Main	-	-	-	-
315600	Linneman Pump Station Interim Improvements				
317300	Atherton Pump Station Removal/Replacement	-	-	-	-
317600	Collection System Master Plan Upgrade	276,317	-	-	-
317700	Collection System Asset Refurb/Replacement	257,656	745,042	1,000,082	1,204,175
317900	College Pump Station Replacement	575,782	7,670	35,072	-
318000	Linneman Pump Station Force Main Project	1,541	-	-	-
318400	1950's Pipe Rehabilitation/Maint. Program	-	975,362	2,537,533	3,354,115
318900	Linneman Pump Station Parallel Force Main, Pha	659,364	515,499	182,110	-
319000	Rockwood and 185th Street Pump Station Refurl	-	120,532	980,037	707,345
319100	East Basin Trunk Upgrade Phase II			1,544,460	1,463,802
319300	Vactor Waste Facility				350,000
319500	Hunters Highland Pump Station Refurbishment				336,300
319600	Kelly Creek Trunk Easements				251,940
Subtotal		2,583,641	4,013,044	7,578,814	8,626,828
Other Improvements					
317000	Park Facility Improvements	272,412	486	-	-
Subtotal		272,412	486	-	-
TOTAL		7,724,471	5,607,793	14,935,262	15,466,481

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
611 City Facility Capital Imp Fund						
Intergovernmental Revenue	68,613	0	0	0	0	0
Miscellaneous Income	50,729	0	63,000	38,000	38,000	38,000
Interfund Transfers	796,345	354,991	295,600	212,200	212,200	212,200
Other Resources	0	0	750,000	0	0	0
Beginning Balance	298,324	452,570	546,000	1,413,300	1,413,300	1,413,300
Total City Facility Capital Imp Fund	1,214,011	807,561	1,654,600	1,663,500	1,663,500	1,663,500

Requirements						
Capital Improvement Proje	761,441	183,599	1,510,000	1,589,000	1,589,000	1,589,000
Unappropriated	452,570	623,962	144,600	74,500	74,500	74,500
Total	1,214,011	807,561	1,654,600	1,663,500	1,663,500	1,663,500
Total City Facility Capital Imp Fund	1,214,011	807,561	1,654,600	1,663,500	1,663,500	1,663,500

CITY FACILITY CAPITAL PROJECTS

Projects	Actual 2011/12	Actual 2012/13	Revised Budget 2013/14	Adopted Budget 2014/15
City Hall Emergency Generator	-	-	170,000	-
City Hall Energy Management System	22,000	-	-	-
City Hall Electrical Systems	8,792	-	-	-
City Hall Comp. HVAC Zone Control Systems	-	-	-	-
City Hall Air Handler Motors	-	-	-	10,000
City Hall Carpeting	49,045	30,543	30,000	30,000
City Hall Conference Center Refurbishment	-	-	40,000	10,000
City Hall - IT Server Room	-	17,335	66,000	-
City Hall Tri-Met Office Heating Upgrade	-	-	-	8,000
Civic Center Security Camera System	-	6,225	-	25,000
Civic Center Parking Lot Maintenance	-	-	40,000	-
PSS Building Roof	-	-	750,000	750,000
PSS Building Air Conditioning Compressors	-	-	-	10,000
PSS Building Variable Frequency Drives	-	-	10,000	-
PSS Building HVAC Units	-	19,904	10,000	-
PSS Building Comp. HVAC Zone Control Systems	26,324	1,700	-	-
PSS Building Common Area Refurbishment	-	-	27,000	-
PSS Building Carpeting	-	-	20,000	-
PSS Building Police Bathroom Retrofit	-	-	-	16,000
PSS Building Exterior Repairs	-	-	-	30,000
Operations Center HVAC Zone Controls	32,635	-	-	-
Operations Center Bay Door Operators	-	4,485	20,000	-
Operations Center Building Roofs	-	-	45,000	20,000
Station 71 Bay Doors	-	-	-	20,000
Station 72 Roofing	13,292	-	-	-
Station 72 Siding	-	12,788	-	-
Station 73 HVAC Unit	-	-	5,000	-
Station 74 Flooring	-	13,157	-	-
Fire District 10 Capital Maintenance	50,000	36,366	50,000	50,000
Electical Work	-	40,937	-	-
Main City Park Storage Building Roof	-	-	30,000	-
Pat Pfeifer Park Building	-	-	-	80,000
150 Powell Building	-	-	-	110,000
Seismic Upgrade - FEMA Grant (Sta. 73 & 74)	77,861	-	-	-
Seismic Upgrade - SRGP Grant (PSS Building & Sta. 72)	481,491	160	-	-
Downtown Parking Lots Maintenance	-	-	60,000	-
Solar Panel Damage	-	-	63,000	-
City Facility Capital Projects	-	-	74,000	-
Carryover FY13/14	-	-	-	420,000
TOTAL	761,440	183,601	1,510,000	1,589,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
651 IT System Replacement Fund						
Interfund Transfers	0	1,200,000	300,000	250,000	250,000	250,000
Beginning Balance	830	830	1,057,580	450,000	450,000	450,000
Total IT System Replacement Fund	830	1,200,830	1,357,580	700,000	700,000	700,000

Requirements						
Capital Improvement Proje	0	142,417	1,357,580	700,000	700,000	700,000
Unappropriated	830	1,058,413	0	0	0	0
Total	830	1,200,830	1,357,580	700,000	700,000	700,000
Total IT System Replacement Fund	830	1,200,830	1,357,580	700,000	700,000	700,000

Resources	2011/12 Actual	2012/13 Actual	2013/14 Revised Budget	2014/15 City Manager Proposed	2014/15 Budget Committee Approved	2014/15 City Council Adopted
380 Local Improvement Distric Fund						
Interest Income	16	14	0	0	0	0
Beginning Balance	1,635	1,651	0	0	0	0
Total Local Improvement Distric Fund	1,651	1,665	0	0	0	0
Requirements						
Unappropriated	1,651	1,665	0	0	0	0
Total	1,651	1,665	0	0	0	0
Total Local Improvement Distric Fund	1,651	1,665	0	0	0	0

PLANNED USE OF SYSTEM DEVELOPMENT CHARGES FY 2014/15

SDC Funded Projects

Fund		Project Number and Title		Amount
Stormwater	906101	Johnson & Kelly Creek Channel Restoration	$	54,276
	914600	Development Coordination		35,000
		Total Planned Use of System Development Charges:	$	89,276

SDC Related Debt Funded Projects

(To be repaid in future years with System Development Charges.)

Fund		Project Number and Title		Amount
Transportation	511700	NE Cleveland (Powell - Stark)	$	4,243
	519800	Intersection Improvements		50,000
	519900	Public Right of Way Coordination		34,200
				88,443
Footpaths & Bikeways	608300	Max Trail		51,348
	610600	Pedestrian Enhancements		2,000
				53,348
Water	400600	Waterline Oversizing		25,000
	416000	Water System and Supply Studies		10,000
	417000	Viewcrest Dr. (East of Blaine)		74,101
	425000	Intermediate Service Level Pump Station Install		771,769
				880,870
		Total-SDC Related Debt Funded Projects:	$	1,022,661

Projects Funded With SDC Credits

(Credits issued to private developers when they construct qualifying public infrastructure.)

Fund		Project Number and Title		Amount
General Development	PV3002	Wastewater Development Coordination	$	177,277
	PV4002	Water Development Coordination		1,030,000
	PV5016	Transportation Development Coordination		1,200,000
	PV7009	Parks Development Coordination		2,020,647
	PV9031	Stormwater Development Coordination		760,286
	SW4001	Water Development Coordination		1,000,000
	SW5004	Hogan Road Widening, Palmquist to Rugg		2,006,400
	SW9001	Springwater Phase 1 Planning Annex Area 2		2,191,971
	SW9002	Springwater Phase 1 Planning Annex Area 3a		1,160,334
	SW9003	Springwater Natural Resources Protection 4: Hogan and Botefur Creeks Wildlife Corridor		658,333
	SW9004	Stormwater Development Coordination		838,077
		Total-Projects Funded with SDC Credits:	$	13,043,325

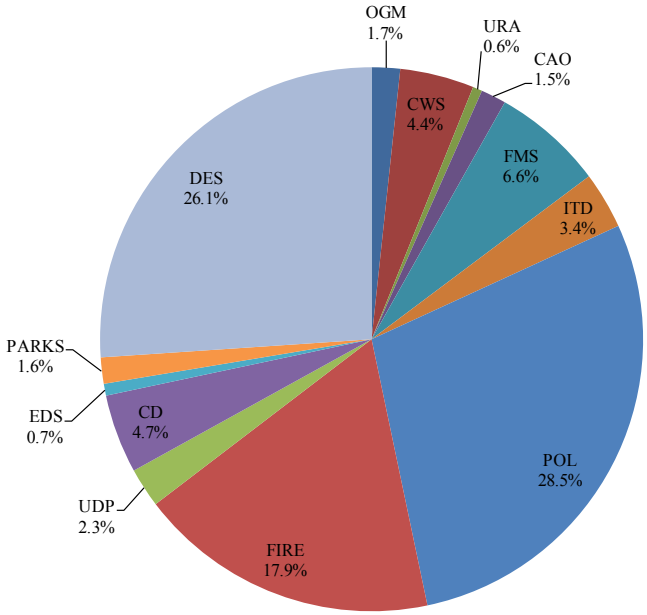
Note: Does not include carryover amounts

ADDITIONAL INFORMATION

Personnel Allocation by Fund and Department
Fiscal Year 2014/15

	OGM	CWS	URA	CAO	FMS	ITD	Police	Fire	UDP	CD	EDS	Parks	DES	Adopted FY 2014/15
General Fund							122.70	73.50		4.95	3.75	5.30		210.20
Police, Fire and Parks Fund							22.00	16.00				3.00		41.00
Transportation Fund													39.20	39.20
Rental Inspection Fund										4.85				4.85
Infrastructure Development Fund													11.50	11.50
Dedicated Stimulus Fund							0.30							0.30
Urban Design & Planning Fund									12.50					12.50
Dedicated Revenue Fund										1.00			4.41	5.41
Building Development Fund										14.20				14.20
Urban Renewal Support Fund			3.00											3.00
Water Fund													28.53	28.53
Stormwater Fund													25.40	25.40
Wastewater Fund													29.76	29.76
Facilities & Fleet Fund					10.80									10.80
Workers' Compensation Fund				1.00										1.00
Information Services Fund						18.00								18.00
Liability Management Fund				1.00										1.00
Legal Services Fund				6.00										6.00
Utility Financial Services Fund					14.25									14.25
Administrative Services Fund	9.00	23.50			10.15									42.65
Designated Purpose Fund							7.00	6.00						13.00
TOTAL	9.00	23.50	3.00	8.00	35.20	18.00	152.00	95.50	12.50	25.00	3.75	8.30	138.80	532.55

Full-Time Employees by Department FY 2014/15



OGM	Office of Governance & Mgmt.
CWS	City-wide Services
URA	Urban Renewal Administration
CAO	City Attorney's Office
FMS	Finance & Management Services
ITD	Information Technology Dept.
POL	Police Services
FIRE	Fire & Emergency Services
UDP	Urban Design & Planning
CD	Community Development
EDS	Economic Development Services
PARKS	Parks Department
DES	Dept. of Environmental Services

STAFF RESOURCES

The fiscal year 2014/15 Adopted Budget includes funds for 532.55 Full-Time Equivalent (FTE) permanent positions. The table below illustrates the staff resource allocation.

	Authorized FY 11/12	Authorized FY 12/13	Authorized FY 13/14	Adopted FY 14/15
Police Services	*139.00*	*139.00*	*140.77*	*122.70*
Fire & Emergency Services	*90.00*	*89.50*	*89.50*	*73.50*
Community Development	*4.95*	*4.95*	*4.95*	*4.95*
Economic Development Services	*3.75*	*3.75*	*3.75*	*3.75*
Parks	-	-	-	*5.30*
Dept. of Environmental Services	*8.38*	*8.33*	*8.33*	-
General Fund	246.08	245.53	247.30	210.20
Police Services	-	-	*	*22.00*
Fire & Emergency Services	-	-	*	*16.00*
Parks	-	-	*	*3.00*
Police, Fire and Parks Fund	-	-	-	41.00
Transportation Fund (DES)	33.91	33.92	34.90	39.20
Rental Inspection Fund (CD)	4.75	4.75	4.85	4.85
Infrastructure Development Fund (DES)	14.50	12.50	11.50	11.50
Dedicated Stimulus Fund (Police)	6.00	6.00	4.23	0.30
Urban Design & Planning Fund (UDP)	14.00	12.50	12.50	12.50
Urban Design & Planning	*2.00*	*2.00*	-	-
Community Development	-	-	*1.00*	*1.00*
Dept. of Environmental Services	*4.91*	*4.95*	*5.01*	*4.41*
Dedicated Revenue Fund	6.91	6.95	6.01	5.41
Building Development Fund (CD)	15.30	14.30	14.20	14.20
Urban Renewal Support Fund (URA)	3.00	2.50	2.00	3.00
Water Fund (DES)	27.32	27.72	27.71	28.53
Stormwater Fund (DES)	22.93	23.13	23.12	25.40
Wastewater Fund (DES)	26.85	29.25	29.23	29.76
Facilities & Fleet Fund (FMS)	11.40	10.90	11.90	10.80
Workers' Compensation Fund (CAO)	-	-	1.00	1.00
Information Services Fund (ITD)	17.00	17.00	17.00	18.00
Liability Management Fund (CAO)	-	-	1.00	1.00
Legal Services Fund (CAO)	8.00	8.00	6.00	6.00
Utility Financial Services Fund (FMS)	15.40	14.10	13.85	14.25
Office of Governance & Mgmt.	*8.00*	*9.00*	*9.00*	*9.00*
Auditor	*1.00*	-	-	-
City-wide Services	*23.00*	*23.00*	*24.50*	*23.50*
Finance & Management Services	*11.20*	*10.50*	*10.75*	*10.15*
Administrative Services Fund	43.20	42.50	44.25	42.65
Police Services	*4.00*	*7.00*	*7.00*	*7.00*
Fire & Emergency Services	-	-	*6.00*	*6.00*
Designated Purpose Fund	4.00	7.00	13.00	13.00
	520.55	518.55	525.55	532.55

* Positions paid for through the Police, Fire and Parks Fund in fiscal year 2013/14 are included in the General Fund total.

Reconciliation of FTE Changes
FY 2013/14 Adopted to FY 2014/15 Adopted Budget

	Additions FTE	Reductions FTE	Total FTE
Total FY 2013/14 FTE - Adopted Budget			**519.55**
FY 2013/14 Grant Appropriation			
Fire and Emergency Services Department			
SAFER Grant Firefighters	6.00		
Total FY 2013/14 FTE - Revised Budget			**525.55**
FY 2014/15 Adopted Budget			
Environmental Services Department			
Multnomah County Street Maintenance Transfer			
Transportation - Public Utility Worker II	4.00		
Stormwater - Public Utility Worker II	2.00		
Urban Renewal Department			
Urban Renewal Director	1.00		
Total FY 2014/15 FTE - Adopted Budget			**532.55**

TEN-YEAR TRENDS – FTE PER 1,000 POPULATION

The City Charter contains language that allows the City to employ up to 6.5 Full-Time Equivalent (FTE) persons per 1,000 population, using the following method to calculate the employee cap:

(1) Determine the current year's population by averaging the growth rate of the previous three years.

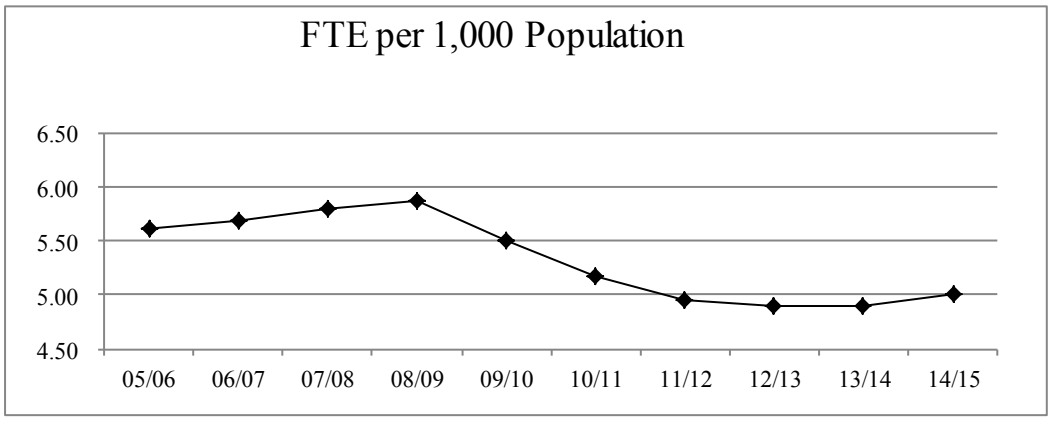
(2) Calculate the FTE cap by dividing the projected population by 1,000 ("per thousand" population). Multiply this number by 6.5 to arrive at the employee cap. The City's total FTE count is adjusted downward to account for those City employees who provide services primarily outside Gresham's boundaries or who are funded through revenue sources not contributed to or subsidized by Gresham citizens. An example is Fire & Emergency Services staff working on the contract for Fire District #10.

(3) The FTE to population ratio is then calculated by dividing the number of allowable FTEs by the per thousand population.

The following table and chart provide a 10-year history of the City's staff resources as compared to Gresham's population:

Fiscal Year	Gresham Population	FTE Count	FTE Per 1,000 Population	FTE Count as Calculated for Cap	FTE Per 1,000 as Calculated for FTE Cap
2005/06	95,901	539.35	5.62	503.30	5.25
2006/07	97,745	555.85	5.69	518.43	5.30
2007/08	99,250	575.60	5.80	525.93	5.30
2008/09	100,655	590.70	5.87	546.98	5.43
2009/10	101,015	556.20	5.51	501.64	4.97
2010/11	105,595	547.10	5.18	498.81	4.72
2011/12	105,795	523.55	4.95	473.89	4.48
2012/13	105,970	518.55	4.89	468.72	4.42
2013/14	106,180	519.55	4.89	473.79	4.46
2014/15	106,376*	532.55	5.01	480.89	4.52

* Projected based on previous three-year average



FULL-TIME EQUIVALENT POSITIONS AND SALARY SCHEDULE

Class	Position Title	Monthly Salary Range			No. of Positions	Budgeted Salary
1311	ACCOUNTANT I	$ 4,616	-	$ 5,897	1.00	$ 64,691
1312	ACCOUNTANT II	4,861	-	6,208	3.50	260,587
1121	ACCOUNTING ASSISTANT II	3,067	-	3,913	1.50	70,419
1122	ACCOUNTING ASSISTANT III	3,762	-	4,799	4.00	230,380
1107	ADMINISTRATIVE ANALYST - GU	4,428	-	5,600	3.75	252,013
1114	ADMINISTRATIVE ASSISTANT I - GU	2,768	-	3,535	1.00	39,163
1113	ADMINISTRATIVE ASSISTANT II - GU	3,395	-	4,334	20.95	1,065,687
11150	ADMINISTRATIVE ASSISTANT III - GU	3,762	-	4,799	3.00	172,785
1115	ADMINISTRATIVE ASSISTANT III - MSC	3,439	-	4,473	2.00	102,767
2111	ADMINISTRATIVE CHIEF	8,555	-	11,123	1.00	132,122
1105	ADMINISTRATIVE SUPERVISOR	4,011	-	5,217	1.00	62,608
3111	ASSISTANT BUILDING OFFICIAL	6,360	-	8,266	1.00	99,195
1141	ASSISTANT CITY MANAGER	8,555	-	11,123	1.00	111,030
3203	ASSOCIATE CITY PLANNER	5,117	-	6,532	2.80	219,506
2118	BATTALION CHIEF	8,104	-	10,130	3.00	364,695
1281	BUDGET & FINANCIAL PLANNING DIRECTOR	7,414	-	9,638	1.00	106,392
1332	BUDGET ANALYST	4,681	-	6,081	3.00	218,898
3102	BUILDING INSPECTOR II	4,861	-	6,208	4.00	291,201
1124	BUSINESS LICENSE SPECIALIST	3,226	-	4,120	1.00	49,442
1420	BUSINESS SYSTEMS ANALYST	4,616	-	5,897	2.00	133,495
1321	CHIEF COMPLIANCE OFFICER	7,414	-	9,638	1.00	110,073
3103	CHIEF INSPECTOR	5,667	-	7,235	1.00	86,819
1211	CITY ATTORNEY	10,413	-	10,413	1.00	124,966
1000	CITY MANAGER	11,873	-	11,873	1.00	142,480
1132	CITY RECORDER	4,011	-	5,217	1.00	62,608
1404	CITY SURVEYOR	5,382	-	6,876	1.50	110,963
3311	CIVIL ENGINEER I	5,181	-	6,737	1.00	80,849
3312	CIVIL ENGINEER II	5,742	-	7,461	8.00	697,966
2402	CODE COMPLIANCE INSPECTOR	4,428	-	5,600	2.00	134,408
3227	COMMUNICATIONS DIRECTOR	6,040	-	7,854	1.00	85,051
3115	COMMUNITY DEVELOPMENT DIRECTOR	7,414	-	9,638	1.00	115,648
2307	COMMUNITY ENGAGEMENT COORDINATOR	4,925	-	6,402	1.00	76,814
1162	COMMUNITY RELATIONS MANAGER	5,454	-	7,090	1.00	85,072
73242	COMPREHENSIVE PLANNING MANAGER	6,360	-	8,266	0.50	44,767
1125	COUNCIL COORDINATOR	3,811	-	4,955	1.00	59,467
2214	CRIME ANALYST	4,861	-	6,208	1.00	74,485
2212	CRIMINALIST	4,762	-	6,080	2.00	145,932
1334	DEBT MANAGEMENT ANALYST	5,117	-	6,532	1.00	77,438
2112	DEPUTY FIRE MARSHAL	4,806	-	7,405	3.00	251,494
2210	DEPUTY POLICE CHIEF	9,834	-	10,243	1.00	122,928
3320	DEVELOPMENT ENGINEERING MANAGER	5,742	-	7,461	1.00	89,544
3332	DEVELOPMENT ENGINEERING SPECIALIST	5,117	-	6,532	2.00	156,790
3201	ECONOMIC DEVELOPMENT DIRECTOR	6,692	-	8,703	1.00	82,978
3210	ECONOMIC DEVELOPMENT SPECIALIST	4,616	-	5,897	2.00	128,648
3307	ELECTRICIAN	5,117	-	6,532	2.00	156,790
2303	EMERGENCY MANAGEMENT COORDINATOR	5,454	-	7,090	1.00	73,611
1505	EMPLOYEE & LABOR RELATIONS ANALYST	5,454	-	7,090	1.00	72,763
3304	ENGINEERING TECHNICIAN II	4,170	-	5,323	2.00	121,971
3305	ENGINEERING TECHNICIAN III	4,616	-	5,897	3.00	208,179
3306	ENGINEERING TECHNICIAN IV	5,117	-	6,532	5.00	391,975
4113	ENVIRONMENTAL PROGRAM COORDINATOR	5,667	-	7,235	1.00	86,819
1208	ENVIRONMENTAL SERVICES DIRECTOR	8,555	-	11,123	1.00	129,209
3340	ENVIRONMENTAL SPECIALIST I	3,762	-	4,799	0.50	27,408
3341	ENVIRONMENTAL SPECIALIST II	4,170	-	5,323	3.00	182,894

FULL-TIME EQUIVALENT POSITIONS AND SALARY SCHEDULE

3342	ENVIRONMENTAL SPECIALIST III	$ 4,861	-	$ 6,208	4.00	$ 287,283
3343	ENVIRONMENTAL SPECIALIST IV	5,117	-	6,532	1.00	78,395
4204	FACILITIES MAINTENANCE COORDINATOR	4,616	-	5,897	1.00	64,324
4208	FACILITIES MAINTENANCE TECHNICIAN I	3,226	-	4,120	1.00	47,895
4207	FACILITIES MAINTENANCE TECHNICIAN II	3,762	-	4,799	2.00	109,737
3216	FACILITIES, PARKS & FLEET MANAGER	6,360	-	8,266	1.00	79,505
1291	FINANCE & MANAGEMENT SERVICES DIRECTOR	8,555	-	11,123	1.00	112,549
1246	FINANCE MANAGER	6,360	-	8,266	1.00	89,534
1249	FINANCIAL SERVICES MANAGER	6,360	-	8,266	1.00	93,818
2105	FIRE CAPTAIN	5,284	-	8,104	8.00	777,969
1251	FIRE CHIEF	8,555	-	11,123	1.00	133,120
2103	FIRE LIEUTENANT	4,806	-	7,405	19.00	1,688,392
2101	FIREFIGHTER	4,326	-	6,729	56.00	4,211,243
1409	GEOGRAPHIC INFORMATION SYSTEM ANALYST	4,861	-	6,208	1.00	68,643
1416	GEOGRAPHIC INFORMATION SYSTEM ANALYTICS MANAGER	6,692	-	8,703	1.00	94,224
1411	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN	4,170	-	5,323	2.00	127,754
3207	GOVERNMENT RELATIONS DIRECTOR	7,414	-	9,638	1.00	112,238
1209	GRAPHIC INFORMATION SPECIALIST	4,428	-	5,600	1.00	67,205
2401	HOUSING INSPECTOR	4,428	-	5,600	2.00	128,565
1261	HUMAN RESOURCES DIRECTOR	8,214	-	10,676	1.00	104,893
1413	INFORMATION TECHNOLOGY APPLICATIONS MANAGER	6,360	-	8,266	1.00	98,592
1231	INFORMATION TECHNOLOGY DIRECTOR	7,805	-	10,144	1.00	119,912
1104	MANAGEMENT ANALYST - GU	5,117	-	6,532	2.00	156,790
11040	MANAGEMENT ANALYST - MSC	4,681	-	6,081	1.00	72,966
3223	MEDIATION SPECIALIST	4,444	-	5,778	1.00	69,347
2306	NEIGHBORHOOD & COMMUNITY ENGAGEMENT MANAGER	5,742	-	7,461	1.00	81,818
2110	OPERATIONS CHIEF	8,214	-	10,676	1.00	128,107
1108	PARALEGAL	4,223	-	5,492	1.00	65,894
3310	PERMIT TECHNICIAN II	3,960	-	5,058	3.00	182,082
1503	PERSONNEL ANALYST	4,681	-	6,081	1.00	61,270
3113	PLANS EXAMINER II	5,382	-	6,876	1.00	82,514
2209	POLICE CAPTAIN	9,366	-	9,756	1.00	117,062
1271	POLICE CHIEF	8,555	-	11,123	1.00	133,474
2207	POLICE LIEUTENANT	8,920	-	9,291	5.00	556,393
2202	POLICE OFFICER	4,542	-	6,080	97.00	6,816,221
1117	POLICE RECORDS MANAGER	4,925	-	6,402	1.00	75,608
1133	POLICE RECORDS SPECIALIST TRAINEE	3,067	-	3,913	1.00	38,293
1111	POLICE RECORDS SPECIALIST I	3,395	-	4,334	12.00	610,119
1112	POLICE RECORDS SPECIALIST II	3,762	-	4,799	4.00	223,115
2205	POLICE SERGEANT	5,854	-	7,477	16.00	1,402,707
2211	POLICE TECHNICIAN	3,728	-	4,728	1.00	49,416
3206	PRINCIPAL CITY PLANNER	6,040	-	7,854	1.00	94,245
1319	PRINCIPAL FINANCIAL ANALYST	6,360	-	8,266	1.00	99,195
1128	PROGRAM ANALYST - GU	5,117	-	6,532	2.00	149,677
1130	PROGRAM MANAGER	5,454	-	7,090	3.00	246,927
1116	PROGRAM TECHNICIAN-GU	3,960	-	5,058	10.25	618,828
11160	PROGRAM TECHNICIAN-MSC	3,622	-	4,709	2.00	113,026
3226	PUBLIC AFFAIRS DIRECTOR	7,044	-	9,156	1.00	98,197
4102	PUBLIC UTILITY WORKER II	3,395	-	4,334	44.00	2,178,013
3123	PUBLIC WORKS CONSTRUCTION INSPECTOR	4,428	-	5,600	2.00	128,565
4104	PUBLIC WORKS DATA SPECIALIST	4,170	-	5,323	2.00	127,754
4124	PUBLIC WORKS FIELD OPERATIONS SUPERVISOR	4,616	-	5,897	4.00	280,484
3325	PUBLIC WORKS MANAGER	7,044	-	9,156	4.00	430,449
4105	PUBLIC WORKS SUPERINTENDENT	5,454	-	7,090	4.00	328,988

FULL-TIME EQUIVALENT POSITIONS AND SALARY SCHEDULE

1118	PURCHASING AGENT	$ 4,616	-	$ 5,897	1.00	$ 70,762
2405	RENTAL HOUSING INSPECTOR TRAINEE	3,574	-	4,560	1.00	47,387
1705	RISK MANAGEMENT SPECIALIST	4,223	-	5,492	1.00	65,894
1703	RISK MANAGER	5,454	-	7,090	1.00	76,586
1313	SENIOR ACCOUNTANT	5,117	-	6,532	1.00	74,249
1102	SENIOR ADMINISTRATIVE SUPERVISOR	4,681	-	6,081	3.00	215,862
1603	SENIOR ASSISTANT CITY ATTORNEY	7,044	-	9,156	3.00	308,963
3205	SENIOR CITY PLANNER	5,964	-	7,614	3.00	265,875
2404	SENIOR CODE COMPLIANCE INSPECTOR	5,117	-	6,532	2.00	156,361
3239	SENIOR COMPREHENSIVE PLANNER	5,964	-	7,614	2.00	165,980
3316	SENIOR ENGINEER	6,360	-	8,266	5.00	495,975
1318	SENIOR FINANCIAL ANALYST	5,181	-	6,737	1.00	89,128
1136	SENIOR MANAGEMENT ANALYST	5,181	-	6,737	2.00	144,268
1803	SENIOR MANAGER	6,692	-	8,703	1.00	99,923
1504	SENIOR PERSONNEL ANALYST	5,181	-	6,737	1.00	70,970
2213	SENIOR POLICE TECHNICIAN	4,299	-	5,482	1.00	53,411
1109	SENIOR PROGRAM MANAGER	5,742	-	7,461	1.00	88,067
4122	SENIOR PUBLIC UTILITY WORKER	3,960	-	5,058	11.00	653,472
3122	SENIOR PUBLIC WORKS CONSTRUCTION INSPECTOR	4,861	-	6,208	1.00	74,485
1414	SENIOR SYSTEMS ANALYST	5,964	-	7,614	1.00	91,374
3241	SENIOR TRANSPORTATION PLANNER	5,964	-	7,465	0.80	64,287
3240	SENIOR URBAN RENEWAL PROJECT COORDINATOR	5,964	-	7,614	1.00	91,374
3314	STRUCTURAL ENGINEER	6,040	-	7,854	1.00	94,245
3308	SUPERVISORY ELECTRICIAN	5,667	-	7,235	1.00	86,819
1407	SYSTEMS ADMINISTRATOR	5,964	-	7,614	2.00	178,980
1412	SYSTEMS ANALYST	5,667	-	7,235	2.00	167,315
1410	TECHNICAL SUPPORT SPECIALIST II	4,428	-	5,600	3.00	195,770
1406	TECHNICAL SUPPORT SPECIALIST III	5,117	-	6,532	1.00	78,395
1309	TITLES, LIENS & COLLECTIONS SPECIALIST	3,960	-	5,058	1.00	60,694
2104	TRAINING OFFICER	5,284	-	8,104	1.00	97,240
3244	TRANSPORTATION PLANNING MANAGER	6,360	-	8,266	1.00	93,787
1201	URBAN DESIGN & PLANNING DIRECTOR	7,805	-	10,144	1.00	109,855
3243	URBAN DESIGN MANAGER	6,360	-	8,266	1.00	99,195
1805	URBAN RENEWAL DIRECTOR	7,044	-	9,156	1.00	93,082
1120	UTILITY CUSTOMER SERVICE REPRESENTATIVE	3,067	-	3,913	2.50	105,812
4302	VEHICLE MECHANIC I	3,395	-	4,334	1.00	43,588
4303	VEHICLE MECHANIC II	4,170	-	5,323	3.00	191,631
4121	WATER DISTRIBUTION TECHNICIAN I	3,960	-	5,058	2.00	121,388
4107	WATER METER REPAIR TECHNICIAN	3,395	-	4,334	1.00	47,289
4125	WATER OPERATIONS SUPERVISOR	4,616	-	5,897	1.00	70,762
4106	WATER QUALITY SPECIALIST	4,170	-	5,323	1.00	63,877
4103	WATER SERVICE FIELD REPRESENTATIVE	3,395	-	4,334	1.00	52,000
4110	WATER SUPERINTENDENT	5,181	-	6,737	1.00	85,072
1400	WEB CONTENT COORDINATOR	5,117	-	6,532	1.00	73,999
	Total Full-Time Employees and Salary				532.55	$ 38,835,665

CITY OF GRESHAM

COMPUTATION OF PROPERTY TAXES AND RATES

OPERATING TAX AUTHORITY		2013/14 ACTUAL
2013 Assessed Value (AV)		$6,911,092,088 [1]
Permanent Tax Rate		3.6129
Property Tax Authority		24,969,085
Compression and other Adjustments		(62,383) [2]
Less allowance for discounts	2.5%	(622,668)
Less allowance for delinquencies	3.5%	(871,735)
AVAILABLE FOR APPROPRIATION		**23,412,300**

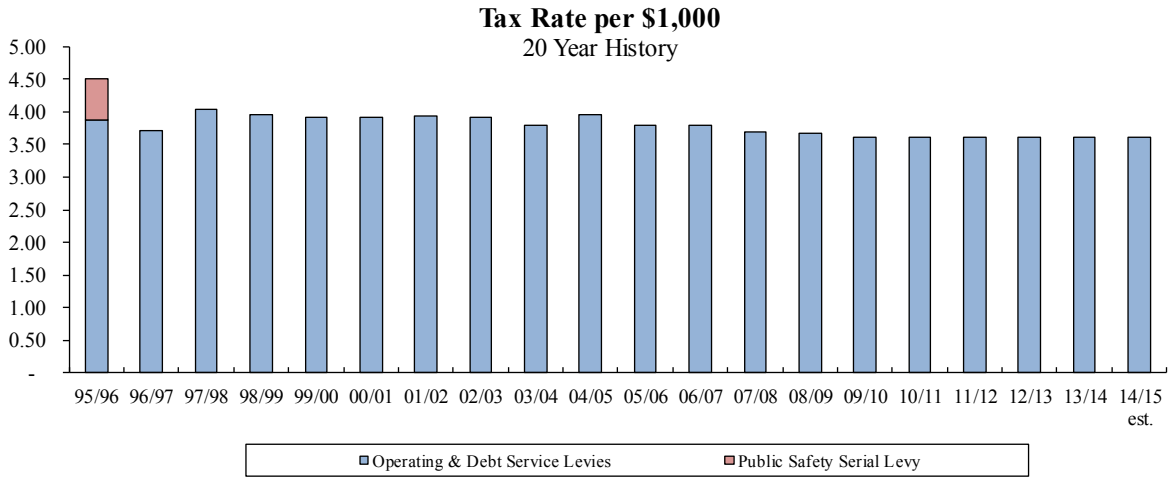
OPERATING TAX AUTHORITY		2014/15 ESTIMATED
2013 Assessed Value (AV)		$6,911,092,088 [1]
Estimated AV Increases/Decreases for Existing Properties		173,444,041
Estimated AV of New Construction		22,500,000
Estimated 2014 Assessed Value (AV)		7,107,036,129
Permanent Tax Rate		3.6129
Property Tax Authority		25,677,011
Compression and other Adjustments		(94,351) [2]
Allowance for discounts	2.5%	(639,566)
Allowance for delinquencies	3.5%	(895,393)
AVAILABLE FOR APPROPRIATION		**24,047,700**

Notes:
1. Net assessed value after adjustments for urban renewal excess value.
2. Other adjustments include gains in personal and industrial property, appeals, penalties and loss due to Measure 5 compression.

PROPERTY TAX INFORMATION

HISTORICAL PROPERTY TAX DATA

TAX YEAR	POPULATION	ASSESSED VALUATION	PERMANENT LEVY AUTHORITY*	OTHER LEVY AUTHORITY*	DEBT SERVICE LEVY AUTHORITY*	TOTAL LEVY AUTHORITY*	TAX RATE /1,000	TAX PER CAPITA
85/86	37,480	1,179,227,069	5,491,743	-	168,825	5,660,568	4.80	151
86/87	42,715	1,295,270,703	6,263,317	-	154,963	6,418,280	4.96	150
87/88	55,530	1,593,303,773	8,029,156	-	166,276	8,195,432	5.14	148
88/89	60,315	1,664,838,084	8,751,372	-	148,671	8,900,043	5.35	148
89/90	65,470	1,849,283,202	9,580,492	-	675,820	10,256,312	5.55	157
90/91	69,000	2,127,744,003	10,155,322	-	472,558	10,627,880	4.99	154
91/92	71,225	2,448,249,941	10,765,137	-	547,462	11,312,599	4.62	159
92/93	72,210	2,769,862,179	11,411,046	-	898,142	12,309,188	4.44	170
93/94	73,185	3,059,156,528	12,095,709	1,940,117	1,072,897	15,108,723	4.94	206
94/95	74,625	3,522,207,524	12,846,476	2,231,134	1,408,361	16,485,971	4.68	221
95/96	77,240	3,912,487,303	13,617,264	2,481,299	1,522,566	17,621,129	4.50	228
96/97	79,350	4,304,022,835	14,434,299	-	1,529,751	15,964,050	3.71	201
97/98	81,865	3,755,161,262	13,618,316	-	1,617,449	15,235,765	4.04	186
98/99	83,595	4,525,157,623	16,359,433	-	1,542,749	17,902,182	3.95	214
99/00	85,435	4,745,900,661	17,250,535	-	1,405,612	18,656,147	3.91	218
00/01	86,430	4,879,446,151	17,720,689	-	1,493,564	19,214,253	3.92	222
01/02	91,420	5,404,403,536	19,615,732	-	1,745,576	21,361,308	3.93	234
02/03	92,620	5,088,837,270	18,441,894	-	1,569,399	20,011,293	3.92	216
03/04	93,660	5,139,069,147	18,566,480	-	930,687	19,497,167	3.79	208
04/05	94,250	5,371,218,147	19,446,079	-	1,853,073	21,299,152	3.96	226
05/06	95,901	5,591,203,681	20,246,673	-	1,051,148	21,297,821	3.80	222
06/07	97,745	5,808,088,285	21,078,269	-	1,074,734	22,153,003	3.80	227
07/08	99,250	6,057,853,344	21,885,952	-	494,850	22,380,802	3.69	225
08/09	100,655	6,292,949,618	22,735,390	-	344,960	23,080,350	3.66	229
09/10	101,015	6,497,894,798	23,475,818	-	-	23,475,818	3.61	232
10/11	105,595	6,616,161,967	23,903,532	-	-	23,903,532	3.61	226
11/12	105,795	6,711,996,004	24,249,770	-	-	24,249,770	3.61	229
12/13	105,970	6,740,276,005	24,351,943	-	-	24,351,943	3.61	230
13/14	106,180	6,912,000,198	24,949,242	-	-	24,949,242	3.61	235
ESTIMATE:								
14/15	106,376	$ 6,911,092,077	$25,582,660	-	-	$ 25,582,660	$ 3.61	$ 240



* The taxing authority for each levy is shown in this table. The City will not receive it's total authority due to discounts and delinquencies.

INTERFUND TRANSFERS - TO

TO Fund Name	FROM Fund Name	Amount	Reason	Total
General Fund	Grants Fund	$ 100,000	Metro Community Planning Grant	
	Grants Fund	10,000	Pedestrian Safety Grants	
	Grants Fund	25,000	Police - DUII/HVE Grant	
	Grants Fund	12,000	Police - Seatbelt Safety Grant	
	Water Fund	25,000	Confined Space Rescue	
	Stormwater Fund	25,000	Confined Space Rescue	
	Wastewater Fund	25,000	Confined Space Rescue	$ 222,000
Police, Fire & Parks Fund	General Fund	1,750,000	Police, Fire & Parks Services	1,750,000
Transportation Fund	Streetlight Fund	74,900	Administration of Streetlight Program	
	SDC Fund	117,700	Transportation SDC Line of Credit	
	Stormwater Fund	49,600	Reimb. for Additional Street Sweeping	242,200
Footpaths & Bike Routes Fund	Transportation Fund	247,300	Pedestrian & Bikeway Projects	
	Grants Fund	2,628,000	Grant Funded Projects	2,875,300
Infrastructure Development Fund	Transportation Fund	199,200	Dev. Engineering & Public Works Insps.	
	Water Fund	293,800	Dev. Engineering & Public Works Insps.	
	Stormwater Fund	293,800	Dev. Engineering & Public Works Insps.	
	Wastewater Fund	293,800	Dev. Engineering & Public Works Insps.	1,080,600
Dedicated Stimulus Fund	General Fund	33,707	ARRA COPS Grant Match	33,707
Urban Design & Planning Fund	General Fund	1,992,000	Planning Services	1,992,000
Dedicated Revenue Fund	General Fund	10,000	CDBG Program Interest	
	Grants Fund	95,295	Solid Waste Recycle @ Work / Annual Plan / Earth Day	
	Grants Fund	1,265,690	HOME Program	
	Grants Fund	1,048,690	CDBG Program	
	Water Fund	26,750	GREAT Business Program	
	Stormwater Fund	26,750	GREAT Business Program	
	Wastewater Fund	26,750	GREAT Business Program	2,499,925
Building Fund	Urban Design & Planning Fund	119,700	Permit Center Services	119,700
Parks Fund	SDC Fund	145,300	SDC Funded Projects	
	Grants Fund	1,460,000	Grant Funded Projects	1,605,300
General Development Fund	SDC Fund	13,043,400	SDC Credits	13,043,400
Transportation Construction Fund	Transportation Fund	2,470,700	Gas Tax Funded Projects	
	Streetlight Fund	7,895,100	Streetlight Funded Projects	
	SDC Fund	51,400	SDC Funded Projects	
	Grants Fund	3,466,900	Grant Funded Projects	13,884,100
General Government Debt Fund	General Fund	156,400	Center for the Arts Debt Service	
	General Fund	388,000	Debt Service Payment	
	General Fund	114,400	Ladder Truck Debt Service	
	General Fund	178,500	Sports Park Debt Service	
	General Fund	24,300	Springwater Debt Service	
	Transportation Fund	117,700	Line of Credit	
	Streetlight Fund	604,300	Debt Service Payment	
	SDC Fund	134,300	Sports Parks Debt Service	
	Grants Fund	135,000	CDBG Section 108 Interest Payment	1,852,900
Water Fund	SDC Fund	57,700	Reimbursment SDC's for Debt	
	SDC Fund	148,600	SDC Funded Debt	206,300
Water Debt Service Fund	Water Fund	3,010,000	Debt Service Payment	3,010,000
Water Construction Fund	SDC Fund	6,900	SDC Funded Projects	
	Water Fund	1,814,900	Rate Funded Projects	1,821,800
Stormwater Fund	Transportation Fund	597,000	Impervious Surface Charge	
	SDC Fund	201,100	SDC Funded Debt	
	Grants Fund	29,100	East Mult Co Soil & Water Conservation District Grant	827,200
Stormwater Debt Service Fund	Stormwater Fund	408,000	Debt Service Payment	408,000

INTERFUND TRANSFERS - TO

TO Fund Name	FROM Fund Name	Amount	Reason	Total
Stormwater Construction Fund	SDC Fund	409,600	SDC Funded Projects	
	Stormwater Fund	861,030	Rate Funded Projects	1,270,630
Wastewater Fund	SDC Fund	2,003,600	SDC Funded Debt	2,003,600
Wastewater Debt Service Fund	Wastewater Fund	2,300,000	Debt Service Payment	2,300,000
Wastewater Construction Fund	Grants Fund	380,000	WWTP Fog Recycling Facility Grant	
	Wastewater Fund	5,467,300	Rate Funded Projects	5,847,300
Facilities & Fleet Mgmt. Fund	General Fund	187,500	Fire Facilities	
	City Hall Debt	50,000	City Hall Debt Fund - Close Out	237,500
City Facility CIP Fund	General Fund	50,000	Fire District 10 Maintenance Projects	
	General Fund	50,000	Park Facility Projects	
	General Fund	16,000	Police Facility Projects	
	Facilities & Fleet Mgmt. Fund	96,200	City Facility Projects	212,200
IT System Replacement Fund	Water Fund	70,500	New Utility Billing System Project	
	Stormwater Fund	53,000	New Utility Billing System Project	
	Wastewater Fund	126,500	New Utility Billing System Project	250,000
Equipment Replacement Fund	General Fund	247,000	ERF Reserve Replenishment per BIT Forecast	247,000
Administrative Services Fund	Grants Fund	1,500	Manufactured Dwelling Mediation - Oregon Housing Commission	
	Grants Fund	120,000	Emergency Management Performance Grant	
	Grants Fund	5,500	University of Oregon Grant	
	Grants Fund	45,080	Mediation OODCR University of Oregon Grant	
	Health Insurance	23,200	Administrative Support	195,280
Designated Purpose Fund	Grants Fund	251,692	Assistance to Firefighter Grants	
	Grants Fund	250,000	Metro Community Planning Grant	
	Grants Fund	580,578	SAFER Grant	
	Grants Fund	19,000	Bulletproof Vests Grant	
	Grants Fund	635,000	EMGET (OYA) Grant	
	Grants Fund	272,258	FY 2011 COPS Hiring Program Grant	
	Grants Fund	188,157	Justice Assistance Grants	
	Grants Fund	100,000	Police - State Homeland Security Program Grant	
	Grants Fund	24,100	USDA ATF & OCDETF Grant	
	Grants Fund	28,570	CDBG Program	2,349,355
		$ 62,387,297		$ 62,387,297

INTERFUND TRANSFERS - FROM

FROM Fund Name	TO Fund Name	Amount	Reason	Total
General Fund	Police, Fire & Parks Fund	$ 1,750,000	Police, Fire & Parks Services	
	Dedicated Stimulus Fund	33,707	ARRA COPS Grant Match	
	Urban Design & Planning Fund	1,992,000	Planning Services	
	Dedicated Revenue Fund	10,000	CDBG Program Interest	
	General Government Debt Fund	156,400	Center for the Arts Debt Service	
	General Government Debt Fund	388,000	Debt Service Payment	
	General Government Debt Fund	114,400	Ladder Truck Debt Service	
	General Government Debt Fund	178,500	Sports Park Debt Service	
	General Government Debt Fund	24,300	Springwater Debt Service	
	Facilities & Fleet Mgmt. Fund	187,500	Fire Facilities	
	City Facility CIP Fund	50,000	Fire District 10 Maintenance Projects	
	City Facility CIP Fund	50,000	Park Facility Projects	
	City Facility CIP Fund	16,000	Police Facility Projects	
	Equipment Replacement Fund	247,000	ERF Reserve Replenishment per BIT Forecast	$ 5,197,807
Transportation Fund	Footpaths & Bike Routes Fund	247,300	Pedestrian & Bikeway Projects	
	Infrastructure Development Fund	199,200	Dev. Engineering & Public Works Insps.	
	Transportation Construction Fund	2,470,700	Gas Tax Funded Projects	
	General Government Debt Fund	117,700	Line of Credit	
	Stormwater Fund	597,000	Impervious Surface Charge	3,631,900
Streetlight Fund	Transportation Fund	74,900	Administration of Streetlight Program	
	Transportation Construction Fund	7,895,100	Streetlight Funded Projects	
	General Government Debt Fund	604,300	Debt Service Payment	8,574,300
SDC Fund	Transportation Fund	117,700	Transportation SDC Line of Credit	
	Parks Fund	145,300	SDC Funded Projects	
	General Development Fund	13,043,400	SDC Credits	
	Transportation Construction Fund	51,400	SDC Funded Projects	
	General Government Debt Fund	134,300	Sports Parks Debt Service	
	Water Fund	57,700	Reimbursment SDC's for Debt	
	Water Fund	148,600	SDC Funded Debt	
	Water Construction Fund	6,900	SDC Funded Projects	
	Stormwater Fund	201,100	SDC Funded Debt	
	Stormwater Construction Fund	409,600	SDC Funded Projects	
	Wastewater Fund	2,003,600	SDC Funded Debt	16,319,600
Grants Fund	General Fund	100,000	Metro Community Planning Grant	
	General Fund	10,000	Pedestrian Safety Grants	
	General Fund	25,000	Police - DUII/HVE Grant	
	General Fund	12,000	Police - Seatbelt Safety Grant	
	Footpaths & Bike Routes Fund	2,628,000	Grant Funded Projects	
	Dedicated Revenue Fund	95,295	Solid Waste Recycle @ Work / Annual Plan / Earth Day	
	Dedicated Revenue Fund	1,265,690	HOME Program	
	Dedicated Revenue Fund	1,048,690	CDBG Program	
	Parks Fund	1,460,000	Grant Funded Projects	
	Transportation Construction Fund	3,466,900	Grant Funded Projects	
	General Government Debt Fund	135,000	CDBG Section 108 Interest Payment	
	Stormwater Fund	29,100	East Mult Co Soil & Water Conservation District Grant	
	Wastewater Construction Fund	380,000	WWTP Fog Recycling Facility Grant	
	Administrative Services Fund	1,500	Manufactured Dwelling Mediation - Oregon Housing Commission	
	Administrative Services Fund	120,000	Emergency Management Performance Grant	
	Administrative Services Fund	5,500	University of Oregon Grant	
	Administrative Services Fund	45,080	Mediation OODCR University of Oregon Grant	
	Designated Purpose Fund	251,692	Assistance to Firefighter Grants	
	Designated Purpose Fund	250,000	Metro Community Planning Grant	
	Designated Purpose Fund	580,578	SAFER Grant	
	Designated Purpose Fund	19,000	Bulletproof Vests Grant	
	Designated Purpose Fund	635,000	EMGET (OYA) Grant	
	Designated Purpose Fund	272,258	FY 2011 COPS Hiring Program Grant	
	Designated Purpose Fund	188,157	Justice Assistance Grants	
	Designated Purpose Fund	100,000	Police - State Homeland Security Program Grant	
	Designated Purpose Fund	24,100	USDA ATF & OCDETF Grant	
	Designated Purpose Fund	28,570	CDBG Program	13,177,110
Urban Design & Planning Fund	Building Fund	119,700	Permit Center Services	119,700

INTERFUND TRANSFERS - FROM

FROM Fund Name	TO Fund Name	Amount	Reason	Total
Water Fund	General Fund	25,000	Confined Space Rescue	
	Infrastructure Development Fund	293,800	Dev. Engineering & Public Works Insps.	
	Dedicated Revenue Fund	26,750	GREAT Business Program	
	Water Debt Service Fund	3,010,000	Debt Service Payment	
	Water Construction Fund	1,814,900	Rate Funded Projects	
	IT System Replacement Fund	70,500	New Utility Billing System Project	5,240,950
Stormwater Fund	General Fund	25,000	Confined Space Rescue	
	Transportation Fund	49,600	Reimb. for Additional Street Sweeping	
	Infrastructure Development Fund	293,800	Dev. Engineering & Public Works Insps.	
	Dedicated Revenue Fund	26,750	GREAT Business Program	
	Stormwater Debt Service Fund	408,000	Debt Service Payment	
	Stormwater Construction Fund	861,030	Rate Funded Projects	
	IT System Replacement Fund	53,000	New Utility Billing System Project	1,717,180
Wastewater Fund	General Fund	25,000	Confined Space Rescue	
	Infrastructure Development Fund	293,800	Dev. Engineering & Public Works Insps.	
	Dedicated Revenue Fund	26,750	GREAT Business Program	
	Wastewater Debt Service Fund	2,300,000	Debt Service Payment	
	Wastewater Construction Fund	5,467,300	Rate Funded Projects	
	IT System Replacement Fund	126,500	New Utility Billing System Project	8,239,350
Facilities & Fleet Mgmt. Fund	City Facility CIP Fund	96,200	City Facility Projects	96,200
City Hall Debt	Facilities & Fleet Mgmt. Fund	50,000	City Hall Debt Fund - Close Out	50,000
Health Insurance	Administrative Services Fund	23,200	Administrative Support	23,200
		$ 62,387,297		$ 62,387,297

Debt Administration

The City will seek to maintain and, if possible, improve the current bond rating in order to minimize borrowing costs and preserve access to credit markets. City obligations currently carry the following ratings:

Type	Moody's Investors Service	Standard and Poor's
Full Faith and Credit Obligations	n/a	n/a
Water Revenue Bonds	Aa2	AA
Stormwater Revenue Bonds	Aa2	AA

Debt and Other Obligations Summary

Outstanding Debt as of June 30, 2013		
General Obligation Debt (Property Tax Levy Supported)	$ 0	
Revenue Bonds	7,160,000	
Bonds and Notes	67,633,821	
Interfund Loans	1,180,000	
Total Bonds, Notes, and Loans		$ 75,973,821
Other Borrowings (Pre-loan construction financing)		$ 2,100,000

Net direct debt is debt for which the City has pledged its "full faith and credit" less self-supporting (Internal Service and Enterprise) debt and debt of overlapping jurisdictions.

Net direct debt	$ 4,614,142

Debt Limitations

The legal debt limit for fiscal year 2014/15 cannot be determined until November 2014 when the tax assessor distributes property tax information. Total general obligation (property-tax supported) debt may not exceed three percent of real market value of all taxable properties in the City. For fiscal year 2012/13, the legal debt limit was $296,996,449. There was no outstanding bonded debt in fiscal year 2012/13.

2012/13 Debt Limitations (property-tax supported)	
Real Market Value 2012/13	$9,899,881,645
Debt Limit (3% of Real Market Value)	$296,996,449
Applicable Bonded Debt 2012/13	$0
Percent of Limit Issued	0%

SUMMARY OF DEBT

	Issue Date	Maturity Date	Principal Issued	Outstanding Principal 6/30/13
State Loans				
Jenne Road Interceptor	12/1/10	8/1/30	$ 3,595,998	$ 3,315,047
Water Meter Replacement Notes	9/8/09	12/1/30	2,361,232	2,171,660
Special Public Works – Springwater	12/23/03	12/1/28	795,000	590,363
South Gresham Interceptor	6/19/07	9/1/26	648,089	496,179
Linneman Pump Station	3/18/09	12/1/28	3,576,911	3,001,176
Wastewater Secondary Clarifier	10/15/09	8/1/29	407,058	358,656
Total State Loans			$ 11,384,288	$ 9,933,081
Interfund Loans and Other				
Water Interfund Loan (SDC)	8/1/08	8/1/13	$ 1,000,000	$ 200,000
Wastewater Interfund Loan (SDC)	8/1/10	7/31/20	1,225,000	980,000
Mid-County Sewer On Site (SOS)	Pre-2002	Varies	423,606	39,471
Total Other			$ 2,648,606	$ 1,219,471
Full Faith and Credit Obligations				
City Hall *	5/15/02	6/1/18	$10,265,000	$ 0
US Bank Fin. Agmt: (URA Repaid)	6/4/10	6/1/23	18,137,905	14,801,127
Wastewater Treatment Plant Expansion	9/15/09	5/1/21	19,351,000	13,811,000
Line of Credit	7/15/11	7/14/14	10,000,000	
Line of Credit (COG)				1,314,896
Line of Credit (URA)				4,780,104
Pension Bonds	5/27/04	6/1/28	19,280,000	18,340,000
US Bank Fin. Agmt. (COG Repaid)	6/04/10	6/1/23	5,332,095	4,614,142
Total Full Faith and Credit Obligations			$82,366,000	$ 57,661,269
Revenue Bonds				
Water Revenue Refunding 2003	9/15/03	11/1/18	$ 8,870,000	$ 3,535,000
Stormwater Revenue Refunding 2006	12/21/06	5/1/21	2,850,000	2,850,000
Stormwater Revenue Refunding 2002	12/1/02	11/1/14	3,520,000	775,000
Total Revenue Bonds			$15,240,000	$ 7,160,000
Total of all Obligations				**$75,973,821**

* Full repayment of the Full Faith and Credit Obligations for City Hall occurred in FY 2012/13.

FINANCIAL MANAGEMENT POLICIES

Revised January 4, 2011, Resolution No. 3036

A. GENERAL POLICIES

1. The City organization will carry out the Council's goals and policies through a service delivery system financed through the Operating and Capital Budgets.
2. The relationship between the Operating and Capital Budgets will be explicitly recognized and incorporated into the budget process. Funding for the Operating and Capital Budgets shall be sufficient to provide municipal operating services and maintenance or enhancement of fixed assets needed to support public demand for City services.
3. The City will take positive steps to improve the productivity of its programs and employees, and will seek ways to eliminate duplicative functions within the city government and between the City of Gresham and other public agencies in the community. Specifically, intensive reviews of the efficiency and effectiveness of certain City services will be periodically undertaken. A reporting mechanism highlighting the service efforts and accomplishments of the City's major services will also be developed.
4. Whenever feasible, government activities will be considered enterprises if so doing will increase efficiency of service delivery or recover the cost of providing the service from the benefiting entity by a user fee or charge.
5. New development should pay for the entire cost of the permit process and, if feasible, any other related city service costs.
6. Adequate reserves will be maintained for all known liabilities, including employee leave balances. The amount in the reserves will follow generally accepted accounting principles.
7. The City will reimburse directly for elected or appointed officials' and employees' expenses and will not reimburse expenses indirectly through any vendor working for the City. Proposals for services should not include expenses for elected or appointed officials or for employees.
8. Investment and Portfolio Policies are adopted by the City Council and are contained in a separate document.
9. Development fees, including Land Use, Building, and Engineering, shall not be waived. Fees may be paid by the City with express formal consent of the City Council.
10. Public Safety is one of several important functions provided by the City. Staffing levels are a measurement of the ability to provide adequate public safety services. It is recognized that sworn officers require related support personnel, and the City desires to maintain support staff proportionately. The goal staffing level for the Gresham Police Department is a total FTE ratio of 1.30 sworn officers per thousand and a total FTE ratio of 1.79 per thousand population, to be achieved by fiscal year 2000/01.
11. Transfers from contingency are authorized by City Council for expenditures that were not anticipated in the budget. The Gresham Finance Committee will review contingency transfer requests and provide Council with a recommendation regarding the transfer unless insufficient time is available for the review process due to the urgent nature of the request. In the event that the Finance Committee is not scheduled to meet for a period of more than one month,

contingency transfer requests will be presented to Council directly and the Finance Committee will be informed of Council actions.

12. The City's water utility, wastewater utility, and stormwater utility are enterprise funds that are considered to be closed funds. The revenue sources of utility funds are dedicated to pay for costs associated with providing the utility's purpose and may not be used in a way that does not qualify as an expense in support of the utility's function.

B. DEBT POLICIES

1. Total general obligation debt will not exceed 3% of the market value of the City.
2. Long-term debt issued to finance capital projects will be structured to match the useful life of the project. Current operations will not be financed with long-term debt.
3. General obligation debt will not be issued for enterprise activity.
4. Bond anticipation debt will be retired within 12 months after project completion. In no event will bond anticipation notes be outstanding more than three years.
5. City direct debt sold by public sale will have demonstrated feasibility prior to sale by receiving a rating from either Moody's or Standard & Poor's, or if unrated, by a comprehensive feasibility report. The City will seek to maintain and improve its current bond rating so its borrowing costs are minimized and its access to credit is preserved.
6. All conduit bonds sold by public sale must be credit enhanced and have demonstrated feasibility prior to sale by receiving a rating of "A" or better from either Moody's or Standard & Poor's. Conduit financing is a mechanism which allows a non-municipal entity to issue tax exempt debt through a municipal corporation such as the City of Gresham. The City is the "conduit" issuer which "passes through" tax-exempt debt that is the obligation of another entity. The security for these transactions is always that of the borrower and not the issuer.
7. All capital leases as reported in the City's annual financial report under Long-Term Debt will be limited as follows:
   a. Annual lease payments recorded in the respective funds will be limited to 10% of the current revenues of the fund supporting the lease payment.
   b. All leases will be limited to the economic life of the equipment or facilities to be purchased, and in no case shall be extended beyond 25 years.
   c. Lease purchases of equipment and facilities will be limited to fit within the City's stated mission, goal or governmental role. Any exceptions must show an economic gain and be approved by City Council.
   d. All annual lease-purchase payments must be included in the originating department's approved budget.

C. REVENUE POLICIES

1. The City Council has determined that Public Safety is critical to the community. For many years, tax base property tax revenues have not been sufficient to fund Police and Fire services. Therefore,

the City will continue to use all tax base property taxes and other General Fund revenue sources, as necessary, to fund the total costs of Police and Fire operations. The total costs include overhead, administrative, and support costs.

2. The City will maintain a diversified revenue system to protect it from short-term fluctuations in any one revenue source.
3. Distinction will be made between revenues generated through operating activities (activity generated), and those not related to specific operations (general support). Activity-generated revenues will be linked with the operating activities responsible for their generation.
4. The City will establish internal and external charges for service that reflect the full cost of service delivery and fully support both direct and indirect charges. Distinction is made between those operating programs that serve limited interest and those that provide a general community benefit. The following programs will strive to become/stay self-sufficient: (1) Development, (2) Solid Waste, (3) Transportation, (4) Water, (5) Wastewater, and (6) Stormwater. In addition, the remaining operating programs (Police, Fire and Emergency Services, Parks, and City Council), though not self-supporting, will strive to recover all of a specific service's cost if it benefits limited interests.
5. The City will pursue an aggressive policy of collecting delinquent accounts. Administrative procedures for the collection of these accounts will be maintained. When necessary, collection processes will include termination of service, foreclosure, and any other available legal action.

D. BUDGET POLICIES

1. The City will integrate performance measurement and productivity indicators within the budget.
2. Personal Services budget projections will incorporate market salary adjustments to maintain labor market competitiveness for non-represented employees. Market adjustments are adjustments to the salary ranges and do not necessarily imply increases to employees' actual pay. These adjustments will be either higher or lower based on market survey data as determined by the Portland Area Cross Industry Compensation Survey (PACS) or comparable survey source. Personal Services assumptions will also include all union and other contract obligations, as well as anticipated merit and pay-for-performance salary adjustments.
3. The annual budget for the General Fund will include a beginning fund balance. This resource is the funding for contingency and ending fund balance and will be consistent with Financial Management Policies for General Fund contingency and ending balance as a percent of operating expenditures. When the annual beginning fund balance is not adequate to fund both contingency and ending fund balance, the deficiency may be funded with available on-going resources.

   When the General Fund's beginning fund balance exceeds the amount needed for contingency and ending fund balance, the remainder may be used for

   - one-time items such as capital purchases
   - prioritized ongoing expenditures such as operating expenses
   - added to the ending fund balance and designated as a "rainy day" reserve for use when there is an unexpected loss of revenue. The "rainy day" portion of the ending fund balance will be the portion that exceeds 5% of the operating budget. The "rainy day"

target amount should be not less than an additional 6% of the operating expenditure budget, and could be more. The total ending fund balance could potentially be 11% or more of the operating expenditure budget.

Use of beginning fund balance in funds other than the General Fund is determined on an individual basis related to the purpose of the fund and circumstances that are specific to that fund.

4. Funding sources for each capital project will be identified and all operating costs associated with a capital project will be quantified.
5. Each operating fund will maintain a contingency account sufficient to meet unanticipated requirements during the budget year. A maximum contingency of 15% and minimum amount of 5% will be budgeted. There is a separate policy for General Fund contingency.
6. The City will plan for capital improvements over a multi-year period of time. The Capital Improvements Program (CIP) will directly relate to Council's goals, departmental operation plans, other long-range plans such as the Comprehensive Plan, and the policies of the City.
7. The City will maintain its infrastructure at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
8. The City will plan for vehicle replacement, equipment replacement, and maintenance of City facilities, to ensure that resources are available at the appropriate time. The replacement needs will be identified in appropriate replacement schedules.
9. The City's goal for the General Fund is to provide resources for:

   A. Contingency: The annual budget for the General Fund will include a contingency reserve of not less than 1.5% of operating expenditures, to offset unexpected increases to operating requirements. Contingency may be utilized upon council approval.

      - A higher level of contingency should be reserved annually when uncertainties or economic conditions warrant such actions.

   B. Ending Fund Balance: The annual budget for the General Fund will include an ending fund balance of not less than 5 % of operating expenditures. The ending fund balance is a resource that mitigates cash flow shortages early in the ensuing fiscal year and helps to modify annual fluctuations in revenues and expenditures.

      - A higher level of ending fund balance should be reserved annually when future uncertainties or economic conditions warrant such actions be taken.

   C. Rainy Day Reserve:

      i. The General Fund Rainy Day Reserve balance should be in an amount that is not less than 6% of annual budgeted operating expenditures when economic conditions make this financially achievable. Annually, city management will consider appropriating funds in the proposed budget to meet or increase the minimum reserve balance in anticipation of a prolonged economic downturn.

      ii. When all or a portion of the reserve has been used as a revenue subsidy for severe adverse changes to revenues or economic recessions, planning for the restoration of the reserve will begin in the year following its use and be part of the budget development process. Annually, city management will determine whether to appropriate an amount

towards the restoration of the reserve in the proposed budget based on current economic conditions, fiscal forecasts, and city service requirements.

E. ACCOUNTING POLICIES

1. Adequate reserves and/or insurance coverage will be maintained for general and workers' compensation liabilities.
2. The City will maintain an accounting and financial reporting system that conforms to Generally Accepted Accounting Principles (GAAP) and Local Budget Law.
3. The City will provide full financial disclosure in all bond representations.
4. The City will publish an audited Comprehensive Annual Financial Report (CAFR) each year.
5. The City will maintain an accounting system necessary to ensure adherence to the budget and will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
6. The City will provide bond coverage for the Manager and City employees in an amount and with surety determined by the Risk Manager.

F. SYSTEMS DEVELOPMENT CHARGE POLICIES (SDCs)

1. The City will sustain Systems Development Charges (SDCs) for the cost of demand-created facilities or infrastructure for the following systems:

   WASTEWATER: Wastewater collection, transmission, treatment and disposal systems.

   WATER: Water supply, treatment and distribution systems.

   STORMWATER: Drainage and flood control systems.

   TRANSPORTATION IMPACT: Transportation systems.

   PARKS: Parks and Recreation systems.
2. SDCs shall be a reimbursement fee, an improvement fee, or a combination of the two.
   a. *Reimbursement fees* shall reimburse the current users for the costs they have incurred to provide capacity in the system to serve future users.
   b. *Improvement fees* will be spent on capital improvements that increase capacity after the adoption date of the fee. An increase in system capacity may be established if a capital improvement increases the level of performance or service provided by existing facilities, or provides new facilities.
3. Systems Development Charges shall be proportionate to the cost of facilities or infrastructure created by development.
   a. *Reimbursement fees* shall be set so that future systems users shall contribute no more than an equitable share of the cost of the present facilities they use. Upon complete reimbursement for the capacity of the City's existing infrastructure, this fee will end.

b. *Improvement fees* shall consider the cost of projected capital improvements needed to increase the capacity of the City's facilities or systems. Upon full receipt of fees required to increase the facility to planned capacity, this fee will end.

The City uses its facility master plans, such as water or wastewater, to calculate the amount of SDC revenue required. These master plans show capital improvements needed to provide for an adequate infrastructure for growth, typically over a 20-year period. The projects listed in the master plan are regional and would therefore not typically include the facilities in or adjacent to a development.

Conversely, a reduction in projected required infrastructure would result in Improvement Fee SDC rates declining.

4. The City may choose not to impose the full cost of capital improvements upon those developments that increase the demands on the City's facilities or infrastructure. When the City adopts an SDC that does not fully recover the cost of capital improvements, alternative funding sources shall be identified to fully finance them.

5. The Public Facility Master Plan lists the Improvement Fee-funded capital improvements; the estimated cost and timing for each improvement; and the proportion of the improvement funded with Improvement Fees. Projects are completed as listed in the five-year Capital Improvement Plan.
6. SDCs shall be deposited in a separate fund apart from other City resources. Each type of SDC (see Item 1) shall have its own separate account. Interest earnings shall be credited accordingly.
7. SDC revenues shall first be applied to expenses in the following order:
   a. Debt-service requirements.
   b. The direct cost of complying with State Statutes regarding SDCs.
   c. Infrastructure master plans, facility studies (CIP-related.)
   d. Capital improvement expenses.
8. The City shall provide an annual accounting for SDCs showing the total amount collected, the projects funded, any remaining balance, and growth projection for the balance of the planning period for City Council to adjust SDC amounts accordingly.

G. CITY MANAGER AND CITY ATTORNEY COMPENSATION POLICIES

1. Council desires a market-based approach to both City Manager and City Attorney compensation. Evaluation and compensation policies and procedures should be similar to those for Department Directors and Division Managers.
2. Total compensation including base salary and benefits should be competitive with market rate average of labor market survey agencies. An annual market adjustment mechanism based on "indexing and meeting Council expectations" should allow the City Manager and City Attorney to have a market adjustment similar to that received by other managers within the City.

3. When recruiting, primary focus of compensation should ensure that base salary is competitive with the labor market.

Goals of Compensation Policy:

a. To attract and retain quality employees, the base salary and total compensation will be at least at the market rate average of public agencies that are geographically proximate and of similar size and complexity within the more urbanized regions of the Pacific Northwest. An annual survey of these agencies in addition to participation in a regional public/private survey will be done by August of each year to provide information to the Council as the basis for the evaluations to be performed in September.

b. Salary ranges for each of the respective positions will be established with the mid-point of the salary range being at the market average with a total range spread of 20% to account for job growth and performance expectations. The range will be indexed annually based on public/private sector market survey results.

GLOSSARY

ACCRUED COMPENSATED ABSENCES. Paid leave hours, such as vacation, that have been earned by an employee and are an obligation of the employer. Proprietary funds accrue compensated absences when they are incurred and become a liability. In the governmental funds, compensable absences are paid with current resources and reported as an expenditure, and the unused balance is treated as a liability which is not shown budgetarily until the liability must be paid.

ADOPTED BUDGET. The financial plan adopted by the City Council, which forms the basis for appropriations.

APPROPRIATION. Authorization from the City Council to spend money within a specified dollar limit for an approved purpose.

APPROVED BUDGET. The budget recommended by the Budget Committee for adoption by the City Council

ARRA. American Recovery and Reinvestment Act of 2009.

BALANCED BUDGET. Per Oregon Administrative Rule 150-294.352(1)-(B), "The...total resources in a fund equal the total of expenditures and requirements for that fund."

BEGINNING FUND BALANCE. As shown in the budget, an amount representing the balance remaining at the end of the previous fiscal year; the total of resources received less the amount spent.

BOEC. Bureau of Emergency Communications. This City of Portland Bureau provides police, fire and ambulance dispatch services in Portland, Gresham and other cities. Gresham pays a share of the BOEC operating costs, allocated on a population basis.

BUDGET. The City's financial plan for a period of one year. By statute, the budget must be balanced and include a statement of actual revenues and expenditures for each of the last two years. Also required are estimated revenues and expenditures for the current and forthcoming year.

BUDGET COMMITTEE. Gresham's budget reviewing board, consisting of the Mayor, six Council members, and seven citizens appointed by the City Council, which has legal authority to change any portion of the proposed budget and is responsible to pass the City's Approved Budget after a series of public budget deliberation meetings.

BUDGET MESSAGE. A message prepared by the City Manager explaining the annual proposed budget, articulating the strategies and budget allocations to achieve the City's goals, and identifying budget impacts and changes.

BUDGET PROCESS. The process of translating planning and programming decisions into specific financial plans.

CAO. City Attorney's Office, a department within the City of Gresham.

CAPITAL ASSET. Assets having an initial, individual cost in excess of $5,000 and an estimated useful life greater than one year.

CAPITAL FUNDS. The capital funds account for the resources used to improve the public infrastructure, purchase land or buildings, and large technology information systems.

CAPITAL IMPROVEMENT PROJECT. A project requiring the non-recurring expenditure for the acquisition of property; construction, renovation, or replacement of physical assets and related surveys or studies; and fixed equipment to make the project functional such as pumping equipment for a lift station, or fixtures for a new building. Differs from capital outlay which is part of the operating budget.

CAPITAL IMPROVEMENT PROGRAM (CIP). A plan for capital expenditures estimated for each year for a period of several years, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the source of financing for those expenditures.

CAPITAL OUTLAY. Operating expenditures of $5,000 or more and having a useful economic life in excess of one year, used to acquire fixed assets which will benefit both current and future budget years, and are of a tangible nature.

CARRYOVERS. As used in this document, carryover refers to capital project budgets that include an amount which was anticipated to be spent but which has been rescheduled for the next fiscal year. Carryovers generally result from capital projects being completed after the end of the fiscal year.

CDS. Community Development Services, a department within the City of Gresham.

CHARGES FOR SERVICES. Revenues received as compensation for a service provided, or cost recovery for mandated compliance, such as fire inspection fees.

CIP. Capital improvement program.

CITY COUNCIL. The legislative branch of the City composed of seven elected officials each of whom serves a four-year term without compensation.

COLA. Cost of living adjustment. An adjustment to the existing pay ranges related to the effect of inflation or other contractual definition.

COMMUNITY SERVICE FEE. A fee paid as part of the terms outlined in the Strategic Investment Program or Enterprise Zone Program Agreements between the City of Gresham, Multnomah County, and/or participating businesses.

COMPRESSION. A reduction in taxes required by Measure 5 (1990) property tax limits. Compression is computed on a property by property basis, and is first applied towards local option tax levies, then permanent rate levies.

CONTINGENCY. An appropriation within an operating fund to cover unforeseen events which occur during the budget year. City Council must authorize the use of any contingency appropriations, transferred from contingency to an operating budget.

COUNCIL ADVISORY COMMITTEES (CACs). The Council Advisory Committees are composed of citizen volunteers who provide recommendations to the Council regarding capital construction, finance, transportation and other areas.

CPI. Consumer Price Index, a measure of inflation.

CURRENT SERVICE LEVEL. As used in this document, a general description of services offered to the public within the baseline budget, and used in a broad sense to distinguish additions or deletions to operating programs. Not applicable to daily operations which will vary due to availability of resources, increasing demands for service, etc.

CVIP. Citizen Volunteers in Policing Program.

CWS. City-wide Services, a department within the City of Gresham

DEBT SERVICE. The annual payment of principal and interest on the City's indebtedness.

DEBT SERVICE FUND. A fund to account for payment of principal and interest on City issued debt.

DEFICIT. The excess of the liabilities of a fund over its assets. Municipalities in Oregon may not legally operate at a deficit.

DEPARTMENT. A major administrative division of responsibilities within the City organization. Gresham's 13 departments are: Office of Governance & Management; City Attorney's Office; Finance & Management Services; Information Technology; City-wide Services; Police; Fire & Emergency Services; Urban Renewal Administration; Urban Design & Planning Services; Community Development Services; Economic Development Services; Parks and Environmental Services.

DES. Department of Environmental Services, a department within the City of Gresham.

DIVISION. A group of related activities to accomplish a major service or core business function. A division is typically a unit within a department.

EDS. Economic Development Services, a department within the City of Gresham.

EID. Economic Improvement District.

EMS. Emergency Medical Services.

ENDING FUND BALANCE. As shown in the budget, an amount representing the difference between the resources received by the fund compared to the amount spent in the fund. Becomes the subsequent year's beginning balance.

EXPENDITURE. A term used in a governmental fund to describe an outlay which occurs within a fiscal year.

FES. Fire and Emergency Services Department, a department within the City of Gresham.

FINANCE COMMITTEE. A Council Advisory Committee consisting of the seven citizen members of the state-mandated Budget Committee.

FINANCIAL MANAGEMENT POLICIES. The City's policies with respect to revenue, debt, budget, and organization management as these relate to the City's ongoing ability to provide services, programs, and capital investment.

FISCAL YEAR. A 12-month period to which the annual operating budget applies. At the end of the period, the City determines its financial position and the results of its operations. The fiscal year for local governments in Oregon is July 1 through June 30.

FMS. Finance and Management Services Department, a department within the City of Gresham.

FTE. Full-Time Equivalent. The ratio of a position in comparison to the amount of time a regular, full-time employee normally works in a year. A full-time employee (1.00 FTE) is paid for 2,080 hours a year. Positions budgeted to work less than full time are expressed as a percent of full time. For example, a .5 FTE budgeted position will work 1,040 hours.

FULL FAITH AND CREDIT. A pledge of the general taxing power for the repayment of the debt obligation (typically used in reference to bonds).

FUND. An independent accounting entity whose revenues and expenditures are balanced and segregated to record a specific set of activities.

FUND BALANCE. The excess of the assets of a fund over its liabilities and reserves. In the case of budgetary accounting it represents the excess of the fund's assets and estimated revenues over its liabilities, reserves and appropriations for the budgetary period.

FY. See 'Fiscal Year.'

GENERAL FUND. This fund accounts for the financial operations of the City not accounted for in any other fund. Principal sources of revenue are property taxes, utility license fees, state shared revenues, licenses, permits, and charges for services. Primary expenditures are for police and fire protection, community planning, and parks.

GENERAL OBLIGATION (GO) BONDS. Bonds that are to be repaid from taxes and other general revenues. Bonds backed by the full faith and credit of government.

GENERAL UNIT (GU). Members of the Teamsters Union Local 223. Job classifications covered by the General Unit include Accountant, Public Utility Worker, and Administrative Assistant.

GDDA. The Gresham Downtown Development Association.

GIS. Geographical Information System.

GPD. Gresham Police Department, a department within the City of Gresham.

GPOA. Gresham Police Officers Association. The bargaining unit covering job classifications

including Police Officer, Police Sergeant, Police Technician, and Criminalist.

GRANT. A cash award given for a specified purpose. Block grants are awarded primarily to general purpose governments and can be used for any locally determined activities that fall within the functional purpose of the grant. Discretionary or categorical grants can be used only for a specific purpose and usually are limited to narrowly defined projects or activities.

GRDC. Gresham Redevelopment Commission, overseeing the Rockwood-West Gresham Urban Renewal Area.

G.R.E.A.T. BUSINESS PROGRAM. Gresham Resource Efficiency Assistance to Businesses Program. A program to support Gresham businesses in their efforts to recycle and conserve resources.

HRA/VEBA. Health Reimbursement Arrangement/ Voluntary Employees' Beneficiary Association.

IAFF. International Association of Firefighter Local 1062. Covers job classifications including Firefighter, Fire Lieutenant, Fire Capitan, and Deputy Fire Marshal.

INFRASTRUCTURE FUNDS. These funds account for services related to the City's infrastructure including Transportation, Water, Stormwater, and Wastewater.

INTERFUND TRANSFER. The movement of money between funds of the same government entity. The transfer will be a resource in the receiving fund and an operating requirement in the transmitting fund.

INTERGOVERNMENTAL REVENUE. Revenue received from another public agency or government.

INTERNAL SERVICE CHARGE (ISC). A charge from support funds or the administrative service fund to an operating fund to recover the cost of service or overhead.

INTERNAL SERVICE FUNDS. Also known as Support Service Funds. These funds account for services provided by the support departments to other City departments, to which expenses are allocated.

IT. Information Technology, a department in the city of Gresham.

LICENSES & PERMITS. A revenue category that includes business licenses and building permits.

LID. See 'Local Improvement District.'

LINE ITEM. An expenditure description at the most detailed level. Also called Object of Expenditure. Operating expenditures are tracked through the use of line items. Line items itemize expenditures into specifics, such as overtime or printing. Line items usually are further aggregated into spending categories.

LOCAL BUDGET LAW. Oregon Revised Statute (ORS) 294.305 to 294.565. Local Budget Law has several purposes: 1) Establish standard procedures for presenting a local government budget; 2) Outline programs and services provided; 3) Provide a standard method for estimating revenues, expenditures, and proposed tax levies; and 4) Encourage citizen involvement in the preparation of the budget before formal adoption.

LOCAL IMPROVEMENT DISTRICT. A local improvement district (LID) is formed at the request of property owners and is composed of properties benefiting from a specific capital improvement project, such as a sewer line extension. The cost of improvements is paid by the property owners within the LID.

LTE. Limited Term Employee. An employee whose position will expire at a predetermined date.

MATERIALS AND SERVICES. A budget category which includes expenditures such as operating supplies, contracted services, and equipment maintenance.

MAXIMUM ASSESSED VALUE. The maximum taxable value limitation placed on real or

personal property. It can increase a maximum of 3% each year. The 3% limit may be exceeded if there are qualifying improvements made to the property, such as a major addition or new construction.

MEASURE 5. A constitutional tax rate limitation passed by the voters in 1990 which restricts the amount an individual property can be taxed. Measure 5 limits school taxes to $5 per $1,000 of "real market value". All other general government taxes are limited to $10 per $1,000 of "real market value".

MEASURE 50. This measure was by voters in 1997. Measure 50 reduced every property's 1995-96 assessed value by 10%, and limited the amount of annual growth of the assessed value to 3%. Measure 50 also established permanent rate limitations for each taxing district in the state based on the current year tax in 1997, and then reduced 13% for most districts.

MSC. See "Non-repesented."

NEIGHBORHOOD ASSOCIATION. A group of people organized and recognized by the Council within a geographical area for the purpose of acting on issues affecting neighborhood and community livability.

NON-OPERATING FUND. A fund used to account for the proceeds of a specific revenue source but which does not appropriate expenditures for operating costs. The debt service funds are non-operating funds.

NON-REPRESENTED. Employees of the city that are not covered by a labor agreement. Also known as 'MSC' (Management, Supervisory, Confidential). Non-Represented job classifications include department directors, supervisory, and other specified positions.

NPDES. National Pollutant Discharge Elimination System.

OGM. Office of Governance & Management, a department within the City of Gresham.

OPERATING BUDGET. Current authorized expenditures and the proposed means of financing them. The operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of the City are controlled.

OPERATING FUND. An operating fund is one that accounts for revenues and expenditures used to provide direct service to citizens. Excluded would be debt service and capital construction funds.

OTHER REQUIREMENTS. A group of fund expenditures that constitute a use of a fund's resources other than operating requirements or capital expenditures. Includes contingency, debt service, transfers out, and ending balance.

PERMANENT RATE. A property tax rate per thousand dollars of assessed value, for local government operations. In Oregon, the permanent rate cannot be increased or decreased by the voters. A Local Option Levy may be passed by voters to augment the permanent rate. Gresham's permanent rate is $3.6129 per thousand dollars of assessed value.

PERS. The Public Employees Retirement System. A State of Oregon defined benefit pension plan to which both employee and employer contribute.

PERSONNEL SERVICES. An object of expenditure which includes salaries, overtime pay, part-time pay, and fringe benefits.

POLICE, FIRE AND PARK FEE. In the fall of 2012, the Gresham City Council approved a Police, Fire and Parks Fee as a temporary measure to prevent immediate service reductions and maintain service levels.

PROPERTY TAX. A tax that uses property value as the tool by which the cost burden of local services is allocated. Property taxes are limited by the Oregon Constitution to $10 per thousand dollars of market value for general government operations (cities, counties and special districts) and $5 per thousand for education operations (grade

schools, high schools, community colleges). Property taxes are also limited by each local jurisdiction's permanent operating tax rate. Gresham's permanent tax rate is $3.6129 per thousand dollars of assessed valuation. Debt service levies for voter approved General Obligation debt are not limited.

PROPOSED BUDGET. The annual budget for the upcoming fiscal year, as proposed by the City Manager to the Budget Committee for their review and approval.

REAL MARKET VALUE (RMV). The value of real property in terms of what it would be worth on the open market.

REQUIREMENT. The total of all expenditures within a fund, including operating expenditures, transfers to other funds, contingency, and unappropriated fund balance.

RESERVE. A portion of a fund that is restricted for a specific purpose.

RESOURCES. The total amount available for appropriation within a fund. Resources generally include anticipated revenues, interfund transfers, and beginning fund balance.

REVENUE. Income received by the City in support of services to the community. Revenues include taxes, licenses, fees, and other sources, but exclude beginning balance, transfers, and debt proceeds.

REVENUE BONDS. Bonds issued on the basis of ability to repay through revenue earned in an enterprise fund. Revenue bonds require that enterprise funds set rates sufficient to ensure adequate resources to repay on a timely basis the principal and interest on the obligations, typically mandating that the issuer maintain net income at a predetermined multiple of debt service (known as "coverage").

SDC. See 'System Development Charge.'

SELF-INSURED. The retention of a risk of loss arising out of the ownership of property or some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is accompanied by the setting aside of assets to fund related losses.

SPECIAL REVENUE FUNDS. These funds account for revenue derived from specific tax or other earmarked revenue sources which are legally restricted to finance particular functions or activities.

SUPPLEMENTAL BUDGET. A budget prepared to meet unexpected needs or to spend revenues not anticipated at the time the regular budget was adopted. It cannot be used to authorize a tax levy nor can it be used to access funds designated as unappropriated.

SUPPORT SERVICE FUNDS. See 'Internal Service Funds.'

SYSTEM DEVELOPMENT CHARGE (SDC). A charge levied on new construction to help pay for additional expenses created by growth. SDCs are for construction and expansion, and may not be used for maintenance of infrastructure.

TAX. Compulsory charge levied by a government to finance services performed for the common benefit.

TAX ASSESSED VALUE (TAV). The value given to real and personal property to establish a basis for imposing taxes. It is the lesser of the property's maximum assessed value or real market value.

TAX LEVY. Total amount of ad valorem tax certified by the City.

TAX RATE. The amount of tax stated in terms of a unit of tax for each $1,000 of assessed value of taxable property. The General Fund operating tax rate for the City of Gresham is permanently set at $3.6129 per thousand dollars of assessed valuation.

TAX ROLL. The official list of the Multnomah County Tax Assessor showing the amount of taxes imposed against each taxable property.

UDP. Urban Design & Planning, a department within the City of Gresham.

UIC. Underground Injection Control.

UNAPPROPRIATED ENDING FUND BALANCE. Also referred to as Fund Balance. An amount set aside in the budget to be used as a cash carryover to the next year's budget to provide needed cash flow until other money is received. Because no appropriation has been adopted, no expenditures may be made from the Unappropriated Ending Fund Balance during the fiscal year in which it is budgeted.

URA. Urban Renewal Area**.** Rockwood-West Gresham is the city's first urban renewal area, established through a citywide vote in 2003. It encompasses approximately 1,200 acres from Marine Drive on the north to Yamhill Street on the south, centered along the 181st Street corridor.

URBAN RENEWAL ADMINISTRATION. A department within the City of Gresham.

UTILITY LICENSE FEES. Utility and license fees are paid to use the public right-of-way to operate a utility within the City limits. Utility and license fees are received into the General Fund and help pay for General Fund operations, such as Police and Fire, Environmental Services (Parks), Planning Services, Community Development Services, and Economic Development Services.

WWTP. Wastewater Treatment Plant.